



FY2024

Consolidated Financial Results

May 13, 2025

Daido Metal Co., Ltd.

[TSE Prime Market, NSE Premier Market]

Code:7245

Note: This document is a translation of a part of the original Japanese version and provided for reference purposes only.
In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.

Overview <Actual>

Unit: JPY Million



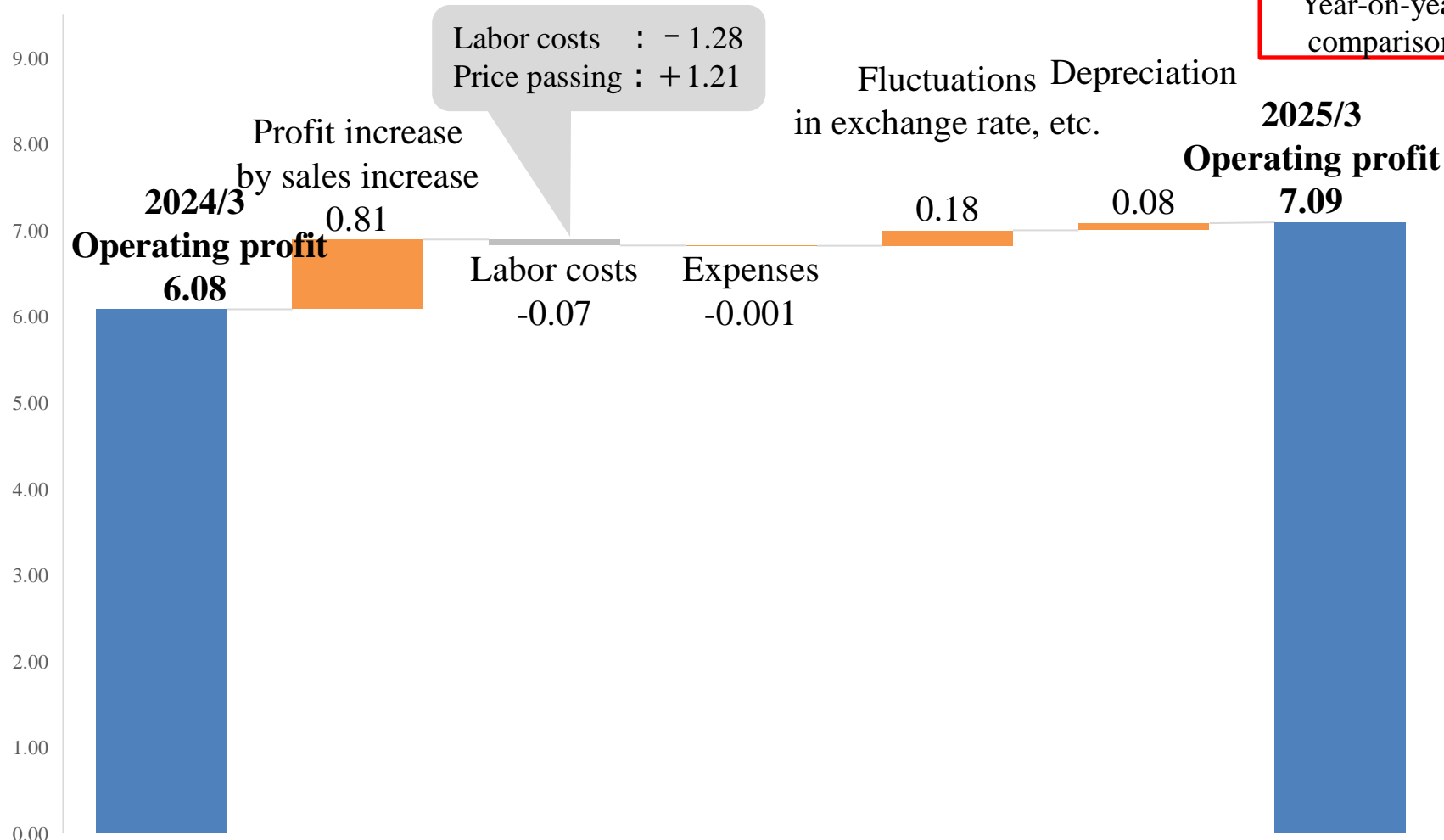
	Actual		Year-on-year comparison	
	2024/3	2025/3	Amount	%
Net sales	128,738	Record high 136,303	7,565	5.9%
Operating profit Operating margin	6,084 4.7%	7,091 5.2%	1,006 0.5pt	16.5%
Ordinary profit Ordinary income margin	5,825 4.5%	6,820 5.0%	994 0.5pt	17.1%
Profit attributable to owners of parent Net profit margin	2,569 2.0%	2,720 2.0%	151 0.0pt	5.9%
Return on Equity (ROE)	4.0%	3.8%	- 0.2pt	—
Net assets to total assets	36.5%	37.0%	0.5pt	—
Net interest bearing debt	32,424	36,649	4,224	13.0%
Exchange rate (USD)	141.83	158.18	Exchange rate is TTM rate as of December 31.	
Exchange rate (EUR)	157.12	164.92		

Causes of Fluctuation in Operating profit

Unit: JPY Billion



Year-on-year
comparison



Although there was an increase in labor costs, the decrease in profit was only about 70 JPY million due to price pass-through activities, and profit increased by about 1.07 JPY billion due to profit increases by sales increase, fluctuations in exchange rate, depreciation, etc., and profit increased by about 1.0 JPY billion in total from the same period of the previous year.

