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May 15, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: Takasago International Co., Ltd.

Listing: Tokyo Stock Exchange Securities Exchange

Securities code: 4914

URL: https://www.takasago.com/

Representative: Satoshi Masumura President & Chief Executive Officer

Inquiries: Hiroyasu Hirata, General Manager, Corporate Administration Div.

Telephone: +81-03-5744-0523

Scheduled date of annual general meeting of shareholders: June 25, 2025 Scheduled date to commence dividend payments: June 26, 2025 Scheduled date to file annual securities report: June 25, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 01, 2024 to March 31, 2025)

(1) Consolidated operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31,2025	229,207	17.0	15,341	562.4	15,311	225.3	13,325	393.8
Fiscal year ended March 31,2024	195,940	4.9	2,316	(61.1)	4,707	(40.9)	2,698	(63.5)

Note: Comprehensive income For the fiscal year ended March 31,2025: \[\frac{\pma17,799 \text{ million}[68.8%]}{\pma17,0000}\]
For the fiscal year ended March 31,2024: \[\frac{\pma17,799 \text{ million}[68.8%]}{\pma17,00000}\]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended March 31,2025	683.89	-	9.8	6.2	6.7
Fiscal year ended March 31,2024	138.61	-	2.2	2.1	1.2

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31,2025: ¥668 million For the fiscal year ended March 31,2024: ¥(140) million



(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31,2025	262,174	146,394	55.0	7,398.65	
As of March 31,2024	228,427	130,880	56.5	6,627.13	

Reference: Equity

As of March 31,2025: ¥144,203 million As of March 31,2024: ¥129,054 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31,2025	18,922	(9,127)	6,882	35,585
Fiscal year ended March 31,2024	10,011	(6,818)	(453)	18,333

2. Cash dividends

		Annual	dividends per	Total cash		Ratio of		
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total	dividends (Total)	Payout ratio (Consolidated)	dividends to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31,2024	-	35.00	-	35.00	70.00	1,363	50.5	1.1
Fiscal year ended March 31,2025	-	80.00	-	160.00	240.00	4,677	35.1	3.4
Fiscal year ending March 31,2026 (Forecast)	-	120.00	-	24.00	-		40.0	

(Note)

The Company will conduct a stock split at a ratio of 5 shares per common share, with the effective date on October 1, 2025. For the fiscal year ending March 31, 2026 forecast, the post-stock split figures are presented. The second quarter-end dividend per common share for the fiscal year ending March 2026 reflects the amount before the stock split. The annual dividends per common share forecast for the fiscal year ending March 31, 2026 is not stated because the amounts cannot be simply combined due to the stock split. If the stock split is taken into account, the figure would be \$240.



3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Million		Million		Million		Million	•	
	yen	%	yen	%	yen	%	yen	%	Yen
Full fiscal year	230,000	0.3	12,500	(18.5)	13,000	(15.1)	11,700	(12.2)	120.10

(Note)

The impact of the stock split is taken into account for basic earnings under the consolidated financial results forecast for the year ending March 31, 2026. The year-end dividend per share (projected) for the fiscal year ending March 31, 2026 without considering the stock split would be 600.48 yen.

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: 0 companies Excluded: 0 companies

- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31,2025	20,152,397 shares
As of March 31,2024	20,152,397 shares

(ii) Number of treasury shares at the end of the period

As of March 31,2025	661,966 shares
As of March 31,2024	678,736 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31,2025	19,484,326 shares
Fiscal year ended March 31,2024	19,466,862 shares



[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31,2025 (from April 01, 2024 to March 31,2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31,2025	81,593	10.4	3,882	474.6	6,081	22.8	6,647	42.6
Fiscal year ended March 31,2024	73,884	3.2	675	(60.2)	4,951	(9.6)	4,660	(8.0)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended March 31,2025	341.16	-
Fiscal year ended March 31,2024	239.43	-

(2)Non-consolidated financial position

(2)1 ton consonance	muncial position			
	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31,2025	169,430	81,308	48.0	4,171.73
As of March 31,2024	150,482	77,772	51.7	3,993,74

Reference: Equity

As of March 31,2025: ¥81,308 million As of March 31,2024: ¥77,772 million

* Financial Results report is outside the scope of an audit by certified public accountants or an audit corporation.

