

June 18, 2025

## Consolidated Financial Results for the Fiscal Year Ended May 20, 2025 (Under Japanese GAAP)



Company name: COSEL CO., LTD.  
 Listing: Tokyo Stock Exchange  
 Securities code: 6905  
 URL: <https://www.cosel.co.jp/>  
 Representative: Morio Saito, President and Representative Director  
 Inquiries: Daisuke Takashima, Executive officer, General Manager of Accounting Department  
 Telephone: +81-76-432-8149  
 Scheduled date of annual general meeting of shareholders: August 7, 2025  
 Scheduled date to commence dividend payments: July 18, 2025  
 Scheduled date to file annual securities report: August 7, 2025  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended May 20, 2025 (from May 21, 2024 to May 20, 2025)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 20, 2025	27,052	(34.7)	628	(90.9)	740	(90.6)	(113)	—
May 20, 2024	41,437	17.5	6,912	40.3	7,850	48.8	5,169	63.5

Note: Comprehensive income For the fiscal year ended May 20, 2025: ¥(817) million [—%]  
 For the fiscal year ended May 20, 2024: ¥6,364 million [90.8%]

	Earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
May 20, 2025	(2.84)	—	(0.2)	1.3	2.3
May 20, 2024	155.87	—	11.6	15.2	16.7

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended May 20, 2025: ¥— million

For the fiscal year ended May 20, 2024: ¥— million

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
May 20, 2025	59,998	55,836	93.1	1,357.41
May 20, 2024	54,397	47,257	86.6	1,419.11

Reference: Equity

As of May 20, 2025: ¥55,836 million

As of May 20, 2024: ¥47,086 million

**(3) Consolidated cash flows**

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
May 20, 2025	3,858	(1,621)	9,228	26,552
May 20, 2024	5,531	(1,826)	(1,602)	15,394

**2. Cash dividends**

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended May 20, 2024	—	27.00	—	27.00	54.00	1,791	34.6	3.8
Fiscal year ended May 20, 2025	—	27.00	—	28.00	55.00	2,262	—	4.0
Fiscal year ending May 20, 2026 (Forecast)	—	27.00	—	28.00	55.00		115.4	

**3. Consolidated financial forecast for the fiscal year ending May 20, 2026 (from May 21, 2025 to May 20, 2026)**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending November 20, 2025	14,728	(0.9)	628	(1.0)	713	20.0	406	45.7	10.14
Fiscal year ending May 20, 2026	33,325	23.2	2,626	318.1	2,793	277.0	1,907	—	47.65

**\* Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- 1) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- 2) Changes in accounting policies due to other reasons: None
- 3) Changes in accounting estimates: None
- 4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares)

As of May 20, 2025	41,186,100 shares
As of May 20, 2024	35,712,000 shares

2) Number of treasury shares at the end of the period

As of May 20, 2025	51,930 shares
As of May 20, 2024	2,531,838 shares

3) Average number of shares outstanding during the period

Fiscal year ended May 20, 2025	40,022,206 shares
Fiscal year ended May 20, 2024	33,166,002 shares

(Note) At the Board of Directors meeting held on April 30, 2024, COSEL CO., LTD. resolved to conclude a capital and business alliance agreement with LITE-ON TECHNOLOGY CORPORATION, as well as to issue new shares and dispose of treasury shares through third-party allotment to LITE-ON TECHNOLOGY CORPORATION. Payment from LITE-ON TECHNOLOGY CORPORATION was completed on July 11, 2024. As a result, the total number of issued shares (including treasury shares) as of May 20, 2025 increased by 5,474,100 shares due to the issuance of new shares, and the number of treasury shares as of May 20, 2025 decreased by 2,476,900 shares due to the disposal of treasury shares.

**Reference: Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended May 20, 2025 (from May 21, 2024 to May 20, 2025)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 20, 2025	20,044	(36.9)	520	(89.3)	1,509	(75.2)	818	(79.9)
May 20, 2024	31,772	18.7	4,882	28.0	6,086	46.2	4,074	67.6

	Earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
May 20, 2025	20.44	—
May 20, 2024	122.84	—

**(2) Non-consolidated financial position**

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
May 20, 2025	53,253	51,156	96.1	1,243.65
May 20, 2024	45,778	40,812	89.2	1,230.03

Reference: Equity

As of May 20, 2025: ¥51,156 million  
As of May 20, 2024: ¥40,812 million

**2. Non-consolidated financial forecast for the fiscal year ending May 20, 2026 (from May 21, 2025 to May 20, 2026)**

(Percentages indicate year-on-year changes.)

	Net sales		Ordinary profit		Profit		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending November 20, 2025	10,750	(6.9)	770	(44.2)	500	(55.9)	15.00
Fiscal year ending May 20, 2026	24,380	21.6	2,170	43.7	1,410	72.4	42.80

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

(Caution concerning forward-looking statements)

The forward-looking statements such as result forecasts included in this document are based on the information currently available to us at the time of the announcement and on certain assumptions considered reasonable, and we make no representations as to their achievability. Actual results may differ substantially due to various factors. For the suppositions that form the assumptions for financial forecast and cautions concerning the use thereof, please refer to “1. Overview of operating results, etc., (4) Future outlook” on page 6 of the attachments.

(Availability of supplementary material on financial results)

Supplementary material on financial results will be posted on our website on Wednesday, June 18, 2025.

