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(Securities code: 9075) May 30, 2025

To our shareholders:

Shigehiro Komaru
Director and President
FUKUYAMA TRANSPORTING CO., LTD.
20-1, 4-chome, Higashi Fukatsu-cho, Fukuyama City,
Hiroshima Prefecture

NOTICE OF THE 77TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We are pleased to announce the 77th Ordinary General Meeting of Shareholders of FUKUYAMA TRANSPORTING CO., LTD. (the "Company"), which will be held as described below.

In convening this General Meeting of Shareholders, the Company has taken measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and has posted the information on each of the following websites. Please access either of the following websites to view the information.

The Company's website:

https://corp.fukutsu.co.jp/ir/stock/general-meeting.html (in Japanese)

Website for informational materials for the Ordinary General Meeting of Shareholders:

https://d.sokai.jp/9075/teiji/ (in Japanese)

In addition to posting items subject to measures for electronic provision on each of the websites above, the Company also posts this information on the website of Tokyo Stock Exchange, Inc. (TSE). To access this information from the latter website, access the TSE website (Listed Company Search) by using the following internet address, enter the issue name (company name) or securities code, and click "Search," and then click "Basic information" and select "Documents for public inspection/PR information."

TSE website:

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

You may exercise your voting rights via the Internet or by postal mail instead of attending the meeting in person. After reviewing the Reference Documents for the General Meeting of Shareholders, review "Guidance on Exercising Voting Rights via the Internet" (Japanese only) and indicate your approval or disapproval of the proposals on the Company's voting rights exercise website (https://evote.tr.mufg.jp/) (in Japanese). Otherwise, please indicate your approval or disapproval of the proposals on the enclosed voting form and return it by postal mail. In either case, please exercise your voting rights by no later than 5:00 p.m., Monday, June 23, 2025 (Japan Standard Time).

1. Date and Time: Tuesday, June 24, 2025 at 10:00 a.m. (Japan Standard Time)

2. Venue: 5F Conference Room, Head Office of the Company

20-1, 4-chome, Higashi Fukatsu-cho, Fukuyama City, Hiroshima Prefecture

3. Purposes:

Items to be reported:

1. Business Report and Consolidated Financial Statements for the 77th Term (from April 1, 2024 to March 31, 2025), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board

2. Non-Consolidated Financial Statements for the 77th Term (from April 1, 2024 to March 31, 2025)

Items to be resolved:

Proposal 1: Election of Eight (8) Directors

Proposal 2: Election of Two (2) Audit & Supervisory Board Members

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Election of Eight (8) Directors

The terms of all eight (8) Directors will expire at the conclusion of this General Meeting of Shareholders.

With the aim of further strengthening the management structure and achieving more flexible decision-making by the Board of Directors in response to changes in the business environment, the Company therefore proposes that eight (8) Directors be elected, including six (6) Outside Directors.

The selection of the candidates for the Board of Directors will be determined by the Board of Directors after deliberation and reports by the Nomination and Compensation Advisory Committee, which is composed of a majority of independent Outside Directors with wealth of experience and extensive knowledge.

The candidates for Director are as follows:

No.	Name	Current position and responsibilities in the Company	
1	Shigehiro Komaru	Representative Director, President, Executive Officer and Member, Nomination and Compensation Advisory Committee	[Reelection]
2	Hiroyuki Kumano	Representative Director, Executive Vice President, and Executive Officer, and General Manager of Sales Section	[Reelection]
3	Miho Maeda	Director and Member, Nomination and Compensation Advisory Committee	[Reelection] [Outside] [Independent]
4	Tomoko Nonaka	Director	[Reelection] [Outside] [Independent]
5	Kazumitsu Tomimura	Director and Chairperson, Independent Committee	[Reelection] [Outside] [Independent]
6	Toyoei Shigeeda	Director and Chairperson, Nomination and Compensation Advisory Committee	[Reelection] [Outside] [Independent]
7	Takushi Ohmoto	Director and Member, Nomination and Compensation Advisory Committee	[Reelection] [Outside] [Independent]
8	Mitsuo Aoki		[New election] [Outside] [Independent]

