

Financial Results Briefing

FY2024 Presentation

Macnica Holdings, Inc.

May 7, 2025

AGENDA

01. Results

- ① Business Performance Highlights for FY2024
- ② Results for FY2024 (Consolidated)

02. Mid-Term Management Plan (FY2022-2024) Review

- ① Review

03. Mid-Term Management Plan (FY2025-2027)

- ① Long-Term Management Concept
- ② Mid-Term Management Plan

04. Appendix

- ① Quarterly Results

In this presentation, "ICs, electronic devices and others business" is referred to as Semiconductor Business. In the reportable segments, the performance of the CPS Solutions business is included in the Semiconductor Business and Network Business, and the figures overlap. Beginning in the fiscal year ending March 31, 2026, the segment name "Network Business" will be renamed "Cybersecurity and Other IT Solutions Business". In this presentation, it is referred to as the Cybersecurity Business. Please note that this change in segment name does not affect the segment classification, scope, or measurement methods.

01. Results

- ① Business Performance Highlights for FY2024

Business Performance Highlights for FY2024

Yen billion	Q4					FY24			FY25		
	Results	Y/Y change		Q/Q change		Results	Y/Y change		Planned	Y/Y change	
Net Sales	252.4	+24	+11%	▲10.4	▲4%	1,034.2	+5.5	+1%	1,050	+15.8	+2%
Semiconductor Business	211.1	+16.9	+9%	▲12.6	▲6%	880.3	▲27.6	▲3%	883	+2.7	+0%
Network Business	41.3	+7.1	+21%	+2.2	+6%	153.9	+33	+27%	167	+13.1	+9%
Operating Income	6.4	▲6	▲48%	▲4.4	▲41%	39.6	▲24.1	▲38%	42	+2.4	+6%
Semiconductor Business	2.4	▲8.1	▲77%	▲5.2	▲69%	26.3	▲30.3	▲54%	24.1	▲2.2	▲8%
Network Business	4	+2.2	+114%	+0.8	+26%	13.3	+6.2	+88%	17.9	+4.6	+35%
Net Income attributable to Owners of Parent	2.5	▲10.4	▲81%	▲4.9	▲66%	25.3	▲22.8	▲53%	27	+1.7	+7%
Cash Flow from Operating Activities						24.2	▲15.7	▲39%			
Average exchange rate (JPY/USD)	154.11 yen					152.60 yen			140 yen (FY25 Planned)		

●In FY2024, Semiconductor Business continued to face an adjustment phase, while network business remained strong.
Semiconductor business: Decline in sales and significant drop in profit due to sluggish demand in industrial equipment
Network business: Achieved over 20% YoY sales growth both in Japan and abroad, driven by strong demand for endpoint security-related products

●In FY2025, Semiconductor business is expected to remain in an adjustment phase through 1H, while Cybersecurity business (formerly Network business) is expected to maintain strong performance.
Semiconductor business: Adjustment phase expected to continue through 1H
Cybersecurity business: Strong performance expected to continue both in Japan and overseas
Assumptions: USD/JPY rate: 140 yen; limited direct impact expected from US tariff measures

●Mid-Term Management Plan (FY2025–FY2027): Shareholder Return Policy
Total return ratio: 40–50%; DoE: 5%

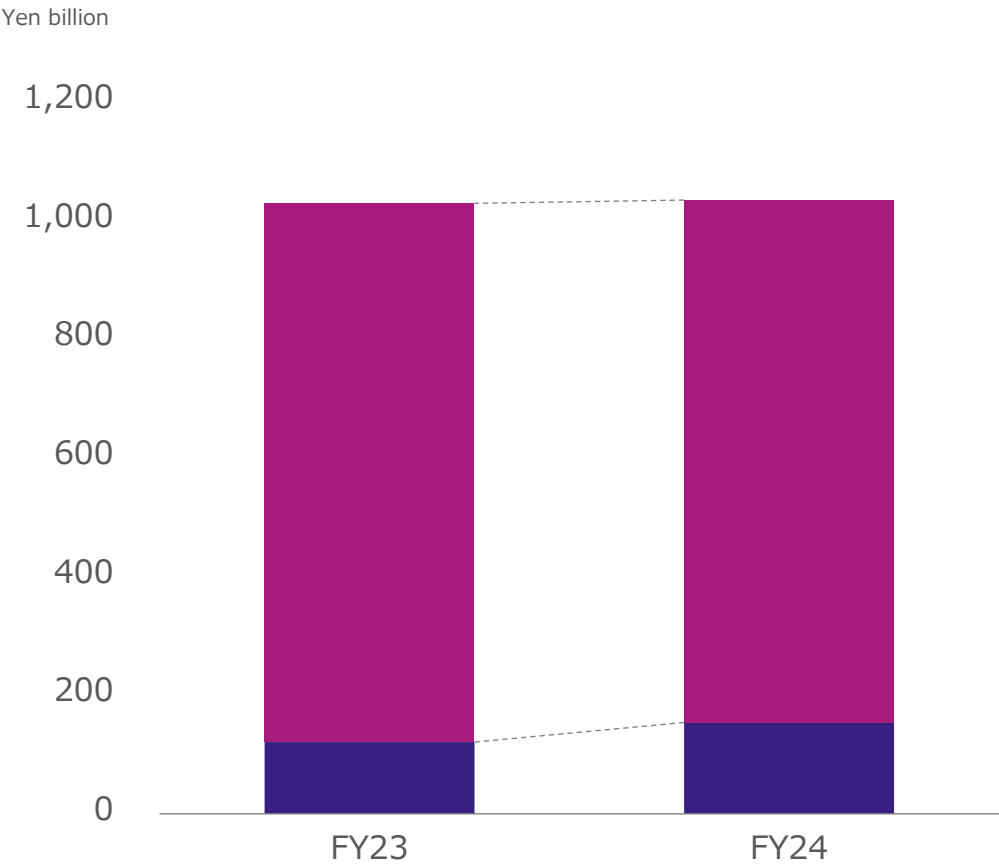
Dividends (per share)				
	Mid	End	Annual	Payout Ratio
FY2024	35 yen	35 yen	70 yen	50%
FY2025	35 yen* ¹	35 yen* ¹	70 yen* ¹	46%* ¹
* ¹ Est.				
The Company executed a 1-for-3 share split of common shares, effective on October 1, 2024. Figures prior to the split are calculated on the assumption that the share split was conducted.				

01. Results

② Results for FY2024 (Consolidated)

Net Sales by Segment

1,034.2 billion Y/Y Change +0.5%

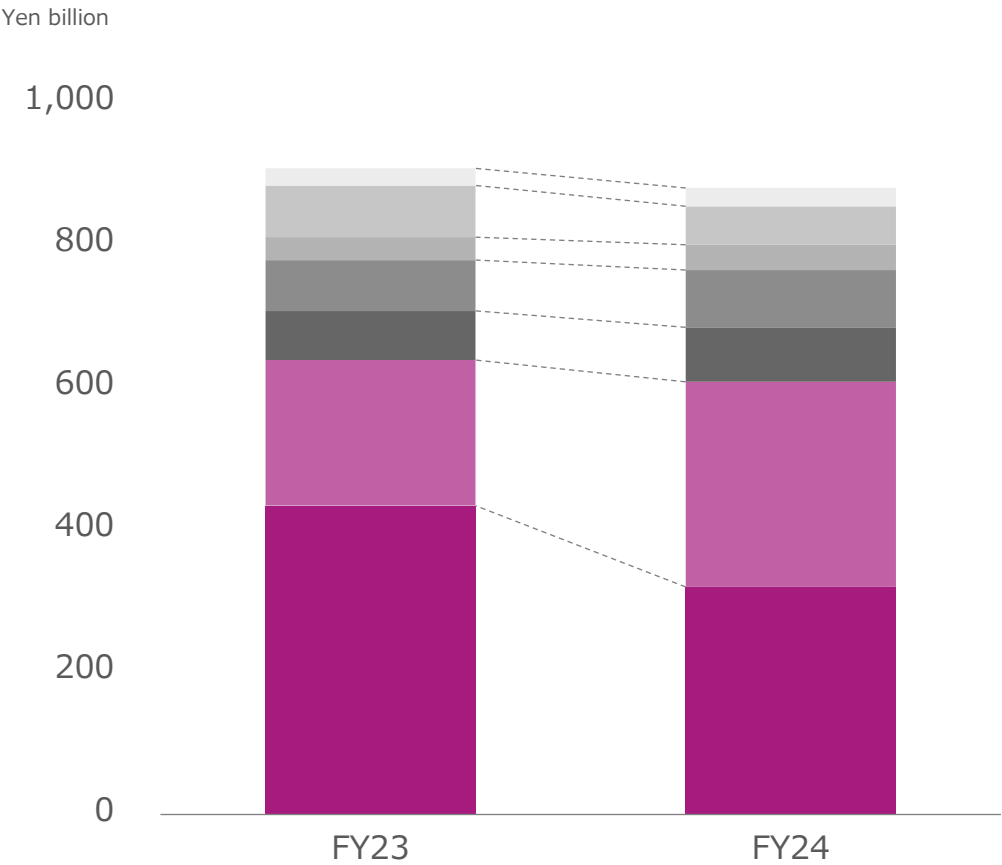


Y/Y Change + 0.5%

	FY23		FY24		Y/Y	
	Results	Ratio	Results	Ratio	Change	Change%
(Yen billion)						
Semiconductor	907.8	88%	880.3	85%	▲27.6	▲3%
Network	120.9	12%	153.9	15%	+33	+27%
Total	1,028.7	100%	1034.2	100%	+5.5	+0.5%