## Index

1. Overview of operating results, etc. ....	2
(1) Overview of operating results for the fiscal year under review .....	2
(2) Overview of financial position for the fiscal year under review .....	4
(3) Overview of cash flows for the fiscal year under review .....	5
(4) Future outlook .....	6
(5) Basic policy on profit distribution and information on dividends for the fiscal year under review and next fiscal year .....	6
2. Basic policy regarding selection of accounting standards .....	7
3. Consolidated financial statements and significant notes thereto .....	8
(1) Consolidated balance sheets .....	8
(2) Consolidated statements of income and consolidated statements of comprehensive income .....	10
Consolidated statements of income .....	10
Consolidated statements of comprehensive income .....	11
(3) Consolidated statements of changes in equity .....	12
(4) Consolidated statements of cash flows .....	14
(5) Notes to consolidated financial statements .....	15
(Notes on going-concern assumptions) .....	15
(Notes on changes in accounting policies) .....	15
(Notes on segment information) .....	15
(Notes on per share information) .....	19
(Notes on Significant Subsequent Events) .....	19
4. Other .....	20

# 1. Overview of operating results, etc.

## (1) Overview of operating results for the fiscal year under review

During the fiscal year ended May 20, 2025, while the global economy maintained steady growth, supported by factors such as an improvement in real incomes due to inflation subsiding and the continuing trend of reduction in policy interest rates in various countries, concerns about an economic downturn have rapidly intensified due to developments in U.S. tariff policy. In the United States, the economy generally remained firm, despite a reactionary decline from the sharp increase in imports in anticipation of the full-scale implementation of tariff policy. In Europe, the economy maintained moderate growth, supported by a decline in inflationary pressures and the receding political unrest in major countries. In China, despite structural issues in the real estate market, economic growth was boosted by an expanded last-minute surge of exports due to concerns over U.S. tariff policy, in addition to economic stimulus measures. In Japan, although corporate capital investment continued to expand, private final consumption remained flat, and the economic recovery showed signs of stalling.

In the electronics industry, demand for semiconductors for servers and data centers continues to grow against the backdrop of new investments focused on the use of AI to promote digitalization of society. However, rising geopolitical risks, such as U.S.-China tariff policies, have affected investment decisions, and capital investment in the industrial equipment market has remained sluggish. In the auto industry, the slump in demand for electric vehicles continued, leading to low levels of demand for parts and capital investment.

Against this backdrop, the Group further stepped up sales expansion activities through door-to-door based sales, and focused on making proposals to key customers, particularly on new products, while strengthening cooperation between its sales and development departments.

In addition, we promoted full-scale collaborative activities with LITE-ON TECHNOLOGY CORPORATION (“LITEON”) across all functional areas, including sales, development, and procurement. In the sales area, we have been leading the way in accepting orders and cross-selling LITEON products in the North America Sales Business since the third quarter of the fiscal year ended May 20, 2025, and we have also been actively advancing efforts to begin cross-selling LITEON products in other regional segments. In the development area, we have established the brand concept for the joint development brand “COSELSYNC.” with LITEON.

In regard to new products, we have launched two new models to expand our PDA series of unit-type single output AC-DC power supplies that can be used in a wide range of fields, including FA control equipment, measuring instruments, indicators, and semiconductor production machinery. In addition, we have developed the compact, general-purpose DC-DC converter “MU Series” as a successor to the “SU/SUC Series,” which has been well received in the market for a wide range of low-power applications, and we have launched four models. Further, we have released four new models with enhanced power capacity for the ultra-compact, high-efficiency AC-DC power supply “TECS/TEPS” series, bringing the total number of models to eight, including the existing models, which can be used for a wide range of applications. For EMI filters, we have launched four new models of the Three-Phase Four-Wire System “YAC Series.”

For overseas markets, we have launched two series, the “UMCS Series” and “UMPS Series,” which comply with medical electrical equipment standards and meet high reliability and safety requirements, as well as one model with enhanced power capacity in the “UMA Series.”

With regard to financial results for the fiscal year under review, orders received were ¥17,422 million (down 13.3% year on year), and net sales came to ¥27,052 million (down 34.7% year on year). At the profit level, operating profit came to ¥628 million (down 90.9% year on year) due to a decline in profitability resulting from a considerable decrease in net sales and the effects of factors such as temporary opportunity losses accompanying the replacement of core systems. In addition, due to the impact of forex among other factors, ordinary profit came to ¥740 million (down 90.6% year on year), and although factors such as income taxes presented less of a burden compared to the previous fiscal year, loss attributable to owners of parent came to ¥113 million (profit attributable to owners of parent of ¥5,169 million in the previous fiscal year) due to the recording of extraordinary losses accompanying the reconstruction of the core systems and other factors.

The following are the financial results by segment.

### (i) Japan Production and Sales Business

In Japan, there was a recovery in some demand for semiconductor production equipment-related products due to the promotion of digitalization of society, including the use of AI. Overall, however, customers have

continued to adjust orders since the previous fiscal year due to a reaction to the sharp increase in orders received in previous fiscal years as a result of advanced arrangements and the resulting overstock of inventory. Orders adjustment led to a decrease in new orders, resulting in a decline in sales.

With regard to sales activities, we have worked to strengthen information sharing with dealers and have focused on sales expansion activities through door-to-door sales, with a focus on promoting new products. In addition, we are promoting cross-selling initiatives for LITEON products in Japan and have completed system preparations for order-based sales starting in the next fiscal year.

As a result, sales to external customers came to ¥16,522 million (down 36.5% year on year), and segment profit was ¥520 million (down 89.3% year on year).

#### (ii) North America Sales Business

In the United States, excess inventory at customers continued due to shipments in response to increased production in the previous fiscal year. Also, demand remains in an adjustment phase as customers take a wait-and-see stance due to the impact of tariff measures by the new U.S. administration. Orders adjustment at customers led to a decrease in new orders, resulting in a significant decline in sales.

With regard to sales activities, we have focused on sales expansion activities, such as strengthening promotions that use videos featuring new products, in collaboration with factory representatives. We have also focused on promoting the cross-selling of LITEON products, and the results of these efforts manifested in the orders and sales achieved during the third quarter.

As a result, sales to external customers came to ¥1,599 million (down 58.3% year on year), and segment profit was ¥79 million (down 88.6% year on year).

#### (iii) Europe Production and Sales Business

In Europe, orders remained weak due to adjustments in advance arrangement demand caused by economic uncertainty. While net sales have been gradually recovering since the third quarter of the fiscal year under review, net sales for the first half decreased sharply due to a decline in new orders caused by customer order adjustments, in addition to requests from customers to postpone shipment and delivery dates, followed by a recovery in the second half.

With regard to sales activities, in addition to sales expansion activities through teleworking, we have increased sales expansion activities through door-to-door based sales.

As a result, sales to external customers came to ¥6,263 million (down 20.5% year on year), and segment loss was ¥400 million (segment profit of ¥278 million in the previous fiscal year).