[Reelection] Candidate for reelection as Director

[New election] New candidate for Director

[Outside] Candidate for Outside Director

 $[Independent] \ Candidate \ for \ Independent \ Officer \ pursuant \ to \ the \ rules \ of \ Tokyo \ Stock \ Exchange, \ Inc.$

No.	Name (Date of birth)		eer summary, position and responsibilities ant concurrent positions outside the Company]	Number of the Company's shares owned
1	furthered the enhancement of co	President, Sh lidate for Direct ector and Presid rporate value an	Joined the Company Managing Director of the Company Senior Managing Director of the Company Representative Director of the Company (present position) Director and President of the Company (present position) President and Executive Officer of the Company (present position) Member of the Nomination and Compensation Advisory Committee of the Company (present position) concurrent positions outside the Company] ibuya Scholarship Foundation or] lent, the candidate has led the management of the Codd the strengthening of the business base. Having dettensive knowledge and wealth of experience, he can	ermined that
	-	or the Group an	d enhance and strengthen corporate governance, the	
	Hiroyuki Kumano (April 23, 1970)	Mar. 2005 June 2007 June 2009 Mar. 2010	Joined the Company Director and Manager of Sales Division of the Company Managing Director of the Company Responsible for Sales and Information Systems Representative Director and Executive Vice	
2	[Reelection] Attendance of Board of Directors Meetings 8/8	Apr. 2011	President of the Company (present position) General Manager of Sales Section (present position) Executive Vice President and Executive Officer of the Company (present position)	55,479
		[Significant of None	concurrent positions outside the Company]	
		sperience and ex ge of the Sales S	pertise in the field of company management, and has Section contributes to sustained growth and a further	-

No.	Name (Date of birth)	, , , , , , , , , , , , , , , , , , , ,				
		Apr. 1990	Deputy Director of Women's Policy Division, Women's Bureau of the Ministry of Labor (presently Ministry of Health, Labour and Welfare)			
		Apr. 1992	Deputy Director of Overseas Cooperation Division, Human Resource Development Bureau of the Ministry of Labor			
		Apr. 1995	Central Labor Standards Inspector Supervisor, Inspection Division, Labor Standards Bureau of the Ministry of Labor			
		Apr. 1998	Director, Inspection Division of Hokkaido Labor Standards Bureau (presently Hokkaido Labour Bureau)			
	Miho Maeda (September 17, 1948)	Apr. 2000	General Manager, Labour Standard Department of Hyogo Labour Bureau	1		
	[Reelection] [Outside]	June 2002 July 2004	Director-General of Shiga Labour Bureau Retired as Director-General of Shiga Labour Bureau	42		
	[Independent] Attendance of Board of Directors Meetings 8/8	Aug. 2004	General Manager, Small to Medium Enterprise Division of Japan Industrial Safety and Health			
3		Apr. 2007	Association Assistant General Manager, Human Resources Development Dept. of Japan International Training Cooperation Organization (presently Japan International Trainee & Skilled Worker Cooperation Organization)			
		May 2012	Executive Director of International Human Resource Incorporated (present position)			
		June 2018 Sep. 2021	Director of the Company (present position) Member of the Nomination and Compensation Advisory Committee of the Company (present position)			
		-	concurrent positions outside the Company] rector of International Human Resource			

Reasons for nomination as candidate for Outside Director and overview of expected roles, etc.

Apart from her appointment as an outside officer, the candidate has no experience participating in company management. However, the candidate has a wealth of experience and expertise related to the fields of working conditions and occupational health and safety, serving as a member of the Nomination and Compensation Advisory Committee of the Company. In the expectation that she will continue to give valuable advice, mostly from the viewpoint of compliance, the Company requests her reelection as Outside Director. The term of office as an Outside Director will reach seven (7) years at the conclusion of this General Meeting of Shareholders. Further, the Company has registered the candidate as an Independent Officer pursuant to the rules of Tokyo Stock Exchange, Inc., and if her reappointment is approved, the Company plans to renew her appointment as an Independent Officer.

