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July 4, 2025

To whom it may concern:

Company Name: ASKUL Corporation

(Code No.: 2678, Tokyo Stock Exchange Prime Market)

Representative: Akira Yoshioka

President and Chief Executive Officer

Contact Person: Tsuguhiro Tamai

Director and Chief Financial Officer

Phone: +81-3-4330-5130

# Notice Regarding Partial Amendments to the Articles of Incorporation and Changes to the Composition of Officers Associated with Transition to a Company with an Audit & Supervisory Committee

ASKUL Corporation (the "Company"), as disclosed in the "Notice Regarding Transition to a Company with an Audit and Supervisory Committee" on June 4, 2025, has decided to transition to a Company with an Audit & Supervisory Committee, subject to approval at the 62nd Annual General Meeting of Shareholders to be held on August 5, 2025.

Accordingly, the Company hereby announces that it has resolved at a meeting of the Board of Directors today, to submit proposals for partial amendments to the Articles of Incorporation and changes to the composition of officers associated with the transition to a Company with an Audit & Supervisory Committee to the said Annual General Meeting of Shareholders, as described below.

#### 1. Partial Amendments to the Articles of Incorporation

- (1) Purpose of the Amendments
  - i) In accordance with the transition to a Company with an Audit & Supervisory Committee, necessary amendments will be made, including the establishment of new provisions regarding the Audit & Supervisory Committee and Audit & Supervisory Committee Members, and the deletion of provisions regarding the Audit & Supervisory Board and Audit & Supervisory Board Members.
  - ii) In order to promote flexible capital and dividend policies, pursuant to the provisions of Article 459, Paragraph 1 of the Companies Act, Article 38 (Organization for Deciding Distribution of Surplus, Etc.) of the Articles of Incorporation will be newly established as shown in the proposed amendments, and accordingly, Article 7 (Acquisition of Own Shares) of the current Articles of Incorporation will be deleted.
  - iii) In line with the above amendments, necessary changes, including the number of articles, will be made.

#### (2) Details of the Amendments

The details of the amendments are as shown in the Appendix.

#### (3) Schedule

<b>\</b>	
Date of the Annual General Meeting of	August 5, 2025 (scheduled)
Shareholders to amend the Articles of	
Incorporation	
Effective date of the amendments to the Articles	August 5, 2025 (scheduled)
of Incorporation	

# 2. Composition of Officers after the Transition to a Company with an Audit & Supervisory Committee

(1) Candidates for Director (Other Than Director Serving as an Audit & Supervisory Committee Member)

Scheduled to be proposed at the 62nd Annual General Meeting of Shareholders to be held on August 5, 2025.

Name	Current positions	
Akira Yoshioka	Representative Director, President and Chief Executive Officer (CEO)	Reappointment
Tsuguhiro Tamai	Director, Chief Financial Officer (CFO) In charge of risk management, finance and accounting, information disclosure, management and quality KPIs	Reappointment
Katsuhiro Kawamura	Director, Chief Operating Officer (COO)	Reappointment
Shinichi Hokari	Director, Chief Technology Officer (CTO)	Reappointment
Yumiko Ichige	Independent Outside Director	Reappointment
Naomi Aoyama	Independent Outside Director	Reappointment
Rina Akimoto	Independent Outside Director	Reappointment
Nobuya Ishizaka	_	New Appointment
Makoto Hide	_	New Appointment

<sup>\*</sup>Mr. Nobuya Mike Ishizaka is a candidate for Independent Outside Director.

< Reference > Career Summery of Newly Appointed Candidates for Director (Other Than Director

serving as an Audit & Supervisory Committee Member)

