

June 16, 2025

Company name: Murata Manufacturing Co., Ltd.

Name of representative: Norio Nakajima

President and Representative Director

(Code: 6981, Tokyo Stock Exchange Prime Market)

Contact: Eiichiro Imazato

General Manager of Manager of Corporate Communication Dept.

(Phone: 075-955-6786)

Notice Regarding the Transfer of the Micro Primary Battery Business

The Company hereby announces that, pursuant to the Board of Directors today, a resolution was passed to transfer the micro primary battery* business (below, "the Business"), which is operated by the Company and its wholly owned subsidiary, Tohoku Murata Manufacturing Co., Ltd. (below, "Tohoku Murata"), to Maxell, Ltd. (below, "Maxell"), and has entered into a share transfer agreement with Maxell as follows.

The closing of this transaction is scheduled to take place within FY2025.

*Micro primary batteries: Coin manganese dioxide lithium batteries, silver oxide batteries, and alkaline manganese batteries

1. Reason for this business transfer

The Company acquired the battery business, including the Business, from Sony Corporation in 2017 and has since operated it. However, after careful consideration, the Company has determined that the best course for the future growth and development of the Business is to transfer it to Maxell, the most suitable owner, and has decided to proceed with the transfer.

By allocating and focusing management resources on Cylindrical Type Lithium Ion Secondary Battery business, the Company and Tohoku Murata will aim to increase their competitive advantage and further expand their business, mainly in the power tool market and the ESS (energy storage system) market.

2. Scheme for this business transfer

The Business will be transferred to a wholly owned subsidiary newly established by the Company through a company split (absorption-type company split) in which the Company and

Tohoku Murata will be the splitting companies. The Business will then be transferred through the acquisition by Maxell of 100% of the shares of the new subsidiary from the Company to Maxell.

The details of the scheme for this business transfer will be disclosed as soon as they are determined.

3. Description of this business transfer

Description of the Business	Design and manufacture in the micro primary battery business	
Division		
Net sales, Ordinary profit of the	Net sales (Fiscal Year Ended March 31, 2025)	
Business Division in the	The Business is not calculated separately, as it is part of the	
previous fiscal year	operating segment "Devices and Modules".	
	Ordinary profit (Fiscal Year Ended March 31, 2025)	
	The Business is not calculated separately, as it is part of the	
	operating segment "Devices and Modules".	
Items and Amounts of Assets	Assets (Fiscal Year Ended March 31, 2025)	
and liabilities of the Business	The Business is not calculated separately, as it is part of the	
Division	operating segment "Devices and Modules".	
	Liabilities (Fiscal Year Ended March 31, 2025)	
	The Business is not calculated separately, as it is part of the	
	operating segment "Devices and Modules".	
Transfer Price	8 billion yen	
	*A price adjustment shall be made based on the book value of	
	the transferred inventory and other relevant factors as of the	
	effective date of succession.	
Transfer procedures	This business transfer constitutes a simplified business transfer	
	as stipulated in Article 467, Paragraph 1, Item 2 of the	
	Companies Act, and therefore will be executed without a	
	resolution of the general meeting of shareholders.	

4. Overview of the business transfer

Name:	Maxell, Ltd.	
Location:	1 Koizumi, Oyamazaki, Oyamazaki-cho, Otokuni-gun,	
	Kyoto 618-8525, Japan	
Business activities:	Manufacturing and sales of batteries, functional materials,	
	optical components, devices, and electrical appliances	
Capital:	12.2 billion yen	
Established:	September 1960	
Number of employees:	Consolidated: 3,797 / non-consolidated: 1,296 (as of March	
	31, 2025)	

5. Future schedule

(1) Date of Board of Directors' resolution on	June 16, 2025
the transfer agreement	
(2) Execution date of absorption-type	Within 2025
company split agreement	
(3) Effective date (execution date of the	Within FY2025
Business transfer)	