

Securities Code: 4620 June 2, 2025

Susumu Kurihara President FUJIKURA KASEI CO., LTD. 20-7, Hasune 3-chome, Itabashi-ku, Tokyo, Japan

Notice of Invitation to the 114th Ordinary General Meeting of Shareholders

To our shareholders:

We are pleased to announce the 114th Ordinary General Meeting of Shareholders of FUJIKURA KASEI CO., LTD. (hereinafter "the Company") which will be held as indicated below.

When convening this general meeting of shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on the following websites. Please access the websites by using the internet address shown below to review the information.

[The Company's website]

https://www.fkkasei.co.jp/ir/reference/meeting.html (in Japanese)

[Website for the Informational Materials for a General Shareholders Meeting] https://d.sokai.jp/4620/teiji/ (in Japanese)

[TSE website (Listed Company Search)]

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "FUJIKURA KASEI" in "Issue name (company name)" or the Company's securities code "4620" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting].")

If you do not plan to attend the meeting in person, you may exercise your voting rights via the Internet, etc. or in writing prior to the meeting, please review the Reference Document for the General Meeting of Shareholders, and exercise your voting rights by June 24, 2025 (Tuesday), 5:00 p.m. (JST). [Exercise of voting rights via the Internet, etc.]

Please access the dedicated website for exercising voting rights (https://www.web54.net) (in Japanese) and enter your approval or disapproval for each proposal by the voting deadline indicated above.

[Exercise of voting rights in writing]

Please indicate your approval or disapproval of each proposal on the voting form, and return it to us to arrive by the voting deadline indicated above.

1. Date and time: June 25, 2025 (Wednesday) at 10:00 a.m. (JST) (reception desk opens at

9:00 a.m.)

2. Place: SUMITOMO FUDOSAN ONARIMON TOWER BLDG. Bellesalle

Onarimon Tower 3F

1-1, Shiba-Koen 1-chome, Minato-ku, Tokyo

3. Purpose of the meeting

Matters to be reported:

1. Details of the business report, the consolidated financial statements, and the reports by the accounting auditors and the Audit & Supervisory Committee on the audit results of the consolidated financial statements for the Company's 114th business year (from April 1, 2024 to March 31, 2025).

2. Details of the non-consolidated financial statements for the Company's 114th business year (from April 1, 2024 to March 31, 2025).

Matters to be resolved:

1st **Proposal** Appropriation of surplus

2nd Proposal Election of ten (10) Directors who are not Audit & Supervisory Committee

Members

3rd Proposal Election of four (4) Directors who are Audit & Supervisory Committee Members

To shareholders attending the meeting in person

- 1. If attending the meeting in person, please submit the voting form to the reception desk at the meeting hall without detaching from the rest of the form.
- 2. If attending the meeting by proxy, in addition to submitting the voting form, the proxy must submit a letter to certify the right of proxy to the reception desk at the meeting hall. (The Articles of Incorporation of the Company state that a person who can be appointed as a proxy is limited to one shareholder of the Company who is entitled to exercise voting rights.)
- 3. The date, time, place, and other details of the General Meeting of Shareholders is subject to change due to various reasons. If there are any changes to its operation, they will be posted on the Company's website (http://www.fkkasei.co.jp) (in Japanese), so please check the website prior to attending.

To shareholders exercising voting rights in writing

If you choose not to attend the meeting in person and exercise voting rights in writing, please note the following when indicating your approval or disapproval for the proposal.