serving as an Audit & Supervisory Committee Member)		
Name (Date of birth)	Career summery	
,	April 1990	Joined Mitsubishi Corporation
	May 2000	Established Golf Digest Online Inc.
	,	Assumed position of President and CEO (to present)
	June 2012	President and Representative Director, Insight Co., Ltd.
	August 2013	Director, Venture Republic Inc.
	September 2014	President and Representative Director, GDO GolfTEC
		Inc. (current Golf Digest Online Inc.)
	April 2015	Director, Insight Co., Ltd.
	May 2015	Director, former BELLSYSTEM24 Holdings, Inc.
	September 2015	Outside Director, BELLSYSTEM24 Holdings, Inc. (to
Nobuya Ishizaka	'	present)
(December 10, 1966)	April 2016	Director, GolfTEC Enterprises, LLC (USA)
	November 2016	President and Representative Director, KIDS GOLF
		Inc. (current Golf Digest Online Inc.)
	April 2017	President and Representative Director, GDO Sports,
		Inc. (USA) (to present)
	November 2017	Representative Director, Japan Speedgolf association
		(to present)
	July 2018	Chairman and Director, GolfTEC Enterprises, LLC
		(USA) (to present)
	March 2021	Director, GDO GolfTEC Inc. (current Golf Digest Online
		Inc.)
	March 2002	Joined Yahoo Japan Corporation (current LY
		Corporation)
	April 2018	Corporate Officer, President of Business Promotion
		Office, Commerce Company, Yahoo Japan Corporation
		(current LY Corporation)
	March 2021	Director, Ikyu Corporation
Makoto Hide	April 2022	EVP, Managing Corporate Officer, President of
(January 23, 1979)		Business Promotion Office, CEO Business Promotion
		Office, President of Commerce Group, Yahoo Japan Corporation (current LY Corporation)
	August 2023	Corporation (current LY Corporation)  Chairman of the Board, Ikyu Corporation (to present)
	October 2023	Executive Corporate Officer, Commerce Company
	OCIODEI 2023	CEO, LY Corporation (to present)
	June 2024	Director, ZOZO, Inc. (to present)
	Julie 2024	Director, ZOZO, inc. (to present)

(2) Candidates for Director Serving as an Audit & Supervisory Committee Member Scheduled to be proposed at the 62nd Annual General Meeting of Shareholders to be held on August 5, 2025.

Name	Current positions	
Toshio Imamura	Full-Time Audit & Supervisory Board Member	New Appointment
Kazuo Tsukahara	Independent Outside Director	New Appointment
Yoshitaka Asaeda	Outside Audit & Supervisory Board Member	New Appointment
Miyuki Nakagawa	Outside Audit & Supervisory Board Member	New Appointment

### (3) Retiring Directors

Scheduled to be retired at the conclusion of the 62nd Annual General Meeting of Shareholders to be held on August 5, 2025.

Name	Current positions	
Genri Goto	Independent Outside Director	
Hironori Koshimizu	Part-Time Director	

## (Appendix) Details of the Amendments to the Articles of Incorporation

(The amended section is underlined.)

	(The amended section is underlined.)
Current Articles of Incorporation	Proposed Amendment
Chapter I: General Provisions	Chapter I: General Provisions
Articles 1 – 3 (Omitted)	Articles 1 – 3 (Unchanged)
(Establishment of Organizations)  Article 4 In addition to General Meetings of Shareholders and Directors, the Company shall set up the following organizations:  1. Board of Directors; 2. Audit & Supervisory Board Members; 3. Audit & Supervisory Board; and 4. Accounting Auditor.	-
Article 5 (Omitted)	Article 5 (Unchanged)
Chapter II: Shares	Chapter II: Shares
Article 6 (Omitted)	Article 6 (Unchanged)
(Acquisition of Own Shares)  Article 7 Based on the provisions of Article 165, Paragraph  2 of the Companies Act, the Company may acquire its own shares by a resolution of the Board of Directors.	1
Articles <u>8</u> – <u>12</u> (Omitted)	Articles <u>7</u> – <u>11</u> (Unchanged)
Chapter III: General Meeting of Shareholders	Chapter III: General Meeting of Shareholders
Articles $\underline{13} - \underline{20}$ (Omitted)	Articles 12 – 19 (Unchanged)
Chapter IV: Directors and Board of Directors	Chapter IV: Directors and Board of Directors
(Number of Directors) Article 21 The Company shall have no more than eleven (11) Directors. <newly established=""></newly>	(Number of Directors)  Article 20 (1) The Company shall have no more than eleven (11) Directors (other than Directors serving as Audit & Supervisory Committee Members).  (2) The Company shall have no more than five
Newly established>	(5) Directors serving as Audit & Supervisory Committee Members.

