

CASIO COMPUTER CO.,LTD.

Summary of Consolidated Financial Results for the Fiscal Year Ended Mar.31, 2025

1. Operating Results

(millions of yen)	1Q	2Q	23/9	3Q	4Q	24/3	1Q	2Q	24/9	3Q	4Q	25/3	26/3Est.
Net Sales	62,681	70,862	133,543	67,742	67,543	268,828	65,217	71,730	136,947	58,826	65,984	261,757	270,000
Change (%)	+2.3	-1.6	+0.2	-0.2	+7.8	+1.9	+4.0	+1.2	+2.5	-13.2	-2.3	-2.6	+3.1
Domestic Sales	12,778	13,320	26,098	15,202	17,289	58,589	13,382	13,566	26,948	12,152	15,787	54,887	
Change (%)	+3.7	-13.2	-5.7	-5.7	-4.7	-5.4	+4.7	+1.8	+3.3	-20.1	-8.7	-6.3	
Overseas Sales	49,903	57,542	107,445	52,540	50,254	210,239	51,835	58,164	109,999	46,674	50,197	206,870	
Change (%)	+2.0	+1.5	+1.7	+1.5	+12.9	+4.1	+3.9	+1.1	+2.4	-11.2	-0.1	-1.6	
Cost of Sales	35,334	40,054	75,388	38,114	39,228	152,730	36,276	39,598	75,874	33,550	38,937	148,361	
Change (%)	+1.5	-4.1	-1.6	-0.2	+5.4	+0.5	+2.7	-1.1	+0.6	-12.0	-0.7	-2.9	
% of Net Sales	56.4	56.5	56.5	56.3	58.1	56.8	55.6	55.2	55.4	57.0	59.0	56.7	
SG&A Expenses	23,020	26,958	49,978	25,985	25,927	101,890	24,412	26,320	50,732	24,388	24,040	99,160	
Change (%)	+6.5	+7.7	+7.1	+11.5	+9.2	+8.8	+6.0	-2.4	+1.5	-6.1	-7.3	-2.7	
% of Net Sales	36.7	38.0	37.4	38.4	38.4	37.9	37.4	36.7	37.0	41.5	36.4	37.9	
Operating Income	4,327	3,850	8,177	3,643	2,388	14,208	4,529	5,812	10,341	888	3,007	14,236	24,000
Change (%)	-10.5	-26.6	-18.9	-43.2	+42.7	-21.8	+4.7	+51.0	+26.5	-75.6	+25.9	+0.2	+68.6
% of Net Sales	6.9	5.4	6.1	5.4	3.5	5.3	6.9	8.1	7.6	1.5	4.6	5.4	8.9
Interest & Dividends Income			806			1,839			1,021			2,022	
Change (%)			+78.7			+50.2			+26.7			+10.0	
Interest Expense			144			342			258			467	
Change (%)			+16.1			+35.7			+79.2			+36.5	
Net Interest Income			662			1,497			763			1,555	
Ordinary Income	6,095	4,454	10,549	3,619	3,752	17,920	5,570	4,362	9,932	1,291	2,908	14,131	23,000
Change (%)	+7.1	-24.2	-8.8	-33.5	+46.7	-8.4	-8.6	-2.1	-5.8	-64.3	-22.5	-21.1	+62.8
% of Net Sales	9.7	6.3	7.9	5.3	5.6	6.7	8.5	6.1	7.3	2.2	4.4	5.4	8.5
Profit attributable to owners of parent	3,449	3,810	7,259	2,727	1,923	11,909	6,178	-2,598	3,580	683	3,801	8,064	16,500
Change (%)	-18.2	-6.6	-12.5	-30.8	+127.8	-8.9	+79.1	-	-50.7	-75.0	+97.7	-32.3	+104.6
% of Net Sales	5.5	5.4	5.4	4.0	2.8	4.4	9.5	-3.6	2.6	1.2	5.8	3.1	6.1

(Note) Earnings estimates and expectations that are not historical fact included in this report are forward-looking statements. Although such forward-looking statements reflect the judgement of management based on information currently available to it, various factors could cause actual results to differ materially.