No.	Name (Date of birth)		Career summary, position and responsibilities [Significant concurrent positions outside the Company]				
		Apr. 1993	Legal Training and Research Institute, Supreme Court of Japan				
	Tomoko Nonaka	Apr. 1995 Apr. 1999	Attorney-at-law of Kawabata Law Office Attorney-at-law of Tokyo Ginza Law Office				
	(June 3, 1956)	July 2015	Commissioner of Environmental Dispute Coordination Commission, external agency of				
	[Reelection] [Outside]		the Ministry of Internal Affairs and Communications (present position)				
	[Independent]	Feb. 2018	Attorney-at-law of Nonaka & Kawarabayashi Law Office (present position)	36.			
	Attendance of Board of	June 2019	Director of the Company (present position)				
4	Directors Meetings 7/8	June 2023	Corporate Auditor of Toyo Construction Co., Ltd. (present position)				
4		[Significant of	[Significant concurrent positions outside the Company]				
		Attorney-at-l	aw of Nonaka & Kawarabayashi Law Office				
		Corporate Au	ditor of Toyo Construction Co., Ltd.				

Reasons for nomination as candidate for Outside Director and overview of expected roles, etc.

Apart from her appointment as an outside officer, the candidate has no experience participating in company management. However, the Company expects that because she has a wealth of knowledge as an attorney-at-law and a high-level of knowledge, with the experience of having served in the public sector as practicing-attorney-professor for civil advocacy at the Legal Training and Research Institute, Supreme Court of Japan, she can continue to provide valuable advice on strengthening the corporate governance of the Company. Accordingly, the Company requests her reelection for Outside Director. The term of office as an Outside Director will reach six (6) years at the conclusion of this General Meeting of Shareholders. Further, the Company has registered the candidate as an Independent Officer pursuant to the rules of Tokyo Stock Exchange, Inc., and if her reappointment is approved, the Company plans to renew her appointment as an Independent Officer.

No.	Name (Date of birth)		eer summary, position and responsibilities ant concurrent positions outside the Company]	Number of the Company's shares owned		
		Apr. 1967	Appointed as a Public Prosecutor			
		Aug. 1995	Public Prosecutor of Supreme Public			
			Prosecutors Office			
		Jan. 1996	Chief Prosecutor of Matsue District Public			
			Prosecutors Office			
		Apr. 1997	Chief Prosecutor of Tsu District Public			
			Prosecutors Office			
		July 1998	Chief Prosecutor of Kyoto District Public			
			Prosecutors Office			
	Kazumitsu Tomimura	Sep. 1999	Retired from office			
	(March 23, 1940)	Oct. 1999	Registered as attorney-at-law			
			Established Tomimura Law Office			
	[Reelection]	Apr. 2003				
	[Outside]		Committee, Hiroshima Bar Association	296		
	[Independent]		Committee Member, Disciplinary Enforcement	290		
			Committee, Japan Federation of Bar			
	Attendance of Board of		Associations			
	Directors Meetings	Apr. 2005	Chairperson, Disciplinary Enforcement			
5	7/8		Committee, Hiroshima Bar Association			
· ·		Feb. 2011	Assistant Director, Hiroshima Branch, Asia			
			Crime Prevention Foundation (present position)			
		June 2011	Chairperson, Independent Committee of the			
			Company (present position)			
		June 2016	Attorney-at-law of Tomimura & Hayashiya			
			Law Office (present position)			
		June 2020	Director of the Company (present position)			
			concurrent positions outside the Company]			
İ		Attorney-at-l	aw of Tomimura & Hayashiya Law Office			

Reasons for nomination as candidate for Outside Director and overview of expected roles, etc.