#### (iv) Asia Sales Business

In Asia, while demand continues to be in an adjustment phase due to the trend of reciprocal tariff measures between the United States and China, orders are gradually recovering due to an increase in some demand for semiconductor manufacturing equipment-related products. Although sales continued to be impacted by customers adjusting orders in response to excess inventory, there has been a gradual recovery trend since the third quarter.

With regard to sales activities, we continued to focus on web marketing to develop new business and expand sales of new products, as we did in the previous fiscal year.

As a result, sales to external customers came to ¥2,667 million (down 27.5% year on year), and segment profit was ¥81 million (down 61.2% year on year).

#### (v) China Production Business

In China Production Business, while production volumes have decreased due to sluggish orders for existing products and new products launched from the third quarter of the fiscal year under review, orders are showing a recovery trend. Meanwhile, we are promoting production improvement activities aimed at improving

productivity and quality and reducing costs, and we are continuing to strengthen our organizational structure to respond to future increases in production.

As a result, intersegment sales came to ¥1,813 million (down 46.3% year on year), and segment profit was ¥52 million (down 92.4% year on year).

(Reference) Financial results by product

1) Orders received and backlog of orders received

	Fiscal year ended May 20, 2025		As of May 20, 2025	
	Orders received (Millions of yen)	Year-on-year change (%)	Backlog of orders received (Millions of yen)	Year-on-year change (%)
COSEL products (*1)				
Unit power supplies	8,557	(16.1)	3,402	(61.6)
Onboard power supplies	3,871	(18.3)	1,509	(68.5)
EMI filters	861	5.8	201	(50.2)
PRBX products (*2)	4,131	(4.9)	4,058	2.7
Total	17,422	(13.3)	9,171	(49.1)

2) Net sales

	Fiscal year ended May 20, 2025	
	Net sales (Millions of yen)	Year-on-year change (%)
COSEL products (*1)		
Unit power supplies	13,967	(36.3)
Onboard power supplies	7,136	(39.6)
EMI filters	1,061	(31.5)
PRBX products (*2)	4,887	(20.4)
Total	27,052	(34.7)

(\*1) From the third quarter of the fiscal year under review onward, figures include the results of cross-selling activities with LITE-ON TECHNOLOGY CORPORATION.

(\*2) PRBX products: Products developed, manufactured and sold by Powerbox International AB

**(2) Overview of financial position for the fiscal year under review**

(Assets)

Current assets as of May 20, 2025, were ¥47,760 million, up ¥6,599 million from the end of the previous fiscal year. This was mainly due to increases of ¥10,879 million in cash and deposits, ¥300 million in securities, and ¥739 million in other, despite decreases of ¥4,121 million in notes and accounts receivable - trade, ¥905 million in electronically recorded monetary claims - operating, and ¥294 million in inventories.

Non-current assets were ¥12,237 million, down ¥998 million from the end of the previous fiscal year. This was mainly due to decreases in ¥297 million in property, plant and equipment, ¥400 million in intangible assets such as software in progress, and ¥300 million in total investments and other assets such as investment securities.

As a result, total assets were ¥59,998 million, up ¥5,601 million from the end of the previous fiscal year.



(Liabilities)

Current liabilities as of May 20, 2025, were ¥2,830 million, down ¥3,177 million from the end of the previous fiscal year. This was mainly due to decreases of ¥749 million in accounts payable - trade, ¥732 million in accounts payable - other, ¥1,315 million in income taxes payable, ¥185 million in provision for bonuses, and ¥140 million in other.

Non-current liabilities were ¥1,331 million, up ¥199 million from the end of the previous fiscal year.

As a result, total liabilities were ¥4,162 million, down ¥2,977 million from the end of the previous fiscal year.

(Net assets)

Total net assets as of May 20, 2025, were ¥55,836 million, up ¥8,578 million from the end of the previous fiscal year. This was due to an increase of ¥9,476 million in shareholders' equity, despite decreases of ¥726 million in total accumulated other comprehensive income and ¥170 million in non-controlling interests. The increase in shareholders' equity was mainly due to the recording of loss attributable to owners of parent of ¥113 million, dividends of surplus of ¥2,006 million, as well as a ¥3,987 million increase in share capital due to the issuance of new shares and the disposal of treasury shares, etc. through third-party allotment, a ¥4,861 million increase in capital surplus, and a ¥2,734 million decrease in treasury shares. The decrease in total accumulated other comprehensive income was mainly due to a decrease of ¥798 million in foreign currency translation adjustment. In addition, the decrease in non-controlling interests is due to the conversion of consolidated subsidiary SHANGHAI COSEL INTERNATIONAL TRADING CO., LTD. to a wholly owned subsidiary.

As a result, the equity-to-asset ratio was 93.1% (86.6% as of the end of the previous fiscal year).

### **(3) Overview of cash flows for the fiscal year under review**

Cash and cash equivalents ("net cash") at the end of the fiscal year under review was ¥26,552 million, an increase of ¥11,158 million compared with the end of the fiscal year ended May 20, 2024.

The status of each cash flow and their factors during the fiscal year under review are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities was ¥3,858 million (compared to ¥5,531 million net cash provided in the previous fiscal year). This was mainly attributable to recording of profit before income taxes of ¥316 million, depreciation of ¥1,508 million, loss on restructuring of system of ¥394 million, a decrease in trade receivables of ¥4,945 million, and a decrease in inventories of ¥206 million, despite recording a decrease in provision for warranties of ¥66 million, a decrease in provision for bonuses of ¥184 million, foreign exchange gains of ¥94 million, a decrease in trade payables of ¥660 million, and income taxes paid of ¥2,287 million.

(Cash flows from investing activities)

Net cash used in investing activities was ¥1,621 million (compared to ¥1,826 million used in the previous fiscal year). This was mainly attributable to recording of proceeds from withdrawal of time deposits of ¥1,469 million, despite recording purchase of property, plant and equipment of ¥1,554 million, purchase of intangible assets of ¥218 million, and payments into time deposits of ¥1,322 million.