- 1. You must use the voting form.
- 2. If you do not indicate your approval or disapproval for a proposal, your vote will be treated as an approval for the proposal.
- 1. In the event of any modification to the matters for which measures for providing information in electronic format are to be taken, a statement to that effect, the matters before the modification and the matters after the modification will be posted on the respective websites where the information is posted.
- 2. Because the Company has posted the Notice of General Shareholders Meeting, the attached documents, and the Reference Document for the General Meeting of Shareholders on the Company's website on the Internet (http://www.fkkasei.co.jp (in Japanese)), pursuant to the provisions of laws and regulations and Article 16, Paragraph 2 of the Company's Articles of Incorporation, this Notice of General Shareholders Meeting does not contain the following items. Accordingly, the attached documents to this Notice of General Shareholders Meeting are a part of the Business Report, the Consolidated Financial Statements and the Non-consolidated Financial Statements audited by the Audit & Supervisory Committee in preparing its Audit Report, and the Consolidated Financial Statements and the Non-Consolidated Financial Statements audited by the accounting auditors in preparing its Accounting Audit Report.
 - (i) "Corporate Structure and Policies" in the Business Report
 - (ii) "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements
 - (iii) "Notes to Non-Consolidated Financial Statements" in the Non-Consolidated Financial Statements

Reference Document for the General Meeting of Shareholders

Proposals and Reference

1st Proposal Appropriation of surplus

As announced in the 11th Medium-term Management Plan, the Company will pay a year-end dividend for the fiscal year under review based on the policy of maintaining an annual dividend of ¥16 or more during the period of the Medium-term Management Plan and aiming for a total return ratio of 70% or more, while taking into consideration the forecasts of future revenue, the internal reserves necessary to strengthen the financial standing, and future business development such as capital investment, R&D investment, and enhancement of overseas bases. Based on these considerations, we propose to increase the year-end dividend by ¥1 per share from the previous fiscal year as follows.

- 1. Matters concerning allocation of dividend property to shareholders and the total amount thereof ¥9 per share of common stock of the Company Total amount: ¥269,090,676 Including the interim dividend, the annual dividend shall be ¥18 per share.
- 2. Effective date for dividends from surplus June 26, 2025

2nd Proposal Election of ten (10) Directors who are not Audit & Supervisory Committee Members

The terms of office of all ten (10) Directors (excluding Directors serving as Audit & Supervisory Committee Members; the same applies in the rest of this proposal) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company requests the election of ten (10) Directors.

This proposal was investigated by the Audit & Supervisory Committee, who expressed the opinion that all of the candidates are qualified as Director.

This proposal has been decided by the Board of Directors after deliberation and report by the Nomination and Compensation Committee, voluntarily established by the Company and which is composed of three (3) Directors, including two (2) independent directors.

The candidates for Director are as follows.

Candidate No.	Name	Positions and responsibilities at the Co	ompany
1	Daisuke Kato	Chairman & Representative Director	[Reelection]
2	Susumu Kurihara	President In charge of Affiliates (Domestic)	[Reelection]
3	Hisashi Kajiwara	Senior Vice President and Division Director of Architectural Coatings Division; In charge of Affiliates (three sales companies in the architectural coating business)	[Reelection]
4	Hitoshi Kawaguchi	Executive Director and Division Director of Coatings for Plastics Division; In charge of Affiliates (Overseas)	[Reelection]
5	Toyohiro Tsuchiya	Executive Director and Division Director of Administrative Headquarters; In charge of Corporate Auditing Office and Sustainability Promotion Department	[Reelection]
6	Takahiro Ishii	Executive Director and Division Director of Electronics Materials Division; In charge of Affiliates (synthetic resin business)	[Reelection]
7	Kazuhiro Suto	Assistant Division Manager of Architectural Coatings Division and Manager of Research & Development Department	[New Candidate]
8	Takayuki Ishimoto	Assistant Division Manager of Polymers & Resins Division, Manager of Research & Development Department, and Manager of Advanced Technology Strategy Division	[New Candidate]
9	Yoichi Nagahama	Outside Director	[Reelection] [Outside Director] [Independent Director]
10	Katsuyuki Kawai	Outside Director	[Reelection] [Outside Director] [Independent Director]

[New Candidate]: New candidate for Director [Reelection]: Candidate to be reelected for Director [Outside Director]: Candidate for Outside Director