Overview <Forecast> for the FY2026

Unit: JPY Million



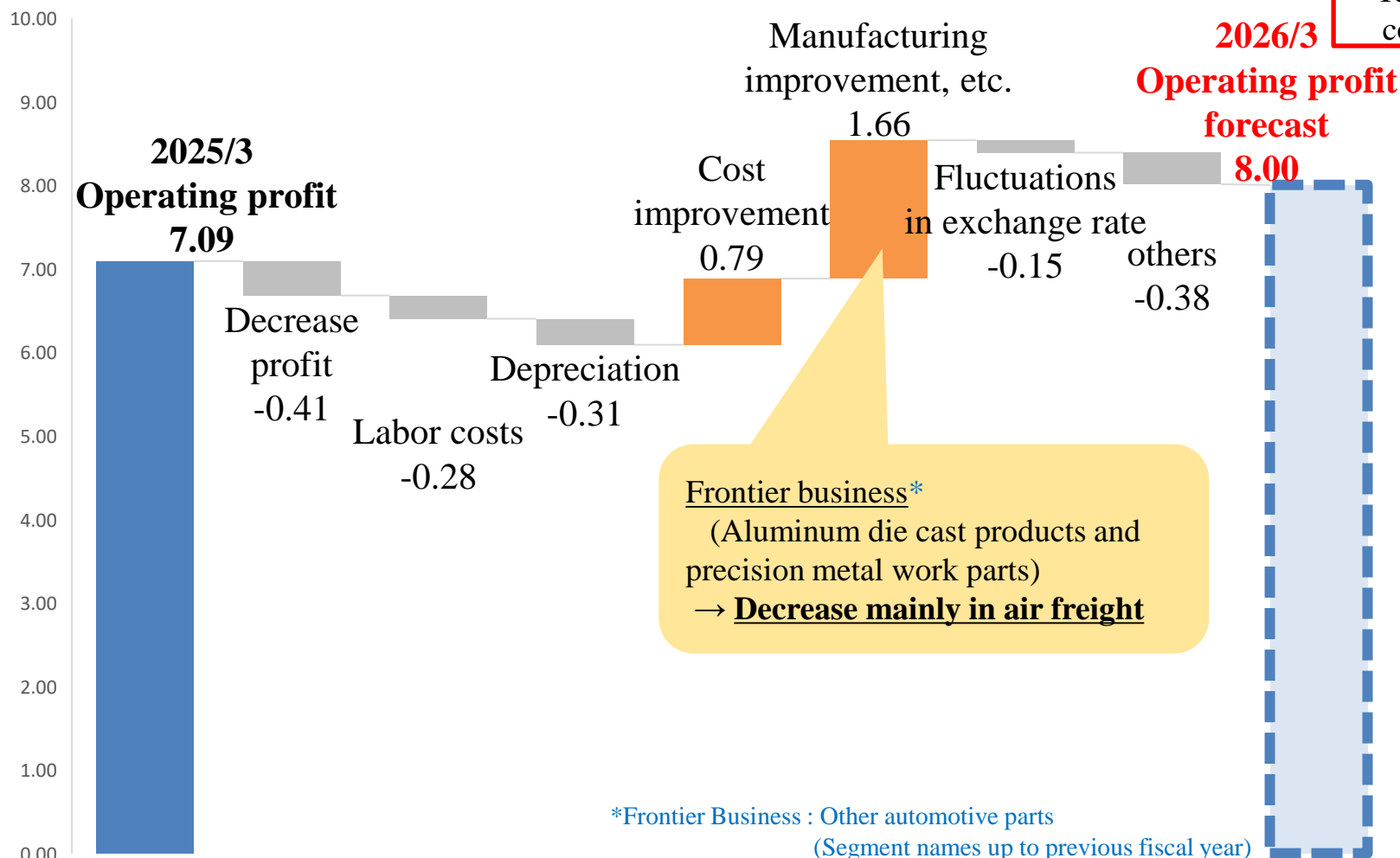
	Actual	Forecast	Year-on-year comparison	
	2025/3	2026/3	Amount	%
Net sales	136,303	134,000	- 2,303	- 1.7%
Operating profit Operating margin	7,091 5.2%	8,000 6.0%	908 0.8pt	12.8%
Ordinary profit Ordinary income margin	6,820 5.0%	7,000 5.2%	179 0.2pt	2.6%
Profit attributable to owners of parent Net profit margin	2,720 2.0%	3,500 2.6%	779 0.6pt	28.7%
Exchange rate (USD)	158.18	145.00		
Exchange rate (EUR)	164.92	165.00		

*TTM rate as of December 31.

Causes of Fluctuation in Operating profit <Forecast>

Year-on-year
comparison

Unit:
JPY Billion



Although profit decreased due to profit decreases by sales decrease, increase in labor costs, depreciation and others by about 1.53 JPY billion, and profit increased by about 2.45 JPY billion due to cost improvement, manufacturing improvement, etc., and profit increased by about 0.9 JPY billion in total from the same period of the previous year.

Dividend/ Dividend Payout Ratio

Unit: JPY



(Forecast)

	FY2021	FY2022	FY2023	FY2024	FY2025
Interim	10	10	2	7	12
Year-end	15	2	13	11 (Forecast)	12
Annual	25	12	15	18 (Forecast)	24
Dividend Payout Ratio	61.4%	—	27.5%	31.2%	32.3%
Dividend Yield (Year-end price basis)	4.4%	2.3%	2.2%	3.6%	—

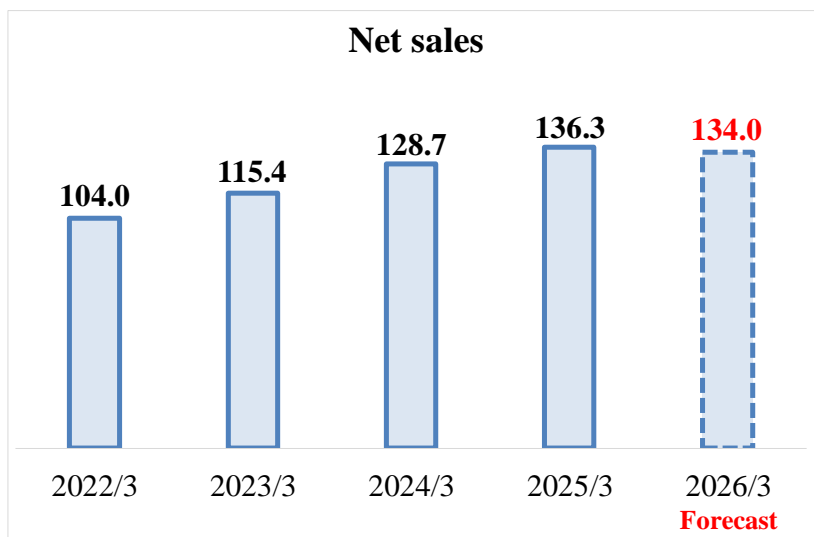
*The year-end dividend forecast for the fiscal year ended March 31, 2025 has been revised to 11 yen, **an increase of 3 yen per share** from the May 14, 2024 announcement. (annual dividend is 18 yen per share)