* Explanation of the proper use of earnings forecasts and other special notes

The statements about future described on this report such as earnings forecasts have been made based on information currently available and some conditions that we judge rational, and therefore they do not constitute a guarantee that they will be realized. Actual earnings may differ greatly from the above forecasts for various reasons.

The Company will hold a financial result briefing for the institutional investors and analysts on May 26, 2025. The contents will be posted on the Company's website shortly after the briefing.



Business Results

During this consolidated fiscal year, the Japanese economy recovered gradually, although some weakening was observed in certain areas.

The global economy continued to grow at a moderate pace, but the outlook remained uncertain due to geopolitical risks, such as the situations in Ukraine and the Middle East, and concerns about an economic slowdown, mainly in China and Europe and the United States.

The flavor and fragrance industry also showed overall solid performance remained steady in line with domestic and international economic trends.

Under these circumstances, the Takasago group has been promoting the mid-term management plan "New Global Plan-2 [NGP-2]" (fiscal 2024-2026) based on "Vision 2040," which has the slogan "Be kind to people and the environment."

During this consolidated fiscal year under review, consolidated net sales increased 17.0% year on year, to \frac{\pma}{229,207} million.

Looking at the business segment, net sales in the Flavor segment increased 9.8% year on year, to \\$119,834 million, due to solid performance in beverages at the U.S. subsidiaries.

In the Fragrance segment, net sales increased 18.8% year on year, to \$74,471 million, due to improvement of the shipping adjustment. In the Aroma Ingredients segment, business performed well in specialty products, achieving a 20.7% increase to \$15,672 million. In the Fine Chemicals segment, business performed well in pharmaceutical intermediates, among other products, resulting in an increase of 84.0% to \$17,820 million. The other real estate segment decreased 0.1% year on year, to \$1,408 million

In terms of profits, operating profit increased 562.4% year on year to \\ \text{\fi}15,341 \text{ million yen, and ordinary income increased 225.3% year on year, to \\ \text{\fi}15,311 \text{ million yen.}

In addition, net income attributable to shareholders of the parent company increased 393.8% year on year, to \frac{\pma}{13,325} million.

By region, net sales in Japan increased 1.7% year on year, to ¥73,552 million due to solid performance in the beverage segment of Flavors segment. Profit margins improved primarily due to product mix optimization in the Aroma Ingredients business and increased inter-segment sales within the Fine Chemicals segment, leading to operating profit increased 229.5% year on year, to ¥4,478 million.

In the Americas, net sales increased 32.2% year on year, to \(\frac{4}{6}\),535 million and operating profit increased 1,514.5% year on year, to \(\frac{4}{2}\),582 million, due to an improvement in gross profit through optimization of product mix, selling prices and raw material in addition to an improved shipment adjustment situation that occurred with the implementation of the new enterprise system at a US subsidiary at the end of the previous period.

In Europe, net sales increased 18.2% year on year, to \(\frac{4}{3}9,324\) million due to strong performance in the French and German subsidiaries, and operating profit was \(\frac{4}{2},455\) million (operating loss of \(\frac{4}{1},247\) million in the previous year), due to improved gross profit through optimization of product mix, selling prices, and raw materials.

In Asia, net sales increased 24.5% year on year, to ¥49,794 million and operating profit increased 122.9% year on year, to ¥4,949 million, due to the strong performance in the Singapore subsidiaries and Indonesia subsidiaries.



2. Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Millions of yen) As of As of March 31st, 2024 March 31st, 2025 Assets **Current Assets** Cash and deposits 18,333 35,590 Notes receivable 544 103 Accounts receivable 45,023 50,281 Electronically recorded monetary claim 2,784 2,442 Merchandise and finished goods 30,964 31,700 298 164 Work in progress Raw materials and supplies 24,193 29,328 4,102 Others 5,607 Allowance for doubtful accounts (207)(201)Total current assets 126,038 155,016 Non-current assets Property, plant and equipment Buildings and structures 83,782 89,542 Accumulated depreciation (56,296)(52,143)33,246 Buildings and structures (net) 31,638 Machinery, equipment and vehicles 73,819 78,175 Accumulated depreciation (62,170)(66,097)Machinery, equipment and vehicles (net) 11,648 12,078 Tools, furniture and fixtures 16,965 18,654 Accumulated depreciation (13,993)(15,229)Tools, furniture and fixtures (net) 2,971 3,425 8,342 8,507 Land Right-of-use assets 3,194 3,887 Accumulated depreciation (745)(1,114)Right-of-use assets (net) 2,448 2,773 Construction in progress 8,032 11,050 65,083 71,081 Total property, plant and equipment 4,922 Intangible asset 4,710 Investments and other assets 24,433 23,204 Investment in securities Investment in Capital 114 159 Long-term loans receivable 707 583 Net defined benefit asset 2,644 2,372 Differed tax assets 3,093 3,279 Others 2,071 2,034 Allowance for doubtful accounts (469)(479)Total investments and other assets 32,595 31,152 Total non-current assets 102,388 107,157 **Total Assets** 228,427 262,174