[Independent Director]: Candidate for Independent Director

Candidate No.	Name (Date of Birth)		ary, Positions and Areas of Responsibility in the Company (Significant Concurrent Positions)	Ownership of the Company's Shares		
	Daisuke Kato (May 1, 1954) Male	April 1977 April 2000 June 2005 July 2009	Joined the Company Manager of Marketing Department, Coatings for Plastics Division of the Company Executive Director and Division Director of Coatings for Plastics Division of the Company Executive Director of the Company President of Red Spot Paint & Varnish Co., Inc.	56,600		
1	[Reelection]	April 2013 April 2025 to present (Significant C	Senior Vice President and Division Director of Electronics Materials Division of the Company President of the Company Chairman & Representative Director of the Company Concurrent Positions)			
	Reasons for nomination as a candidate for Director Mr. Daisuke Kato has led the management of the Group since assuming the position of President of the Company in 2013. We propose that he be elected as Director because, based on his abundant experience, solid track history of performance, and wide-ranging knowledge and insight, we expect he can contribute to the Group's sustainable growth and to boosting corporate value.					
2	Susumu Kurihara (July 12, 1968) Male [Reelection]		Joined the Company Manager of Accounting Department, Administrative Headquarters, and Manager of Management Accounting Section of the Company Manager of Administrative Department and Manager of Corporate Planning Section, Administrative Headquarters of the Company Assistant Division Manager of Administrative Headquarters, Manager of Administrative Department and Manager of Corporate Planning Section of the Company Assistant Division Manager of Administrative Headquarters and Manager of Administrative Headquarters and Manager of Administrative Department of the Company Executive Director and Division Director of Administrative Headquarters of the Company President of the Company Oonsibility) Affiliates (Domestic) Concurrent Positions)	29,300		
	Reasons for nomination as a candidate for Director Mr. Susumu Kurihara has been involved in accounting and administration of the Company for many years, and he has a wide range of knowledge and extensive experience. We propose that he be elected as Director because, based on his knowledge and experience, we expect he can contribute to the Group's sustainable growth and to boosting corporate value.					

April 1982 Joined the Company April 2004 Branch Manager of Nagoya Branch, Coatings for Plastics Division of the Company July 2007 Assistant Division Manager of Coatings for Plastics Division and Branch Manager of Nagoya Branch of the Company June 2009 Executive Director and Division Director of Coatings for Plastics Division of the Company June 2021 to Senior Vice President and Division Director present of Architectural Coatings Division of the Company (Area of Responsibility) Division Director of Architectural Coatings Division, in charge of Affiliates (three sales companies in the architectural coating business) (Significant Concurrent Positions)	Candidate No.	Name (Date of Birth)	Career Summary, Positions and Areas of Responsibility in the Company (Significant Concurrent Positions)		Ownership of the Company's Shares
	3	(October 7, 1959) Male	April 2004 July 2007 June 2009 June 2021 to present (Area of Responsion Direct charge of Affiliarchitectural company)	Branch Manager of Nagoya Branch, Coatings for Plastics Division of the Company Assistant Division Manager of Coatings for Plastics Division and Branch Manager of Nagoya Branch of the Company Executive Director and Division Director of Coatings for Plastics Division of the Company Senior Vice President and Division Director of Architectural Coatings Division of the Company onsibility) ctor of Architectural Coatings Division, in liates (three sales companies in the oating business)	44,800

Reasons for nomination as a candidate for Director

Mr. Hisashi Kajiwara is in charge of architectural coatings as the Division Director of the Architectural Coatings Division of the Company. We propose that he be elected as Director because, based on his abundant experience, solid track history of performance, and wide-ranging knowledge and insight, we expect he can contribute to the Group's sustainable growth and to boosting corporate value.

