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First Quarter of the Fiscal Year Ending February 28, 2026 (59th Period)

Supplementary Financial Data

(March 1, 2025 to May 31, 2025)

FUJI CO., LTD.

■ Consolidated Financial Results

1. Profit and Loss

(Unit: Millions of yen, %)

	Three months ended May 31, 2024		Three months ended May 31, 2025			
		YoY change	YoY difference		YoY change	YoY difference
Net sales	188,413	100.4	1,253	193,681	102.8	5,268
Operating revenue	196,165	100.4	779	201,396	102.7	5,231
Gross profit	52,323	104.7	2,347	53,878	103.0	1,555
Operating gross profit	60,074	104.1	2,392	61,593	102.5	1,519
Total selling, general and administrative expenses	58,638	106.0	3,295	59,693	101.8	1,055
Operating profit	1,435	61.4	(903)	1,899	132.3	464
Non-operating income	549	83.4	(109)	620	112.9	71
Non-operating expenses	176	89.8	(20)	190	108.0	14
Ordinary profit	1,809	64.6	(992)	2,329	128.7	520
Extraordinary income	52	46.0	(61)	912	1,753.8	860
Extraordinary losses	451	249.2	270	2,053	455.2	1,602
Profit (loss) before income taxes	1,409	51.6	(1,324)	1,188	84.3	(221)
Profit (loss) attributable to owners of parent	107	6.0	(1,667)	1,154	1,077.1	1,047

2. Major Management Indicators

(Unit: %)

	Three months ended May 31, 2024	Three months ended May 31, 2025
Ratio of ordinary profit to total assets	0.43	0.55
Return on assets (ROA)	0.03	0.27
Return on equity (ROE)	0.05	0.53
Total asset turnover (times)	0.46	0.48
Ratio of operating profit to net sales	0.76	0.98
Ratio of ordinary profit to net sales	0.96	1.20
Net asset per share (yen)	2,484	2,506
Equity ratio	51.10	50.34
Return on invested capital (ROIC)	0.05	0.67

3. Status of Interest Bearing Debts

(Unit: Millions of yen)

	Three months ended May 31, 2024	Three months ended May 31, 2025	YoY difference
Total interest bearing debts	75,162	60,808	(14,354)
Short-term borrowings	5,100	-	(5,100)
Current portion of long-term borrowings	23,107	21,347	(1,760)
Long-term borrowings	40,573	33,480	(7,093)
Lease liabilities (including current portion)	6,381	5,980	(401)
Interest bearing debt dependence ratio (%)	17.6	14.3	(3.4)

■Non-consolidated Results (FUJI)

1. Profit and Loss

(Unit: Millions of yen, %)

	Three months ended May 31, 2024			Three months ended May 31, 2025		
		YoY change	YoY difference		YoY change	YoY difference
Net sales	179,399	101.2	2,145	184,685	102.9	5,285
Operating revenue	186,459	99.8	(337)	191,728	102.8	5,268
Gross profit	48,532	106.1	2,776	50,040	103.1	1,508
Operating gross profit	55,592	100.5	293	57,083	102.7	1,490
Total selling, general and administrative expenses	54,515	102.6	1,359	55,621	102.0	1,105
Operating profit	1,077	50.3	(1,066)	1,462	135.7	384
Ordinary profit	1,631	29.5	(3,891)	1,938	118.9	307
Profit (loss) before income taxes	14,943	273.6	9,481	816	5.5	(14,127)
Profit (loss) attributable	13,751	296.0	9,105	1,002	7.3	(12,748)

2. Breakdown of Selling, General and Administrative Ex

(Unit: Millions of yen, %)

	Three months ended May 31, 2024			Three months ended May 31, 2025		
		YoY change	YoY difference		YoY change	YoY difference
Personnel Expenses	27,430	109.5	2,388	28,150	102.6	719
Advertising and Selling Expenses	2,041	104.9	94	1,927	94.4	(114)
Selling and administrative expenses	3,799	137.1	1,028	4,132	108.8	333
Facilities Expenses	16,462	86.7	(2,536)	16,721	101.6	259
(Electricity charges)	3,242	72.7	(1,219)	3,640	112.3	398
General expenses	4,782	108.8	384	4,689	98.1	(92)
Total	54,515	102.6	1,359	55,621	102.0	1,105

3. Net Sales by Department (All Stores)

Based on management profit and loss

(Unit: Millions of yen, %)