Current Articles of Incorporation	Proposed Amendment
(Method of Election of Directors)	(Method of Election of Directors)
Article <u>22</u> (1) Directors shall be elected by resolution at a General Meeting of Shareholders.	Article 21 (1) Directors shall be elected by resolution at a General Meeting of Shareholders, by distinguishing between Directors serving as Audit & Supervisory Committee Members and those who are not.
<ul><li>(2) Resolutions for the election of Directors shall be adopted by a majority of the voting rights of shareholders present at the meeting where shareholders holding one-third (1/3) or more of the voting rights of shareholders who are entitled to exercise their voting rights are present.</li><li>(3) Resolutions for the election of Directors shall not be adopted by cumulative voting.</li></ul>	<ul> <li>(2) Resolutions for the election of Directors shall be adopted by a majority of the voting rights of shareholders present at the meeting where shareholders holding one-third (1/3) or more of the voting rights of shareholders who are entitled to exercise their voting rights are present.</li> <li>(3) Resolutions for the election of Directors shall not be adopted by cumulative voting.</li> </ul>
(Term of Office of Directors)	(Term of Office of Directors)
Article 23 The term of office of Directors shall expire at the conclusion of the Ordinary General Meeting of Shareholders for the last fiscal year ending within one (1) year after their election.	Article 22 (1) The term of office of Directors (other than Directors serving as Audit & Supervisory  Committee Members) shall expire at the conclusion of the Ordinary General Meeting of Shareholders for the last fiscal year ending
<newly established=""></newly>	within one (1) year after their election.  (2) The term of office of Directors serving as  Audit & Supervisory Committee Members shall expire at the conclusion of the Ordinary General Meeting of Shareholders for the last fiscal year ending within two (2) years after their election.
<newly established=""></newly>	(3) The term of office of Directors serving as  Audit & Supervisory Committee Members who are elected as substitutes for other Directors serving as Audit & Supervisory Committee Members who have resigned before the expiration of their term shall expire when the term of office of the Directors serving as Audit & Supervisory Committee
<newly established=""></newly>	Members who have resigned expires.  (4) The effective term of the resolution for the election of substitutes for Directors serving as Audit & Supervisory Committee Members elected pursuant to Article 329, Paragraph 3 of the Companies Act shall expire at the beginning of the Ordinary General Meeting of Shareholders for the last fiscal year ending within two (2) years after their election.

Current Articles of Incorporation	Proposed Amendment
(Representative Director and Directors with Special Titles)	(Representative Director and Directors with Special Titles)
Article 24 (1) Representative Directors shall be selected	Article 23 (1) Representative Directors shall be selected
by resolution of the Board of Directors.	from among Directors (other than Directors
	serving as Audit & Supervisory Committee
	Members) by resolution of the Board of Directors.
(2) In addition to one (1) President, and, if	(2) In addition to one (1) President, and, if
necessary, one (1) Chairperson, a small	necessary, <u>a small number of Directors with</u>
number of Vice Presidents, Managing	special titles may be selected from among
Directors, and Senior Managing Directors	Directors (other than Directors serving as
may be selected and Counselors or Advisers	Audit & Supervisory Committee Members)
may be appointed by resolution of the Board	by resolution of the Board of Directors.
of Directors.	
(Paragra Who Have Bights to Canyona Board of Directors)	(Parsana Who Haya Bighta to Canyona Board of Directore)
(Persons Who Have Rights to Convene Board of Directors' Meetings and Chairperson)	(Persons Who Have Rights to Convene Board of Directors' Meetings and Chairperson)
Article <u>25</u> (1) <u>The President</u> shall convene the Board of	Article 24 (1) Director previously designated by the Board
Directors' meeting and act as the	of Directors shall convene the Board of
Chairperson, except as otherwise provided	Directors' meeting and act as the
for in laws and regulations.	Chairperson, except as otherwise provided
(2) If the Dracident is unable to get one (1) of	for in laws and regulations.
(2) If <u>the President</u> is unable to act, one (1) of the other Directors shall take his/her place in	(2) If the Director referred to in the preceding paragraph is unable to act, one (1) of the
accordance with the order stipulated in	other Directors shall take his/her place in
advance by the Board of Directors.	accordance with the order stipulated in
	advance by the Board of Directors.
(Notice of Convocation of Board of Directors' Meeting)	(Notice of Convocation of Board of Directors' Meeting)
Article 26 (1) A notice of convocation of a Board of	Article 25 (1) A notice of convocation of a Board of
Directors' meeting shall be delivered to each	Directors' meeting shall be delivered to each
Director and each Audit & Supervisory  Paged Mamber at least three (3) days prior	Director at least three (3) days prior to the
Board Member at least three (3) days prior to the date of such meeting; provided,	date of such meeting; provided, however, that such period of advance notice may be
however, that such period of advance notice	shortened in case of an emergency.
may be shortened in case of an emergency.	
(2) A Board of Directors' meeting may be held	(2) A Board of Directors' meeting may be held
without following the convocation	without following the convocation
procedures if there is unanimous consent of	procedures if there is unanimous consent of
all the Directors and <u>Audit &amp; Supervisory</u> Board Members.	all the Directors.
<u>board Members</u> .	
Mounty potablished	(Delegation of Important Business Evecution Desiriers)
<newly established=""></newly>	(Delegation of Important Business Execution Decisions)