Liabilities		As of March 31 st , 2024	As of March 31 st , 2025	
Notes and accounts payable 18,935 21,884 Short-term loans payable 23,944 31,978 Current portion of long-term loans payable 815 2,875 Income taxes payable 815 2,875 Provision for bonuses 2,095 2,269 Provision for directors' bonuses 42 61 Others 13,769 14,770 Total current liabilities 69,068 80,375 Non-current liabilities 2,252 2,640 Defered Tax liabilities 2,209 1,841 Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total shareholders' equity 2,248 9,248 Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Total	Liabilities			
Short-term loans payable 23,944 6,535 Current portion of long-term loans payable 9,464 6,535 Income taxes payable 815 2,875 Provision for bonuses 2,095 2,269 Provision for directors' bonuses 42 61 Others 13,769 14,770 Total current liabilities 80,375 Non-current liabilities 2,252 2,640 Long-term loans payable 13,327 19,554 lease obligations 2,252 2,640 Deferred Tax liabilities 2,209 1,841 Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total sitilities 9,248 9,248 Capital stock 9,248 9,248 Capital stock 9,248 9,248 Capital strock 1,061	Current liabilities			
Current portion of long-term loans payable 9,464 6,535 Income taxes payable 815 2,875 Provision for bonuses 2,095 2,269 Provision for directors' bonuses 42 61 Others 13,769 14,770 Total current liabilities 69,068 80,375 Non-current liabilities 80,375 Long-term loans payable 13,327 19,554 lease obligations 2,252 2,640 Deferred Tax liabilities 2,209 1,841 Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total stock sequity 9,248 9,248 Capital stock 9,248 9,248 Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919	Notes and accounts payable	18,935	21,884	
Income taxes payable 815 2,875 Provision for bonuses 2,095 2,269 Provision for directors' bonuses 42 61 Others 13,769 14,770 Total current liabilities 69,068 80,375 Non-current liabilities 32 19,554 Lease obligations 2,252 2,640 Deferred Tax liabilities 2,209 1,841 Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total labilities 97,547 115,779 Net assets Shareholders' equity 29,248 9,248 Capital stock 9,248 9,248 Capital sturplus 8,389 8,412 Retained earnings 89,919 10,104 Treasury stock (1,652) (1,614) Total shareholders' equ	Short-term loans payable	23,944	31,978	
Provision for bonuses 2,095 2,269 Provision for directors' bonuses 42 61 Others 13,769 14,770 Total current liabilities 69,068 80,375 Non-current liabilities 80,375 Long-term loans payable 13,327 19,554 lease obligations 2,252 2,640 Deferred Tax liabilities 2,209 1,841 Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total liabilities 97,547 115,779 Net assets Shareholders' equity 20 2,248 Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders'equity	Current portion of long-term loans payable	9,464	6,535	
Provision for directors' bonuses 42 61 Others 13,769 14,770 Total current liabilities 69,068 80,375 Non-current liabilities	Income taxes payable	815	2,875	
Others 13,769 14,770 Total current liabilities 69,068 80,375 Non-current liabilities 32,252 2,640 Lease obligations 2,252 2,640 Deferred Tax liabilities 2,209 1,841 Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total sibilities 97,547 115,779 Net assets Shareholders' equity 8,389 8,412 Capital stock 9,248 9,248 9,248 Capital stock 9,248 9,248 9,248 10,104 Treasury stock (1,652) (1,614) 10,014 10,014 10,061 10,014 10,061 10,061 10,061 10,061 10,061 10,061 10,061 10,061 10,061 10,061 10,061 10,061 10,06	Provision for bonuses	2,095	2,269	
Total current liabilities 69,068 80,375 Non-current liabilities 13,327 19,554 Lease obligations 2,252 2,640 Deferred Tax liabilities 2,209 1,841 Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total sibilities 97,547 115,779 Net assets Shareholders' equity 5 Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders'equity 105,906 117,061 Accumulated other comprehensive income 11,139 10,125 Unrealized gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261	Provision for directors' bonuses	42	61	
Non-current liabilities	Others	13,769	14,770	
Long-term loans payable 13,327 19,554 lease obligations 2,252 2,640 Deferred Tax liabilities 2,209 1,841 Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total liabilities 97,547 115,779 Net assets Shareholders' equity Very Capital stock 9,248 9,248 Capital surplus 8,389 8,412 8,389 8,412 Retained earnings 89,919 101,014 105,906 117,061 Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income </td <td>Total current liabilities</td> <td>69,068</td> <td>80,375</td>	Total current liabilities	69,068	80,375	
lease obligations 2,252 2,640 Deferred Tax liabilities 2,209 1,841 Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total liabilities 97,547 115,779 Net assets Shareholders' equity Very Capital stock 9,248 9,248 Capital surplus 8,389 8,412 8,389 8,412 Retained earnings 89,919 101,014 105,906 117,061 Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests	Non-current liabilities			
Deferred Tax liabilities 2,209 1,841 Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total liabilities 97,547 115,779 Net assets Sarcholders' equity 8,389 8,412 Capital stock 9,248 9,248 6,248 Capital surplus 8,389 8,412 8,412 10,014 10,014 10,014 10,014 10,014 10,014 10,014 10,014 10,014 10,010 10,014 10,014 10,000 10,014 10,014 10,000 10,014 10,000 10,014 10,000 10,014 10,000 10,014 10,000 10,014 10,000 10,014 10,000 10,014 10,000 10,014 10,000 10,014 10,000 10,014 10,000 10,014 10,000 10,014 </td <td>Long-term loans payable</td> <td>13,327</td> <td>19,554</td>	Long-term loans payable	13,327	19,554	