Consolidated Financial Results

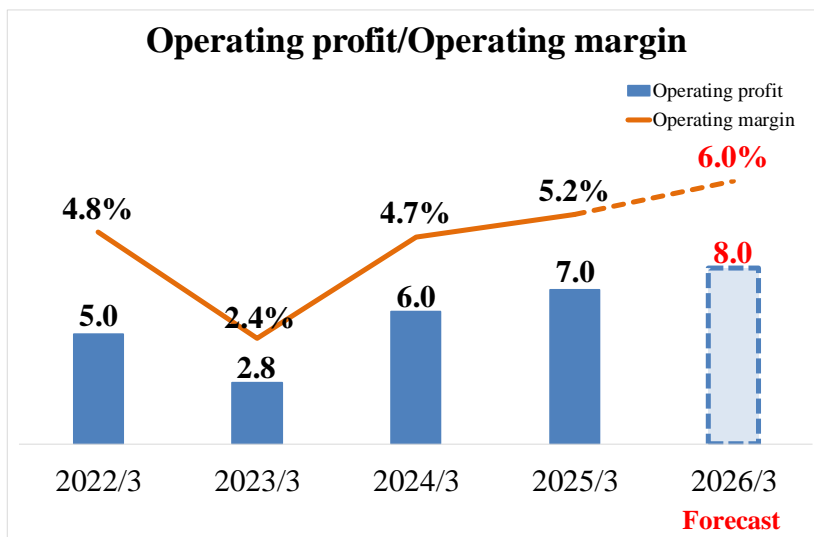
Unit: JPY Billion



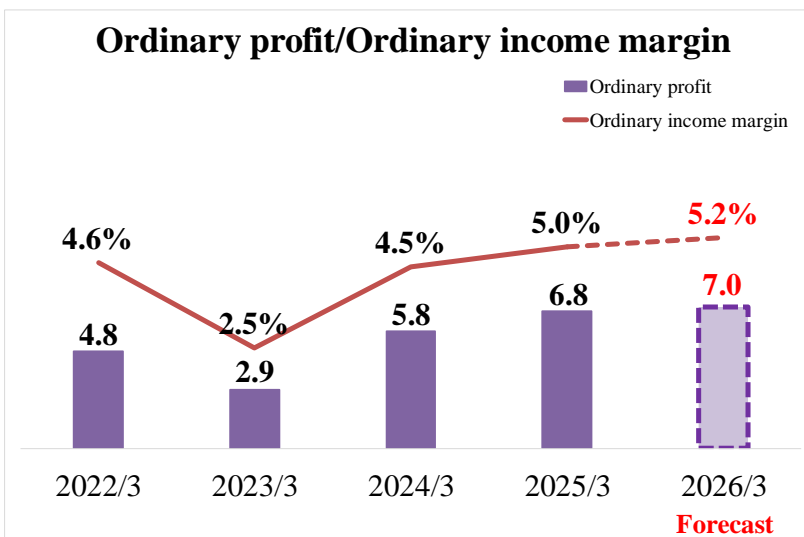
Net sales



Operating profit/Operating margin



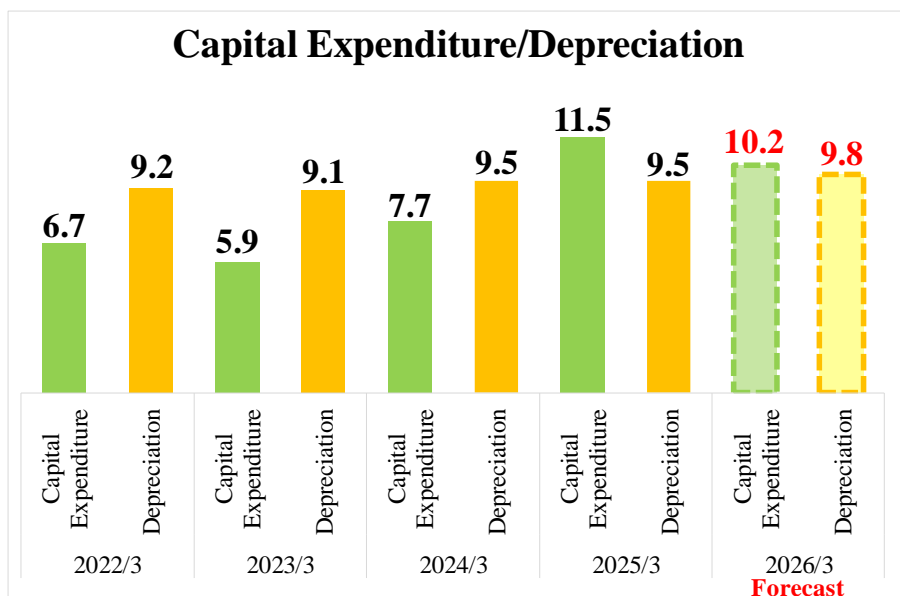
Ordinary profit/Ordinary income margin



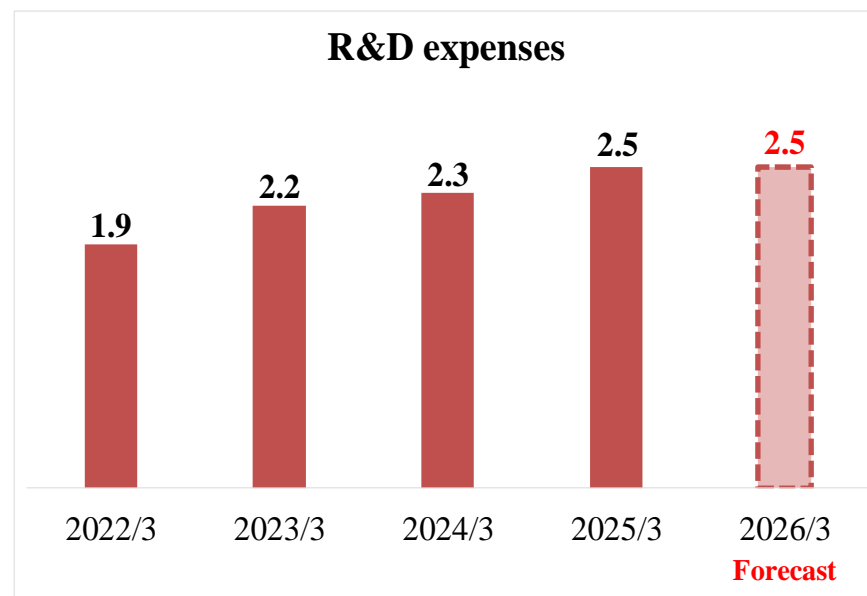
Capital Expenditure, Depreciation and R&D expenses

Unit: JPY Billion

Capital Expenditure/Depreciation



R&D expenses



Overview <Sales and Operating profit by Segment>

Unit: JPY Million

Year-on-year
comparison

Segment	Net sales ratio 2025/3	【Net sales】		【Operating profit or loss】	
		Year-on-year comparison		Year-on-year comparison	
		Amount	%	Amount	%
Automotive engine bearings	52.7%	2,513	3.6%	185	2.0%
Automotive non-engine bearings	15.4%	1,192	5.9%	321	11.5%
Non-automotive bearings	13.0%	1,277	7.7%	475	14.7%
Other automotive parts	17.2%	2,145	10.0%	360	—
Others	1.7%	149	6.6%	19	5.0%
Elimination of inter-segment transactions		287		- 356	
Total :		7,565	5.9%	1,006	16.5%

Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million

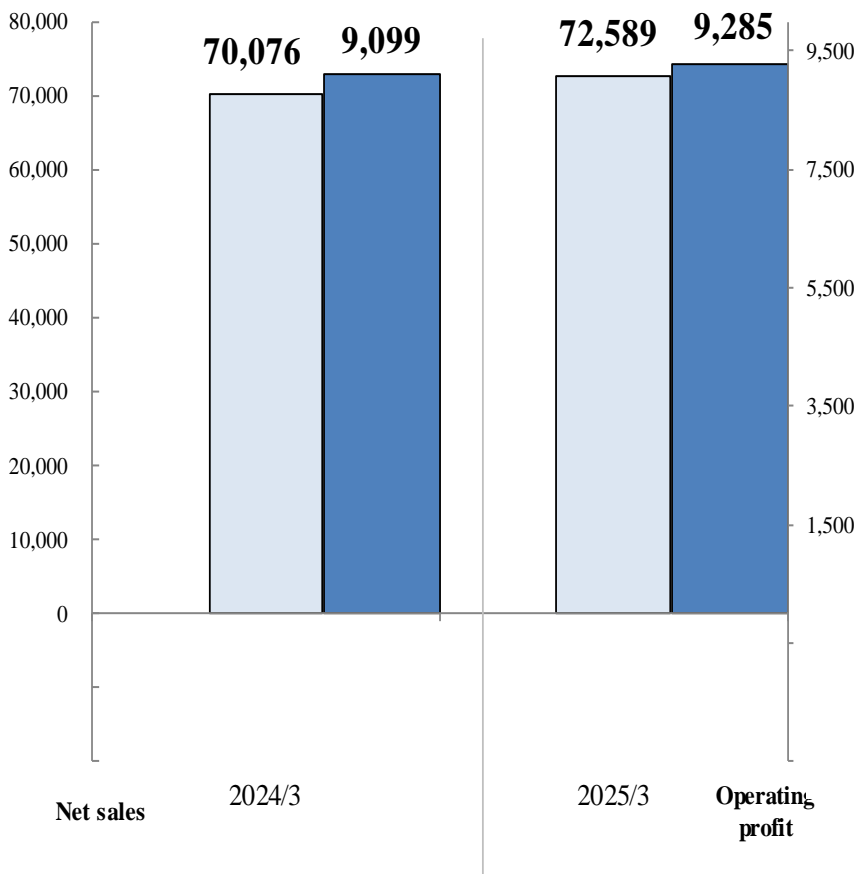


Year-on-year
comparison

Automotive engine bearings

(+)Gains (-)Losses

□ Net sales
■ Operating profit



【Net sales】 +2,513 (+3.6%)

(+) China: Orders increased due to a recovery in demand from Chinese brand vehicles and development of Chinese brand motorcycles.

(-) Thailand: Orders decreased due to stricter loan screening by financial institutions and economic slowdown.

(+) North America : Orders increased due to strong demand for hybrid vehicle at some Japanese and North American brand vehicles.

(-) Europe: Orders decreased due to inventory adjustments for heavy-duty trucks, in addition to a decline in demand for internal combustion engine vehicles due to the impact of vehicles electrification.

【Operating profit】 +185 (+2.0%)

(+) Japan: Impact of continuous cost improvement activities, sales price adjustments, and profit improvement by raising unprofitable products.

(-) North America: Impact of increased logistics and expenses costs, also increased the production costs of Mexican parts due to the depreciation of dollar against peso.

Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

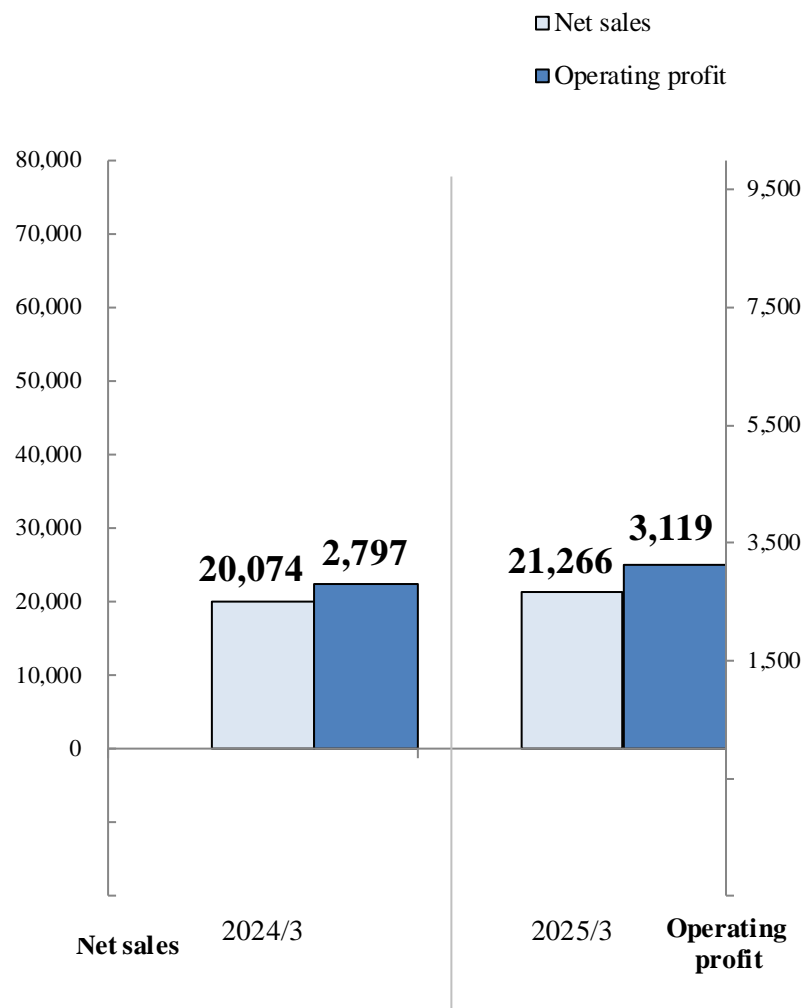
Unit: JPY Million



Year-on-year
comparison

Automotive non-engine bearings

(+)Gains (-)Losses



【Net sales】 +1,192 (+5.9%)

(+) China: Orders increased due to development of plug-in hybrid vehicles.

(-) Thailand: Orders decreased due to stricter loan screening by financial institutions and economic slowdown.

(+) North America: Orders increased due to strong demand for automotive related parts.

(-) Europe: Orders decreased due to reduced demand for internal combustion engine related parts due to the introduction of electrified vehicles.

【Operating profit】 +321 (+11.5%)

(+) Japan: Impact of continuous cost improvement activities, sales price adjustments, and profit improvement by raising unprofitable products.

(+) North America: Impact of increased sales.

(-) Europe: Impact of decreased sales.

Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million

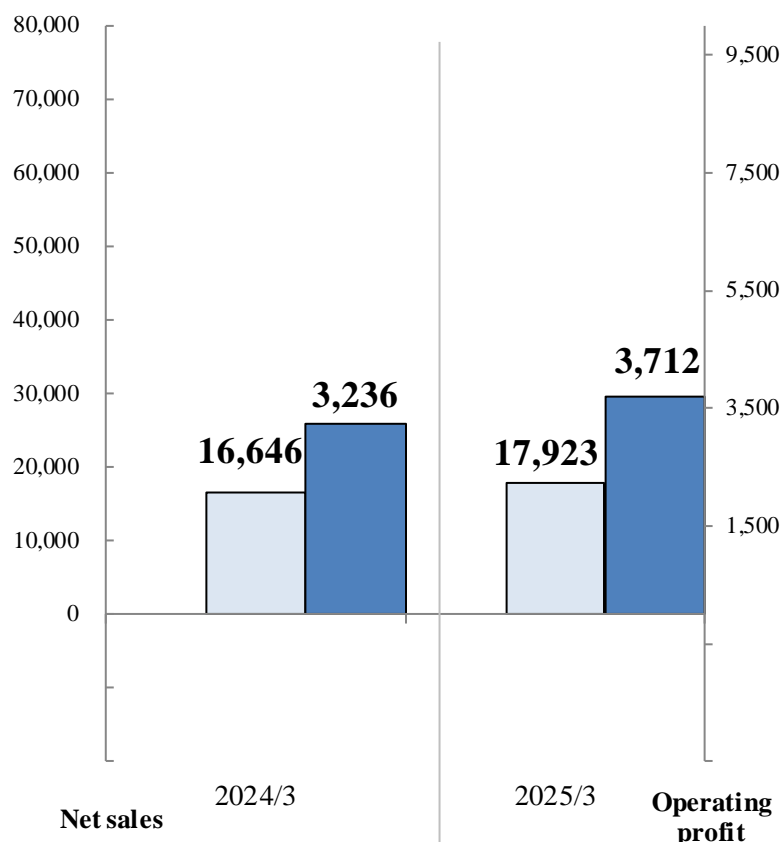


(+)Gains (-)Losses

Year-on-year
comparison

Non-automotive bearings

□ Net sales
■ Operating profit



【Net sales】 +1,277 (+7.7%)

(+) Large ships: Orders increased due to increased demand for LNG carriers (for liquefied natural gas transport), automobile carriers and bulk carriers, also continued development of the Chinese and South Korean market.

(+) Small/Medium ships, Industrial generator, Construction machinery, etc.: Orders increased due to steady orders for bearings of marine auxiliaries and generators, of medium and high-speed engines used in emergency power supplies for data centers, and construction equipment for oil and gas extraction, although decreased due to inventory adjustment for service parts for construction machinery.

(-) Electric energy, industrial compressors, etc.: Orders decreased due to inventory adjustments for steam turbines, although orders increased for bearings of hydroelectric generators for replacement and favorable operations at oil refineries of bearings for compressors.