	Three months ended May 31, 2024		Three months ended May 31, 2025			
	Net sales	Composition ratio	Net sales	YoY difference	YoY change	Composition ratio
Food total	166,113	89.9	171,877	5,764	103.5	90.2
Agricultural	21,403	11.6	22,326	923	104.3	11.7
Fishery	12,959	7.0	12,707	(251)	98.1	6.7
Livestock	21,316	11.5	21,078	(237)	98.9	11.1
Delicatessen	18,941	10.3	19,243	301	101.6	10.1
Processed foods	38,689	20.9	42,434	3,744	109.7	22.3
Liqueur	10,855	5.9	10,610	(244)	97.7	5.6
Dairy	24,037	13.0	24,845	807	103.4	13.0
Frozen	6,237	3.4	6,631	393	106.3	3.5
Bakery	9,395	5.1	9,729	334	103.6	5.1
Food and others	3,687	2.0	3,765	78	102.1	2.0
Apparel total	5,525	3.0	5,242	(282)	94.9	2.8
Housing and leisure total	12,261	6.6	12,073	(188)	98.5	6.3
Others	860	0.5	1,418	558	164.9	0.7
Directly managed departments total	184,761	100.0	190,612	5,851	103.2	100.0

*The figures for FUJI TSUTAYA Entertainment Co., Ltd., which was merged by absorption, are included under Others in the results for the fiscal year ending February 28, 2026

*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

*Directly managed departments total includes ¥3,311 million of product supply to FUJI Mart Co., Ltd., Nichie Co., Ltd., and FUJI Mart Shikoku Co., Ltd.

4. Net Sales by Department (Existing Stores)

Based on management profit and loss

(Unit: Millions of yen, %)

	Three months ended May 31, 2024		Three months ended May 31, 2025			
	Net sales	Composition ratio	Net sales	YoY difference	YoY change	Composition ratio
Food total	160,021	89.8	165,708	5,687	103.6	90.0
Agricultural	20,598	11.6	21,460	862	104.2	11.7
Fishery	12,497	7.0	12,294	(203)	98.4	6.7
Livestock	20,251	11.4	20,071	(179)	99.1	10.9
Delicatessen	18,188	10.2	18,498	309	101.7	10.1
Processed foods	37,367	21.0	41,023	3,655	109.8	22.3
Liqueur	10,646	6.0	10,415	(231)	97.8	5.7
Dairy	23,171	13.0	23,950	778	103.4	13.0
Frozen	6,045	3.4	6,434	389	106.4	3.5
Bakery	9,057	5.1	9,361	304	103.4	5.1
Food and others	3,582	2.0	3,639	57	101.6	2.0
Apparel total	5,397	3.0	5,232	(164)	97.0	2.8
Housing and leisure total	11,960	6.7	11,886	(73)	99.4	6.5
Others	763	0.4	1,213	449	158.9	0.7
Directly managed departments total	178,142	100.0	184,041	5,899	103.3	100.0

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*Others include FC, out-of-store sales, food courts, etc.

5. Month-to-Month Changes in Net Sales (Existing Stores)

Based on management profit and loss

(Unit: %)

	Mar.	Apr.	May	1Q total
Food total	103.9	103.7	103.0	103.6
Agricultural	109.5	104.5	98.7	104.2
Fishery	98.6	98.0	98.5	98.4
Livestock	97.8	99.9	99.6	99.1
Delicatessen	101.9	102.1	101.2	101.7
Processed foods	108.1	110.9	110.4	109.8
Liqueur	104.4	91.1	98.0	97.8
Dairy	102.1	103.9	104.1	103.4
Frozen	108.5	107.1	104.0	106.4
Bakery	101.5	105.2	103.2	103.3
Food and others	101.3	101.1	102.4	101.6
Apparel total	98.9	92.7	99.3	97.0
Housing and leisure to	98.2	99.9	100.0	99.4
Others	165.6	160.4	150.5	158.9
Directly managed departments total	103.7	103.3	102.9	103.3

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*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

6. Gross Profit by Directly Managed Department (All Stores)

Based on management profit and loss

(Unit: Millions of yen, %)

	Three months ended May 31, 2024		Three months ended May 31, 2025		
	Gross profit	Gross profit ratio	Gross profit	Gross profit ratio	YoY difference
Food total	43,241	26.0	45,325	26.4	2,084
Agricultural	4,144	19.4	4,587	20.5	443
Fishery	3,613	27.9	3,556	28.0	(56)
Livestock	6,226	29.2	5,982	28.4	(243)
Delicatessen	8,243	43.5	8,599	44.7	355
Processed foods	8,490	21.9	9,623	22.7	1,132
Liqueur	1,554	14.3	1,752	16.5	197
Dairy	6,493	27.0	6,500	26.2	6
Frozen	1,569	25.2	1,757	26.5	188
Bakery	2,632	28.0	2,684	27.6	51
Food and others	273	12.0	281	12.4	8
Apparel total	2,091	37.8	2,044	39.0	(47)
Housing and leisure total	2,916	23.8	2,819	23.4	(96)
Others	1,331	154.7	1,020	71.9	(310)
Directly managed departments total	49,580	26.8	51,210	26.9	1,629

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*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

7. Net Sales by Type of Business and by Prefecture (All Stores)

Based on management profit and loss

(Unit: Millions of yen, %)