Apart from his appointment as an outside officer, the candidate has no experience participating in company management. However, as an attorney-at-law he has extensive knowledge from the roles he performed during his long service in Public Prosecutor Offices, and expertise in corporate legal affairs. Also, he has been Chairperson of the Independent Committee of the Company. In the expectation that he can continue to provide pertinent advice on the implementation of the compliance management, etc., the Company requests his reelection as Outside Director. Further, the term of office as an Outside Director will reach five (5) years at the conclusion of this General Meeting of Shareholders. Further, the Company has registered the candidate as an Independent Officer pursuant to the rules of Tokyo Stock Exchange, Inc., and if his reappointment is approved, the Company plans to renew his appointment as an Independent Officer.

No.	Name (Date of birth)		Career summary, position and responsibilities [Significant concurrent positions outside the Company]			
6	Toyoei Shigeeda (August 1, 1952) [Reelection] [Outside] [Independent] Attendance of Board of Directors Meetings 8/8	Apr. 1981 Apr. 1997 July 1999 July 2001 Apr. 2004 Aug. 2007 Aug. 2009 Oct. 2012 July 2015 Sep. 2018 Apr. 2019 June 2020 Sep. 2021 [Significant of	Joined the Ministry of Foreign Affairs Director-General, Minister's Secretariat Inspection Division and Function Management Division of the Ministry of Foreign Affairs Vice-Minister for International Affairs in charge of Environmental Affairs of the Ministry of International Trade and Industry Director, Passport Division, Consular Affairs Bureau of the Ministry of Foreign Affairs Minister Counselor, Permanent Mission of Japan to the International Organizations in Vienna Senior Executive Director for International Relations, Osaka Prefectural Government Consul General of Japan in Frankfurt, Germany Consul General of Japan in Honolulu, USA Ambassador Extraordinary and Plenipotentiary of Japan to Republic of Lithuania Retired from office Specially Appointed Lecturer of Nippon Sport Science University Director of the Company (present position) Chairperson of the Nomination and Compensation Advisory Committee of the Company (present position) oncurrent positions outside the Company]	29		

Reasons for nomination as candidate for Outside Director and overview of expected roles, etc.

Apart from his appointment as an outside officer, the candidate has no experience participating in company management. However, the candidate has a wealth of experience and global expertise related to the field of international affairs, etc., serving as the chairperson of the Nomination and Compensation Advisory Committee of the Company. In the expectation that he will continue to give valuable advice mostly from the viewpoint of compliance, the Company requests his reelection as Outside Director. Further, the term of office as an Outside Director will reach five (5) years at the conclusion of this General Meeting of Shareholders. Further, the Company has registered the candidate as an Independent Officer pursuant to the rules of Tokyo Stock Exchange, Inc., and if his reappointment is approved, the Company plans to renew his appointment as an Independent Officer.

No.	Name (Date of birth)		eer summary, position and responsibilities cant concurrent positions outside the Company]	Number of the Company's shares owned
7	Takushi Ohmoto (June 26, 1953) [Reelection] [Outside] [Independent] Attendance of Board of Directors Meetings 8/8	_	Joined Hiroshima Regional Taxation Bureau District Director of Saijo Tax Office Director of Corporation Taxation Division, Taxation Department 2, Hiroshima Regional Taxation Bureau Director of Personnel Division 1, General Affairs Department, Hiroshima Regional Taxation Bureau District Director of Matsue Tax Office Deputy Director General of Taxation Department 2, Hiroshima Regional Taxation Bureau Regional Commissioner, Large Enterprise Examination and Criminal Investigation Department, Hiroshima Regional Taxation Bureau Retired from office Registered as a certified tax accountant Head of Takushi Ohmoto Tax Accountant Office (present position) Director of the Company (present position) Representative Director, Keiei Jitsumu Service Co., Ltd. (present position) Member of the Nomination and Compensation Advisory Committee of the Company (present position) concurrent positions outside the Company] Ishi Ohmoto Tax Accountant Office	290
	The candidate has expertise in c the Nomination and Compensat	idate for Outside orporate accoun ion Advisory Co	ve Director, Keiei Jitsumu Service Co., Ltd. e Director and overview of expected roles, etc. ting and taxation as a certified tax accountant, servir mmittee of the Company. In the expectation that he bliance on corporate management, etc., going forwar	will continue to

requests his reelection as Outside Director. Further, the term of office as an Outside Director will reach five (5) years at the conclusion of this General Meeting of Shareholders.

