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Non-consolidated Financial Results for the Fiscal Year Ended February 28, 2025 [Japanese GAAP]



April 14, 2025

Company name: Halows Co., Ltd.

Stock exchange listing: Tokyo Stock Exchange

Code number: 2742

URL: https://www.halows.com/en/

Representative: Toshiyuki Sato, President and Chief Executive Officer

Contact: Hidenori Hanaoka, Senior Managing Director and General Manager of Administrative Groups

Phone: +81-86-483-1011

Scheduled date of general shareholders' meeting: May 29, 2025 Scheduled date of commencing dividend payments: May 30, 2025

Scheduled date of filing securities report: May 30, 2025

Availability of supplementary explanatory materials on financial results: Available

Schedule of financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

1. Non-consolidated Financial Results for the Fiscal Year Ended February 28, 2025 (March 1, 2024 – February 28, 2025)

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

| | Operating income | | Operating profit | | Ordinary profit | | Profit | |
|-------------------|------------------|------|------------------|------|-----------------|------|-------------|------|
| Fiscal year ended | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| February 28, 2025 | 210,752 | 7.8 | 12,270 | 12.9 | 12,301 | 12.9 | 8,913 | 3.8 |
| February 29, 2024 | 195,444 | 12.3 | 10,870 | 20.1 | 10,896 | 19.2 | 8,589 | 38.5 |

| | Basic earnings per share | Diluted earnings per share | Return on equity | Ratio of ordinary profit to total assets | Ratio of operating profit to net sales |
|-------------------|--------------------------|----------------------------------|------------------|--|--|
| Fiscal year ended | Yen | Yen | % | % | % |
| February 28, 2025 | 416.95 | 415.14 | 13.5 | 11.3 | 6.0 |
| February 29, 2024 | 402.12 | 400.49 | 14.7 | 10.7 | 5.7 |

(Reference) Equity in earnings of affiliated companies:

Fiscal year ended February 28, 2025: ¥− million Fiscal year ended February 29, 2024: ¥− million

(2) Non-consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share | |
|-------------------------|--------------|-------------|--------------|----------------------|--|
| | Million yen | Million yen | % | Yen | |
| As of February 28, 2025 | 112,869 | 70,428 | 62.2 | 3,282.29 | |
| As of February 29, 2024 | 104,284 | 62,514 | 59.7 | 2,916.65 | |

(Reference) Equity: As of February 28, 2025: \pm 70,194 million As of February 29, 2024: \pm 62,297 million

(3) Non-consolidated Cash Flows

| (5) I toll compositation t | Cubil I to Wb | | | |
|----------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
| Fiscal year ended | Million yen | Million yen | Million yen | Million yen |
| February 28, 2025 | 15,892 | (13,757) | (5,245) | 15,028 |
| February 29, 2024 | 13,154 | (7,249) | (5,603) | 18,139 |

2. Dividends

| | Annual dividends per share | | | | | | | Ratio of | |
|---|----------------------------|------------------------|------------------------|--------------|-------|--------------------|--------------|----------------------------|--|
| | 1st quarter- end | 2nd quarter- end | 3rd quarter- end | Year- end | Total | Total dividends | Payout ratio | dividends to net assets | |
| | Yen | Yen | Yen | Yen | Yen | Million yen | % | % | |
| Fiscal year ended February 29, 2024 | - | 20.00 | - | 26.00 | 46.00 | 982 | 11.4 | 1.7 | |
| Fiscal year ended February 28, 2025 | - | 26.00 | - | 34.00 | 60.00 | 1,283 | 14.4 | 1.9 | |
| Fiscal year ending February 28, 2026 (Forecast) | - | 34.00 | 1 | 34.00 | 68.00 | | - | | |

- (Note 1) The year-end dividend for the fiscal year ended February 29, 2024 is \(\frac{1}{2}\)26 per share, consisting of an ordinary dividend of \(\frac{1}{2}\)24 per share and a commemorative dividend of \(\frac{1}{2}\)2 per share for the 65th anniversary of the foundation.
- (Note 2) The year-end dividend for the fiscal year ended February 28, 2025 is \(\frac{2}{3}\)4 per share, consisting of an ordinary dividend of \(\frac{2}{2}\)6 per share, a commemorative dividend of \(\frac{2}{2}\)2 per share for achieving an operating income of \(\frac{2}{2}\)200 billion, and an increased dividend of \(\frac{2}{6}\)6 per share.