Candi- date No.	Name (Date of Birth)		Career Summary, Positions and Areas of Responsibility in the Company (Significant Concurrent Positions)	
4	Hitoshi Kawaguchi (January 30, 1967) Male [Reelection]	charge of Affil (Significant Co President of Co Board Chairms Ltd. Board Chairms Ltd.	Joined the Company Manager of International Business Strategy Office of the Company Manager of International Business Strategy Department of the Company Assistant Division Manager of Coatings for Plastics Division and Manager of International Business Strategy Department of the Company Assistant Division Manager of Coatings for Plastics Division and Manager of ASEAN Regional Headquarters of the Company Assistant Division Manager of Coatings for Plastics Division and Manager of ASEAN & INDIA Regional Headquarters of the Company Executive Director and Division Director of Coatings for Plastics Division of the Company onsibility) eter of Coatings for Plastics Division, in liates (Overseas) concurrent Positions) hukyo Paint Service Co., Ltd. an of Fujikura Kasei Coating (Tianjin) Co., an of Shanghai Fujikura Kasei Coating Co.,	Shares 24,400
	Reasons for nomination a		jikura Kasei (Thailand) Co., Ltd. or Director	

Mr. Hitoshi Kawaguchi has been involved in coatings for plastics and overseas business departments of the Company for many years, and he has a wide range of knowledge and extensive experience. We propose that he be elected as Director because, based on his knowledge and experience, we expect he can contribute to the Group's sustainable growth and to boosting corporate value.

Candi- date	Name (Date of Birth)	Career Summa	Ownership of the Company's	
No.	,	(Significant Concurrent Positions)	Shares
5	Toyohiro Tsuchiya (November 26, 1967) Male [Reelection]	of Corporate A Department	Joined Chuo Audit Corporation (present PricewaterhouseCoopers Aarata LLC) Registered as a certified public accountant PricewaterhouseCoopers Legal & Tax Consultants Ltd./Thailand Joined the Company Manager of Accounting Department of Administrative Headquarters of the Company Executive Director and Assistant Division Manager of Administrative Headquarters of the Company Executive Director and Division Director of Administrative Headquarters of the Company onsibility) ctor of Administrative Headquarters, in charge Auditing Office and Sustainability Promotion oncurrent Positions)	7,600
	Reasons for nomination Mr. Toyohiro Tsuchiya i of finance and accountir in Japan and abroad. We experience, we expect h value.	nsulting work owledge and		
6	Takahiro Ishii (January 9, 1971) Male [Reelection]	charge of Affi	Joined the Company Head of Shanghai Representative Office, Electronics Materials Division of the Company Manager of Sales Section, Marketing Department, Electronics Materials Division and Manager of China Branch Office of the Company Manager of Marketing Department of Electronics Materials Division of the Company Executive Director and Division Director of Electronics Materials Division of the Company onsibility) etor of Electronics Materials Division, in liates (synthetic resin business) oncurrent Positions)	7,700
	Reasons for nomination as a candidate for Director Mr. Takahiro Ishii has been involved in the Electronics Materials Division of the Company for many years, and he has a wide range of knowledge and extensive experience. We propose that he be elected as Director because, based on his knowledge and experience, we expect he can contribute to the Group's sustainable growth and to boosting corporate value.			

Candi- date	Name	Career Summa	Ownership of the			
No.	(Date of Birth)	Company (Significant Concurrent Positions)		Company's Shares		
		April 1991 Joined the Company July 2011 Manager of Research & Development Department 1, Architectural Coatings Division of the Company April 2012 Manager of Research & Development Department, Architectural Coatings Division				
	Kazuhiro Suto (March 7, 1969) Male	July 2012 April 2014	of the Company Manager of Production Department, Architectural Coatings Division of the Company Manager of Research & Development Department, Architectural Coatings Division	1,900		
7	[New Candidate]	April 2019 to present	of the Company Assistant Division Manager of Architectural Coatings Division and Manager of Research & Development Department of the Company onsibility)			
		(Area of Responsibility) Assistant Division Manager of Architectural Coatings Division and Manager of Research & Development Department (Significant Concurrent Positions)				
	Reasons for nomination as a candidate for Director Mr. Kazuhiro Suto has been involved in the Architectural Coatings Division of the Company for many years, and he has a wide range of knowledge and extensive experience. We propose that he be elected as Director because, based on his knowledge and experience, we expect he can contribute to the Group's sustainable growth and to boosting corporate value.					
	Group 3 sustamatic gro	April 1998 July 2015 April 2018	Joined the Company Manager of Fine Chemical Materials Department, Polymers & Resins Division of the Company Manager of Chemical Materials Department,			
	Takayuki Ishimoto (November 25, 1971) Male [New Candidate]	April 2020	Polymers & Resins Division of the Company Manager of Chemical Materials Department, Polymers & Resins Division, and Manager of Advanced Technology Strategy Division of the Company	2,000		
8		January 2021 to present	Assistant Division Manager of Polymers & Resins Division, Manager of Research & Development Department, and Manager of Advanced Technology Strategy Division of the Company	2,000		
		(Area of Responders) Assistant Diving Manager of Romanager of Action (Significant Company)				
	Reasons for nomination as a candidate for Director Mr. Takayuki Ishimoto has been involved in the Polymers & Resins Division of the Company for many years, and he has a wide range of knowledge and extensive experience. We propose that he be elected as Director because, based on his knowledge and experience, we expect he can contribute to the Group's sustainable growth and to boosting corporate value.					

