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May 13, 2025

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**Notice Concerning Differences between Full-Year Consolidated Financial Results Forecasts  
 and Actual Results for FY2024,  
 and Differences in Non-Consolidated Financial Results between FY2024 and FY2023**

MITSUI E&S Co., Ltd. hereby announces the differences between the full-year consolidated financial results forecasts, which was announced on February 12, 2025, and the actual results for the fiscal year ended March 31, 2025, which was announced today, as well as the differences in non-consolidated financial results between the current fiscal year and the previous fiscal year.

**1. Differences between full-year consolidated financial results forecasts and actual results for FY2024**

|                                                        | Net sales       | Operating income | Ordinary income | Profit attributable to owners of parent | Earnings per share |
|--------------------------------------------------------|-----------------|------------------|-----------------|-----------------------------------------|--------------------|
|                                                        | Millions of Yen | Millions of Yen  | Millions of Yen | Millions of Yen                         | Yen                |
| Previous forecasts (A)<br>(announced on Feb. 12, 2025) | 300,000         | 17,000           | 22,000          | 38,000                                  | 374.74             |
| Actual results (B)<br>(FY2024)                         | 315,112         | 23,130           | 27,756          | 39,074                                  | 385.39             |
| Change (B-A)                                           | 15,112          | 6,130            | 5,756           | 1,074                                   | -                  |
| Change ratio (%)                                       | 5.0             | 36.1             | 26.2            | 2.8                                     | -                  |
| (Reference)<br>Actual results for FY2023               | 301,875         | 19,630           | 20,711          | 25,051                                  | 255.73             |

**Reason for the difference**

Operating income and ordinary income exceeded the previous forecasts significantly, mainly due to the better-than-expected performance of the after-sales services in each business segment, as well as the progress in the settlement of costs for the project that had incurred significant losses in previous years at a consolidated subsidiary, which was completed in the current fiscal year. Profit attributable to owners of parent also exceeded the previous forecasts due to

the aforementioned reasons despite the downside factors such as the recording of provision for contract losses as extraordinary losses.

## 2. Differences in non-consolidated results between FY2024 and FY2023

|                                | Net sales       | Operating income | Ordinary income | Profit          | Earnings per share |
|--------------------------------|-----------------|------------------|-----------------|-----------------|--------------------|
|                                | Millions of Yen | Millions of Yen  | Millions of Yen | Millions of Yen | Yen                |
| Actual results (A)<br>(FY2023) | 173,699         | 12,085           | 13,921          | 14,126          | 141.00             |
| Actual results (B)<br>(FY2024) | 195,270         | 18,449           | 25,946          | 57,867          | 571.66             |
| Change (B-A)                   | 21,571          | 6,363            | 12,025          | 43,740          | -                  |
| Change ratio (%)               | 12.4            | 52.7             | 86.4            | 309.6           | -                  |

### Reason for the difference

Net sales increased mainly due to the steady progress in construction of large cranes from the orders received up to the previous fiscal year in Logistics Systems business. Compared with the previous fiscal year, operating income increased mainly due to higher net sales and better profitability in each business area, and ordinary income increased mainly due to a reduction in financial expenses following the repayment of interest-bearing debt, in addition to the factors mentioned above. Profit significantly exceeded the previous results mainly due to the aforementioned reasons and the recording of gain on sales of subsidiaries and affiliates' stocks.