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June 18, 2025

Company name: AISIN CORPORATION
Name of representative: Moritaka Yoshida, President
(Securities code: 7259; Tokyo and Nagoya Stock Exchanges)
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Matters Concerning Controlling Shareholder, Etc.

1. Trade name, etc. of parent company, controlling shareholder (excluding parent company) or other affiliated company

(As of March 31, 2025)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares, etc. are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
Toyota Motor Corporation	Other affiliated company	21.4	0.0	21.4	Prime Market of the Tokyo Stock Exchange Premier Market of the Nagoya Stock Exchange New York Stock Exchange (U.S.A.) London Stock Exchange (U.K.)

2. Positioning of AISIN CORPORATION (hereinafter the “Company”) in the corporate group centering on the parent company, etc. and the relationships between the Company and the parent company, etc.

(1) Position of the Company in the corporate group of the parent company, etc.

Toyota Motor Corporation (hereinafter the “TMC”) held 21.4% of the Company's total voting rights (including indirect ownership), and falls under the category of 'Controlling Shareholder, Etc.' (in the case where our company is an affiliate of another company, it refers to the said other company).

The Company sells mainly automotive parts to TMC and its group companies (hereinafter the “TMC group”). Our sales to the TMC group accounted for 51.4% of our net sales.

None of the Company’s executive management concurrently serves as an officer of the TMC group.

(2) Limitations, risks and benefits from an operational standpoint of belonging to the corporate group of the parent company, etc.

As stated in (1), the ratio of voting rights held by TMC and our dependency on sales to the TMC group is high, but the Company has no negative conditions or limitations from the TMC group, such as approval matters for conducting business activities.

The TMC group is our large and stable business partners. Due to high sales ratio to the TMC group, our operating results are dependent on sales trends of them.

(3) Policy and measures to achieve a certain degree of independence from the parent company, etc.

The terms of transactions with the TMC group are determined through price negotiations each fiscal year with presentation of a desired price that takes into account the market price and the total cost.

(4) Status of securing a certain degree of independence from the parent company, etc.

The Company keeps the independency on business without any limitations from the TMC group.

3. Matters concerning transactions with controlling shareholder, etc.

(April 1, 2024 to March 31, 2025)

Attribute	Name	Location	Description of business	Business Relation	Details of transactions	Amount of transactions (Million yen)	Account	Balance as of the end of the fiscal year (Million yen)
Other affiliated company	Toyota Motor Corporation	Toyota City, Aichi Prefecture	Manufacturing and Sales of automobiles and their parts	Sales of the Company's Products	Sales of various automobile parts, etc.	1,076,664	Accounts Receivable - trade	108,484
							Electronically recorded monetary claims operation	31,491
					Purchase of various automobile parts, etc.	86,629	Accounts payable – trade	25,982