3. Non-consolidated Financial Results Forecasts for the Fiscal Year Ending February 28, 2026 (March 1, 2025 – February 28, 2026)

(% indicates changes from the previous corresponding period.)

| | Operating i | ncome | Operating profit | | Ordinary profit | | Profit | | Basic earnings per share |
|------------|-------------|-------|------------------|-----|-----------------|-----|-------------|-------|-----------------------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| First half | 109,533 | 6.0 | 5,890 | 2.4 | 5,920 | 2.8 | 4,110 | 2.8 | 192.26 |
| Full year | 224,218 | 6.4 | 12,320 | 0.4 | 12,360 | 0.5 | 8,590 | (3.6) | 401.82 |

*Notes:

- (1) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: None
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: Yes
 - 4) Retrospective restatement: None
- (2) Total number of issued and outstanding shares (common shares)
 - 1) Total number of issued and outstanding shares at the end of the year (including treasury shares):

As of February 28, 2025: 21,458,100 As of February 29, 2024: 21,431,400

2) Total number of treasury shares at the end of the year:

As of February 28, 2025: 72,318 As of February 29, 2024: 72,275

3) Average number of shares during the year:

Year ended February 28, 2025: 21,377,708 Year ended February 29, 2024: 21,359,919

*Explanation of the proper use of financial results forecasts and other notes

- The financial results forecasts and other forward-looking statements contained in this document are based on the information available to the Company and certain assumptions deemed to be reasonable as of the date of publication of this document, and actual results may differ significantly due to various factors. For the assumptions that the financial results forecasts are based on and cautionary notes on the use of the forecasts, please see "Future Outlook" on page 3 of the attached documents (available in Japanese only).
- The Company plans to hold a financial results briefing session for institutional investors and analysts on April 17, 2025. Materials for the session will be posted on the Company's website immediately after the session.

^{*}These non-consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

3. Non-consolidated Financial Statements and Principal Notes (1) Non-consolidated Balance Sheets

| | As of February 29, 2024 | As of February 28, 2025 |
|-------------------------------------|-------------------------|-------------------------|
| ssets | | |
| Current assets | | |
| Cash and deposits | 17,127 | 13,851 |
| Accounts receivable - trade | 1,514 | 1,710 |
| Merchandise | 4,344 | 4,761 |
| Supplies | 5 | 5 |
| Prepaid expenses | 555 | 560 |
| Accounts receivable - other | 241 | 260 |
| Deposits paid | 1,011 | 1,176 |
| Other | 242 | 724 |
| Allowance for doubtful accounts | (8) | (11 |
| Total current assets | 25,034 | 23,040 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings | 54,962 | 59,096 |
| Accumulated depreciation | (19,770) | (21,552 |
| Buildings, net | 35,192 | 37,544 |
| Structures | 11,327 | 11,598 |
| Accumulated depreciation | (6,394) | (6,897 |
| Structures, net | 4,932 | 4,700 |
| Machinery and equipment | 2,496 | 2,819 |
| Accumulated depreciation | (1,674) | (1,871 |
| Machinery and equipment, net | 822 | 947 |
| Tools, furniture and fixtures | 8,175 | 9,050 |
| Accumulated depreciation | (5,897) | (6,675 |
| Tools, furniture and fixtures, net | 2,278 | 2,375 |
| Land | 21,877 | 26,842 |
| Leased assets | 2,528 | 2,106 |
| Accumulated depreciation | (1,424) | (1,236 |
| Leased assets, net | 1.104 | 870 |
| Construction in progress | 1,116 | 3,923 |
| Total property, plant and equipment | 67,323 | 77,204 |
| Intangible assets | | . 7,20-1 |
| Software | 869 | 862 |
| Right to use facilities | 41 | 36 |
| Other | 5 | 5 |
| Total intangible assets | 916 | 904 |