Provision for directors' retirement benefits 21 18 Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total liabilities 97,547 115,779 Net assets Shareholders' equity 8,389 9,248 Capital stock 9,248 9,248 9,248 Capital surplus 8,389 8,412 9,248 10,24	lease obligations	2,252	2,640	
Allowance for litigation losses 156 470 Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total liabilities 97,547 115,779 Net assets 8 115,779 Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders' equity 105,906 117,061 Accumulated other comprehensive income 11,139 10,125 Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,88	Deferred Tax liabilities	2,209	1,841	
Net defined benefit liability 9,606 9,911 Others 906 967 Total non-current liabilities 28,479 35,404 Total liabilities 97,547 115,779 Net assets Shareholders' equity Very 15,779 Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders'equity 105,906 117,061 Accumulated other comprehensive income 11,139 10,125 Securities 11,139 10,125 Deferred gains (losses) on available-for-sale securities 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Provision for directors' retirement benefits	21	18	
Others 906 967 Total non-current liabilities 28,479 35,404 Total liabilities 97,547 115,779 Net assets Shareholders' equity Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders' equity 105,906 117,061 Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Allowance for litigation losses	156	470	
Total non-current liabilities 28,479 35,404 Total liabilities 97,547 115,779 Net assets Shareholders' equity Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders'equity 105,906 117,061 Accumulated other comprehensive income 11,139 10,125 Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Net defined benefit liability	9,606	9,911	
Total liabilities 97,547 115,779 Net assets Shareholders' equity 248 9,248 9,248 Capital stock 9,248 9,248 6,248 7,248 7,248 7,248 7,248 7,248 7,248 7,248 7,248 7,248 7,248 7,241	Others	906	967	
Net assets Shareholders' equity 9,248 9,248 Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders'equity 105,906 117,061 Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Total non-current liabilities	28,479	35,404	
Shareholders' equity 9,248 9,248 Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders' equity 105,906 117,061 Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Total liabilities	97,547	115,779	
Capital stock 9,248 9,248 Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders'equity 105,906 117,061 Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Net assets			
Capital surplus 8,389 8,412 Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders'equity 105,906 117,061 Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Shareholders' equity			
Retained earnings 89,919 101,014 Treasury stock (1,652) (1,614) Total shareholders' equity 105,906 117,061 Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Capital stock	9,248	9,248	
Treasury stock (1,652) (1,614) Total shareholders'equity 105,906 117,061 Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Capital surplus	8,389	8,412	
Total shareholders' equity Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities Deferred gains (losses) on hedges Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income Non-controlling interests Total net assets 105,906 117,061 10,125 11,139 10,125 10,125 21,139 10,125 22,141 10,920 16,261 23,148 27,141 27,141 1825 2,191 Total net assets	Retained earnings	89,919	101,014	
Accumulated other comprehensive income Unrealized gains (losses) on available-for-sale securities Deferred gains (losses) on hedges Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income Non-controlling interests Total net assets 11,139 10,125 10,125 11,139 10,125 10,261 10,920 16,261 10,833 758 27,141 10,830 127,141 10,920 11,083 11,083 127,141 128,148 130,880 146,394	Treasury stock	(1,652)	(1,614)	
Unrealized gains (losses) on available-for-sale securities 11,139 10,125 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Total shareholders' equity	105,906	117,061	
securities 11,139 10,123 Deferred gains (losses) on hedges 4 (4) Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Accumulated other comprehensive income			
Foreign currency translation adjustment 10,920 16,261 Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394		11,139	10,125	
Remeasurements of defined benefit plans 1,083 758 Total accumulated other comprehensive income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394	Deferred gains (losses) on hedges	4	(4)	
Total accumulated other income23,14827,141Non-controlling interests1,8252,191Total net assets130,880146,394	Foreign currency translation adjustment	10,920	16,261	
income 23,148 27,141 Non-controlling interests 1,825 2,191 Total net assets 130,880 146,394		1,083	758	
Total net assets 130,880 146,394	· · · · · · · · · · · · · · · · · · ·	23,148	27,141	
	Non-controlling interests	1,825	2,191	
Total liabilities and net assets 228,427 262,174	Total net assets	130,880	146,394	
	Total liabilities and net assets	228,427	262,174	