【Operating profit】 +475 (+14.7%)

(+) Impact of sales increase due to for large ships business development and sales price improvement.

(+) Impact of sales price improvement for bearing of the medium and high-speed engines in the European market.

Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million

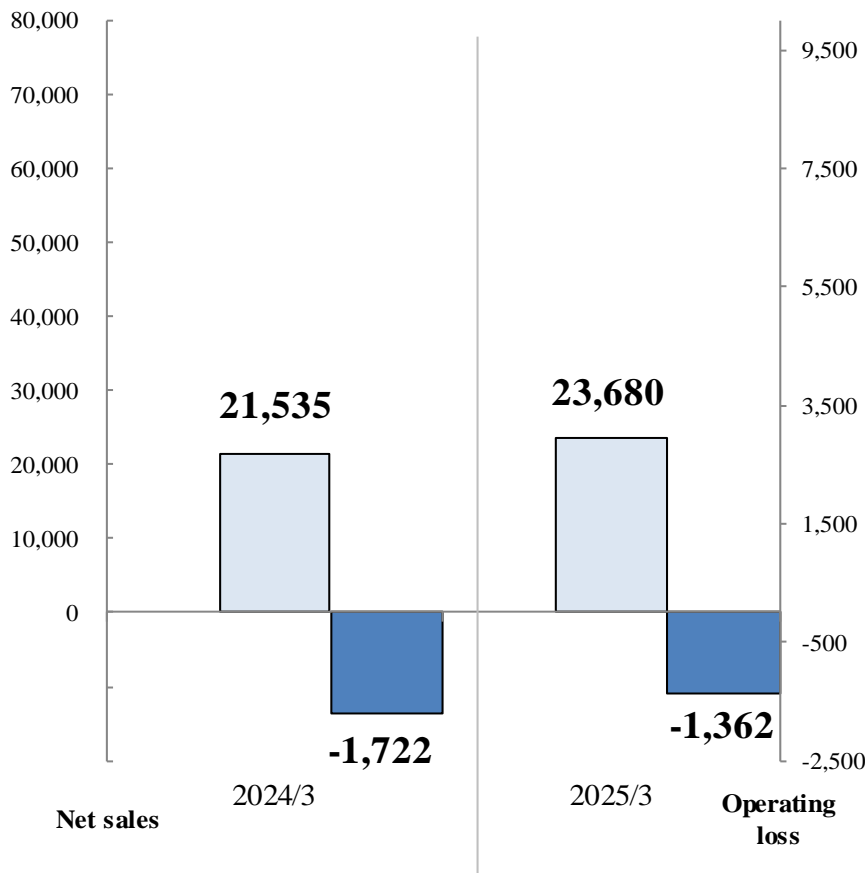


Year-on-year
comparison

Other automotive parts

(+)Gains (-)Losses

□ Net sales
■ Operating loss



【Net sales】 +2,145 (+10.0%)

(+) Aluminum die cast products: Orders increased due to the effect of order price adjustment and strong demand for hybrid vehicle parts for North America.
(+) Precision metal work parts: Orders increased due to strong demand for hybrid vehicle parts for North America.

【Operating loss】 +360 (-)

(+) Aluminum die cast products: Impact of mold management, enhancements in the finishing process and measures to prevent the release of defective parts, despite higher unit prices.
(After previous losses in the first 3Qs, it has slowly turned profitable through 4Q.)
(+) Precision metal work parts: Impact of increased sales and reduced logistics costs.

Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million



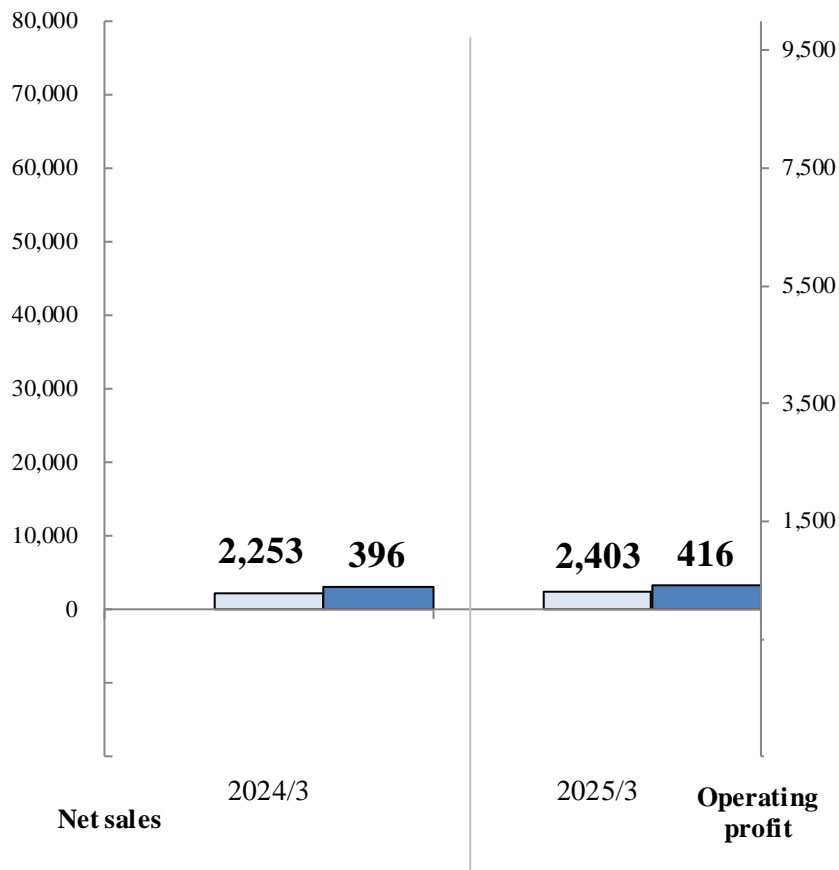
Year-on-year
comparison

Others

(+)Gains (-)Losses

□ Net sales

■ Operating profit



【Net sales】 +149 (+6.6%)

(+) Orders Increased due to new development for the metallic dry bearings business, although decline in demand in the pump-related products business which had been rising for a while after the COVID-19 subsided.