Semiconductor Business by Application: Net Sales

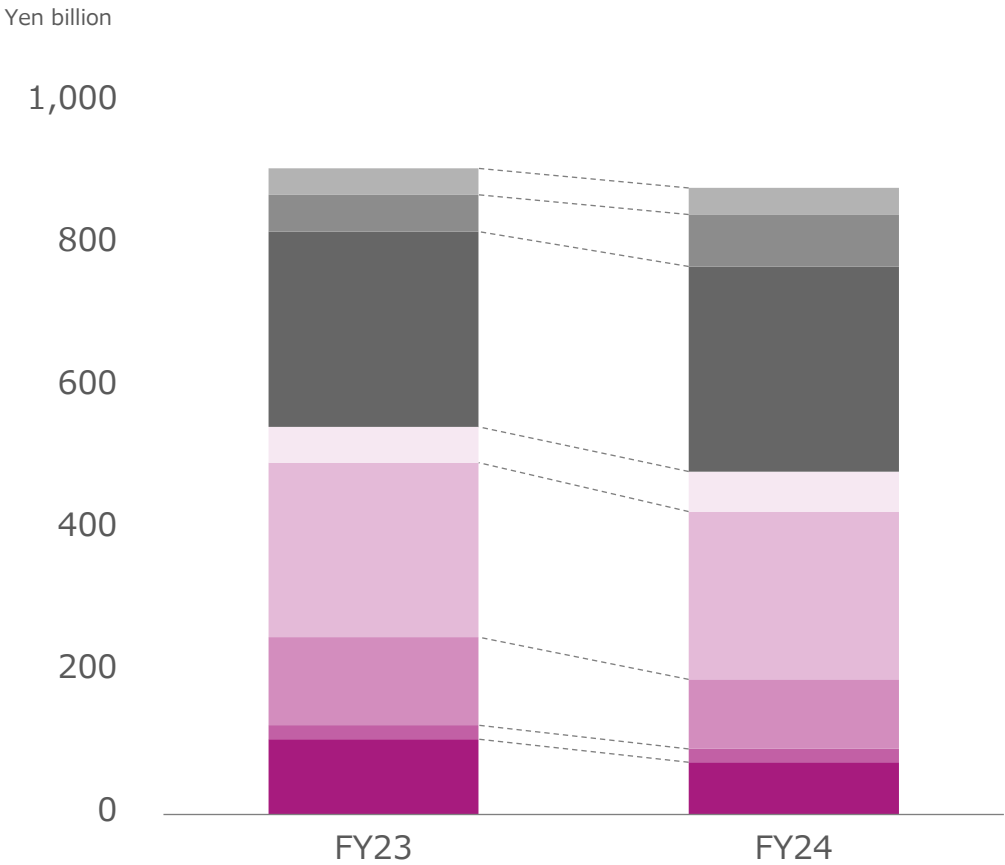
880.3 billion Y/Y Change ▲3.0%



(Yen billion)	FY23		FY24		Y/Y	
	Results	Ratio	Results	Ratio	Change	Change%
Telecom Terminals	24	2%	25.7	3%	+1.8	+7%
Telecom Infrastructure	72.7	8%	54.1	6%	▲18.6	▲26%
OA/Peripherals	32.1	4%	35.5	4%	+3.4	+11%
Computers	71.4	8%	80.5	9%	+9.1	+13%
Consumer Products	69.1	8%	76.6	9%	+7.4	+11%
Automotive Products	204.6	22%	288.2	33%	+83.6	+41%
Industrial Equipment	433.9	48%	319.7	36%	▲114.2	▲26%
Total	907.8	100%	880.3	100%	▲27.6	▲3.0%

Semiconductor Business by Product: Net Sales

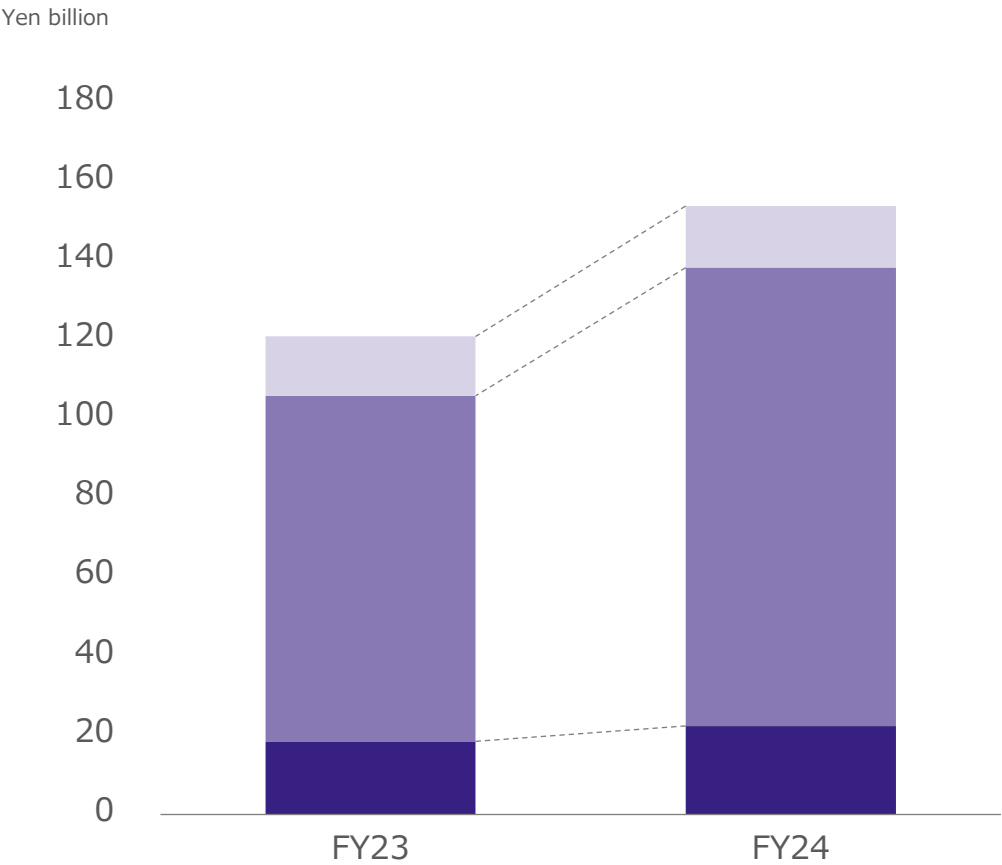
880.3 billion Y/Y Change▲3.0%



(Yen billion)	FY23		FY24		Y/Y	
	Results	Ratio	Results	Ratio	Change	Change%
Other	37.1	4%	37.3	4%	+0.2	+1%
Electric Devices	51.7	6%	73	8%	+21.3	+41%
Other Standard IC	274.3	30%	288.1	33%	+13.9	+5%
Memory	50.3	5%	56.3	7%	+6	+12%
Analog	245.2	27%	235.8	27%	▲9.4	▲4%
ASSP	123.8	14%	97.7	11%	▲26.2	▲21%
ASIC	19.6	2%	18.7	2%	▲0.9	▲5%
PLD	105.8	12%	73.4	8%	▲32.4	▲31%
Total	907.8	100%	880.3	100%	▲27.6	▲3.0%

Network Business by Product: Net Sales

153.9 billion Y/Y Change +27.3%



(Yen billion)	FY23		FY24		Y/Y	
	Results	Ratio	Results	Ratio	Change	Change%
Hardware	15	13%	15.6	10%	+0.6	+4%
Software	87.4	72%	115.9	75%	+ 28.5	+33%
Service	18.5	15%	22.4	15%	+ 3.9	+21%
Total	120.9	100%	153.9	100%	+33	+27.3%