| | As of February 29, 2024 | As of February 28, 2025 |
|---|-------------------------|-------------------------|
| Investments and other assets | | |
| Investment securities | 2 | 2 |
| Shares of subsidiaries and associates | 50 | 577 |
| Investments in capital | 0 | 0 |
| Long-term prepaid expenses | 4,506 | 4,327 |
| Deferred tax assets | 2,169 | 2,265 |
| Leasehold and guarantee deposits | 2,940 | 3,318 |
| Construction assistance fund receivables | 1,275 | 1,159 |
| Other | 64 | 68 |
| Total investments and other assets | 11,010 | 11,720 |
| Total non-current assets | 79,250 | 89,829 |
| Total assets | 104,284 | 112,869 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable – trade | 10,685 | 11,331 |
| Current portion of long-term borrowings | 3,880 | 3,219 |
| Lease liabilities | 418 | 343 |
| Accounts payable – other | 1,729 | 1,507 |
| Accrued expenses | 1,573 | 1,706 |
| Income taxes payable | 1,628 | 2,046 |
| Accrued consumption taxes | 141 | 1,270 |
| Deposits received | 241 | 260 |
| Unearned revenue | 403 | 468 |
| Contract liabilities | 3,145 | 3,287 |
| Other | 178 | 158 |
| Total current liabilities | 24,027 | 25,599 |
| Non-current liabilities | | |
| Long-term borrowings | 10,176 | 7,054 |
| Lease liabilities | 665 | 511 |
| Provision for retirement benefits | 850 | 909 |
| Asset retirement obligations | 1,686 | 3,860 |
| Deposits for construction assistance fund receivables | 902 | 943 |
| Long-term leasehold and guarantee deposits received | 2,224 | 2,376 |
| Long-term unearned revenue | 955 | 905 |
| Other | 281 | 281 |
| Total non-current liabilities | 17,742 | 16,841 |
| Total liabilities | 41,770 | 42,441 |

| Share capital 5,444 5,491 Capital surplus 5,387 5,434 Legal capital surplus 9 9 Other capital surplus 9 9 Total capital surplus 5,396 5,444 Retained earnings 16 16 Other retained earnings 16 447 General reserve for tax purpose reduction entry 464 447 General reserve 35,022 40,822 Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Valuation difference on available-for-sale securities 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | | As of February 29, 2024 | As of February 28, 2025 | |
|---|---|-------------------------|-------------------------|--|
| Share capital 5,444 5,491 Capital surplus 5,387 5,434 Other capital surplus 9 9 Total capital surplus 5,396 5,444 Retained earnings 16 16 Other retained earnings 16 16 Other retained earnings 464 447 General reserve 35,022 40,822 Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Valuation difference on available-for-sale securities 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Net assets | | | |
| Capital surplus 5,387 5,434 Other capital surplus 9 9 Total capital surplus 5,396 5,444 Retained earnings 16 16 Other retained earnings 464 447 General reserve for tax purpose reduction entry 464 447 General reserve 35,022 40,822 Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Shareholders' equity | | | |
| Legal capital surplus 5,387 5,434 Other capital surplus 9 9 Total capital surplus 5,396 5,444 Retained earnings 16 16 Other retained earnings 16 447 Reserve for tax purpose reduction entry 464 447 General reserve 35,022 40,822 Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Valuation and translation adjustments 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Share capital | 5,444 | 5,491 | |
| Other capital surplus 9 9 Total capital surplus 5,396 5,444 Retained earnings 35,396 5,444 Retained earnings 16 16 Other retained earnings 8 464 447 General reserve 35,022 40,822 40,822 Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Valuation difference on available-for-sale securities 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Capital surplus | | | |
| Total capital surplus 5,396 5,444 Retained earnings 16 16 Other retained earnings 16 447 Reserve for tax purpose reduction entry 464 447 General reserve 35,022 40,822 Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Valuation and translation adjustments 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Legal capital surplus | 5,387 | 5,434 | |
| Retained earnings 16 16 Other retained earnings 31 464 447 Reserve for tax purpose reduction entry 464 447 447 464 447 General reserve 35,022 40,822< | Other capital surplus | 9 | 9 | |
| Legal retained earnings 16 16 Other retained earnings 464 447 Reserve for tax purpose reduction entry 464 447 General reserve 35,022 40,822 Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Total capital surplus | 5,396 | 5,444 | |
| Other retained earnings 464 447 General reserve 35,022 40,822 Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Retained earnings | | | |
| Reserve for tax purpose reduction entry 464 447 General reserve 35,022 40,822 Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Legal retained earnings | 16 | 16 | |
| General reserve 35,022 40,822 Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Other retained earnings | | | |
| Retained earnings brought forward 16,119 18,138 Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Reserve for tax purpose reduction entry | 464 | 447 | |
| Total retained earnings 51,622 59,424 Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Valuation difference on available-for-sale securities 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | General reserve | 35,022 | 40,822 | |
| Treasury shares (166) (166) Total shareholders' equity 62,295 70,193 Valuation and translation adjustments 1 0 Valuation difference on available-for-sale securities 1 0 Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Retained earnings brought forward | 16,119 | 18,138 | |
| Total shareholders' equity 62,295 70,193 Valuation and translation adjustments | Total retained earnings | 51,622 | 59,424 | |
| Valuation and translation adjustmentsValuation difference on available-for-sale securities10Total valuation and translation adjustments10Share acquisition rights217234Total net assets62,51470,428 | Treasury shares | (166) | (166) | |
| Valuation difference on available-for-sale securities10Total valuation and translation adjustments10Share acquisition rights217234Total net assets62,51470,428 | Total shareholders' equity | 62,295 | 70,193 | |
| Total valuation and translation adjustments 1 0 Share acquisition rights 217 234 Total net assets 62,514 70,428 | Valuation and translation adjustments | | | |
| Share acquisition rights 217 234 Total net assets 62,514 70,428 | Valuation difference on available-for-sale securities | 1 | 0 | |
| Total net assets 62,514 70,428 | Total valuation and translation adjustments | 1 | 0 | |
| 02,611 | Share acquisition rights | 217 | 234 | |
| Total liabilities and net assets 104,284 112,869 | Total net assets | 62,514 | 70,428 | |
| | Total liabilities and net assets | 104,284 | 112,869 | |