Candidate No.	Name (Date of Birth)		rry, Positions and Areas of Responsibility in the Company Significant Concurrent Positions)	Ownership of the Company's Shares
9	Yoichi Nagahama (January 1, 1950) Male [Reelection] [Outside Director] [Independent Director]	` `	Joined Fujikura Electric Wire Corporation (present Fujikura Ltd.) Manager of Accounting Department of Fujikura Ltd. Member of the Board of Fujikura Ltd. Member of the Board and Manager of Management Planning Office of Fujikura Ltd. Member of the Board and Managing Executive Officer, Manager of Corporate Planning Office of Fujikura Ltd. President & CEO & Representative Director of Fujikura Ltd. President & CEO & Representative Director and Chief of the Power & Telecommunication Systems Company of Fujikura Ltd. Chairman & Representative Director of Fujikura Ltd. Advisor of Fujikura Ltd. Outside Director of the Company Outside Director of FUJIKURA COMPOSITES Inc. Honorary Advisor of Fujikura Ltd.	5,100
	Mr. Yoichi Nagahama se	erved as Presider	or Outside Director and expected roles nt & CEO & Representative Director at Fujikura story of performance in corporate management,	

Mr. Yoichi Nagahama served as President & CEO & Representative Director at Fujikura Ltd. He has abundant experience and a solid track history of performance in corporate management, etc., and he possesses wide-ranging knowledge and insight. We propose that he be elected as Outside Director because we expect he can strengthen corporate governance at the Group by offering opinions concerning the general management of the Group.

Candi- date No.	Name (Date of Birth)	Career Summary, Positions and Comp (Significant Conc	Ownership of the Company's Shares	
10	Katsuyuki Kawai (October 26, 1957) Male [Reelection] [Outside Director] [Independent Director]	1979 August 2007 Joined Shin Ni Young ShinNil June 2020 to present March 2023 to present Outside Audit of B-R 31 ICE	atsuyuki Kawai Certified tant Office & Supervisory Board Member CREAM CO.,LTD. or of the Company on) Board Member of B-R 31 ICE	2,700

Reasons for nomination as a candidate for Outside Director and expected roles

Mr. Katsuyuki Kawai is a certified public accountant and has considerable knowledge of finance and accounting and extensive experience as a certified public accountant. We propose that he be elected as Outside Director because, based on his knowledge and experience, we expect he can contribute to the Group's sustainable growth and to boosting corporate value.

If he is elected, we expect that he will be involved from an objective and neutral standpoint in the selection of candidates for officers and in decisions on compensation for officers and other matters as a member of the Nomination and Compensation Committee, a voluntary advisory body to the Board of Directors.

The Company judges that although Mr. Katsuyuki Kawai has no experience in participating in the management of companies other than serving as outside officer, he will be able to execute the duties of Outside Director adequately because of the above reasons.