02. Mid-Term Management Plan (FY2022-2024) Review

① Review

02. Mid-Term Management Plan (FY2022-2024) Review

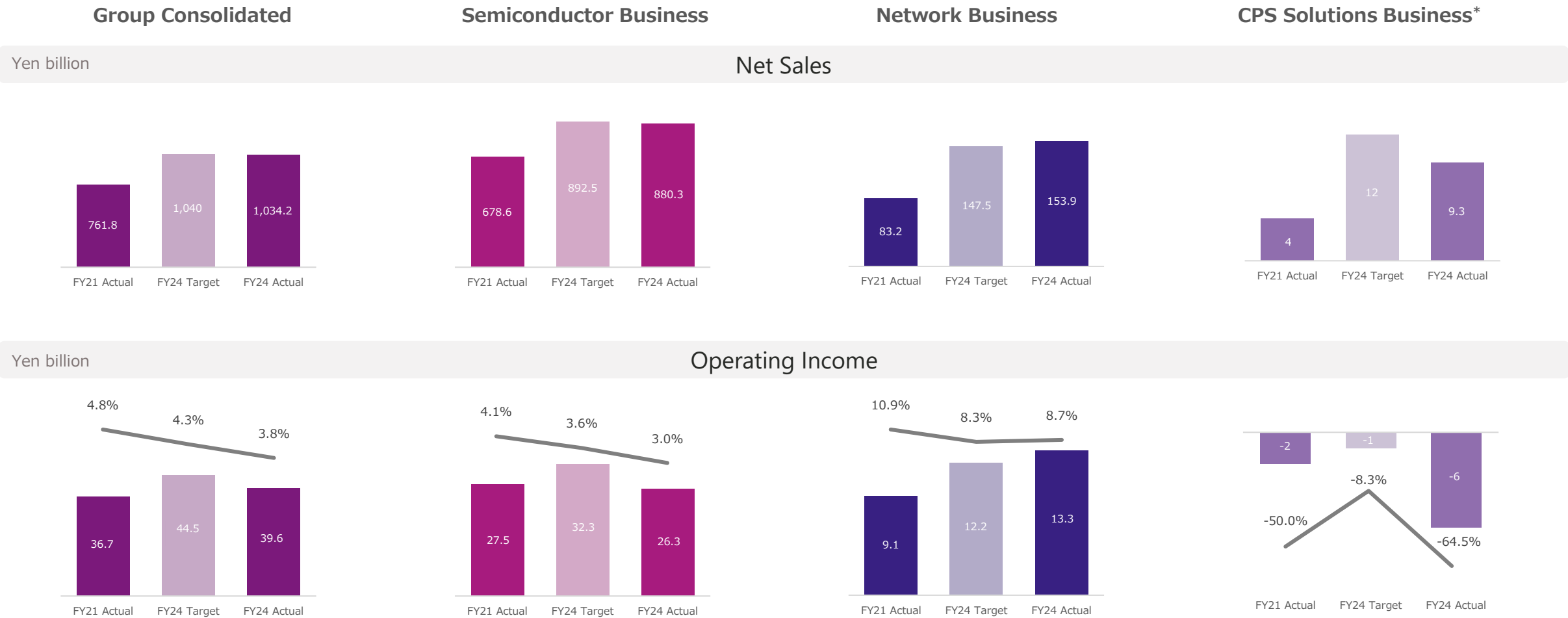
Group Performance

	FY2021	FY2024 Actual		FY2024 Target	
	Results	Results	Growth Rate	Target	Achievement Rate
Consolidated net sales	761.8 bil yen	1,034.2 bil yen	+35.8 %	1,040 bil yen	▲1 %
Consolidated operating income	36.7 bil yen	39.6 bil yen	+7.9 %	44.5 bil yen	▲11 %
Consolidated operating income margin	4.8 %	3.8 %	▲1.0 Pt	4.3 %	▲0.5 Pt
Consolidated net income	25.8 bil yen	25.3 bil yen	▲2.0 %	30 bil yen	▲16 %
Consolidated ROE*1	15.2 %	10.0 %	▲5.2 %	15.0 %	▲5 Pt
Working capital turnover*2	3.2	3.4	+0.2 Pt	3.8	▲0.4 Pt
(Reference)	FY19-21	FY22-24			
Consolidated Net Income, 3-year cumulative total	42.3 bil yen	114.4 bil yen	+170.4 %		

*1 Consolidate ROE = Net Income attributable to Owners of Parent / Shareholders' Equity (Net Assets less Non-Controlling Interests, at end of the period)
*2 Working Capital Turnover = Annual Sales / Working Capital (Accounts Receivables + Inventories - Accounts Payable, at end of the period)

02. Mid-Term Management Plan (FY2022-2024) Review

Group Performance



In this slide, as with the financial disclosure segments, figures for CPS Solutions Business are included in both Semiconductor Business and Network Business.

02. Mid-Term Management Plan (FY2022-2024) Review

Executive Summary

Semiconductor business impacted by supply shortages and US-China tensions; Network business maintained strong performance; CPS solutions business gaining traction

Semiconductor Business	• Business Expansion	CAGR: 9.1%; Domestic Automotive Market CAGR: 42.1%
	• Operating Income	FY2019–2021 total: 44.2 bil yen to FY2022–2024 total: 138.3 bil yen (Approx. 3x increase)
	• Global	Despite a revenue decline in China, the Company executed M&A, business transfers, and new entity establishments outside China.
Network Business	• Business Growth	CAGR: 22.8% (Domestic: 18.0%, Overseas: 34.5%)
	• Security Market Share	Domestic Security Product Market Share: 18.4% (+6.7pts vs FY2021)
	• Proprietary Services	ASM services: No.1 market share in Japan*
CPS Solutions Business	• Business Launches	FY2024: 9.3 bil yen (CAGR: 32.5%)
	• Proprietary Services	Services launched: 21 (total)
	• Autonomous EV Bus	Demonstration experiments: 50 (total), Regular operation: 6
Strengthening Management Base	• Institutional Design Changes	Transitioned to a Company with an Audit & Supervisory Committee
	• Strengthening IR/SR Activities	Issued Integrated Report, renewed IR website, and strengthened dialogue
	• Enhanced Branding	Enhanced media relations, rebranded, and launched a TV commercial

* <https://www.macnica.co.jp/public-relations/news/2025/147294/>

02. Mid-Term Management Plan (FY2022-2024) Review

Semiconductor Business

Expanded sales in growth markets; continued to actively pursue M&A

		CY21	CY24	Increase/Decrease
Semiconductor Business	Worldwide Market Share	2.6%	2.8%	+0.2%
	Domestic Market Share	12.8%	20.0%	+7.2%
(Gartner*)				
		FY21	FY24	CAGR
Expansion of market share in growth domains	Semiconductor Business Sales	678.6 bil yen	880.3 bil yen	+9.1%
	Industrial Equipment Sales	284.7 bil yen	319.7 bil yen	+3.9%
	Automotive Sales	100.4 bil yen	288.2 bil yen	+42.1%
		FY21	FY24	CAGR
Increase of value-added solutions	Sales from Value-Added Solutions	22 bil yen	30.5 bil yen	+11.5%
Exploring products for long-term growth		FY22~FY24		
	Number of New Supplier Agreements	17		
Global strategy		FY22~FY24		
	M&A, Business Transfers, and Establishment of New Entities	3		

※ Chart created by Macnica based on Gartner research. Calculations performed by Macnica.
Source : (CY24) Gartner®, Market Share: Semiconductor Distributors, Worldwide, 2024, Emerging Technologies & Trends Research Team, 3 March 2025
(CY21) Gartner®, Market Share: Semiconductor Distributors, Worldwide, 2021, Masatsune Yamaji, 9 March 2022 (This research provides a historical snapshot in time.)
Gartner does not endorse any vendor, product or service depicted in its research publications, and does not advise technology users to select only those vendors with the highest ratings or other designation.
Gartner research publications consist of the opinions of Gartner's research organization and should not be construed as statements of fact. Gartner disclaims all warranties, expressed or implied, with respect to this research, including any warranties of merchantability or fitness for a particular purpose.
GARTNER is a registered trademark and service mark of Gartner, Inc. and/or its affiliates in the U.S. and internationally and is used herein with permission. All rights reserved.

02. Mid-Term Management Plan (FY2022-2024) Review

Network Business

Significant growth across all areas; steady increase in market share in Japan's security product market

Network Business		FY21	FY24	CAGR
		83.2 bil yen	153.9 bil yen	+22.8%
By Category		FY21	FY24	CAGR
	Domestic Security	42.2 bil yen	72.1 bil yen	+19.6%
	Domestic Big Data	6.1 bil yen	11.1 bil yen	+22.3%
	Domestic Applications	7.8 bil yen	12.6 bil yen	+17.3%
	Overseas	21.8 bil yen	52.9 bil yen	+34.5%
Expansion of security business		FY21	FY24	Increase/Decrease
	Market Share in Domestic Security Product Market	11.7% TAM*1: 370.8 bil yen	18.4% TAM*2: 415.3 bil yen	+6.7%
Exploring products for long-term growth		FY22~FY24		
	Number of New Supplier Agreements	27		
Global strategy		End of FY21	End of FY24	Increase/Decrease
	Number of Countries/Regions Entered	9	22	+13

*1 Source: Fuji Chimera Research Institute's "2022 Network Security Business Survey" (FY21 Actual)
*2 Source: Fuji Chimera Research Institute's "2024 Network Security Business Survey" (FY24 Forecast)
(Shares are calculated by the Company)

02. Mid-Term Management Plan (FY2022-2024) Review

CPS Solutions Business

Business growth driven by priority themes

CPS Solutions Business		FY21	FY24	CAGR
		4 bil yen	9.3 bil yen	+32.5%
By Theme		FY21	FY24	CAGR
	Smart City & Mobility	1.2 bil yen	4.5 bil yen	+56.6%
	Smart Manufacturing	0.4 bil yen	0.7 bil yen	+25.0%
Expansion of CPS platforms		End of FY21	End of FY24	Increase/Decrease
	Number of Services Using CPS Platforms	1	6	+5
Strengthening capabilities for long-term growth		End of FY21	End of FY24	Increase/Decrease
	Number of Customers	385	525	+140
	Number of Suppliers (Value-Added Distribution)	50	106	+56
	Number of Partners	93	285	+192
	Number of Proprietary Services (Services & Solutions)	14	21	+7
Autonomous EV Bus		End of FY21	End of FY24	Increase/Decrease
	Number of Demonstration Experiments	10	50	+40
	Number of Regular Operations	2	6	+4

02. Mid-Term Management Plan (FY2022-2024) Review

Strengthening Management Base

Strengthening Management Base through Corporate Department Enhancements

		FY21	FY24	Increase/Decrease
Maximizing Human Capital	Percentage of Women in Management Positions	5.0%	8.8%	+2.8%
	Organizational Diagnosis Score*	4.35	4.42	+0.07
	Core Values Assessment*	4.48	4.53	+0.05
Strengthening Risk Management		Group-wide risk visualization and risk management regulations		
Strengthening IT & DX Strategy	Order backlog processed per person (vs. pre-project)	3.6× increase (at peak capacity)		
	RPA-driven workload reduction (vs. pre-project)	14,200 hours/year saved		
		FY21	FY24	Increase/Decrease
Strengthening Financial Strategy	Operating cash flow (3-year cumulative)	68.3 bil yen	102.9 bil yen	+34.6 bil yen
	Working capital turnover	3.2	3.4	+0.2
		FY21	FY24	
Strengthening IR Strategy	Number of Investor Meetings (Held within the fiscal year)	100	333	
	Integrated Report	—	Limitless2024	(Issued since 2023)

* The Organizational and Core Value Diagnostics reflect the scores from the annual Building a Strong Company Questionnaire survey, conducted since 2013 to enhance organizational management capabilities, covering all employees.