Article 26 Pursuant to the provisions of Article 399-13,

to Directors.

Paragraph 6 of the Companies Act, the Company may, by resolution of the Board of Directors, delegate all or part of decisions on important business execution (excluding the matters listed in each item of Paragraph 5 of the same Article)

Current Articles of Incorporation	Proposed Amendment
(Method to Adopt Resolutions at Board of Directors' Meetings, Etc.)	(Method to Adopt Resolutions at Board of Director' Meetings, Etc.)
Article 27 (1) Resolutions at a Board of Directors'	Article 27 (1) Resolutions at a Board of Directors'
meeting shall be adopted by a majority of	meeting shall be adopted by a majority of the
the Directors present at the meeting at	Directors present at the meeting at which a
which a majority of Directors who can take	majority of Directors who can take part in
part in resolutions are present.	resolutions are present, except as otherwise
	provided for in laws and regulations.
(2) If all Directors of the Company who can take	(2) If all Directors of the Company who can take
part in resolutions express their intention to	part in resolutions express their intention to
agree to resolution items of the Board of	agree to resolution items of the Board of
Directors in writing or in the form of electromagnetic recording, it shall be	Directors in writing or in the form of electromagnetic recording, it shall be
considered as if the Board of Directors has	considered as if the Board of Directors has
resolved to adopt the resolution items.	resolved to adopt the resolution items.
However, this shall not apply when Audit &	
Supervisory Board Members make protests.	
A	
(Minutes of the Board of Directors' Meeting)	(Minutes of the Board of Directors' Meeting)
Article 28 The outline of proceedings at a Board of	Article 28 The outline of proceedings at a Board of
Directors' meeting, their results, and other matters provided for in laws and regulations shall	Directors' meeting, their results, and other matters provided for in laws and regulations shall
be described or recorded in minutes, and then the	be described or recorded in minutes, and then the
Directors and Audit & Supervisory Board	Directors present shall affix their signatures and
Members present shall affix their signatures and	seals to the minutes or attach their electronic
seals to the minutes or attach their electronic	signatures to the minutes.
signatures to the minutes.	
Article 29 (Omitted)	Article 29 (Unchanged)
(*****)	(1.1.1.3.7.)
(Compensation, etc. for Directors)	(Compensation, etc. for Directors)
Article 30 The amount of compensation, bonuses, and	Article 30 The amount of compensation, bonuses, and other
other assets received from the Company as	assets received from the Company as
compensation for the execution of duties	compensation for the execution of duties for
(hereinafter referred to as "Compensation, etc.") for Directors shall be determined by resolution at	Directors shall be determined by resolution at a General Meeting of Shareholders, by
a General Meeting of Shareholders.	General Meeting of Shareholders, <u>by</u> <u>distinguishing between Directors serving as Audit</u>
a contrai meeting of chareholders.	& Supervisory Committee Members and those
	who are not.
Article 31 (Omitted)	Article 31 (Unchanged)
Chapter V: Audit & Supervisory Board Members and Audit	<deleted></deleted>
& Supervisory Board	
(Number of Audit 9 Commissions Described	Deleted
(Number of Audit & Supervisory Board Members)  Article 23 The Company shall have at least three (2) Audit	<deleted></deleted>
Article 32 The Company shall have at least three (3) Audit & Supervisory Board Members.	
a oupervisory board interribers.	

