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April 30, 2025

Company name: Tokyo Metro Co., Ltd.
Name of representative: Akiyoshi Yamamura
President and Chief Executive Officer
(Securities code: 9023; TSE Prime Market)
Inquiries: Kohei Kurosawa
Head of Investor Relations Office

(Corrections) Corrections to the "Presentation Materials - FY2025.3 Financial Results and Mid-term Management Plan" and "Notice Concerning Formulation of Tokyo Metro Group's Mid-term Management Plan and Action to Implement Management that is Conscious of Cost of Capital and Stock Price"

Tokyo Metro Co., Ltd. hereby announces that corrections have been made to the above-mentioned disclosure materials published on April 28, 2025.

1. Reason for corrections
   Since we discovered that some of the information in the materials was incorrect after they were published, we have made corrections to it.
2. Details of corrections
   Please refer to the following pages. The corrected sections are highlighted with red boxes.
   The revised materials will be posted on our company website.

(1) "Presentation Materials - FY2025.3 Financial Results and Mid-term Management Plan" Page 40

[Before Corrections]

Performance Trends by Segment

(JPY mm)

	FY2025.3 Results * A	FY2026.3 Forecast B	FY2028.3 Plan C	FY2026.3 vs FY2025.3 Changes Amount B-A	FY2026.3 vs FY2025.3 Changes Ratio (B-A)/A	FY2028.3 vs FY2025.3 Changes Amount C-A	FY2028.3 vs FY2025.3 Changes Ratio (C-A)/A
Transportation							
Operating revenues	372,500	385,400	408,100	+ 12,899	+ 3.5%	+ 35,599	+ 8.7%
(Passenger transportation revenues)	*339,366*	*352,400*	*374,100*	*+ 13,033*	*+ 3.8%*	*+ 34,733*	*+ 9.3%*
Operating income	74,217	76,900	80,500	+ 2,682	+ 3.6%	+ 6,282	+ 7.8%
EBITDA	142,627	146,400	156,900	+ 3,672	+ 2.6%	+ 14,272	+ 9.1%
Real Estate							
Operating revenues	14,663	14,400	16,100	(263)	(1.8%)	+ 1,436	+ 8.9%
Operating income	4,200	3,600	3,100	(600)	(14.3%)	(1,100)	(35.1%)
EBITDA	6,701	6,100	5,700	(701)	(10.5%)	(1,001)	(17.3%)
Consumer and Corporate Services							
Operating revenues	25,757	26,000	30,800	+ 242	+ 0.9%	+ 5,042	+ 16.3%
Operating income	8,259	7,700	8,900	(559)	(6.8%)	+ 640	+ 7.2%
EBITDA	9,485	9,000	10,700	(585)	(6.2%)	+ 1,214	+ 11.3%

** The figures for FY2025.3 have been reclassified to reflect the new segments effective from April 2025 and are not subject to audit by the auditing firm.*

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[After Corrections]

Performance Trends by Segment

(JPY mm)

	FY2025.3 Results * A	FY2026.3 Forecast B	FY2028.3 Plan C	FY2026.3 vs FY2025.3 Changes Amount B-A	FY2026.3 vs FY2025.3 Changes Ratio (B-A)/A	FY2028.3 vs FY2025.3 Changes Amount C-A	FY2028.3 vs FY2025.3 Changes Ratio (C-A)/A
Transportation							
Operating revenues	372,500	385,400	408,100	+ 12,899	+ 3.5%	+ 35,599	+ 9.6%
(Passenger transportation revenues)	*339,366*	*352,400*	*374,100*	*+ 13,033*	*+ 3.8%*	*+ 34,733*	*+ 10.2%*
Operating income	74,217	76,900	80,500	+ 2,682	+ 3.6%	+ 6,282	+ 8.5%
EBITDA	142,627	146,300	156,900	+ 3,672	+ 2.6%	+ 14,272	+ 10.0%
Real Estate							
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EBITDA	6,701	6,000	5,700	(701)	(10.5%)	(1,001)	(14.9%)
Consumer and Corporate Services							
Operating revenues	25,757	26,000	30,800	+ 242	+ 0.9%	+ 5,042	+ 19.6%
Operating income	8,259	7,700	8,900	(559)	(6.8%)	+ 640	+ 7.7%
EBITDA	9,485	8,900	10,700	(585)	(6.2%)	+ 1,214	+ 12.8%

** The figures for FY2025.3 have been reclassified to reflect the new segments effective from April 2025 and are not subject to audit by the auditing firm.*

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(2) "Notice Concerning Formulation of Tokyo Metro Group's Mid-term Management Plan and Action to Implement Management that is Conscious of Cost of Capital and Stock Price"

a. Page 16 * Indicates the PDF page number.

[Before Corrections]

Executive Summary | Management Guideline | Mid-term Management Plan | Management Targets | Code of Conduct and Behavior Standards

Transportation Business (Railway Business): Mid-term Plan Strategy

We will expand our business domain by steadily promoting digital marketing and inbound measures and expanding overseas railway business, on the premise that our first priority is to improve safety and convenience in the railway business through natural disaster countermeasures, transportation improvement measures, promotion of barrier-free accessibility, and other measures.