(2) Consolidated Statements of Income and Consolidated Comprehensive Income [Consolidated statements of income]

		(Willions of yell)
	FY2023	FY2024
	(From April 1 st , 2023 to March 31 st , 2024)	(From April 1st, 2024 to March 31st, 2025
Net sales	195,940	229,207
Cost of sales	139,463	151,810
Gross profit	56,476	77,397
Selling, general and administrative expenses	54,160	62,055
Operating profit	2,316	15,341
Non-operating profit		
Interest income	127	103
Dividends income	557	559
Equity in earnings of affiliates	_	668
Foreign exchange gains	1,993	_
Others	512	560
Total non-operating profit	3,190	1,891
Non-operating expenses		
Interest expenses	565	714
Equity in losses of affiliates	140	_
Foreign exchange loss	_	566
Bad debt expense	_	419
Others	92	221
Total non-operating expenses	799	1,922
Ordinary profit	4,707	15,311
Extraordinary income		
Gain on sales of non-current assets	7	13
Gain on sales of investment in securities	852	2,709
Subsidy income	_	26
Others	90	20
Total extraordinary income	950	2,770
Extraordinary losses		
Loss on disposal of non-current assets	77	58
Impairment loss	506	_
Loss on tax purpose reduction entry of non- current assets	_	26
Provision for loss on litigation	151	304
Others	11	1
Total extraordinary losses	747	391
Income before income taxes	4,911	17,690
Income taxes—current	1,707	3,799
Income taxes-deferred	381	239
Total income taxes	2,088	4,038
Net income	2,822	13,651
Net income attributable to non-controlling interests	124	326
Net income attributable to owners of parent	2,698	13,325
_		



[Consolidated statements of Comprehensive Income]

		(Millions of yen)
	FY2023 (From April 1st, 2023 to March 31st, 2024)	FY2024 (From April 1st, 2024 to March 31st, 2025)
Net income	2,822	13,651
Other comprehensive income		
Unrealized gains (losses) on available-for-sale securities	766	(1,013)
Deferred gains (losses) on hedges	2	(9)
Foreign currency translation adjustment	5,164	5,221
Remeasurements of defined benefit plans	1,654	(323)
Share of other comprehensive income of associates accounted for using equity method	130	273
Total other comprehensive income	7,719	4,147
Comprehensive income	10,541	17,799
(Break down)		
Comprehensive income attributable to owners of the parent	10,336	17,318
Comprehensive income attributable to non-controlling interests	205	481



(3) Consolidated Statements of Changes in Net Assets FY2023 (From April 1^{st} , 2023 to March 31^{st} , 2024)

		Shareholders' equity							
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity				
Balance at the beginning of current period	9,248	8,384	88,778	(1,711)	104,700				
Changes of items during the period									
Dividends from surplus			(1,557)		(1,557)				
Net income attributable to owners of parent			2,698		2,698				
Purchase of treasury stock				(3)	(3)				
Disposal of treasury stock		5		62	67				
Net changes of items other than shareholders' equity									
Total changes of items during the period	_	5	1,141	59	1,205				
Balance at the end of current period	9,248	8,389	89,919	(1,652)	105,906				

	Accumulated other comprehensive income						
	Unrealized gains (losses) on available- for-sale securities	Deferred gains (losses) on hedges	Foreign currency translation adjustments	Remeasurem ents of defined benefit plans	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at the beginning of current period	10,372	1	5,705	(569)	15,510	1,742	121,953
Changes of items during the period							
Dividends from surplus							(1,557)
Net income attributable to owners of parent							2,698
Purchase of treasury stock							(3)
Disposal of treasury stock							67
Net changes of items other than shareholders' equity	766	2	5,214	1,653	7,637	83	7,720
Total changes of items during the period	766	2	5,214	1,653	7,637	83	8,926
Balance at the end of current period	11,139	4	10,920	1,083	23,148	1,825	130,880



FY2024 (From April 1st, 2024 to March 31st, 2025)

		Shareholders' equity							
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity				
Balance at the beginning of current period	9,248	8,389	89,919	(1,652)	105,906				
Changes of items during the period									
Dividends from surplus			(2,240)		(2,240)				
Net income attributable to owners of parent			13,325		13,325				
Purchase of treasury stock				(7)	(7)				
Disposal of treasury stock		22		45	68				
Others			10		10				
Net changes of items other than shareholders' equity									
Total changes of items during the period	_	22	11,904	37	11,154				
Balance at the end of current period	9,248	8,412	101,014	(1,614)	117,061				