02. Mid-Term Management Plan (FY2022-2024) Review

Strengthening Management Base

Strengthening Management Base: Initiatives and Outcomes (FY2022–FY2024)





IR/SR	Human Capital	Environment & Human Rights	IT/DX	Others
<ul style="list-style-type: none">• Integrated report• Renewal of IR website• Strengthening dialogue• JPX Prime 150 Index• JPX-Nikkei Index 400• Nikkei 500 Stock Average• TOPIX 500• FTSE All-World Index	<ul style="list-style-type: none">• New HR System• DEI Statement• Declaration of Health and Productivity Management• Career Ownership Management Award 2024 - Grand Prize (Large Corporation, Management Transformation Category)• Certified Health & Productivity Management Organization 2024	<ul style="list-style-type: none">• Environmental Vision, Environmental Policy• Macnica Group Human Rights Policy• Launch of EcoVadis (Human Rights Risk Monitoring)• Establishment of internal reporting system• CDP Rating: B• SBT Certified	<ul style="list-style-type: none">• Process Mining• Hyperautomation• Low-code/No-code Development Systems• Generative AI Utilization Platform• DX Projects• Promotion of SCM/CRM Utilization• DX Stock 2024• 2024 CRM Best Practice Award	<ul style="list-style-type: none">• MSCI ESG Rating: BBB• Multi-stakeholder Policy• Declaration on Building Partnership• Group-wide Risk Visualization• Risk Management Regulations• Strengthening Global Cash Flow Management

03. Mid-Term Management Plan (FY2025-2027)

- ① Long-Term Management Concept

Long-Term Management Concept: Overview

Corporate Philosophy	Sowing seeds continuously under our feet				
Management Philosophy	Purpose	Leading in an ever-changing world, we seek technology and intelligence beyond the cutting-edge, while envisioning the future and creating the "Now".			
	Vision	Services & Solutions Company, creating new value by connecting Technology and Intelligence from around the world, towards a prosperous future society			
	Value	T.E.A.M.S. （Trust Excitement Aggressiveness Move Stretch ）			
Policy on Sustainability	We consider addressing global environmental and social issues to be one of the most important matters in our management policy and are committed to achieving our purpose: Leading in an ever-changing world, we seek technology and intelligence beyond the cutting-edge, while envisioning the future and creating the "Now".				
	Identifying Materiality and Promoting Business Investment	Management and supply chain development with consideration for the environment and human rights	Trust from society Strengthening governance and risk management		Employee education and awareness
Materiality	Three Mid-Term Management Plans				Long-Term Management Targets
	FY2022-24 Management Resource Fusion Phase	 FY2025-27 Specialization Enhancement Phase	 FY2028-30 Management Resource Integration Phase	Driving the development of future society Creating a sustainable global environment Creating safe, secure, and comfortable lifestyles Contributing to economic development through solving customer issues	
Creating a sustainable global environment	<div><div><div><div>Company-wide Strategy</div><div><ul style="list-style-type: none">Growth Investment Toward Vision 2030<ul style="list-style-type: none">Business Model TransformationStrengthening AI-Related Businesses</div><div><div>Semiconductor Business<ul style="list-style-type: none">Focused Investment in Growth CountriesContinued Strengthening in Growth MarketsEnhancing AI-related Businesses</div><div>Cybersecurity Business<ul style="list-style-type: none">Expanding Value-added Distribution ModelEnhancing Value-added ServicesExpanding Services & Solutions</div><div>CPS Solutions Business<ul style="list-style-type: none">Expansion in Smart City & Mobility and Smart Manufacturing BusinessesTargeted Enhancement in Circular Economy, Healthcare, and Food & Agritech</div></div><div><div>Strengthening Management Base<ul style="list-style-type: none">Strengthening Financial StrategyStrengthening Human Capital strategyStrengthening IR StrategyStrengthening BrandingStrengthening IT/DX StrategyStrengthening Corporate Governance</div><div><div>Mid-Term Management Targets</div><div><div>Net Sales1.4 tri yen</div><div>Operating Income80 bil yen</div><div>Operating Income MarginOver 5.7 %</div><div>ROEOver 15.0 %</div></div></div></div></div></div></div>			Contributing to economic development through solving customer issues	
Contributing to economic development through solving customer issues				Sustainable Business Growth	
Creating safe, secure, and comfortable lifestyles				Net Sales2.0 tri yen	
Strengthening resilience of management and business				Operating Income150 bil yen	
				Operating Income MarginOver 7.5 %	
	ROEOver 15.0 %				

03. Mid-Term Management Plan (FY2025-2027)

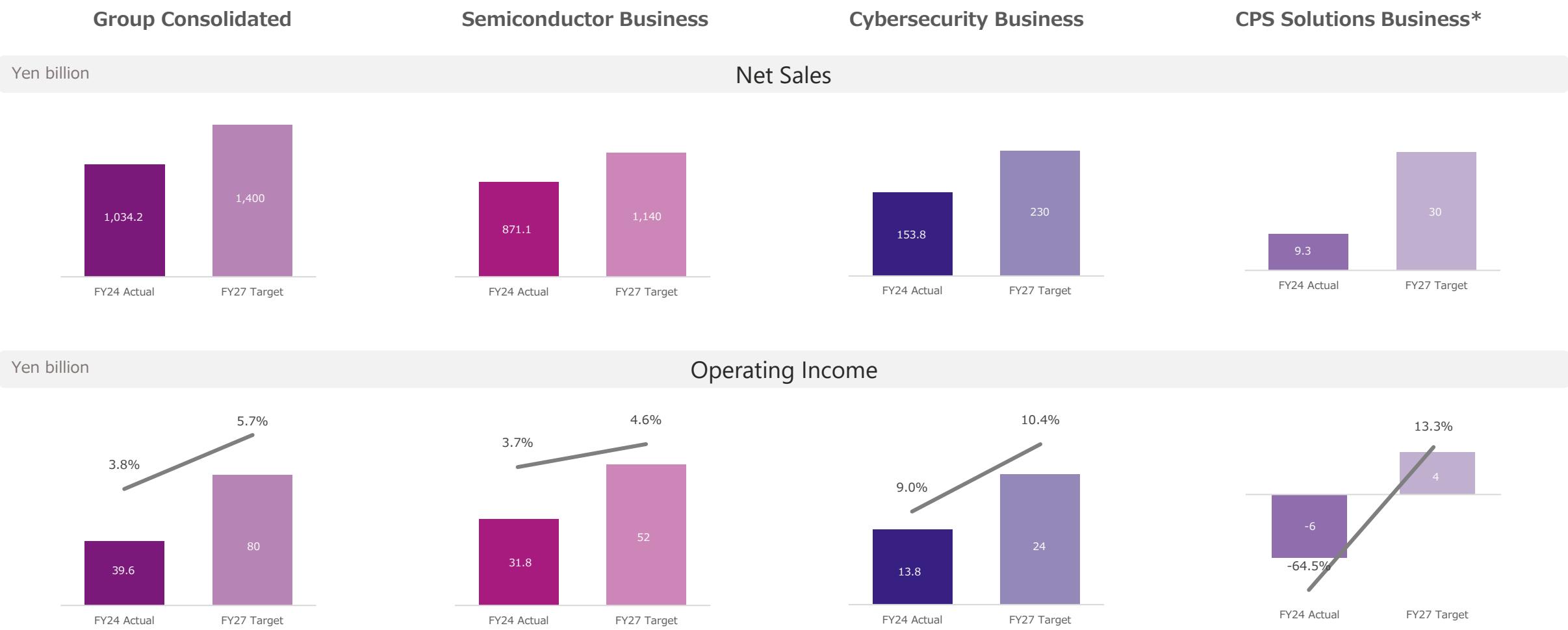
② Mid-Term Management Plan

Mid-Term Management Targets

	FY2024 (Actual)	FY2027 (Mid-term)	FY2030 (Long-term)
Consolidated net sales	1.0342 tri yen	1.4 tri yen	2.0 tri yen
Consolidated operating income	39.6 bil yen	80 bil yen	150 bil yen
Consolidated operating income margin	3.8 %	5.7 %	7.5 %
Consolidated ROE*1	10.0 %	15.0 %	15.0 %

*1 Consolidate ROE = Net Income attributable to Owners of Parent / Shareholders’ Equity (Net Assets less Non-Controlling Interests, at end of the period)

Mid-Term Management Targets (by Segment)



In this slide, figures for Semiconductor and Cybersecurity businesses exclude any duplication of CPS Solutions Business figures. As a result, FY2024 actuals for the Semiconductor and Network businesses shown here differ from those on page 12.