Initiatives during the period of the Mid-term Management Plan

- Continue to enhance natural disaster countermeasures, large-scale water inundation measures, and other responses to increasingly serious natural disasters; continue to enhance security measures.
- Install platform doors (scheduled for completion at all stations during FY2025*1), install and improve elevators, and promote barrier-free conversions.
  *1 Excluding Minami-sunamachi station, which is undergoing large-scale renovations
- Continue to make steady progress in the construction of new railway lines that commenced in November 2024 (the extension of the Yurakucho Line (between Toyosu and Sumiyoshi) and Namboku Line (between Shinagawa and Shirokane-Takanawa)) supported by sufficient public backing with the aim of opening in the mid-2030s.
- Continue to move forward on efforts for through-services between the Yurakucho Line extension and the Tobu Skytree Line, Isesaki Line, and Nikko Line (basic agreement signed in March 2025).
- While continuing to expand the railway network with the construction of new lines, improve transportation on the Tozai Line (2-platform, 3-line configuration at Minami-sunamachi Station; construction of loopback line between Iidabashi Station and Kudanshita Station) and increase the number of CBTC lines to alleviate delays in existing services.
- Adapt to declines in the working population by developing a system capable of operating railway services with 9,000 people (target of FY2030), and by further evolving railway operations with the introduction of new technologies like CBM and automated train operation and leveraging DX.
- Make integrated use of the Metro Point Club app and new ride services (credit cards, QR tickets) in marketing activities.
- Work to increase the number of inbound travelers using our railway services through such initiatives such as the launch of the "Tokyo City Pass".
- Leverage the technology and expertise built up over more than a century of railway operation to expand business areas, including O&M projects and global markets.

	FY2024 results	FY2027 plan (vs. FY2024)
Operating revenue*2	372.5 billion yen	408.1 billion yen (+35.5 billion yen, +8.7%)
Operating profit	74.2 billion yen	80.5 billion yen (+6.2 billion yen, +7.8%)
EBITDA	142.6 billion yen	156.9 billion yen (+14.2 billion yen, +9.1%)

*2 Operating revenue for individual segments include transactions between segments.

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[After Corrections]

Executive Summary | Management Guideline | Mid-term Management Plan | Management Targets | Code of Conduct and Behavior Standards

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Initiatives during the period of the Mid-term Management Plan

- Continue to enhance natural disaster countermeasures, large-scale water inundation measures, and other responses to increasingly serious natural disasters; continue to enhance security measures.
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Operating revenue*2	372.5 billion yen	408.1 billion yen (+35.5 billion yen, +9.6%)
Operating profit	74.2 billion yen	80.5 billion yen (+6.2 billion yen, +8.5%)
EBITDA	142.6 billion yen	156.9 billion yen (+14.2 billion yen, +10.0%)

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b. Page 29 * Indicates the PDF page number.

[Before Corrections]

Executive Summary | Management Guideline | Mid-term Management Plan | Management Targets | Code of Conduct and Behavior Standards

Urban Design and Lifestyle Creation Businesses (Real Estate Business, Consumer and Corporate Services Business): Mid-term Plan Strategy

As a player in city creation, we will develop real estate and use local features to create community-based services. Through these efforts, we aim to strengthen our urban design and lifestyle creation businesses, contributing to both urban development and railway growth.

Initiatives in the period of the Mid-term Management Plan

Real estate business

- Create new values in cities through real estate development that contributes to urban planning and railway growth.
- As warranted by capital costs, expand the scope of real estate acquisition from facilities connected directly to train stations and land adjacent to assets already in the portfolio to properties within walking distance of train stations (including the stations of operators with which we provide through-services). Focus acquisitions on office buildings, commercial buildings, residential buildings, hotels and development plots.
- Expand the range of businesses by participating in hotel management and operations.

Consumer and corporate services business

- Increase the attractiveness of train stations and surrounding communities by renovating commercial facilities located below elevated tracks and enhancing services available within/neighboring stations.
- Expand business areas by participating in fitness and other life-enriching services, and begin participating in the content business to provide exciting experiences that attract the interest of people coming to Tokyo.
- To strengthen organizations and further expand businesses, we have reorganized the Distribution and Advertising Department into two new departments, the Consumer Service Department and the Corporate Service Department.

Real estate business

	FY2024 results	FY2027 plan (vs. FY2024)
Operating revenue*	14.6 billion yen	16.1 billion yen (+1.4 billion yen, +8.9 %)
Operating profit	4.2 billion yen	3.1 billion yen (-1.1 billion yen, -35.1%)
EBITDA	6.7 billion yen	5.7 billion yen (-1.0 billion yen, -17.3%)

Consumer and corporate services business

	FY2024 results	FY2027 plan (vs. FY2024)
Operating revenue*	25.7 billion yen	30.8 billion yen (+5.0 billion yen, +16.3%)
Operating profit	8.2 billion yen	8.9 billion yen (+0.6 billion yen, +7.2%)
EBITDA	9.4 billion yen	10.7 billion yen (+1.2 billion yen, +11.3%)

*Operating revenue for individual segments include transactions between segments.

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[After Corrections]

Executive Summary | Management Guideline | Mid-term Management Plan | Management Targets | Code of Conduct and Behavior Standards

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Real estate business

	FY2024 results	FY2027 plan (vs. FY2024)
Operating revenue*	14.6 billion yen	16.1 billion yen (+1.4 billion yen, +9.8 %)
Operating profit	4.2 billion yen	3.1 billion yen (-1.1 billion yen, -26.2%)
EBITDA	6.7 billion yen	5.7 billion yen (-1.0 billion yen, -14.9%)

Consumer and corporate services business

	FY2024 results	FY2027 plan (vs. FY2024)
Operating revenue*	25.7 billion yen	30.8 billion yen (+5.0 billion yen, +19.6%)
Operating profit	8.2 billion yen	8.9 billion yen (+0.6 billion yen, +7.7%)
EBITDA	9.4 billion yen	10.7 billion yen (+1.2 billion yen, +12.8%)

*Operating revenue for individual segments include transactions between segments.

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