Further, the Company has registered the candidate as an Independent Officer pursuant to the rules of Tokyo Stock Exchange, Inc., and if his reappointment is approved, the Company plans to renew his appointment as an Independent Officer.

No.	Name (Date of birth)		eer summary, position and responsibilities ant concurrent positions outside the Company]	Number of the Company's share owned
		Apr. 1972	Joined JIC Corporation	5 11100
		Mar. 1983	Established Suruga Kogyo, Inc. (presently	
			LEC, Inc.), Representative Director, President	
		Sep. 2003	Representative Director, President of LEC, Inc.	
		•	(formerly LEC, Inc.)	
		Nov. 2008	Representative Director, President of LEC	
			LICENSE CORPORATION (present position)	
		June 2009	Chairperson of SHANGHAI SURUGA HOME	
			PRODUCTS CO., LTD (present position)	
			Director of SURUGA CO., LTD. (presently	
			LEC, Inc.)	
		Oct. 2009	Representative Director, President of LEC, Inc.	
		June 2013	Representative Director, Chairperson, and	
	Mitsuo Aoki		Chief Executive Officer (CEO) of LEC, Inc.	
	(September 22, 1949)	June 2017	Representative Director and Advisor of PLUS	
	(September 22, 1949)		MINUS ZERO CO.,LTD. (present position)	
	[New election]	Dec. 2018	Representative Director, President of Varsan,	
	[Outside]		Inc. (present position)	
	[Independent]	June 2024	Representative Director, Chairperson, Chief	
			Executive Officer (CEO), and President, Chief	
	Attendance of Board of		Operating Officer (COO) of LEC, Inc. (present	
8	Directors Meetings		position)	
	—/—		GA CO., LTD. (presently LEC, Inc.) conducted an	
			rpe merger with its consolidated subsidiary LEC,	
			y LEC, Inc.) on October 1, 2009 and changed its	
		trade name to	concurrent positions outside the Company]	
		-	ve Director, Chairperson, Chief Executive Officer	
		-	President, Chief Operating Officer (COO) of LEC,	
		Inc.	resident, emer operating officer (Coo) of EEC,	
			ve Director, President of LEC LICENSE	
		CORPORAT		
		Chairperson of	of SHANGHAI SURUGA HOME PRODUCTS	
		CO., LTD		
		Representativ	ve Director and Advisor of PLUS MINUS ZERO	
		CO.,LTD.		
-			ve Director, President of Varsan, Inc.	
			e Director and overview of expected roles, etc.	
	1 7 1		e has a wealth of experience as a corporate manager	
			nanagement, he will provide appropriate advice from	
			nce, etc. of the Company. Accordingly, the Company	
			andidate meets the requirements for Independent Of lection is approved, the Company plans to appoint h	

Notes: 1.

Independent Officer.

1. Candidate for Director Shigehiro Komaru serves concurrently as President of the Shibuya Scholarship Foundation. This corporation holds 5,590,000 shares of the Company's stock.

Candidate for Director Mitsuo Aoki serves as the Representative Director, Chairperson, and President of LEC, Inc. The Company has transactions with LEC, Inc. and LEC group companies, but the amount of such transactions is less than 1% of consolidated net sales of the Company. In addition, LEC, Inc. holds shares of the Company, but the proportion thereof is less than 0.5% of the total number of issued shares of the Company.

There is no special interest between the Company and any other candidates for Director.