Current Articles of Incorporation	Proposed Amendment
(Method of Election of Audit & Supervisory Board	<deleted></deleted>
Members)	
Article 33 (1) Audit & Supervisory Board Member shall be	
elected by resolution at a General Meeting	
of Shareholders.	
(2) Resolutions for the election of Audit &	
Supervisory Board Members shall be	
adopted by a majority of the voting rights of	
shareholders present at the meeting where	
shareholders holding one-third (1/3) or more	
of the voting rights of shareholders who are	
entitled to exercise their voting rights are	
present.	
(Term of Office of Audit & Supervisory Board Member)	<deleted></deleted>
Article 34 (1) The term of office of Audit & Supervisory	
Board Members shall expire at the	
conclusion of the Ordinary General Meeting	
of Shareholders for the last fiscal year	
ending within four (4) years after their	
election.	
(2) The term of office of Audit & Supervisory	
Board Members who are elected as	
substitutes for other Audit & Supervisory	
Board Members who have resigned before	
the expiration of their term shall expire when	
the term of office of the Audit & Supervisory	
Board Members who have resigned expires.	
(Full-Time Audit & Supervisory Board Members)	<deleted></deleted>
Article 35 Full-time Audit & Supervisory Board Members	
shall be selected by resolution of the Audit &	
Supervisory Board.	

Current Articles of Incorporation	Proposed Amendment
(Notice of Convocation of Audit & Supervisory Board	<deleted></deleted>
Meeting)	
Article 36 (1) A notice of convocation of an Audit &	
Supervisory Board meeting shall be	
delivered to each Audit & Supervisory Board	
Member at least three (3) days prior to the	
date of such meeting; provided, however,	
that such period of advance notice may be	
shortened in case of an emergency.	
(2) An Audit & Supervisory Board meeting may	
be held without following the convocation	
procedures if there is unanimous consent of	
all the Audit & Supervisory Board Members.	
(Method to Adopt Resolutions at Audit & Supervisory	<deleted></deleted>
Board Meetings)	Doletou
Article 37 Resolutions at an Audit & Supervisory Board	
meeting shall be adopted by a majority of the	
Audit & Supervisory Board Members, except as	
otherwise provided for in laws and regulations.	
<del></del>	
(Minutes of the Audit & Supervisory Board Meeting)	<deleted></deleted>
Article 38 The outline of proceedings at an Audit &	120.000
Supervisory Board Meeting, the results thereof,	
and other matters provided for in laws and	
regulations shall be described or recorded in	
minutes, and then the Audit & Supervisory Board	
Members present shall affix their signatures and	
seals to the minutes or attach their e-signatures	
to the minutes.	
(Audit & Supervisory Board Regulations)	<deleted></deleted>
Article 39 Matters concerning the Audit & Supervisory	
Board shall be in compliance with laws and	
regulations or these Articles of Incorporation,	
and the Audit & Supervisory Board Regulations	
determined by the Audit & Supervisory Board.	
(Compensation, etc. for Audit & Supervisory Board	<deleted></deleted>
Members)	Doletou
Article 40 The amount of Compensation, etc. for Audit &	
Supervisory Board Members shall be	
determined by resolution at a General Meeting	
of Shareholders.	