(2) Non-consolidated Statements of Income

| | | (Million yen) |
|--|--|--|
| | For the fiscal year ended February 29, 2024 | For the fiscal year ended February 28, 2025 |
| Net sales | 189,932 | 204,846 |
| Cost of sales | | |
| Beginning merchandise inventory | 3,785 | 4,344 |
| Cost of purchased goods | 141,653 | 152,668 |
| Total | 145,438 | 157,012 |
| Ending merchandise inventory | 4,344 | 4,761 |
| Total cost of sales | 141,094 | 152,251 |
| Gross profit | 48,837 | 52,595 |
| Operating revenue | | |
| Lease revenue | 4,100 | 4,282 |
| Other operating revenue | 1,412 | 1,623 |
| Total operating revenue | 5,512 | 5,906 |
| Operating gross profit | 54,350 | 58,501 |
| Selling, general and administrative expenses | | |
| Advertising expenses | 1,378 | 1,401 |
| Supplies expenses | 1,839 | 1,802 |
| Salaries and bonuses | 17,272 | 19,129 |
| Share-based payment expenses | 57 | 33 |
| Retirement benefit expenses | 72 | 71 |
| Legal and other welfare expenses | 2,173 | 2,443 |
| Rent expenses on land and buildings | 5,025 | 5,147 |
| Rent expenses | 236 | 293 |
| Utilities expenses | 4,087 | 4,117 |
| Repair expenses | 1,194 | 1,128 |
| Depreciation | 4,259 | 4,471 |
| Taxes and dues | 1,175 | 1,268 |
| Other | 4,707 | 4,920 |
| Total selling, general and administrative expenses | 43,479 | 46,230 |
| Operating profit | 10,870 | 12,270 |
| Non-operating income | | |
| Interest income | 22 | 24 |
| Purchase discounts | 24 | 26 |
| Insurance claim income | 35 | 23 |
| Income from logistics management | 17 | 16 |
| Other | 65 | 50 |
| Total non-operating income | 165 | 142 |
| Non-operating expenses | | |
| Interest expenses | 128 | 99 |
| Other | 11 | 11 |
| Total non-operating expenses | 139 | 111 |
| Ordinary profit | 10,896 | 12,301 |
| | | |

| | | (|
|---|--|--|
| | For the fiscal year ended February 29, 2024 | For the fiscal year ended February 28, 2025 |
| Extraordinary income | | |
| Subsidy income | 420 | - |
| Gain on cancellation of leasehold contracts | 11 | 13 |
| Other | 16 | 0 |
| Total extraordinary income | 449 | 13 |
| Extraordinary losses | | |
| Loss on retirement of non-current assets | 26 | 72 |
| Loss on store closings | - | 69 |
| Other | 0 | 10 |
| Total extraordinary losses | 27 | 152 |
| Profit before income taxes | 11,318 | 12,162 |
| Income taxes - current | 2,990 | 3,345 |
| Income taxes - deferred | (260) | (96) |
| Total income taxes | 2,729 | 3,249 |
| Profit | 8,589 | 8,913 |