(Cash flows from financing activities)

Net cash provided by financing activities was ¥9,228 million (compared to ¥1,602 million used in the previous fiscal year). This was mainly attributable to recording of proceeds from issuance of shares of ¥7,940 million and proceeds from sale of treasury shares of ¥3,608 million, despite recording repayments of lease liabilities of ¥129 million, dividends paid of ¥2,004 million, and purchase of investments in capital of subsidiaries and associates not resulting in change in scope of consolidation of ¥145 million.

(Reference) Changes in cash flow related indicators

	Fiscal year ended May 20, 2021	Fiscal year ended May 20, 2022	Fiscal year ended May 20, 2023	Fiscal year ended May 20, 2024	Fiscal year ended May 20, 2025
Equity-to-asset ratio (%)	88.3	89.4	86.7	86.6	93.1
Equity-to-asset ratio on a market value basis (%)	80.2	57.4	78.2	87.2	73.5
Interest-bearing debt to cash flow ratio (years)	0.0	–	0.3	0.1	0.1
Interest coverage ratio (times)	653.6	–	91.2	573.4	311.16

Equity-to-asset ratio: Equity/Total assets

Equity-to-asset ratio on a market value basis: Market capitalization/Total assets

Interest-bearing debt to cash flow ratio: Interest-bearing debt/Operating cash flow

Interest coverage ratio: Operating cash flow/Interest payment

- \* Each indicator is calculated based on consolidated financial figures.
- \* Market capitalization is calculated as follows: Closing share price at the end of the period × Total number of issued shares at the end of the period (after deducting treasury shares)
- \* Interest-bearing debt to cash flow ratio and interest coverage ratio are not stated when operating cash flow is negative.

#### (4) Future outlook

As for the future outlook, while the global economy is expected to continue growing at a moderate pace, concerns remain about financial market turmoil and an economic slowdown due to caution over geopolitical risks such as U.S. tariff policy and U.S.-China tensions, and the situation is expected to remain uncertain.

For the environment surrounding the switching power supply market to which the Group belongs, demand for semiconductor manufacturing equipment is recovering due to expansion of the IoT, AI and 5G fields, and demand for FA-related equipment, etc. is also expected to gradually recover as market inventories are adjusted.

Under these circumstances, based on the Management Philosophy of “Putting Quality as the Most Important Priority,” the Group will work to strengthen the quality assurance system, build a manufacturing system that is resilient to fluctuations in orders, and strengthen new product development capabilities, while also focusing on customer-oriented sales activities and new product sales promotion activities in order to expand sales.

In regard to the consolidated financial forecast for the next fiscal year, we expect net sales of ¥33,325 million, ordinary profit of ¥2,793 million, and profit attributable to owners of parent of ¥1,907 million.

#### (5) Basic policy on profit distribution and information on dividends for the fiscal year under review and next fiscal year

The Group recognizes that continuously improving corporate value over the medium to long term and enhancing the return of profits to shareholders are important management policies. With regard to the distribution of profits, our basic policy is to distribute dividends of surplus on a continuous and stable basis, targeting a “dividend on equity (DOE) ratio of 3.5%,” while balancing internal reserves to maintain a sound financial position and prepare for future business expansion, taking into consideration operating results, financial position, and future cash flows.

For the dividends of surplus for the fiscal year under review, we plan to pay a year-end dividend of ¥28 per share, resulting in an annual dividend of ¥55 per share when combined with the interim dividend.

Regarding dividends of surplus for the next fiscal year, in order to further clarify the enhancement of profit distribution to shareholders, our basic policy is to pay continuous and stable dividends of surplus as progressive dividends with a minimum dividend on equity (DOE) of 3.5%. Based on this basic policy, we plan to pay an interim dividend of ¥27 per share and a year-end dividend of ¥28 per share, for an annual dividend of ¥55 per share. For details, please refer to the “Notice of Revision of Dividend Policy (Introduction of Progressive Dividend)” released on June 18, 2025.

## **2. Basic policy regarding selection of accounting standards**

Taking into consideration the comparability of the consolidated financial statements between periods and between companies, the Group prepares its consolidated financial statements in accordance with the Japanese GAAP for the time being.

Furthermore, in preparation to apply International Financial Reporting Standards (IFRS) in the future, the Group is taking measures such as acquiring knowledge on IFRS, performing a gap analysis with Japanese GAAP, and investigating the impact of introducing the IFRS, but the timing of the application of IFRS remains undecided.

### 3. Consolidated financial statements and significant notes thereto

#### (1) Consolidated balance sheets

(Thousands of yen)

	As of May 20, 2024	As of May 20, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	16,909,879	27,789,017
Notes and accounts receivable - trade	9,785,666	5,664,530
Electronically recorded monetary claims - operating	2,422,864	1,517,275
Securities	-	300,000
Merchandise and finished goods	3,045,102	3,081,656
Work in process	765,610	662,903
Raw materials and supplies	7,722,844	7,494,587
Other	515,961	1,255,269
Allowance for doubtful accounts	(6,5539)	(4,469)
Total current assets	41,161,376	47,760,770
Non-current assets		
Property, plant and equipment		
Buildings and structures	7,645,196	7,530,144
Accumulated depreciation	(3,878,075)	(4,081,120)
Buildings and structures, net	3,767,121	3,449,023
Machinery, equipment and vehicles	8,242,277	8,010,508
Accumulated depreciation	(6,709,706)	(6,514,372)
Machinery, equipment and vehicles, net	1,532,570	1,496,136
Tools, furniture and fixtures	6,798,769	6,907,871
Accumulated depreciation	(6,068,093)	(6,155,154)
Tools, furniture and fixtures, net	730,676	752,717
Land	1,220,328	1,276,671
Leased assets	611,700	638,898
Accumulated depreciation	(306,950)	(371,087)
Leased assets, net	304,749	267,810
Construction in progress	10,984	26,553
Total property, plant and equipment	7,566,429	7,268,912
Intangible assets		
Software	25,579	20,078
Software in progress	302,191	56,490
Technical assets	293,203	226,868
Customer relationship	751,661	686,862
Goodwill	63,655	45,225
Other	5,337	5,454
Total intangible assets	1,441,628	1,040,979
Investments and other assets		
Investment securities	3,741,258	3,355,399
Retirement benefit asset	167,601	325,412
Deferred tax assets	85,621	55,261
Other	233,166	191,379
Total investments and other assets	4,227,647	3,927,452
Total non-current assets	13,235,705	12,237,345
Total assets	54,397,081	59,998,116