Notes:

- 1. Mr. Yoichi Nagahama and Mr. Katsuyuki Kawai are candidates for Outside Directors.
- 2. Mr. Yoichi Nagahama will have served as Outside Director of the Company for six years upon the conclusion of this General Meeting of Shareholders.
- 3. Mr. Katsuyuki Kawai will have served as Outside Director of the Company for one year upon the conclusion of this General Meeting of Shareholders.
- 4. The candidates do not have any special interest with the Company.
- 5. The Company entered into agreements with Mr. Yoichi Nagahama and Mr. Katsuyuki Kawai to limit their liability for damages as prescribed in Article 423, Paragraph 1 of the Companies Act pursuant to Article 427, Paragraph 1 of the same law, and the maximum amount of liability for damages based on these agreements shall be the amount prescribed in laws and regulations. If they are reelected, the Company will continue the said agreements.
- 6. The Company has concluded a liability insurance contract for officers, etc. with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act, in which all Directors of the Company are included as insured persons, whereby any damages and litigation costs incurred by an insured person in the performance of his or her duties as an officer of the Company due to a claim for damages caused by the insured person's actions (including omissions) will be compensated under said contract. However, claims for compensation damages caused by the insured person's illegal gain of profit or convenience, criminal acts, corrupt acts, fraudulent acts, or acts while recognizing that they violate laws, regulations or control laws are not covered by said insurance contract.
 - If this proposal is approved as originally proposed and each candidate becomes a Director, each candidate will become an insured person under said insurance contract.
 - The Company plans to renew said insurance contract with the same details during the term of office.
- 7. Mr. Yoichi Nagahama and Mr. Katsuyuki Kawai have been designated as independent directors by the Company in accordance with the provisions of the Tokyo Stock Exchange and notification thereof has been provided to the aforementioned stock exchange.
 - If they are reelected, the Company will continue to designate them as independent directors.
- 8. Mr. Katsuyuki Kawai was an employee of Ernst & Young ShinNihon LLC, the Company's current accounting auditor, until June 2020, and was engaged in the Company's accounting auditing until March 2006, but has not been involved in the Company's accounting auditing since then, and we have determined that there are no concerns regarding his independence.
- 9. The name of Mr. Takahiro Ishii in the family register is Takahiro Takahashi.

3rd Proposal Election of four (4) Directors who are Audit & Supervisory Committee Members

The terms of office of all four (4) Directors who are Audit & Supervisory Committee Members will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company requests the election of four (4) Directors who are Audit & Supervisory Committee Members.

This proposal has obtained the consent of the Audit & Supervisory Committee.

The candidates for Directors who are Audit & Supervisory Committee Members are as follows.

Candi- date No.	Name (Date of Birth)	Career Summary, Positions and Areas of Responsibility in the Company (Significant Concurrent Positions)		Ownership of the Company's Shares	
1	Hiroaki Watanabe (December 26, 1954) Male [Reelection]	April 1981 July 2003 July 2007 October 2010 June 2013 June 2015 June 2021 June 2023 to present (Significant Company)	Joined the Company Manager of Research & Development Department, Electronics Materials Division of the Company Manager of Electronics Materials Production Department, Electronics Materials Division of the Company Assistant Division Manager of Electronics Materials Division and Manager of Electronics Materials Production Department of the Company Executive Director and Division Director of Electronics Materials Division of the Company Executive Director and Branch Manager of Sano Plant of the Company Senior Vice President and Branch Manager of Washinomiya R&D Center, and Division Director of Polymers & Resins Division of the Company Director (Audit & Supervisory Committee Member (full-time)) of the Company oncurrent Position)	34,600	
	Pageons for nomination as a condidate for Director who is an Audit & Supervisory Committee				

Reasons for nomination as a candidate for Director who is an Audit & Supervisory Committee Member

Mr. Hiroaki Watanabe has served as a full-time Audit & Supervisory Committee Member in the Company, and he has extensive knowledge and experience regarding management in general of the Group. We propose that he be elected as a Director who is an Audit & Supervisory Committee Member because, based on this knowledge and experience, we expect he can appropriately perform his duties as a Director who is an Audit & Supervisory Committee Member of the Company.