		Accumula					
	Unrealized gains (losses) on available- for-sale securities	Deferred gains (losses) on hedges	Foreign currency translation adjustments	Remeasurem ents of defined benefit plans	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at the beginning of current period	11,139	4	10,920	1,083	23,148	1,825	130,880
Changes of items during the period							
Dividends from surplus							(2,240)
Net income attributable to owners of parent							13,325
Purchase of treasury stock							(7)
Disposal of treasury stock							68
Others							10
Net changes of items other than shareholders' equity	(1,013)	(9)	5,341	(325)	3,993	366	4,359
Total changes of items during the period	(1,013)	(9)	5,341	(325)	3,993	366	15,514
Balance at the end of current period	10,125	(4)	16,261	758	27,141	2,191	146,394



(4) Consolidated Statements of Cash flows

	FY2023	FY2024
	(From April 1 st , 2023 to March 31 st , 2024)	(From April 1st, 2024 to March 31st, 2025)
Net cash provided by (used in) operating activities	·	
Income before income taxes	4,911	17,690
Depreciation and amortization	7,860	8,114
Impairment loss	506	_
Bad debt expense	_	419
Increase (decrease) in allowance for doubtful accounts	(143)	(30)
Increase (decrease) in net defined benefit liability	412	276
Increase (decrease) in net defined benefit asset	(44)	(168)
Interest and dividends income	(685)	(662)
Interest expenses	565	714
Loss (gain) on sales of investment in securities	(852)	(2,709)
Loss (gain) on sales and disposal of non-current assets	70	45
Loss on reduction entry of non-current assets	_	26
Subsidy income	_	(26)
Decrease (increase) in notes and accounts receivable	(3,931)	(1,972)
Decrease (increase) in inventories	2,675	(3,786)
Increase (decrease) in notes and accounts payable	(357)	1,531
Other, net	459	1,183
Subtotal	11,447	20,645
Interest and dividends income received	684	724
Interest expenses paid	(609)	(691)
Income taxes (paid) refund	(1,510)	(1,781)
Subsidy income	_	26
Net cash provided by (used in) operating activities	10,011	18,922
Net cash provided by (used in) investing activities		
Purchase of property, plant and equipment	(6,041)	(11,302)
Proceeds from sale of property, plant and equipment	2	21
Purchase of intangible assets	(1,639)	(994)
Purchase of investment in securities	(20)	(19)
Proceeds from sale of investment in securities	1,048	3,055
Payments of loans receivable	(107)	(138)
Collections of loans receivable	76	296
Decrease (increase) in term deposits	-	(4)
Other, net	(136)	(39)
Net cash provided by (used in) investing activities	(6,818)	(9,127)



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	FY2023 (From April 1 st , 2023	FY2024 (From April 1st, 2024
	to March 31st, 2024)	to March 31st, 2025)
Net cash provided by (used in) financing activities		
Net increase (decrease) in short-term loans payable	1,567	6,789
Proceeds from long-term loans payable	7,900	12,800
Repayment of long-term loans payable	(7,862)	(9,808)
Purchase of treasury stock	(3)	(7)
Cash dividends paid	(1,556)	(2,236)
Cash dividends paid to non-controlling interests	(122)	(114)
Other, net	(375)	(539)
Net cash provided by (used in) financing activities	(453)	6,882
Effect of exchange rate change on cash and cash equivalents	624	573
Net increase (decrease) in cash and cash equivalents	3,364	17,251
Cash and cash equivalents at beginning of period	14,969	18,333
Cash and cash equivalents at end of period	18,333	35,585



3. Segment Information

(1) FY2023 (April 1st, 2023 – March 31st, 2024)

Information Concerning Sales, Profit or Loss, Assets, and other items Amount by Reporting Segment

(Millions of yen)