2. Segment Information

Sales and Operating Income by Business Segments

(millions of yen)	1Q	2Q	24/9	3Q	4Q	25/3	26/3Est.
Timepieces							
Sales	40,864	44,496	85,360	39,624	41,143	166,127	176,000
% of Net Sales	62.7	62.0	62.3	67.4	62.3	63.5	65.2
Operating Income	5,868	6,301	12,169	3,815	4,285	20,269	25,000
Consumer							
Sales	21,212	23,275	44,487	16,579	21,031	82,097	87,000
% of Net Sales	32.5	32.5	32.5	28.2	31.9	31.4	32.2
Operating Income	1,121	1,531	2,652	-814	326	2,164	7,000
System Equipment							
Sales	1,214	1,853	3,067	1,243	2,083	6,393	
% of Net Sales	1.9	2.6	2.2	2.1	3.2	2.4	
Operating Income	-362	104	-258	-368	232	-394	
Others							
Sales	1,927	2,106	4,033	1,380	1,727	7,140	7,000
% of Net Sales	2.9	2.9	3.0	2.3	2.6	2.7	2.6
Operating Income	-618	-506	-1,124	-327	-176	-1,627	-2,000
Adjustment	-1,480	-1,618	-3,098	-1,418	-1,660	-6,176	-6,000
Net Sales	65,217	71,730	136,947	58,826	65,984	261,757	270,000
Operating Income	4,529	5,812	10,341	888	3,007	14,236	24,000

※Starting from FY March 2025, handheld terminal and electronic cash register businesses, which were previously recorded in the System Equipment segment, are recorded in Other as discontinued businesses.
 ※Starting from FY March 2026, System Equipment will be recorded in Others.

Sales by Region

(millions of yen)		23/9	24/3	24/9	25/3
Domestic	Sales	26,098	58,589	26,948	54,887
	Change (%)	-5.7	-5.4	+3.3	-6.3
	% of Net Sales	19.5	21.8	19.7	21.0
North America	Sales	19,195	37,872	20,231	37,904
	Change (%)	-1.8	-1.3	+5.4	+0.1
	% of Net Sales	14.4	14.1	14.8	14.5
Europe	Sales	27,600	52,908	30,296	55,354
	Change (%)	+10.8	+11.3	+9.8	+4.6
	% of Net Sales	20.7	19.7	22.1	21.1
Asia & Others	Sales	60,650	119,459	59,472	113,612
	Change (%)	-0.9	+3.0	-1.9	-4.9
	% of Net Sales	45.4	44.4	43.4	43.4

3. Capital Investment and Depreciation

(millions of yen)	23/9	24/3	24/9	25/3	26/3Est.
Capital Investment	2,340	4,666	1,989	4,338	11,500
Depreciation *	2,147	5,048	2,198	4,899	5,000

* Depreciation on tangible fixed assets

4. Interest-Bearing Debt

(millions of yen)	23/9	24/3	24/9	25/3
Short-Term Borrowings	236	267	278	301
Long-Term Borrowings due within One Year	21,500	15,000	15,050	-
Bonds	-	-	48	48
Long-Term Borrowings	28,000	34,500	34,580	42,000
Total	49,736	49,767	49,956	42,349
D/E Ratio (Times) *1	0.22	0.22	0.23	0.19
Interest on Interest-Bearing Debt (%) *2	0.6	0.7	1.0	1.0

*1 D/E Ratio = Interest-Bearing Debt / Shareholders' Equity

*2 Interest on Interest-Bearing Debt = Interest Expense / Average Interest-Bearing Debt

5. Number of Employees

	23/9	24/3	24/9	25/3
Number of Employees at the End of Fiscal Year	9,652	9,594	9,316	8,801
Change (%)	-3.6	-1.4	-3.5	-8.3
Net Sales per Employee (millions of yen)	14	28	15	30

6. Principal Products

Business Segments	Principal Products
Timepieces	Watches Clocks etc.
Consumer	Electronic Dictionaries Electronic Calculators Label Printers Electronic Musical Instruments etc.
System Equipment	HR Solution Business Management Support Systems etc.
Others	Formed Parts, Molds, Discontinued businesses etc.