(Thousands of yen)

	As of May 20, 2024	As of May 20, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	1,776,682	1,027,237
Accounts payable - other	1,092,414	360,012
Lease liabilities	104,657	116,735
Income taxes payable	1,453,601	137,998
Provision for bonuses	468,511	283,130
Provision for product warranties	155,000	89,000
Other	957,254	816,783
Total current liabilities	6,008,122	2,830,896
Non-current liabilities		
Deferred tax liabilities	462,347	793,602
Retirement benefit liability	245,934	227,446
Lease liabilities	220,423	165,019
Other	202,843	145,060
Total non-current liabilities	1,131,549	1,331,129
Total liabilities	7,139,671	4,162,026
Net assets		
Shareholders' equity		
Share capital	2,055,000	6,042,881
Capital surplus	2,287,728	7,157,955
Retained earnings	42,996,740	40,876,587
Treasury shares	(2,795,411)	(57,347)
Total shareholders' equity	44,544,057	54,020,077
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	662,345	606,207
Foreign currency translation adjustment	1,887,354	1,089,147
Remeasurements of defined benefit plans	(7,321)	120,656
Total accumulated other comprehensive income	2,542,377	1,816,012
Non-controlling interests	170,974	-
Total net assets	47,257,410	55,836,089
Total liabilities and net assets	54,397,081	59,998,116

**(2) Consolidated statements of income and consolidated statements of comprehensive income****Consolidated statements of income**

(Thousands of yen)

	Fiscal year ended May 20, 2024	Fiscal year ended May 20, 2025
Net sales	41,437,250	27,052,756
Cost of sales	27,693,340	19,845,139
Gross profit	13,743,909	7,207,616
Selling, general and administrative expenses	6,831,300	6,579,555
Operating profit	6,912,609	628,061
Non-operating income		
Interest income	76,912	89,221
Dividend income	44,529	54,291
Foreign exchange gains	572,948	-
Compensation income	223,906	117,190
Other	28,756	15,202
Total non-operating income	947,054	275,906
Non-operating expenses		
Interest expenses	9,647	12,399
Foreign exchange losses	-	115,202
Share issuance costs	-	35,454
Other	0	-
Total non-operating expenses	9,648	163,055
Ordinary profit	7,850,014	740,912
Extraordinary income		
Gain on sale of non-current assets	1,074	1,828
Total extraordinary income	1,074	1,828
Extraordinary losses		
Loss on sale of non-current assets	-	23
Loss on retirement of non-current assets	8,952	3,688
Impairment losses	7,049	3,526
Loss on valuation of investment securities	12,462	-
Loss on disaster	4,281	-
Loss on abandonment of inventories	101,517	2,019
Loss on valuation of inventories	166,939	-
Loss on assistance for liquidation of partner company	-	23,068
Loss on restructuring of system	-	394,174
Total extraordinary losses	301,202	426,502
Profit before income taxes	7,549,886	316,238
Income taxes - current	2,199,542	85,850
Income taxes - deferred	113,735	324,726
Total income taxes	2,313,277	410,576
Profit (loss)	5,236,608	(94,338)
Profit attributable to non-controlling interests	67,084	19,322
Profit (loss) attributable to owners of parent	5,169,523	(113,661)

## Consolidated statements of comprehensive income

(Thousands of yen)

	Fiscal year ended May 20, 2024	Fiscal year ended May 20, 2025
Profit (loss)	5,236,608	(94,338)
Other comprehensive income		
Valuation difference on available-for-sale securities	83,847	(56,137)
Foreign currency translation adjustment	1,054,644	(794,517)
Remeasurements of defined benefit plans, net of tax	(11,041)	127,978
Total other comprehensive income	1,127,450	(722,676)
Comprehensive income	6,364,059	(817,015)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,279,910	(840,026)
Comprehensive income attributable to non-controlling interests	84,148	23,011

**(3) Consolidated statements of changes in equity**

Fiscal year ended May 20, 2024

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,055,000	2,279,881	39,286,343	(2,847,486)	40,773,737
Changes during period					
Issuance of new shares					-
Dividends of surplus			(1,459,126)		(1,459,126)
Profit (loss) attributable to owners of parent			5,169,523		5,169,523
Disposal of treasury shares		7,847		52,223	60,071
Purchase of treasury shares				(148)	(148)
Change in ownership interest of parent due to transactions with non-controlling interests					-
Net changes in items other than shareholders' equity					-
Total changes during period	-	7,847	3,710,397	52,075	3,770,319
Balance at end of period	2,055,000	2,287,728	42,996,740	(2,795,411)	44,544,057

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	578,497	849,773	3,719	1,431,990	107,653	42,313,382
Changes during period						
Issuance of new shares						-
Dividends of surplus						(1,459,126)
Profit (loss) attributable to owners of parent						5,169,523
Disposal of treasury shares						60,071
Purchase of treasury shares						(148)
Change in ownership interest of parent due to transactions with non-controlling interests						-
Net changes in items other than shareholders' equity	83,847	1,037,580	(11,041)	1,110,386	63,321	1,173,707
Total changes during period	83,847	1,037,580	(11,041)	1,110,386	63,321	4,944,027
Balance at end of period	662,345	1,887,354	(7,321)	2,542,377	170,974	47,257,410



Fiscal year ended May 20, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,055,000	2,287,728	42,996,740	(2,795,411)	44,544,057
Changes during period					
Issuance of new shares	3,987,881	3,987,881			7,975,763
Dividends of surplus			(2,006,491)		(2,006,491)
Profit (loss) attributable to owners of parent			(113,661)		(113,661)
Disposal of treasury shares		874,477		2,738,278	3,612,756
Purchase of treasury shares				(214)	(214)
Change in ownership interest of parent due to transactions with non-controlling interests		7,866			7,866
Net changes in items other than shareholders' equity					-
Total changes during period	3,987,881	4,870,226	(2,120,152)	2,738,064	9,476,019
Balance at end of period	6,042,881	7,157,955	40,876,587	(57,347)	54,020,077