【Operating profit】 +19 (+5.0%)

(+) Impact of increased sales.

* “Others” includes the metallic dry bearings business, pump-related products businesses, electrode sheets for electric double layer capacitors, and real estate leasing business.

Overview <Sales and Operating profit by Region>



Unit: JPY Million

Year-on-year
comparison

【Net sales】

【Operating profit or loss】

Region	Net sales ratio 2025/3	Year-on-year comparison		Year-on-year comparison	
		Amount	%	Amount	%
Japan	50.9%	2,704	3.3%	668	18.2%
Asia	27.1%	4,198	10.1%	710	111.6%
North America	13.2%	3,144	16.4%	- 385	- 22.7%
Europe	8.8%	- 264	- 1.7%	32	—
Elimination of inter-segment transactions		- 2,217		- 18	
Total :		7,565	5.9%	1,006	16.5%

Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million



Japan

(+)Gains (-)Losses

Year-on-year
comparison

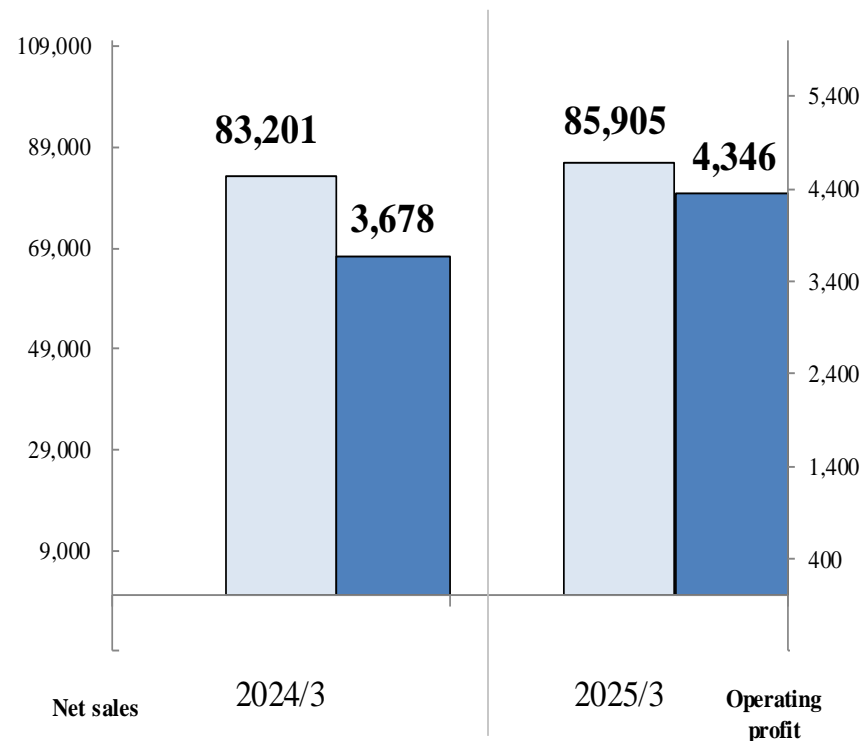
□ Net sales
■ Operating profit

【Net sales】 +2,704 (+3.3%)

(+) Orders increased for engine bearings for use in large ships (for main engines) and small and medium ships (for main engines and for auxiliary engines for large ships) due to increased demand for new shipbuilding.

【Operating profit】 +668 (+18.2%)

(+) Impact of continuous cost improvement activities, sales price adjustments, and profit improvement by raising unprofitable products.



Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million

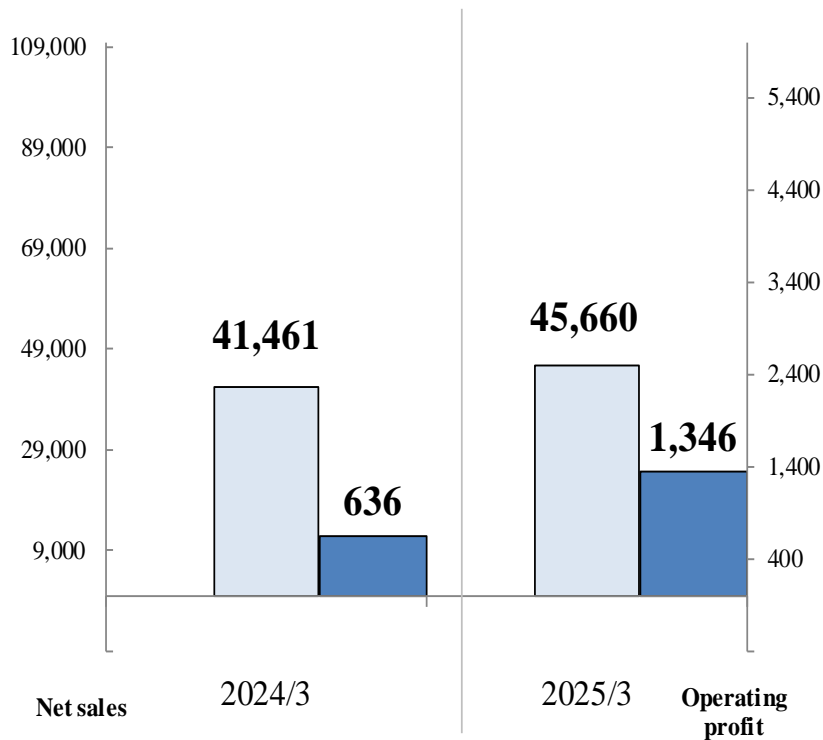


Year-on-year
comparison

Asia

(+)Gains (-)Losses

□ Net sales
■ Operating profit



【Net sales】 +4,198 (+10.1%)

(-) Automotive bearings in Thailand: Orders decreased due to stricter loan screening by financial institutions and economic slowdown.