- 2. The six (6) candidates Miho Maeda, Tomoko Nonaka, Kazumitsu Tomimura, Toyoei Shigeeda, Takushi Ohmoto, and Mitsuo Aoki are candidates for Outside Director.
- 3. The Company has registered Miho Maeda, Tomoko Nonaka, Kazumitsu Tomimura, Toyoei Shigeeda, and Takushi Ohmoto as Independent Officers pursuant to the rules of Tokyo Stock Exchange, Inc. If their reappointments are approved, the Company plans to renew their appointments as Independent Officers. In addition, since Mitsuo Aoki meets the

- requirements for Independent Officers pursuant to the rules of Tokyo Stock Exchange, Inc., if his election is approved, the Company plans to appoint him as an Independent Officer.
- 4. The Company's Articles of Incorporation stipulate that, pursuant to the stipulations of Article 427, Paragraph 1 of the Companies Act, the Company can conclude contracts with its Directors (excluding Executive Directors, etc.) to limit their liability stated in Article 423, Paragraph 1 of the same Act. In accordance with this provision, the Company has concluded limited liability agreements with Miho Maeda, Tomoko Nonaka, Kazumitsu Tomimura, Toyoei Shigeeda, and Takushi Ohmoto, and the limit on the amount of liability coverage under these contracts is the minimum amount stipulated by laws and regulations. Moreover, if Miho Maeda, Tomoko Nonaka, Kazumitsu Tomimura, Toyoei Shigeeda, and Takushi Ohmoto, are reappointed, the Company plans on retaining this contract with each of them. In addition, if Mitsuo Aoki is elected, the Company plans to enter into the same limited liability agreement with him.
- 5. The Company has entered into a directors and officers liability insurance policy pursuant to Article 430-3 paragraph 1 with an insurance company. The policy covers compensation for damages and lawsuit expenses incurred by the insured when they are subject to claims for damages arising from their actions (including inactions) in accordance with their position as directors or officers, etc. of the Company and the Company's subsidiaries. If the respective elections of the candidates for Director are approved and they assume office, each shall be insured under this contract.

 In addition, the Company plans to renew the policy with the same terms at the next renewal.

Proposal 2: Election of Two (2) Audit & Supervisory Board Members

The terms of office of Audit & Supervisory Board Members Seiichi Nakamura and Yuko Morishita will expire at the conclusion of this General Meeting of Shareholders.

The Company therefore proposes that two (2) Audit & Supervisory Board Members be elected.

The Audit & Supervisory Board has given its consent to this proposal.

The candidates for Audit & Supervisory Board Member are as follows:

No.	Name (Date of birth)	[Signific	Career summary and position [Significant concurrent positions outside the Company]			
1	Yuko Morishita (November 8, 1971) [Reelection] [Outside] [Independent] Attendance of Board of Directors Meetings 8/8 Attendance of Audit & Supervisory Board meetings 9/9	Head of Yuko	Registered as a certified tax accountant Head of Yuko Morishita Tax Accountant Office (present position) Director of Seiyukaikeisha K.K. (present position) Audit & Supervisory Board Member of the Company (present position) oncurrent positions outside the Company] Morishita Tax Accountant Office eiyukaikeisha K.K.	owned 240		
	[Reasons for nomination as candidas a qualified tax accountant with candidate to continue providing at therefore requests her election as & Supervisory Board Member will Further, the Company has register	n considerable in ppropriate guid Outside Audit of the candidated the candidated the candidated in considerable in candidated in	e Audit & Supervisory Board Member] knowledge of finance and accounting, the Company lance on matters such as the strengthening of its aud & Supervisory Board Member. The term of office as) years at the conclusion of this General Meeting of te as an Independent Officer pursuant to the rules of oved, the Company plans to renew her appointment	iting system, and an Outside Audit Shareholders. Tokyo Stock		
2	Fumiko Miyazawa (September 14, 1976) [New election] Attendance of Board of Directors Meetings —/— Attendance of Audit & Supervisory Board meetings —/—	Apr. 1997 July 2014 Jan. 2022 Apr. 2022 [Significant of None	Joined the Company Manager of Accounting Section, Accounting Department of the Company Manager of Accounting Department of the Company (present position) Executive Officer of the Company (present position) oncurrent positions outside the Company]	3,596		
		the-ground exp ces. Having de	perience from her many years in the accounting departermined that she is capable of appropriately fulfilling			