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	662,345	1,887,354	(7,321)	2,542,377	170,974	47,257,410
Changes during period						
Issuance of new shares						7,975,763
Dividends of surplus						(2,006,491)
Profit (loss) attributable to owners of parent						(113,661)
Disposal of treasury shares						3,612,756
Purchase of treasury shares						(214)
Change in ownership interest of parent due to transactions with non-controlling interests						7,866
Net changes in items other than shareholders' equity	(56,137)	(798,206)	127,978	(726,365)	(170,974)	(897,339)
Total changes during period	(56,137)	(798,206)	127,978	(726,365)	(170,974)	8,578,679
Balance at end of period	606,207	1,089,147	120,656	1,816,012	-	55,836,089

#### (4) Consolidated statements of cash flows

(Thousands of yen)

	Fiscal year ended May 20, 2024	Fiscal year ended May 20, 2025
Cash flows from operating activities		
Profit before income taxes	7,549,886	316,238
Depreciation	1,368,245	1,508,971
Impairment losses	7,049	3,526
Loss on restructuring of system	—	394,174
Loss on assistance for liquidation of partner company	—	23,068
Loss on disaster	4,281	—
Loss on abandonment of inventories	101,517	2,019
Loss on valuation of inventories	166,939	—
Amortization of goodwill	24,044	16,376
Increase (decrease) in provision for product warranties	18,000	(66,000)
Increase (decrease) in provision for bonuses	5,871	(184,899)
Increase (decrease) in allowance for doubtful accounts	(18,861)	(1,728)
Decrease (increase) in retirement benefit asset	(5,171)	4,135
Increase (decrease) in retirement benefit liability	(5,998)	6,430
Interest and dividend income	(121,442)	(143,513)
Interest expenses	9,647	12,399
Foreign exchange losses (gains)	(444,962)	(94,982)
Share issuance costs	—	35,454
Loss (gain) on sale of property, plant and equipment	(1,074)	(1,804)
Loss on retirement of property, plant and equipment	8,952	3,688
Loss (gain) on valuation of investment securities	12,462	—
Decrease (increase) in trade receivables	318,375	4,945,918
Decrease (increase) in inventories	(1,041,872)	206,480
Increase (decrease) in trade payables	(413,561)	(660,305)
Other, net	134,005	(312,313)
Subtotal	7,676,334	6,013,334
Interest and dividends received	121,398	143,449
Interest paid	(9,647)	(12,399)
Income taxes paid	(2,395,790)	(2,287,243)
Income taxes refund	139,545	994
Net cash provided by (used in) operating activities	5,531,839	3,858,135
Cash flows from investing activities		
Purchase of investment securities	(1,361)	(1,325)
Purchase of property, plant and equipment	(1,025,090)	(1,554,137)
Proceeds from sale of property, plant and equipment	4,875	1,829
Purchase of intangible assets	(187,414)	(218,415)
Payments into time deposits	(618,540)	(1,322,370)
Proceeds from withdrawal of time deposits	—	1,469,300
Other, net	956	3,744
Net cash provided by (used in) investing activities	(1,826,574)	(1,621,375)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(13,804)	—
Repayments of lease liabilities	(110,369)	(129,133)
Proceeds from issuance of shares	—	7,940,670
Purchase of treasury shares	(148)	(214)
Proceeds from sale of treasury shares	—	3,608,482
Dividends paid	(1,457,054)	(2,004,956)
Dividends paid to non-controlling interests	(20,827)	(40,537)
Purchase of investments in capital of subsidiaries and associates	—	(145,581)
not resulting in change in scope of consolidation		
Net cash provided by (used in) financing activities	(1,602,203)	9,228,728
Effect of exchange rate change on cash and cash equivalents	679,177	(306,910)
Net increase (decrease) in cash and cash equivalents	2,782,238	11,158,578
Cash and cash equivalents at beginning of period	12,612,140	15,394,379
Cash and cash equivalents at end of period	15,394,379	26,552,957

## **(5) Notes to consolidated financial statements**

### **(Notes on going-concern assumptions)**

Not applicable.

### **(Notes on changes in accounting policies)**

(Application of the “Accounting Standard for Current Income Taxes” and other relevant ASBJ regulations)

We have applied the “Accounting Standard for Current Income Taxes” (Accounting Standards Board of Japan (ASBJ) Statement No. 27, October 28, 2022; the “Revised Accounting Standard of 2022”) and other relevant ASBJ regulations from the beginning of the fiscal year under review.

Revisions to categories for recording current income taxes (taxation on other comprehensive income) conform to the transitional treatment in the proviso of paragraph 20-3 of the Revised Accounting Standard of 2022 and the transitional treatment in the proviso of paragraph 65-2 (2) of “Guidance on Accounting Standard for Tax Effect Accounting” (ASBJ Guidance No. 28, October 28, 2022; the “Revised Guidance of 2022”). This change in accounting policy has no impact on the consolidated financial statements.

In addition, with regard to the revisions related to changes to the treatment in consolidated financial statements when gain or loss on sales arising from sales of shares of subsidiaries, etc., between consolidated companies are deferred for tax purposes, the Revised Guidance of 2022 has been applied from the beginning of the fiscal year under review. This change in accounting policy has been applied retrospectively. Therefore, the new accounting policy was reflected in the consolidated financial statements for the previous fiscal year. This change in accounting policy has no impact on the consolidated financial statements for the previous fiscal year.

### **(Notes on segment information)**

#### Segment information

##### 1. Overview of reportable segments

The reportable segments of the Group are components of the Group for which discrete financial information is available and regularly reviewed by the management to make decisions about allocation of managerial resources and to assess their performance.

The Group is a specialized manufacturer whose main business is the manufacture and sale of regulated DC power supplies.

we are responsible for the manufacturing and sales operations within Japan. Overseas, sales business in North America (USA, Canada) is handled by COSEL USA INC. (USA), production and sales business in Europe (mainly Germany, UK, France, Sweden, etc.) is handled by COSEL EUROPE GmbH (Germany) and Powerbox International AB (Sweden), and sales business in Asia (mainly China, Korea, India, etc.) is handled by COSEL ASIA LTD. (Hong Kong) and COSEL (SHANGHAI) ELECTRONICS CO., LTD. (China). Additionally, production in China is handled by local subsidiaries WUXI COSEL ELECTRONICS CO., LTD. (China) and SHANGHAI COSEL INTERNATIONAL TRADING CO., LTD. (China).