(+) Automotive bearings in China: Orders increased due to a recovery in demand from Chinese brand vehicles and development of Chinese brand motorcycles.

(+) Aluminum die cast products: Orders increased due to the effect of order price adjustment and strong demand for hybrid vehicle parts for North America.

(+) Precision metal work parts: Orders increased due to strong demand for hybrid vehicle parts for North America.

【Operating profit】 +710 (+111.6%)

(-) Automotive bearings: Impact of decreased sales in Thailand.

(+) Impact of increased sales of automotive bearings in China.

(+) Aluminum die cast products: Impact of mold management, enhancements in the finishing process and measures to prevent the release of defective parts, despite higher unit prices.

(After previous losses in the first 3Qs, it has slowly turned profitable through 4Q.)

(+) Precision metal work parts: Impact of increased sales and reduced logistics costs.

Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million

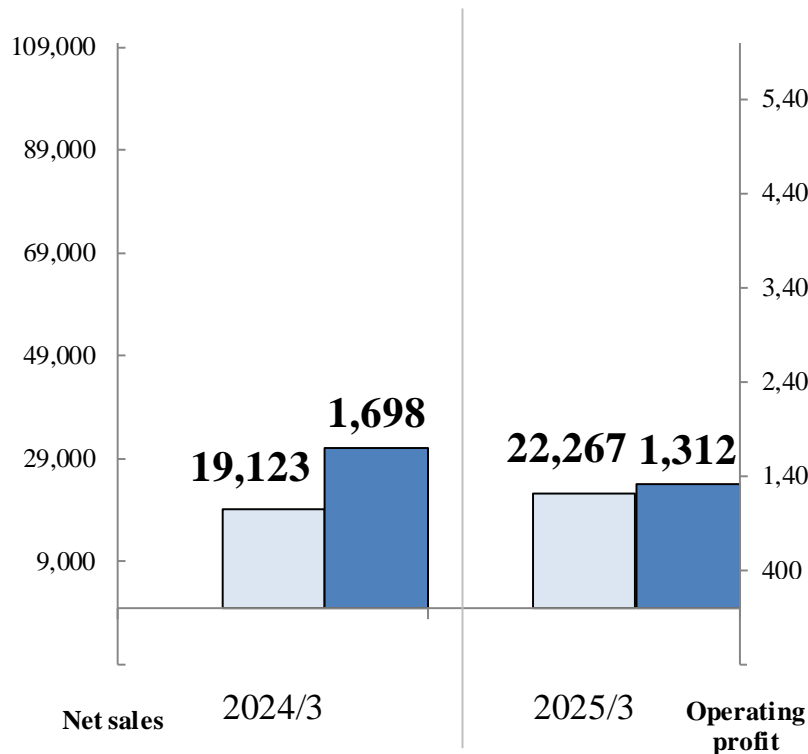


North America

(+)Gains (-)Losses

Year-on-year
comparison

□ Net sales
■ Operating profit



【Net sales】 +3,144 (+16.4%)

(+) Automotive bearings: Orders increased due to strong demand for hybrid vehicle and automobile related parts

(+) Precision metal work parts: Orders increased due to strong demand for hybrid vehicle parts.

【Operating profit】 - 385 (- 22.7%)

(-) Automotive bearings: Impact of increased logistics and expenses costs, also increased the production costs of Mexican parts due to the depreciation of dollar against peso.

Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million

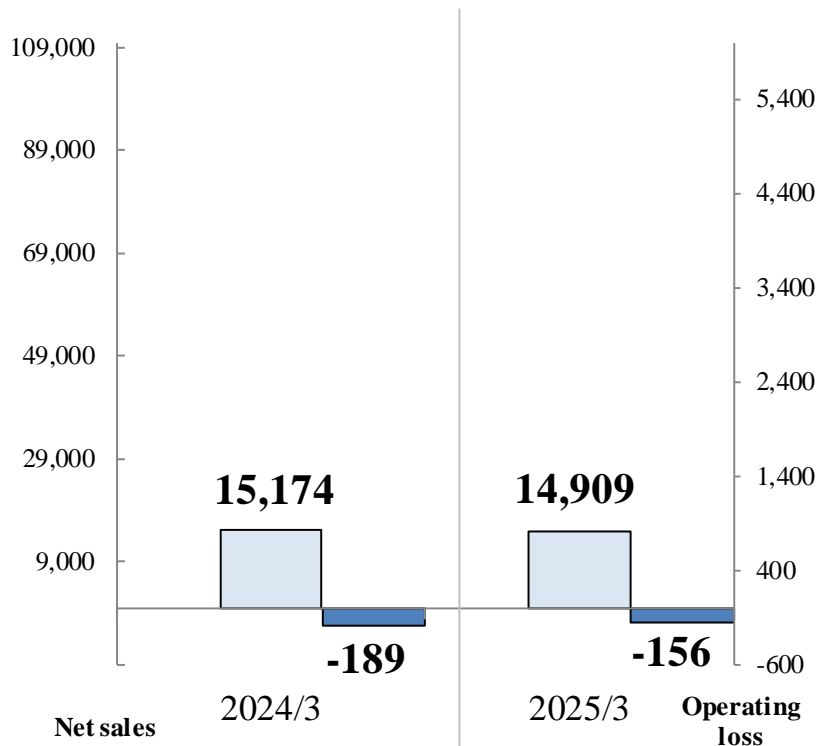


Europe

(+)Gains (-)Losses

Year-on-year
comparison

□ Net sales
■ Operating loss



【Net sales】 -264 (- 1.7%)

(-) Orders decreased a decline in demand for internal combustion engine vehicles due to the impact of vehicles electrification.

(+) Orders increased for bearings of medium and high-speed engines (for small/medium ships).

【Operating loss】 +32 (-)

(-) Impact of decreased sales.

(+) Impact of sales price improvement for bearing of the medium and high-speed engines in the European market.



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[rounding method used in this document]

numbers: rounded down to the nearest

ratio: rounded to the nearest