Notes:

- 1. There is no special interest between the Company and the candidates for Audit & Supervisory Board Member.
- 2. Yuko Morishita is a candidate for Outside Audit & Supervisory Board Member.
- 3. The Company has registered Yuko Morishita as an Independent Officer pursuant to the rules of Tokyo Stock Exchange, Inc., and if her reappointment is approved, the Company plans to renew her appointment as an Independent Officer.
- 4. Yuko Morishita's name in the family register is Yuko Kusaka.
- 5. The Company's Articles of Incorporation stipulate that, pursuant to the stipulations of Article 427, Paragraph 1 of the Companies Act, the Company can conclude contracts with its Audit & Supervisory Board Members to limit their liability stated in Article 423, Paragraph 1 of the same Act. In accordance with this provision, the Company has concluded a limited liability agreement with Yuko Morishita, and the limit on the amount of liability coverage under this contract is the minimum amount stipulated by laws and regulations. In addition, if Yuko Morishita is reelected, the Company plans on retaining this contract with her.
- 6. The Company has entered into a directors and officers liability insurance policy pursuant to Article 430-3 paragraph 1 with an insurance company. The policy covers compensation for damages and lawsuit expenses incurred by the insured

when they are subject to claims for damages arising from their actions (including inactions) in accordance with their position as directors or officers, etc. of the Company and the Company's subsidiaries. If the respective elections of the candidates for Audit & Supervisory Board Member are approved and they assume office, each shall be insured under this contract.

In addition, the Company plans to renew the policy with the same terms at the next renewal.

<Reference>

Skill Matrix of Board of Directors and Audit & Supervisory Board at the conclusion of the General Meeting of Shareholders (Planned)

The skill matrix of the Board of Directors and the Audit & Supervisory Board, if the candidates for Director listed in Proposal 1 and the candidates for Audit & Supervisory Board Member listed in Proposal 2 are elected as proposed, will be as follows.

	[Inside] / [Outside]	Name	Gender	Nomination and Compensa- tion Advisory Committee	Gender Diversity	Corporate Management	Environment & Energy	International Human Resources	Corporate Governance	Risk Management Compliance & Legal Affairs	Work Environment & Human Resources Develop- ment		Government	Finance & Accounting
	[Inside]	Shigehiro Komaru	[Male]	•		•		•	•			•	•	
	[Inside]	Hiroyuki Kumano	[Male]			•			•			•		
	[Outside]	Miho Maeda	[Female]	•	•			•		•	•		•	
Director	[Outside]	Tomoko Nonaka	[Female]		•				•	•	•			
Dire	[Outside]	Kazumitsu Tomimura	[Male]						•	•			•	
	[Outside]	Toyoei Shigeeda	[Male]	•			•	•					•	
	[Outside]	Takushi Ohmoto	[Male]	•						•			•	•
	[Outside]	Mitsuo Aoki	[Male]			•			•					

	[Inside] / [Outside]	Name	Gender	Nomination and Compensa- tion Advisory Committee	Gender Diversity	Corporate Management	Environment	International Human Resources		Compliance	Work Environment & Human Resources Develop- ment	t IT & Digital	Government	Finance & Accounting
ember	[Inside]	Shoichi Yamane	[Male]			•	•		•	•				
Board Member	[Inside]	Fumiko Miyazawa	[Female]		•					•				•
Supervisory I	[Outside]	Yuko Morishita	[Female]		•				•	•	•	•		•
જ	[Outside]	Masatoshi Yamazaki	[Male]			•	•		•	•	•	•	•	
Audit	[Outside]	Shinsuke Hara	[Male]						•	•	•		•	•