Each local subsidiary is an independent business unit that formulates comprehensive strategies for the products it handles in each region and conducts business activities.

Therefore, the Group is composed of segments based on production and sales systems in each region, and has five reportable segments: “Japan Production and Sales Business,” “North America Sales Business,” “Europe Production and Sales Business,” “Asia Sales Business,” and “China Production Business.”

##### 2. Method of calculation of net sales, profit (or loss), assets, liabilities, and other items by reportable segment

The accounting treatment of our reported segments is in accordance with the accounting principles and procedures adopted in the preparation of the consolidated financial statements.

Profit by reportable segment is based on operating profit.

Intersegment transactions are based on actual market price.

3. Information about the amounts of net sales, profit (or loss), assets, liabilities, and other items by reportable segment

Fiscal year ended May 20, 2024 (from May 21, 2023 to May 20, 2024)

(Thousands of yen)

	Reportable segments						Adjustments	Amount recorded in consolidated financial statements
	Japan Production and Sales Business	North America Sales Business	Europe Production and Sales Business	Asia Sales Business	China Production Business	Total		
Net sales								
Sales to external customers	26,037,924	3,839,859	7,881,161	3,678,304	–	41,437,250	–	41,437,250
Intersegment sales	5,734,666	–	6,447	–	3,378,526	9,119,639	(9,119,639)	–
Total	31,772,590	3,839,859	7,887,609	3,678,304	3,378,526	50,556,890	(9,119,639)	41,437,250
Segment profit	4,882,802	694,284	278,985	208,619	693,929	6,758,620	153,988	6,912,609
Segment assets	45,628,456	2,551,239	7,286,480	1,775,370	5,387,240	62,628,787	(8,231,705)	54,397,081
Other items								
Depreciation	877,666	1,139	267,017	18,558	204,321	1,368,702	(457)	1,368,245
Amortization of goodwill	10,101	–	13,942	–	–	24,044	–	24,044
Increase in property, plant and equipment and intangible assets	1,548,979	10,938	118,107	96	62,844	1,740,967	–	1,740,967

Fiscal year ended May 20, 2025 (from May 21, 2024 to May 20, 2025)

(Thousands of yen)

	Reportable segments						Adjustments	Amount recorded in consolidated financial statements
	Japan Production and Sales Business	North America Sales Business	Europe Production and Sales Business	Asia Sales Business	China Production Business	Total		
Net sales								
Sales to external customers	16,522,962	1,599,619	6,263,155	2,667,019	–	27,052,756	–	27,052,756
Intersegment sales	3,521,669	–	253	–	1,813,717	5,335,640	(5,335,640)	–
Total	20,044,632	1,599,619	6,263,409	2,667,019	1,813,717	32,388,397	(5,335,640)	27,052,756
Segment profit (loss)	520,981	79,394	(400,198)	81,022	52,602	333,802	294,258	628,061
Segment assets	53,346,344	1,768,548	6,365,489	1,658,873	4,772,057	67,911,314	(7,913,198)	59,998,116
Other items								
Depreciation	1,009,939	3,365	270,751	16,636	208,578	1,509,271	(300)	1,508,971
Amortization of goodwill	1,964	–	14,412	–	–	16,376	–	16,376
Increase in property, plant and equipment and intangible assets	1,058,798	10,848	56,567	6,524	229,733	1,362,471	–	1,362,471

4. Difference between the total amount of the reportable segments and the amount recorded in the consolidated financial statements, and the main details of the difference (matters related to adjustment of differences)

(Thousands of yen)

Net sales	Fiscal year ended May 20, 2024	Fiscal year ended May 20, 2025
Total of reportable segments	50,556,890	32,388,397
Elimination of intersegment transactions	(9,119,639)	(5,335,640)
Net sales in consolidated financial statements	41,437,250	27,052,756

(Thousands of yen)

Profit	Fiscal year ended May 20, 2024	Fiscal year ended May 20, 2025
Total of reportable segments	6,758,620	333,802
Elimination of intersegment transactions	175,188	133,407
Adjustments for unrealized gain (loss) on inventories	(21,657)	160,550
Adjustments for unrealized gain (loss) on non-current assets	457	300
Operating profit in consolidated financial statements	6,912,609	628,061

(Thousands of yen)

Assets	Fiscal year ended May 20, 2024	Fiscal year ended May 20, 2025
Total of reportable segments	62,628,787	67,911,314
Elimination of intersegment receivables and payables	(5,292,294)	(4,944,170)
Adjustments for unrealized gain (loss) on inventories	(284,242)	(168,578)
Adjustments for unrealized gain (loss) on non-current assets	(300)	—
Elimination of investments and capital	(2,654,867)	(2,800,449)
Total assets in consolidated financial statements	54,397,081	59,998,116

(Thousands of yen)

Other items	Total of reportable segments		Adjustments		Amount recorded in consolidated financial statements	
	Fiscal year ended May 20, 2024	Fiscal year ended May 20, 2025	Fiscal year ended May 20, 2024	Fiscal year ended May 20, 2025	Fiscal year ended May 20, 2024	Fiscal year ended May 20, 2025
Depreciation	1,368,702	1,509,271	(457)	(300)	1,368,245	1,508,971
Amortization of goodwill	24,044	16,376	—	—	24,044	16,376
Increase in property, plant and equipment and intangible assets	1,740,967	1,362,471	—	—	1,740,967	1,362,471

## Related information

Fiscal year ended May 20, 2024 (from May 21, 2023 to May 20, 2024)

### 1. Information for each product or service

(Thousands of yen)

	Unit power supplies	Onboard power supplies	EMI filters	PRBX products	Total
Sales to external customers	21,939,841	11,809,345	1,550,018	6,138,045	41,437,250

### 2. Information for each region

#### (1) Net sales

(Thousands of yen)

Japan	North America	Europe	Asia	Total
26,037,924	3,839,859	7,881,161	3,678,304	41,437,250

Notes: 1. Net sales are categorized into countries or regions based on the location of customers.

