



May 19, 2025

Notice regarding acquisition of fixed assets (construction of new factory)

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Listing: Tokyo
Securities code: 2060
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FEED ONE CO., LTD. announce that at the Board of Directors meeting held today, the following resolution was passed regarding the acquisition of fixed assets (construction of a new factory).

1. Reasons for building a new factory

In our "Medium-term Management Plan 2026 - 1st STAGE for NEXT 10 YEARS" (FY2025 - FY2027), we have set a basic policy of building a foundation for the next 10 years in order to realize our purpose of "creating the future of food with feed, supporting lives, and bringing smiles to people's faces." In addition, we plan to make large-scale investments of approximately 80 billion yen over the 10 years from the start of this medium-term management plan.

The environment surrounding aquaculture in Japan is expected to diversify needs for compound feed due to rapid changes such as rising seawater temperatures and the depletion of natural resources.

In this situation, we have decided to build a new aquaculture feed factory and transfer the production of aquaculture compound feed from the Chita factory in order to fulfill our supply responsibility and create added value for the sustainable development of aquaculture. By building the new factory, we aim to strengthen our competitiveness, advance research and development of advanced technologies, and contribute to the sustainable development of the aquaculture industry.

2. Overview of the new factory

(1) Name	TOYOKAWA FACTORY (provisional name)
(2) Location	2-10, Miyukihama 1-chome, Mito-cho, Toyokawa-shi, Aichi
(3) Site area	27,195.65 m ²
(4) Total investment amount	Approximately 13 billion yen (land, buildings, facilities, etc.)
(5) Financial Plan	Own funds and borrowings
(6) Production items	Aquatic feed

3. Overview of the Seller

(1) Land acquisition location: Aichi Prefecture

(2) Supplier of buildings, equipment, etc.

①Name	OMC CO., LTD.
②Location	8-8 Fujimi-cho, Naka-ku, Nagoya City, Aichi Prefecture
③Representative Director	Minoru Onoue
④Business details	Design, development, manufacturing, and sales of compound feed and fertilizer plants
⑤Capital	100 million yen
⑥Date of establishment	November 3, 1910

There are no capital, personnel or business relationships to be noted between the Company and the Seller.

4. Acquisition schedule

(1) Land Acquisition	May 19, 2025
(2) Start of construction	Second half of fiscal year 2025 (planned)
(3) Completion	April 2028 (planned) After the new factory is completed, production of compound feed for aquaculture will be gradually transferred from the Chita Factory. However, production of compound feed for livestock will continue at the Chita Factory.

5. Future outlook

The impact of this acquisition on the financial results for the fiscal year ending March 2026 is expected to be minor.

If any matters requiring disclosure arise in the future, we will promptly disclose them.

END

Appendix

Issue for Japanese Aquaculture

- Rapid changes in the environment surrounding the aquaculture industry
- Diversified needs for compound feed

rise in seawater temperature



natural resource depletion



- Poor growth and increased disease
- Changes in suitable aquaculture areas
- Changes in Aquaculture Forms (inshore aquaculture, offshore aquaculture, etc.)
- Soaring prices and supply uncertainty of fishmeal, the main raw material
- Increased demand for farmed fish due to decrease in wild caught fish

Our vision of the Aquatic Feed business

- Supply capacity and BCP measures through a two-site factory.
- Continuing to bring delicious fish to tables by realizing next-stage aquaculture



Factory Laboratory
Aquatic Feed Division
Branch Office

R&D & Mass Production type
Toyokawa Factory
(temporary name)
Scheduled to be completed in 2028



Pursuing Sustainability in Aquaculture

- Developing advanced feeds to meet needs
- Cultivate raw materials that create new value
- Establishment of husbandry management techniques
- Creating value for marine products beyond freshness

For stable production of farmed fish
Diffusion of fishmeal-free feed

For maintaining the health of farmed fish
Effective use of insect protein

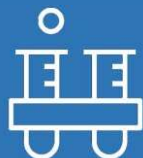
Elasticity EP/Extremely small diameter, etc.
Development of new form of feed

New proposal for Japanese food
Development of feed for new fish species

Role of the New Factory

Manufacture of specialized feeds tailored to market needs.
Increased manufacturing capacity and efficiency

R&D-oriented factory



Responding to diversifying needs with state-of-the-art manufacturing facilities

Manufacturing capacity expansion



Manufacturing capacity is double that of the Chita Factory (Aquatic). Space for expansion is also secured.

Manufacturing Efficiency

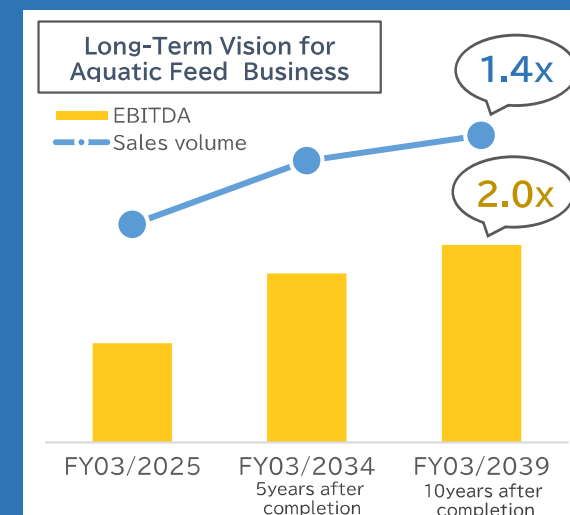


Fuel cost ratio -15%, labor cost ratio -50% expected (compared to Chita Factory)

Location Advantage



Location that can respond to changes in suitable aquaculture areas and can easily cover all aquaculture areas in the country



*Multipliers are compared to FY2024.