	Japan	Americas	Europe	Asia	Total	Adjustme nt Amount *1	Quarterly consolidated statement of income amount *2
Net sales							
The flavors and fragrances business*3	70,929	50,329	33,263	40,008	194,530	_	194,530
Revenue from contracts with customers	70,929	50,329	33,263	40,008	194,530	_	194,530
Other revenue*4	1,409	_			1,409	_	1,409
External sales	72,338	50,329	33,263	40,008	195,940	_	195,940
Inter-segment sales or transfers	15,899	362	3,651	324	20,237	(20,237)	_
Total	88,237	50,692	36,914	40,332	216,177	(20,237)	195,940
Segment profit or loss	1,359	159	(1,247)	2,220	2,492	(176)	2,316
Segment Assets	138,358	36,931	36,646	41,247	253,183	(24,756)	228,427
Other Items							
Depreciation	4,039	774	1,605	1,441	7,860	_	7,860
Increase in property, plant and equipment intangible assets	5,080	1,478	2,790	1,110	10,459	_	10,459

Notes

- 1.(1) The segment profit adjustments amount, (176) million yen, includes 469 million yen in adjustments for intersegment revenue related to intersegment transaction, (326) million yen in adjustments for inventories related to intersegment transaction and (319) million yen in others.
 - (2) The segment Assets adjustments amount, (24,756) million yen, includes (23,260) million yen in adjustments for internal transaction related to intersegment transaction, (2,040) million yen in adjustments for inventories related to intersegment transaction and 544 million yen in others.
- 2. Segment profit is adjusted with operating profit, as recorded in consolidated statements of income.
- 3. In the flavors and fragrances business, core business is manufacturing and sales of flavors, fragrances, aroma ingredients, and fine chemicals. Sales in the business consist primarily of revenue from goods transferred to customers at a point in time.
- 4. Other revenue consists of lease revenue related to the other real estate business.



(2) FY2024 (April 1st, 2024 – March 31st, 2025)

Information Concerning Sales, Profit or Loss, Assets, and other items Amount by Reporting Segment

(Millions of yen)

	Japan	Americas	Europe	Asia	Total	Adjustme nt Amount *1	Quarterly consolidated statement of income amount *2
Net sales							
The flavors and fragrances business*3	72,144	66,535	39,324	49,794	227,799	_	227,799
Revenue from contracts with customers	72,144	66,535	39,324	49,794	227,799	_	227,799
Other revenue*4	1,408	_	_		1,408	_	1,408
External sales	73,552	66,535	39,324	49,794	229,207	_	229,207
Inter-segment sales or transfers	22,333	576	3,798	439	27,147	(27,147)	_
Total	95,885	67,112	43,122	50,234	256,355	(27,147)	229,207
Segment profit	4,478	2,582	2,455	4,949	14,466	875	15,341
Segment Assets	156,609	40,445	40,117	50,518	287,691	(25,517)	262,174
Other Items							
Depreciation	3,687	1,023	1,770	1,633	8,114	_	8,114
Increase in property, plant and equipment intangible assets	6,295	896	2,478	2,128	11,799	_	11,799

Notes

- 1. (1) The segment profit or loss adjustments amount, 875 million yen, includes 523 million yen in adjustments for intersegment revenue related to intersegment transaction, 766 million yen in adjustments for inventories related to intersegment transaction and (413) million yen in others.
 - (2) The segment Assets adjustments amount, (25,517) million yen, includes (24,555) million yen in adjustments for internal transaction related to intersegment transaction, (1,309) million yen in adjustments for inventories related to intersegment transaction and 347 million yen in others.
- 2. Segment profit is adjusted with operating profit, as recorded in consolidated statements of income.
- 3. In the flavors and fragrances business, core business is manufacturing and sales of flavors, fragrances, aroma ingredients, and fine chemicals. Sales in the business consist primarily of revenue from goods transferred to customers at a point in time.
- 4. Other revenue consists of lease revenue related to the other real estate business.