Mid-Term Management Strategy

Company-wide Strategy

- Growth Investment Toward Vision 2030
- Business Model Transformation
- Strengthening AI-Related Businesses

Strengthening Management Base

- Strengthening Financial Strategy
- Strengthening Human Capital strategy
- Strengthening IR Strategy
- Strengthening Branding
- Strengthening IT/DX Strategy
- Strengthening Corporate Governance

Semiconductor Business

- Focused Investment in Growth Countries
- Continued Strengthening in Growth Markets
- Enhancing AI-related Businesses

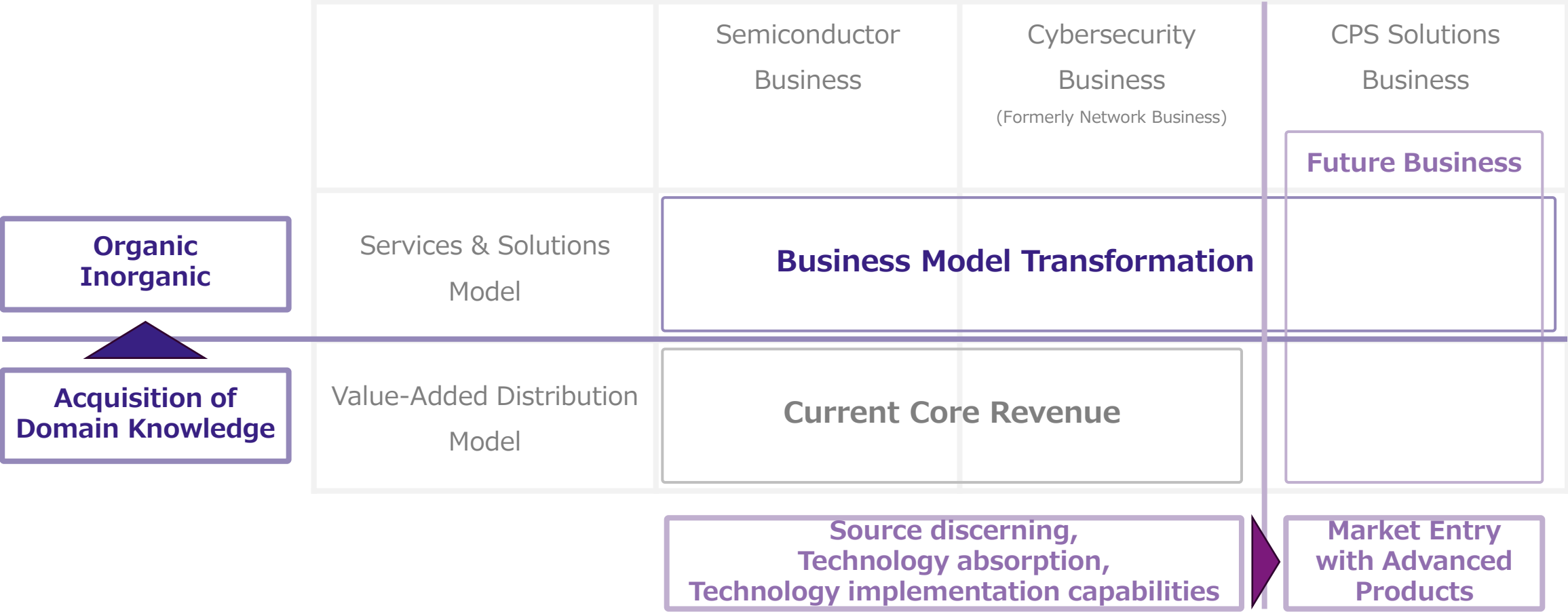
Cybersecurity Business

- Expanding Value-added Distribution Model
- Enhancing Value-added Services
- Expanding Services & Solutions

CPS Solutions Business

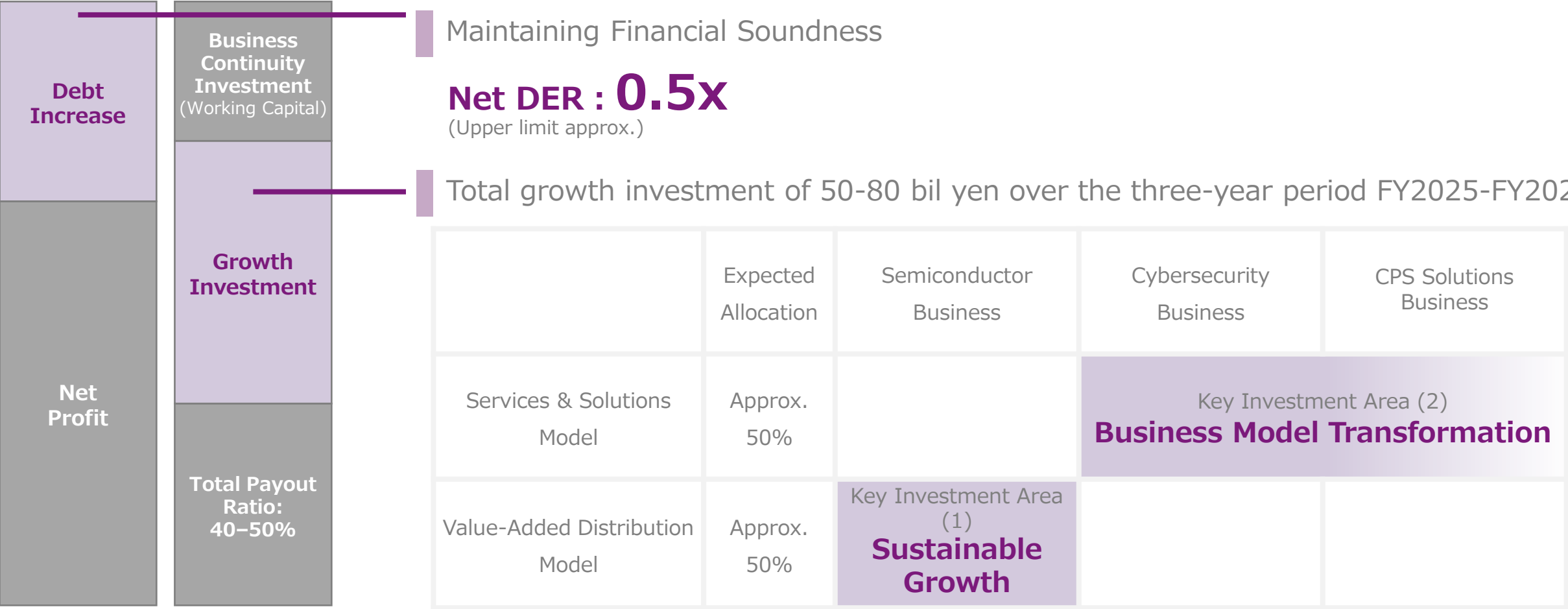
- Expansion in Smart City & Mobility and Smart Manufacturing Businesses
- Targeted Enhancement in Circular Economy, Healthcare, and Food & Agritech

Services & Solutions Model



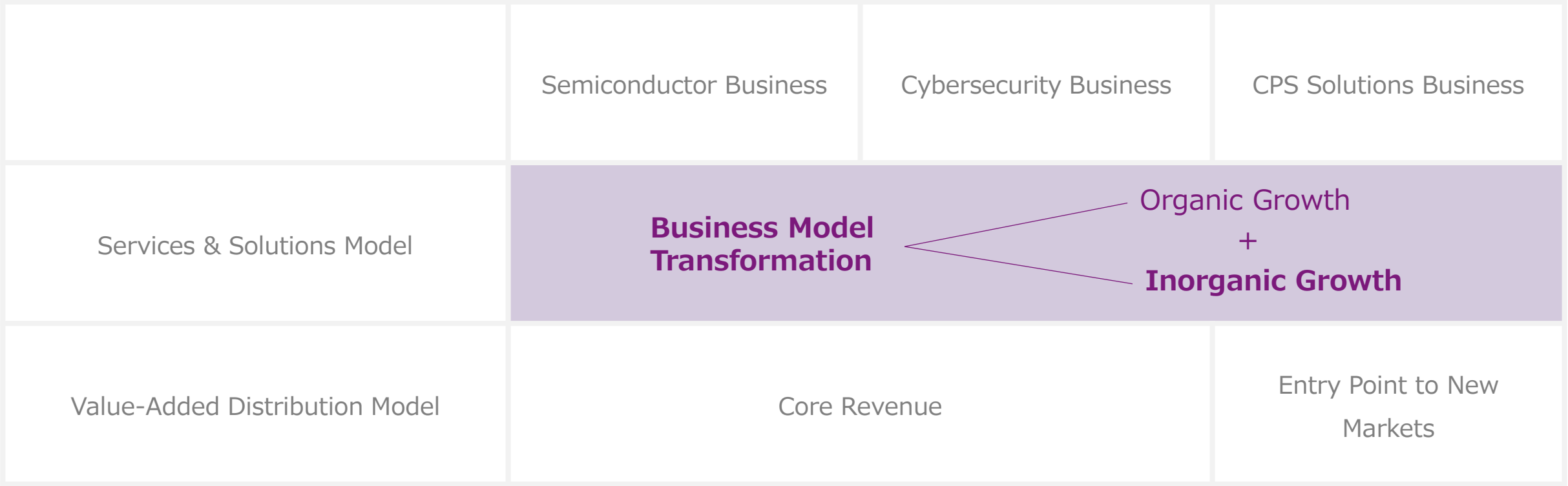
Company-wide Strategy: Growth Investment Toward Vision 2030