Current Articles of Incorporation	Proposed Amendment
(Exemption of Audit & Supervisory Board Member from Liability)  Article 41 (1) As defined in Article 426, Paragraph 1 of the Companies Act, the Company may exempt its Audit & Supervisory Board Members (including those who were Audit & Supervisory Board Members) from liability for damages under Article 423, Paragraph 1 of the Companies Act to the extent permitted by laws and regulations by resolution of the Board of Directors.  (2) The Company may conclude agreements with its Audit & Supervisory Board Members to limit their liability for damages under Article 423, Paragraph 1 of the Companies Act, pursuant to the provisions of Article 427, Paragraph 1 of the same Act. However, the maximum amount of liability under the agreements shall be the minimum liability amount stipulated by laws and regulations.	<deleted></deleted>
<newly established=""> <newly established=""></newly></newly>	Chapter V: Audit & Supervisory Committee  (Full-Time Audit & Supervisory Committee Members)  Article 32 Full-time Audit & Supervisory Committee  Members shall be selected by resolution of the Audit & Supervisory Committee.
<newly established=""></newly>	(Notice of Convocation of Audit & Supervisory Committee Meeting)  Article 33 (1) A notice of convocation of an Audit & Supervisory Committee meeting shall be delivered to each Audit & Supervisory Committee Member at least three (3) days prior to the date of such meeting; provided, however, that such period of advance notice may be shortened in case of an emergency.  (2) An Audit & Supervisory Committee meeting may be held without following the convocation procedures if there is unanimous consent of all the Audit & Supervisory Committee Members.
<newly established=""></newly>	(Method to Adopt Resolutions at Audit & Supervisory Committee Meetings) Article 34 Resolutions at an Audit & Supervisory Committee meeting shall be adopted by a majority of the Audit & Supervisory Committee Members present at the meeting at which a majority of Audit & Supervisory Committee Members who can take part in resolutions are present, except as otherwise provided for in laws and regulations.

Current Articles of Incorporation	Proposed Amendment
<newly established=""></newly>	(Minutes of the Audit & Supervisory Committee Meeting)  Article 35 The outline of proceedings at an Audit & Supervisory Committee Meeting, the results thereof, and other matters provided for in laws and regulations shall be described or recorded in minutes, and then the Audit & Supervisory Committee Members present shall affix their signatures and seals to the minutes or attach their e-signatures to the minutes.
<newly established=""></newly>	(Audit & Supervisory Committee Regulations)  Article 36 Matters concerning the Audit & Supervisory  Committee shall be in compliance with laws and regulations or these Articles of Incorporation, and the Audit & Supervisory Committee Regulations determined by the Audit & Supervisory Committee.
Chapter VI: Accounting	Chapter VI: Accounting
Article 42 (Omitted)	Article <u>37</u> (Unchanged)
<newly established=""></newly>	(Organization for Deciding Distribution of Surplus, Etc.)  Article 38 The Company may, by resolution of the Board of Directors, determine the matters set forth in each item of Article 459, Paragraph 1 of the Companies Act, including the distribution of surplus, except as otherwise provided for in laws and regulations.
(Distribution of Surplus)  Article 43 (1) The Company's record date for year-end dividend distributions shall be May 20 of each year.  (2) In addition to the preceding paragraph, the Company may pay interim dividends with the record date of November 20 of each year, by resolution of the Board of Directors. <newly established=""></newly>	(Record Date for Distribution of Surplus)  Article 39 (1) The Company's record date for year-end dividend distributions shall be May 20 of each year.  (2) The Company's record date for interim dividend distributions shall be November 20 of each year.  (3) In addition to the preceding two paragraphs, the Company may set a record date for distribution of surplus.
Article 44 (Omitted)	Article 40 (Unchanged)

Current Articles of Incorporation	Proposed Amendment
<newly established=""></newly>	Supplementary Provisions
· · · · · · · · · · · · · · · · · · ·	Supplementary Provisions  (Interim Measure related to Exemption of Audit & Supervisory Board Member from Liability Article 1 (1) The Company may exempt its Audit & Supervisory Board Members (including those who were Audit & Supervisory Board Members) from liability for damages under Article 423, Paragraph 1 of the Companies Act with respect to acts committed prior to the conclusion of the 62nd Ordinary General Meeting of Shareholders to the extent permitted by laws and regulations by resolution of the Board of Directors.  (2) With regard to agreements that the Company concluded with its Audit & Supervisory Board Members prior to the
	conclusion of the 62nd Ordinary General  Meeting of Shareholders to limit their liability
	for damages under Article 423, Paragraph 1
	of the Companies Act, pursuant to the provisions of Article 427, Paragraph 1 of the
	same Act, the provisions of Article 41,
	Paragraph 2 of the Articles of Incorporation, prior to the amendments by the resolution of
	the said Ordinary General Meeting of
	Shareholders, shall apply.