Candidate No.	Name (Date of Birth)	Career Summary, Positions and Areas of Responsibility in the Company (Significant Concurrent Positions)	Ownership of the Company's Shares			
	Tomoko Senoo (June 7, 1969) Female [Reelection] [Outside Director] [Independent Director]	February 2010 September Registered as a certified public accountant 2013 April 2022 Director of Gyosei Consulting Co.,Ltd. to present June 2023 to Outside Director (Audit & Supervisory present Committee Member) of the Company (Significant Concurrent Position) Director of Gyosei Consulting Co.,Ltd. Certified public accountant	1,600			
2	Reasons for nomination as a candidate for Outside Director who is an Audit & Supervisory Committee Member and expected roles Ms. Tomoko Senoo is a certified public accountant and has considerable knowledge of finance and accounting and extensive experience as a certified public accountant and consultant. We propose that she be elected as Outside Director who is an Audit & Supervisory Committee Member because, based on her knowledge and experience, we expect she can contribute to the Group's sustainable growth and to boosting corporate value. The Company judges that although Ms. Tomoko Senoo has no experience in participating in the management of companies other than serving as outside officer, she will be able to execute the duties of Outside Director who is an Audit & Supervisory Committee Member adequately because of the					
	Above reasons. Hiroshi Miyagawa (November 23, 1953) Male [New Candidate] [Outside Director] [Independent Director]	October Joined Chiyoda Audit Corporation 1976 February Registered as a certified public accountant 1981 January Registered as a certified tax accountant 1988 January President of Miyagawa CPA and CTA Office 1988 to present (Significant Concurrent Position) President, certified public accountant and certified tax accountant of Miyagawa CPA and CTA Office	0			
3	Reasons for nomination as a candidate for Outside Director who is an Audit & Supervisory Committee Member and expected roles Mr. Hiroshi Miyagawa is a certified public accountant and certified tax accountant and has considerable knowledge of finance and accounting. We propose that he be elected as Outside Director who is an Audit & Supervisory Committee Member because, based on his knowledge and experience, we expect he can strengthen corporate governance at the Group by offering opinions concerning the general management of the Group. If he is elected, we expect that he will be involved from an objective and neutral standpoint in the selection of candidates for officers and in decisions on compensation for officers and other matters as a member of the Nomination and Compensation Committee, a voluntary advisory body to the Board of Directors. The Company judges that although Mr. Hiroshi Miyagawa has no experience in participating in the management of companies, he will be able to execute the duties of Outside Director who is an Audit & Supervisory Committee Member adequately because of the above reasons.					

Candidate No.	Name (Date of Birth)	Career Summary, Positions and Areas of Responsibility in the Company (Significant Concurrent Positions)		Ownership of the Company's Shares
4	Yuki Mukaeda (November 15, 1973) Female [New Candidate] [Outside Director] [Independent Director]	` `	Joined the Ministry of Foreign Affairs of Japan Joined New Tokyo International (present Anderson Mori & Tomotsune) Registered as an attorney Joined Allen & Overy GKJ (present Allen Overy Shearman Sterling GKJ) Joined Toranomon Sougoh Legal aid network Joined LTE Law Office Concurrent Position) TE Law Office	0

Reasons for nomination as a candidate for Outside Director who is an Audit & Supervisory Committee Member and expected roles

Ms. Yuki Mukaeda is a qualified attorney at law and has considerable knowledge of legal affairs and compliance. We propose that she be elected as Outside Director who is an Audit & Supervisory Committee Member because, based on her knowledge and experience, we expect she can strengthen corporate governance at the Group by offering opinions concerning the general management of the Group.

The Company judges that although Ms. Yuki Mukaeda has no experience in participating in the management of companies, she will be able to execute the duties of Outside Director who is an Audit & Supervisory Committee Member adequately because of the above reasons.