Capital Policy



Company-wide Strategy: Business Model Transformation

Strengthening Services & Solutions Model through Inorganic Growth



Company-wide Strategy: Strengthening AI-Related Businesses

Strengthening Three Distribution Models and Two Services & Solutions Models

	Semiconductor Business	Cybersecurity Business	CPS Solutions Business
Services & Solutions Model	Industry- and Operation-Specific General Services / Customized Solutions for Individual Clients		
Value-Added Distribution Model	Infrastructure-Oriented AI Solutions Edge-Oriented AI Solutions	System-Oriented AI Solutions	Specialized

Semiconductor Business

Sustainable Growth as Core Revenue Base

Focused Investment in Growth Countries

Focused Investment in Growth Countries
Specialized Strategy for the Chinese Market

Continued Strengthening in Growth Markets

Continued Strengthening of Industrial Equipment
Enhancing Software Solutions

Enhancing AI-related Businesses

Company-wide AI Strategy
Infrastructure-Oriented and Edge-Oriented AI Solutions

Cybersecurity Business

Strengthening Growth Investments to Drive Focused Growth

Business Domains (Categories)	Security, Data/AI, Applications, and Overseas
Expanding Value-added Distribution Model	Growth Strategy for Existing Products Growth Strategy for New Products and New Subcategories
Enhancing Value-Added Operational Support Services Associated with Distribution	Enhancing Managed Services Global Expansion of Managed Services
Expanding Services & Solutions	Strengthening Proprietary Services & Solutions Inorganic Growth Strategy

CPS Solutions Business

Continued development and expansion as future core businesses

Smart City & Mobility	Expansion Phase	Expansion of Autonomous EV Bus and Operation Management Systems
Smart Manufacturing	Expansion Phase	Expansion of Integration for the Manufacturing Sector
Circular Economy	Growth Phase	Expansion of Potential Businesses
Healthcare	Evidence Development Phase	Medical Device Sales and Evidence Development in the Cardiovascular Field
Food & Agritech	Commercialization Phase	Development of Data Business in Controlled Environment Agriculture

Management Base

Global Management Base Supporting Sustainable Growth

Strengthening Financial Strategy

Strengthening Capital Policy

Strengthening Human Capital Strategy

Maximizing Human Capital and Enhancing Well-being

Strengthening IR Strategy

Continued Strengthening in IR/SR Activities

Strengthening Branding

Enhancing Brand Equity

Strengthening IT/DX Strategy

Continued Strengthening of Global Common Platforms and DX

Strengthening Corporate Governance

Continued Enhancement of Global Governance

Shareholder Return

Shareholder Return Policy

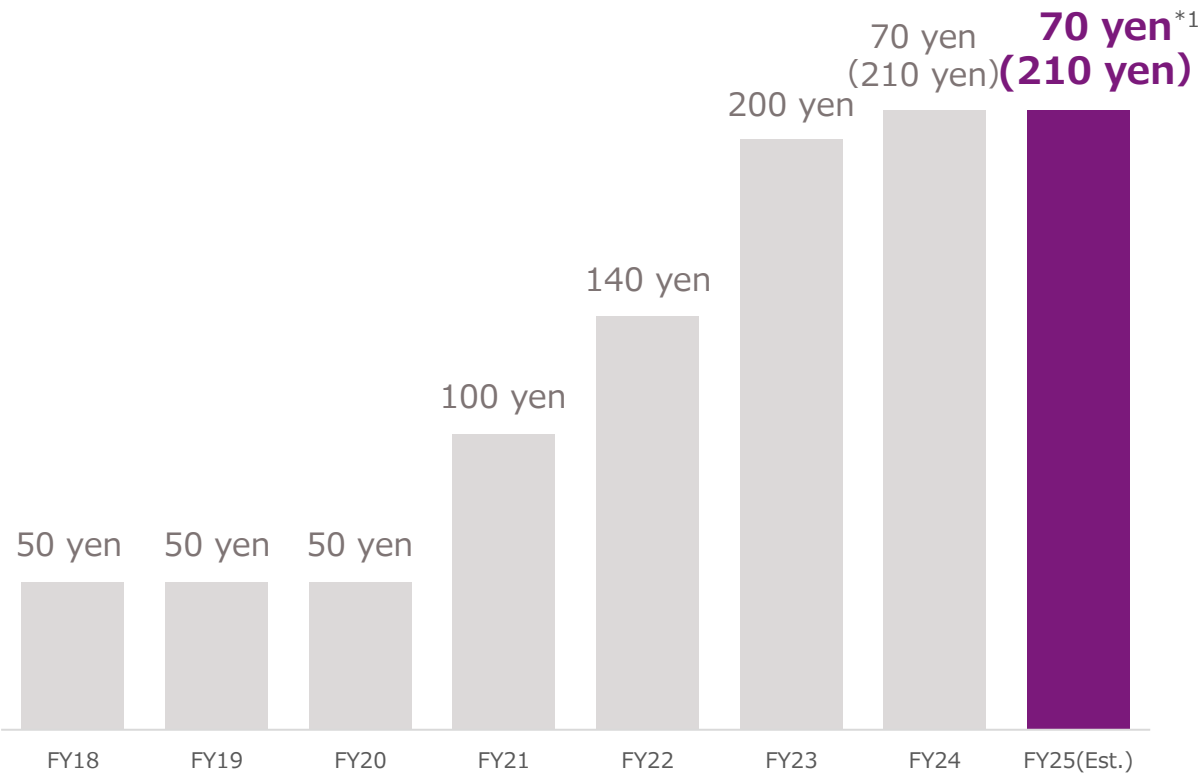
Total Payout Ratio

40-50%

DOE

5%

Annual Dividend per Share

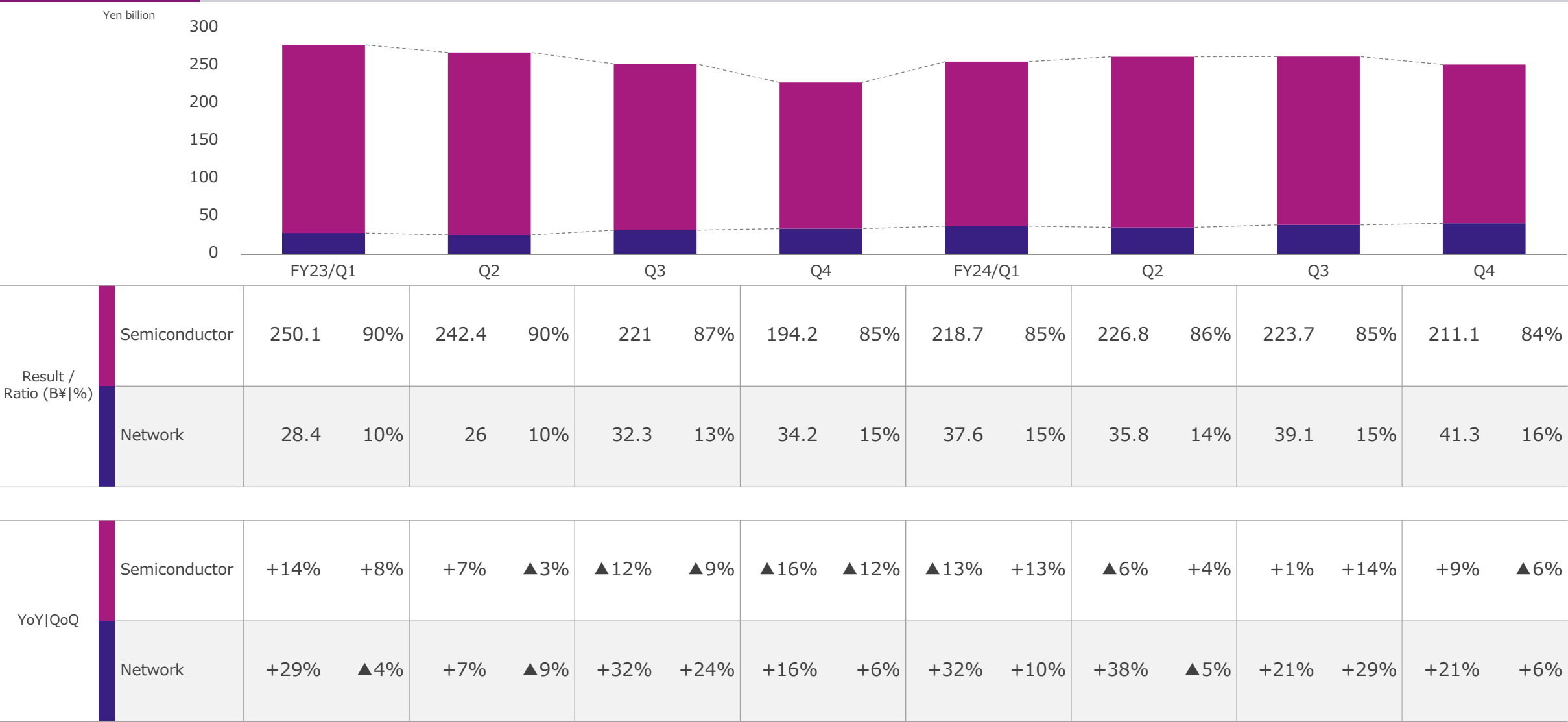


*1 The dividend forecast for FY25 (210 yen) is based on the amount before the share split.