(3) Non-consolidated Statements of Changes in Equity Fiscal year ended February 29, 2024 (from March 1, 2023 to February 29, 2024)

| | | | | | Shareholder | rs' equity | | | | | |
|---|---------|-----------------|---------|--------------------|--------------------|--------------------------|----------------------|---|--------------------|---|----------------------|
| | | Capital surplus | | | Retained earnings | | | | | | |
| | Share | Legal | Other | | Legal | Other | retained ea | rnings | Total | | |
| | capital | capital | capital | capital surplus | capital surplus | Total capital surplus | retained earnings | Reserve for tax purpose reduction entry | General reserve | Retained earnings brought forward | retained earnings |
| Balance at beginning of period | 5,430 | 5,373 | 9 | 5,383 | 16 | 194 | 30,722 | 12,997 | 43,930 | | |
| Changes during period | | | | | | | | | | | |
| Issuance of new shares - exercise of share acquisition rights | 13 | 13 | | 13 | | | | | | | |
| Dividends of surplus | | | | | | | | (897) | (897) | | |
| Profit | | | | | | | | 8,589 | 8,589 | | |
| Provision of reserve for tax purpose reduction entry | | | | | | 291 | | (291) | 1 | | |
| Reversal of reserve for tax purpose reduction entry | | | | | | (21) | | 21 | - | | |
| Provision of general reserve | | | | | | | 4,300 | (4,300) | - | | |
| Purchase of treasury shares | | | | | | | | | | | |
| Net changes in items other than shareholders' equity | | | | | | | | | | | |
| Total changes during period | 13 | 13 | - | 13 | - | 269 | 4,300 | 3,121 | 7,691 | | |
| Balance at end of period | 5,444 | 5,387 | 9 | 5,396 | 16 | 464 | 35,022 | 16,119 | 51,622 | | |

| | Shareholders' equity | | Valuation and trai | nslation adjustments | | |
|---|----------------------|----------------------------------|--|---|--------------------------|------------------|
| | Treasury shares | Total shareholders' equity | Valuation difference on available-for-sale securities | Total valuation and translation adjustments | Share acquisition rights | Total net assets |
| Balance at beginning of period | (102) | 54,641 | 0 | 0 | 164 | 54,806 |
| Changes during period | | | | | | |
| Issuance of new shares - exercise of share acquisition rights | | 26 | | | | 26 |
| Dividends of surplus | | (897) | | | | (897) |
| Profit | | 8,589 | | | | 8,589 |
| Provision of reserve for tax purpose reduction entry | | - | | | | - |
| Reversal of reserve for tax purpose reduction entry | | - | | | | - |
| Provision of general reserve | | - | | | | - |
| Purchase of treasury shares | (64) | (64) | | | | (64) |
| Net changes in items other than shareholders' equity | | | 0 | 0 | 53 | 53 |
| Total changes during period | (64) | 7,654 | 0 | 0 | 53 | 7,707 |
| Balance at end of period | (166) | 62,295 | 1 | 1 | 217 | 62,514 |

Fiscal year ended February 28, 2025 (from March 1, 2024 to February 28, 2025)

| | Shareholders' equity | | | | | | inon yen) | | |
|---|----------------------|-----------------------------|-----------------------------|-----------------------|-------------------------------|---|--------------------|---|----------------------|
| | | Capital surplus | | | Retained earnings | | | | |
| | Share capital | Legal capital surplus | Other capital surplus | Total capital surplus | Legal retained earnings | Other retained earnings | | | Total |
| | | | | | | Reserve for tax purpose reduction entry | General reserve | Retained earnings brought forward | retained earnings |
| Balance at beginning of period | 5,444 | 5,387 | 9 | 5,396 | 16 | 464 | 35,022 | 16,119 | 51,622 |
| Changes during period | | | | | | | | | |
| Issuance of new shares - exercise of share acquisition rights | 47 | 47 | | 47 | | | | | |
| Dividends of surplus | | | | | | | | (1,111) | (1,111) |
| Profit | | | | | | | | 8,913 | 8,913 |
| Provision of reserve for tax purpose reduction entry | | | | | | | | | |
| Reversal of reserve for tax purpose reduction entry | | | | | | (16) | | 16 | 1 |
| Provision of general reserve | | | | | | | 5,800 | (5,800) | - |
| Purchase of treasury shares | | | | | | | | | |
| Net changes in items other than shareholders' equity | | | | | | | | | |
| Total changes during period | 47 | 47 | - | 47 | - | (16) | 5,800 | 2,018 | 7,802 |
| Balance at end of period | 5,491 | 5,434 | 9 | 5,444 | 16 | 447 | 40,822 | 18,138 | 59,424 |