Notes:

- 1. Ms. Tomoko Senoo, Mr. Hiroshi Miyagawa, and Ms. Yuki Mukaeda are candidates for Outside Directors who are Audit & Supervisory Committee Members.
- 2. Ms. Tomoko Senoo will have served as Outside Director who is an Audit & Supervisory Committee Member of the Company for two years upon the conclusion of this General Meeting of Shareholders.
- 3. Each candidate does not have any special interest with the Company.
- 4. The Company entered into an agreement with Ms. Tomoko Senoo to limit her liability for damages as prescribed in Article 423, Paragraph 1 of the Companies Act pursuant to Article 427, Paragraph 1 of the same law, and the maximum amount of liability for damages based on this agreement shall be the amount prescribed in laws and regulations. If Ms. Tomoko Senoo is reelected, the Company will continue the said agreement. In addition, if the elections of Mr. Hiroshi Miyagawa and Ms. Yuki Mukaeda are approved, the Company plans to enter into the said agreement with them as well.
- 5. The Company has concluded a liability insurance contract for officers, etc. with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act, in which all Directors of the Company are included as insured persons, whereby any damages and litigation costs incurred by an insured person in the performance of his or her duties as an officer of the Company due to a claim for damages caused by the insured person's actions (including omissions) will be compensated under said contract. However, claims for compensation damages caused by the insured person's illegal gain of profit or convenience, criminal acts, corrupt acts, fraudulent acts, or acts while recognizing that they violate laws, regulations or control laws are not covered by said insurance contract.
 - If this Proposal is approved as originally proposed and each candidate becomes a Director who is an Audit & Supervisory Committee Member, each candidate will become an insured person under said insurance contract. The Company plans to renew said insurance contract with the same details during the term of office.
- 6. Ms. Tomoko Senoo has been designated as an independent director by the Company in accordance with the provisions of the Tokyo Stock Exchange and notification thereof has been provided to the aforementioned stock exchange. If she is reelected, the Company will continue to designate her as an independent director. Mr. Hiroshi Miyagawa and Ms. Yuki Mukaeda also meet the requirements for an independent director as stipulated by the Tokyo Stock Exchange, and if their appointments are approved, they will be designated as independent directors.

(Reference) Skill matrix of the Board of Directors

Name	Corporate management	Business strategy	Technology/ manu- facturing	Global leadership	Financial/ accounting	Legal affairs/ compliance	Other industry insights	ESG/ social contribution
Daisuke Kato	0	0		0				
Susumu Kurihara	0	0				0		
Hisashi Kajiwara	0	0		0				
Hitoshi Kawaguchi	0	0		0				
Toyohiro Tsuchiya				0	0	0		
Takahiro Ishii		0		0				0
Kazuhiro Suto		0	0					0
Takayuki Ishimoto		0	0					0
Yoichi Nagahama	0	0			0			
Katsuyuki Kawai					0	0	0	
Hiroaki Watanabe			0			0		0
Tomoko Senoo					0		0	0
Hiroshi Miyagawa					0		0	
Yuki Mukaeda						0	0	0

Note: The three greatest areas of expectations for each candidate for Director is indicated.

Reasons for adopting skill categories

Corporate management/business strategy: Management experience and achievements in companies are required. In addition, skills and knowledge in formulating growth strategies are required to enhance the Company's corporate value.

Technology/manufacturing: Skills and expertise in developing new technologies and manufacturing products that are friendly to people and the environment are required.

Global leadership: In order to maximize the results of our global expansion, the candidate must have experience as a representative of an overseas subsidiary or equivalent, and skills and knowledge in overseas business management.

Financial/accounting: In order to maximize corporate value through efficient management of the Company's capital, the candidate must have the skills and knowledge to formulate appropriate financial and capital strategies to build a solid financial base, promote investment for growth, and enhance shareholder returns.

Legal affairs/compliance: Skills and expertise in the areas of legal affairs and risk management are needed to improve the effectiveness of management oversight throughout the Group.

Other industry insights: It is necessary from the perspective of diversity to obtain knowledge beyond the boundaries of companies and organizations by listening to the opinions of people with knowledge in other industries.

ESG/social contribution: Further improvement of skills and insights in these areas are required.

End