04. Appendix

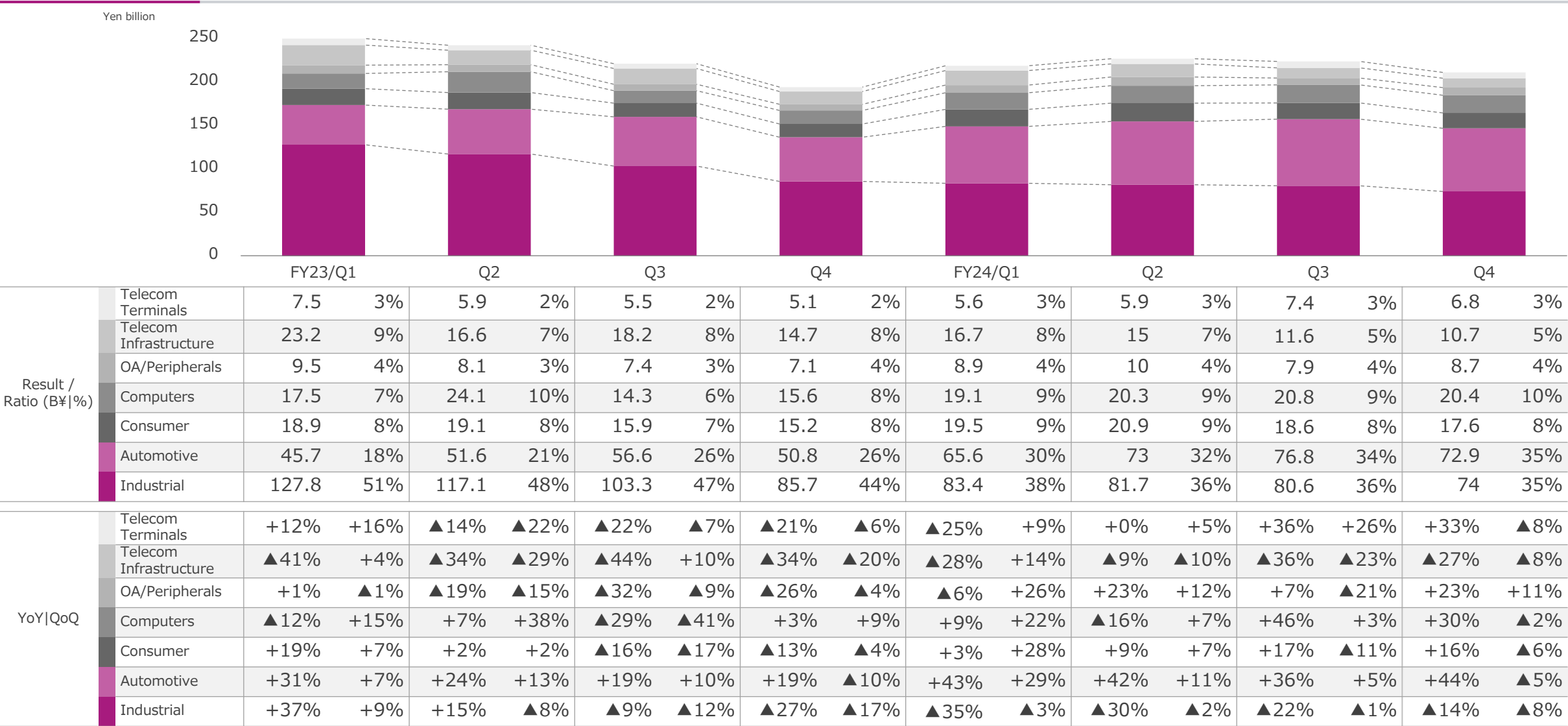
① Quarterly Results

Quarterly Net Sales by Segment



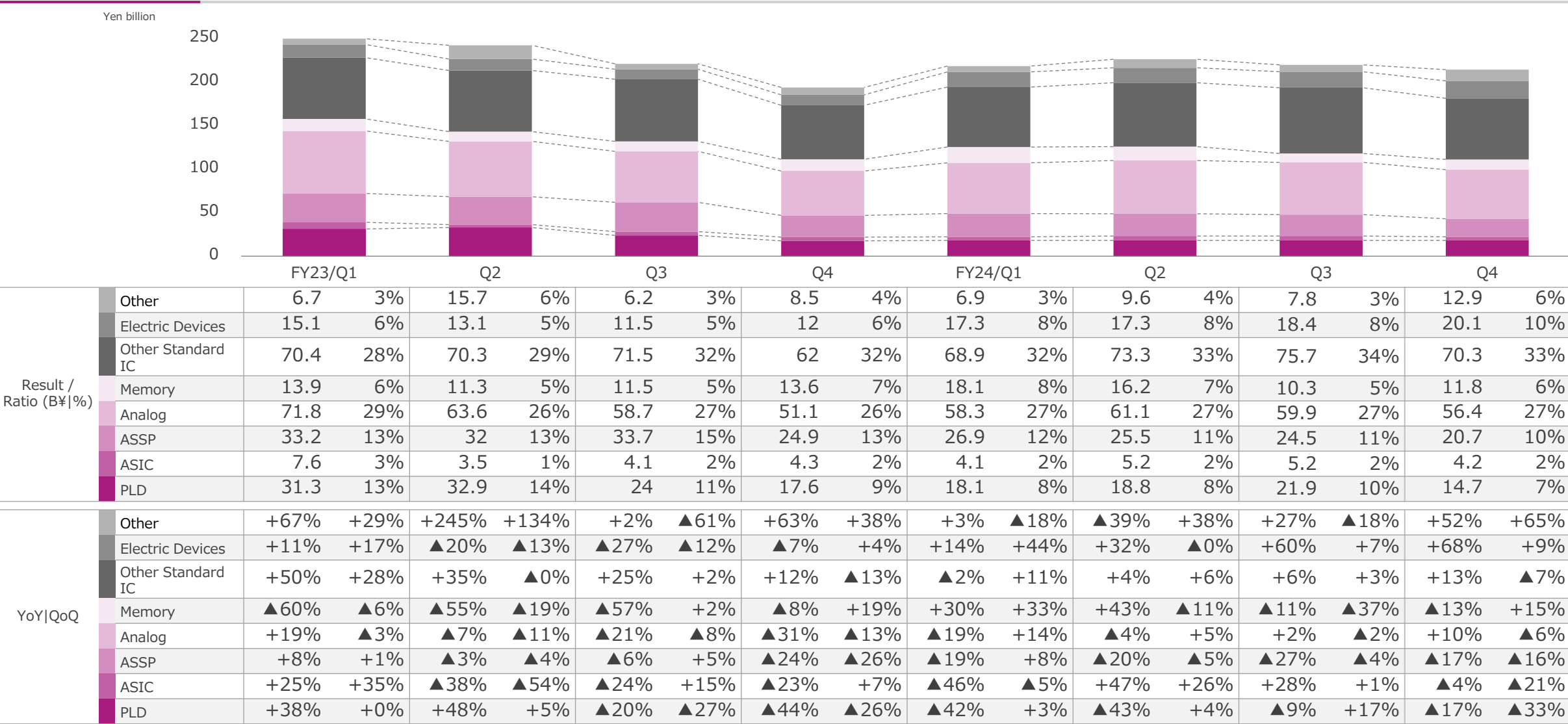
Glosel Co., Ltd. was consolidated into the B/S as of March 2024 and into the P/L from April 2024 (Semiconductor Business).

Quarterly Semiconductor Business by Application: Net Sales



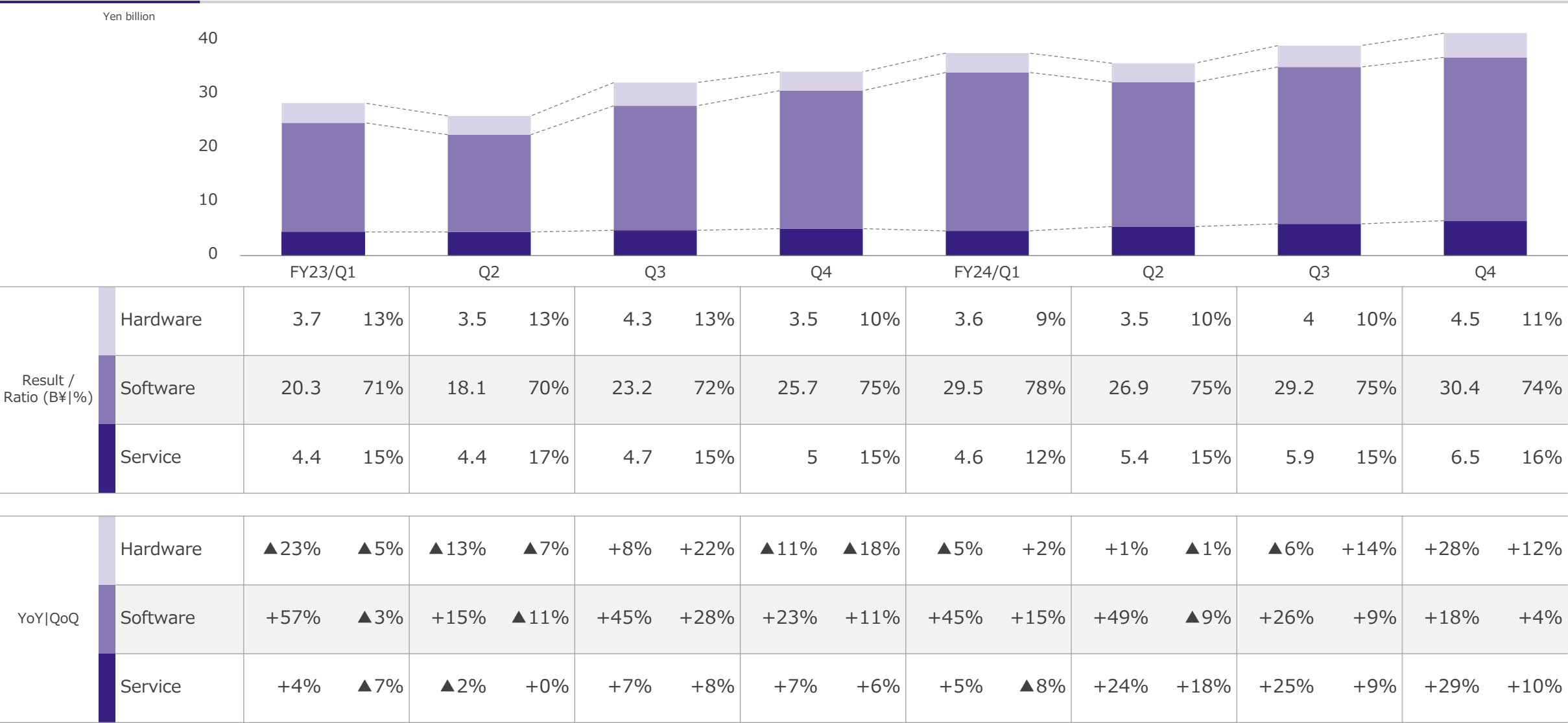
Glosel Co., Ltd. was consolidated into the B/S as of March 2024 and into the P/L from April 2024 (Semiconductor Business).