| | Shareholders' equity | | Valuation and trai | nslation adjustments | | |
|---|----------------------|----------------------------------|--|---|--------------------------|------------------|
| | Treasury shares | Total shareholders' equity | Valuation difference on available-for-sale securities | Total valuation and translation adjustments | Share acquisition rights | Total net assets |
| Balance at beginning of period | (166) | 62,295 | 1 | 1 | 217 | 62,514 |
| Changes during period | | | | | | |
| Issuance of new shares - exercise of share acquisition rights | | 95 | | | | 95 |
| Dividends of surplus | | (1,111) | | | | (1,111) |
| Profit | | 8,913 | | | | 8,913 |
| Provision of reserve for tax purpose reduction entry | | - | | | | - |
| Reversal of reserve for tax purpose reduction entry | | - | | | | - |
| Provision of general reserve | | - | | | | - |
| Purchase of treasury shares | (0) | (0) | | | | (0) |
| Net changes in items other than shareholders' equity | | | (0) | (0) | 16 | 16 |
| Total changes during period | (0) | 7,897 | (0) | (0) | 16 | 7,913 |
| Balance at end of period | (166) | 70,193 | 0 | 0 | 234 | 70,428 |

(4) Non-consolidated Statements of Cash Flows

| | | (Million yen) |
|---|--|--|
| | For the fiscal year ended February 29, 2024 | For the fiscal year ended February 28, 2025 |
| Cash flows from operating activities | | |
| Profit before income taxes | 11,318 | 12,162 |
| Depreciation | 4,259 | 4,471 |
| Increase (decrease) in allowance for doubtful accounts | 1 | 3 |
| Increase (decrease) in provision for retirement benefits | 45 | 58 |
| Interest and dividend income | (22) | (24) |
| Interest expenses | 128 | 99 |
| Loss on retirement of non-current assets | 26 | 72 |
| Loss on store closings | - | 69 |
| Gain on cancellation of leasehold contracts | (11) | (13) |
| Subsidy income | (420) | - |
| Decrease (increase) in trade receivables | (401) | (195) |
| Decrease (increase) in inventories | (558) | (418) |
| Increase (decrease) in trade payables | 1,199 | 646 |
| Increase (decrease) in contract liabilities | 286 | 141 |
| Increase (decrease) in accrued consumption taxes | (257) | 1,129 |
| Increase (decrease) in deposits for construction assistance fund receivables | (28) | 19 |
| Increase (decrease) in leasehold and guarantee deposits received | 123 | 151 |
| Other, net | 719 | 541 |
| Subtotal | 16,408 | 18,917 |
| Interest and dividends received | 0 | 1 |
| Interest paid | (110) | (83) |
| Income taxes paid | (3,143) | (2,942) |
| Net cash provided by (used in) operating activities | 13,154 | 15,892 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (6,801) | (12,014) |
| Purchase of intangible assets | (607) | (264) |
| Purchase of long-term prepaid expenses | (259) | (157) |
| Purchase of shares of subsidiaries and associates | - | (527) |
| Subsidies received | 420 | - |
| Proceeds from refund of leasehold and guarantee deposits | 21 | 54 |
| Payments of leasehold and guarantee deposits | (174) | (425) |
| Proceeds from collection of construction assistance fund receivables | 141 | 140 |
| Loan advances to subsidiaries and associates | - | (467) |
| Other, net | 10 | (95) |
| Net cash provided by (used in) investing activities | (7,249) | (13,757) |
| Cash flows from financing activities | | |
| Proceeds from long-term borrowings | - | 100 |
| Repayments of long-term borrowings | (4,153) | (3,884) |
| Proceeds from issuance of shares | 22 | 79 |
| Repayments of lease liabilities | (511) | (430) |
| Dividends paid | (897) | (1,109) |
| Other, net | (64) | (0) |
| Net cash provided by (used in) financing activities | (5,603) | (5,245) |
| Effect of exchange rate change on cash and cash equivalents | - | - |
| Net increase (decrease) in cash and cash equivalents | 301 | (3,110) |
| Cash and cash equivalents at beginning of period | 17,837 | 18,139 |
| Cash and cash equivalents at end of period | 18,139 | 15,028 |
| | | |