2. The breakdown of the countries or regions belonging to each category is as follows.

(1) North America ..... The United States and Canada

(2) Europe ..... Germany, the United Kingdom, France, Switzerland, Austria, Norway, Sweden, etc.

(3) Asia ..... The East Asian countries, the Southeast Asian countries, India, Australia, etc.

#### (2) Property, plant and equipment

(Thousands of yen)

Japan	North America	Europe	Asia	Total
5,274,336	13,039	373,146	1,905,907	7,566,429

### 3. Information for each of main customers

Name of customer	Net sales (Thousands of yen)	Related segment
Ryosan Company, Limited	7,069,039	Japan Production and Sales Business

Fiscal year ended May 20, 2025 (from May 21, 2024 to May 20, 2025)

1. Information for each product or service

(Thousands of yen)

	Unit power supplies	Onboard power supplies	EMI filters	PRBX products	Total
Sales to external customers	13,967,562	7,136,074	1,061,569	4,887,550	27,052,756

2. Information for each region

(1) Net sales

(Thousands of yen)

Japan	North America	Europe	Asia	Total
16,522,962	1,599,619	6,263,155	2,667,019	27,052,756

Notes: 1. Net sales are categorized into countries or regions based on the location of customers.

2. The breakdown of the countries or regions belonging to each category is as follows.

(1) North America ..... The United States and Canada

(2) Europe ..... Germany, the United Kingdom, France, Switzerland, Austria, Norway, Sweden, etc.

(3) Asia ..... The East Asian countries, the Southeast Asian countries, India, Australia, etc.

(2) Property, plant and equipment

(Thousands of yen)

Japan	North America	Europe	Asia	Total
5,201,451	18,872	310,008	1,738,580	7,268,912

3. Information for each of main customers

Name of customer	Net sales (Thousands of yen)	Related segment
Ryosan Company, Limited	5,204,287	Japan Production and Sales Business

Information on impairment losses on non-current assets by reportable segment

Fiscal year ended May 20, 2024 (from May 21, 2023 to May 20, 2024)

(Thousands of yen)

	Japan Production and Sales Business	North America Sales Business	Europe Production and Sales Business	Asia Sales Business	China Production Business	Unallocated amounts and elimination	Total
Impairment losses	—	—	7,049	—	—	—	7,049

Fiscal year ended May 20, 2025 (from May 21, 2024 to May 20, 2025)

(Thousands of yen)

	Japan Production and Sales Business	North America Sales Business	Europe Production and Sales Business	Asia Sales Business	China Production Business	Unallocated amounts and elimination	Total
Impairment losses	—	—	3,526	—	—	—	3,526

Information about amortization and unamortized balance of goodwill by reportable segment

Fiscal year ended May 20, 2024 (from May 21, 2023 to May 20, 2024)

(Thousands of yen)

	Japan Production and Sales Business	North America Sales Business	Europe Production and Sales Business	Asia Sales Business	China Production Business	Unallocated amounts and elimination	Total
Amortization	10,101	—	13,942	—	—	—	24,044
Balance at the end of the period	1,964	—	61,691	—	—	—	63,655

Fiscal year ended May 20, 2025 (from May 21, 2024 to May 20, 2025)

(Thousands of yen)

	Japan Production and Sales Business	North America Sales Business	Europe Production and Sales Business	Asia Sales Business	China Production Business	Unallocated amounts and elimination	Total
Amortization	1,964	—	14,412	—	—	—	16,376
Balance at end of period	—	—	45,225	—	—	—	45,225

Information about gain on bargain purchase by reportable segment

Fiscal year ended May 20, 2024 (from May 21, 2023 to May 20, 2024)

Not applicable.

Fiscal year ended May 20, 2025 (from May 21, 2024 to May 20, 2025)

Not applicable.

### (Notes on per share information)

(Yen)

	Fiscal year ended May 20, 2024 (from May 21, 2023 to May 20, 2024)	Fiscal year ended May 20, 2025 (from May 21, 2024 to May 20, 2025)
Net assets per share	1,419.11	1,357.41
Basic earnings (loss) per share	155.87	(2.84)

Notes: 1. Information on diluted earnings per share for the fiscal year ended May 20, 2025, is omitted because a basic loss per share was recorded and there were no potential shares. Information on diluted earnings per share for the fiscal year ended May 20, 2024, is omitted due to an absence of potential shares.

2. The basis for calculation of basic earnings (loss) per share is as follows:

	Fiscal year ended May 20, 2024 (from May 21, 2023 to May 20, 2024)	Fiscal year ended May 20, 2025 (from May 21, 2024 to May 20, 2025)
Profit (loss) attributable to owners of parent (Thousands of yen)	5,169,523	(113,661)
Amounts not attributable to common shareholders (Thousands of yen)	—	—
Profit (loss) attributable to owners of parent related to common shares (Thousands of yen)	5,169,523	(113,661)
Average number of common shares outstanding during the period (Shares)	33,166,002	40,022,206

### (Notes on Significant Subsequent Events)

Not applicable.

#### 4. Other

Changes in officers

(1) Changes in Representative Directors

Not applicable.

(2) Changes in other officers

- New candidates for Director (excluding Director who is an Audit and Supervisory Committee Member)  
Yoshimichi Hirokawa, Director (currently Executive Officer, Head of Development, and General Manager of New Product Development Dept. 1)  
Chien-Chung Hsu, Director (Part-Time) (Currently IT & CE SBG Head of LITE-ON TECHNOLOGY CORPORATION\*1)  
\*1 IT & CE: Information Technology & Consumer Electronics, SBG: Strategic Business Group
- Retiring Directors (excluding Directors who are Audit and Supervisory Committee Members)  
Ming-Feng Soong, Director (Part-Time)  
Yasuro Uchida, Independent Outside Director
- New candidates for Director who is an Audit and Supervisory Committee Member  
Katsuhiko Hagino, Director and Audit and Supervisory Committee Member (Full-Time) (currently Audit Office)
- Retiring Directors who are Audit and Supervisory Committee Members  
Mitsuhiko Tanino, Director and Audit and Supervisory Committee Member (Full-Time)

(3) Scheduled date of assuming office and retirement

August 7, 2025