Quarterly Semiconductor Business by Product: Net Sales

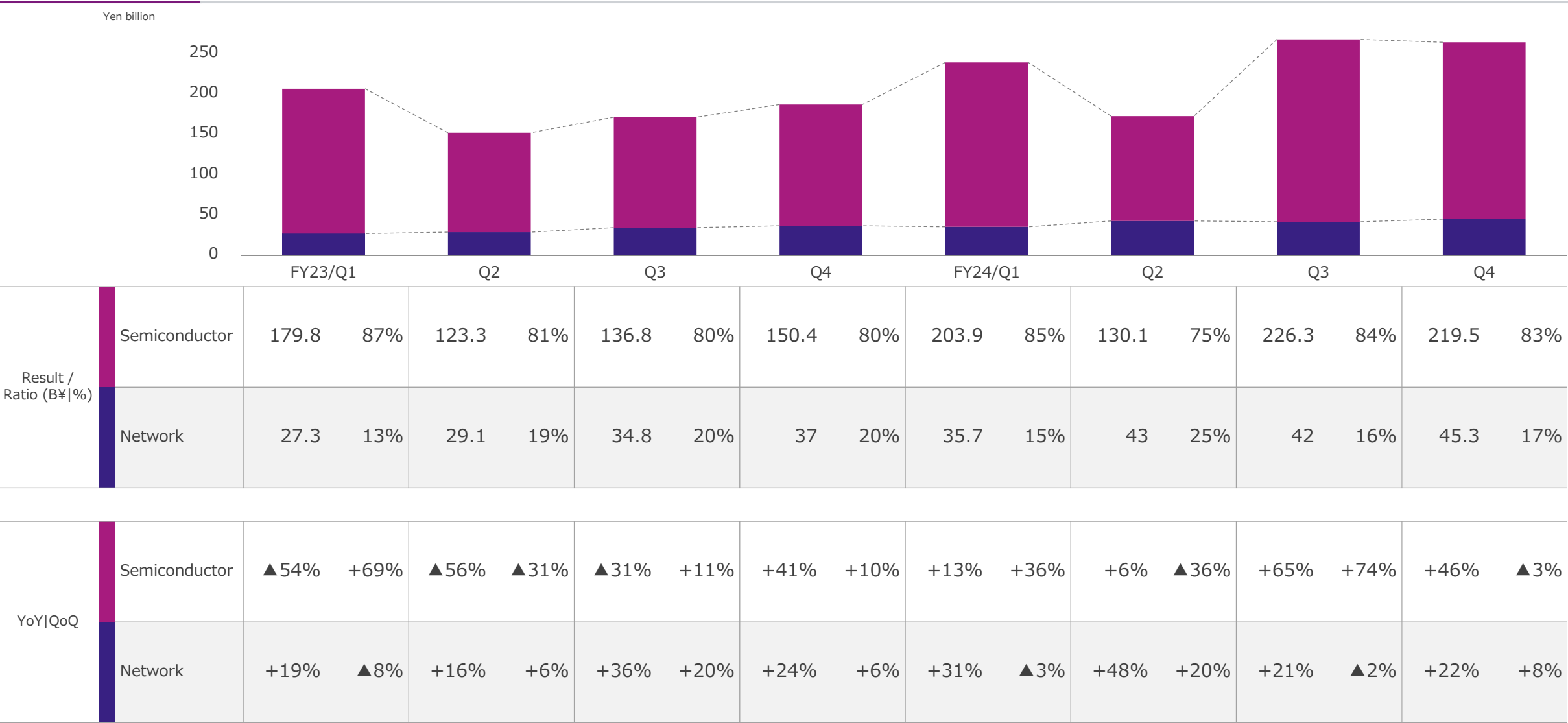


Glosel Co., Ltd. was consolidated into the B/S as of March 2024 and into the P/L from April 2024 (Semiconductor Business).

Quarterly Network Business by Product: Net Sales

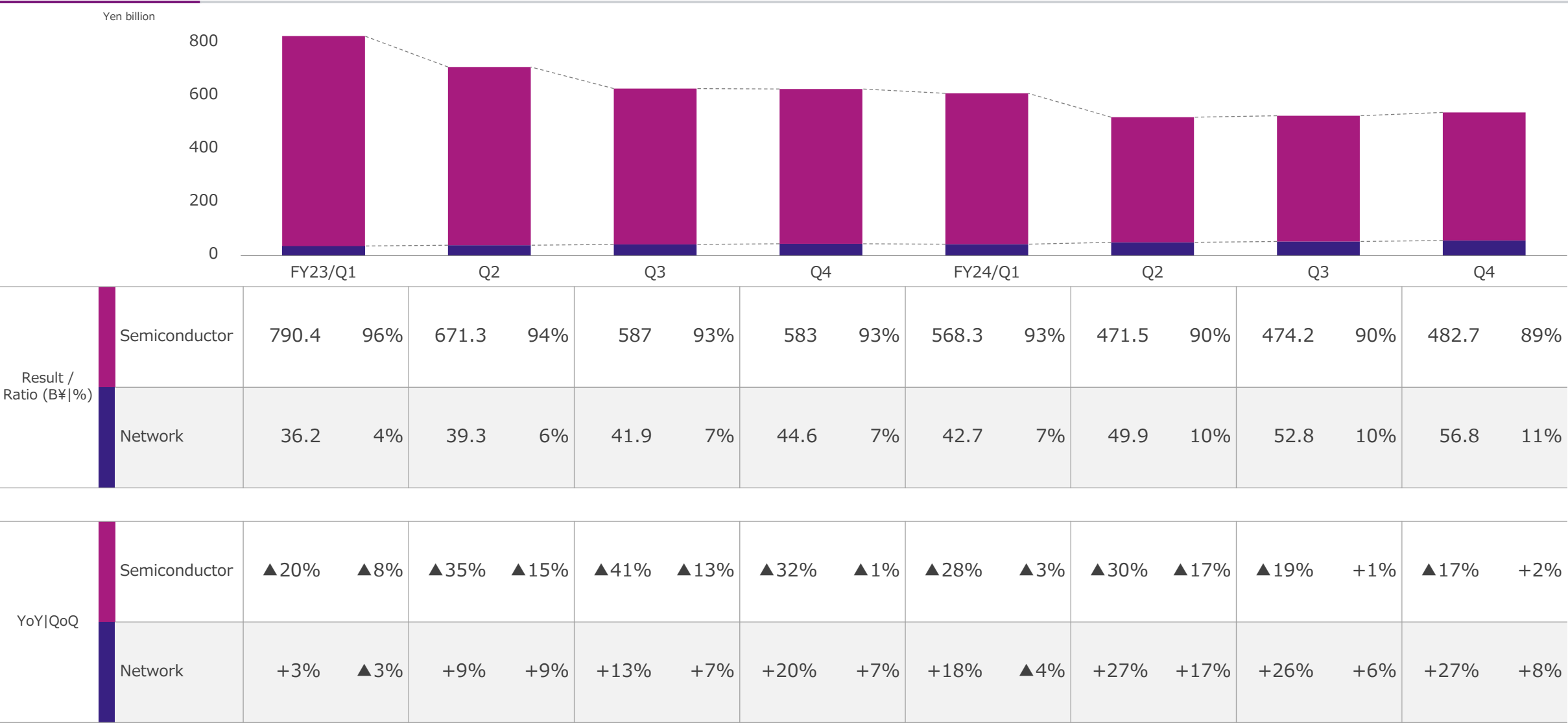


Quarterly Orders Received by Segment



Glosel Co., Ltd. was consolidated into the B/S as of March 2024 and into the P/L from April 2024 (Semiconductor Business).

Quarterly Order Backlog by Segment



Glosel Co., Ltd. was consolidated into the B/S as of March 2024 and into the P/L from April 2024 (Semiconductor Business).

macnica