	Three months ended May 31, 2024			Three months ended May 31, 2025			
	Net sales	Composition ratio	Number of stores	Net sales	YoY change	Composition ratio	Number of stores
Supermarkets	154,403	83.6	434	159,444	103.3	83.6	435
Discount stores	26,255	14.2	44	26,901	102.5	14.1	44
Others (Palty, The Casual, Marche)	317	0.2	9	376	118.6	0.2	9
Directly managed departments total	184,761	100.0	487	190,612	103.2	100.0	488

Hyogo	31,849	17.2	93	32,251	101.3	16.9	92
Tottori	1,336	0.7	4	1,410	105.6	0.7	4
Shimane	1,353	0.7	4	1,461	108.0	0.8	4
Okayama	25,002	13.5	62	25,723	102.9	13.5	62
Hiroshima	28,172	15.2	60	29,459	104.6	15.5	60
Yamaguchi	16,597	9.0	48	17,327	104.4	9.1	48
Tokushima	13,401	7.3	36	13,678	102.1	7.2	36
Kagawa	23,643	12.8	72	24,418	103.3	12.8	73
Ehime	30,504	16.5	84	31,497	103.3	16.5	85
Kochi	9,115	4.9	24	9,493	104.2	5.0	24
Directly managed departments total	184,761	100.0	487	190,612	103.2	100.0	488

8. Number of Customers, Average Spend per Customer, Average Value of Items Purchased per Customer, Number of Items Purchased Year-on-year Change (Existing Stores)

Based on management profit and loss

(Unit: %)

	Number of customers	Average spend per customer	Average value of items purchased per customer	Number of items purchased
Supermarkets	100.2	103.0	104.3	98.8
Discount stores	99.9	104.0	103.2	100.8
Directly managed departments total	100.1	103.2	104.1	99.1

9. Status of Employees

(Unit: persons, %)

	Three months ended May 31, 2024		Three months ended May 31, 2025	
	Number of employees	Composition ratio	Number of employees	Composition ratio
Full-time employees	6,903	24.0	6,615	23.6
Part-time employees	21,841	76.0	21,460	76.4
Total	28,744	100.0	28,075	100.0

*The number of full-time employees is based on the quarter-end figure, while the number of part-time workers is based on the annual average headcount converted to an 8-hour workday.

*Full-time employees include workers, excluding those assigned to other companies but including those loaned from other companies.

10. Status of Capital Investment

(Unit: Millions of yen)

	Three months ended May 31, 2024	Three months ended May 31, 2025	
			YoY difference
Revitalization investment	1,665	765	(900)
Scraping and building investment	181	812	631
New store investment	814	668	(146)
Repair investment	1,613	2,111	498
Total	4,273	4,356	83
(Of which digital investment)	314	176	(138)

*The figures shown are on an acquisition basis.

*New store investment and revitalization investment include digital investment.

11. Status of Revitalization (Renovation of Existing Stores) in the Three Months Ended May 31, 2025

(Unit: m²)

Store name	Location	Store area	Month of opening
MaxValu EX Hiroshima-eki Kitaguchi Store	Higashi-ku, Hiroshima-shi	1,344	Mar. 2025
Marunaka Uno Store	Tamano-shi, Okayama	3,780	Mar. 2025
Marunaka Hirafuku Store	Minami-ku, Okayama	1,996	Apr. 2025
Marunaka Chikko Store	Minami-ku, Okayama	2,088	Apr. 2025
MaxValu Tabuse Store	Tabuse-cho, Kumage-gun, Yamaguchi	1,887	Apr. 2025
MaxValu Chofu Store	Shimonoseki-shi, Yamaguchi	2,182	May 2025
Marunaka Ishii Store	Ishii-cho, Myozai-gun, Tokushima	1,276	May 2025

12. Status of Scrapping and Building (Rebuilding) in the Three Months Ended May 31, 2025

(Unit: Millions of yen, m²)

Store name	Location	Capital investment amount	Closure	Store area	Month of closure
			Opening	Store area	Month of opening
The Big Yakeyama Store	Kure-shi, Hiroshima	770		3,406	Aug. 2024
				3,512	Apr. 2025
MaxValu Inami Store	Inami-cho, Kako-gun, Hyogo	—		2,189	Jan. 2025
				—	Nov. 2025
MaxValu Toyotomi Store	Himeji-shi, Hyogo	—		1,623	Feb. 2025
				—	Nov. 2025
Marunaka Danshi Store	Takamatsu-shi, Kagawa	—		955	Aug. 2025
				—	Sept. 2026
MaxValu Shingu Store	Tatsuno-shi, Hyogo	—		1,236	Feb. 2026
				—	Nov. 2026

*The Big Yakeyama Store underwent major seismic strengthening work during the long-term closure.

13. Status of New Stores and Closed Stores (Change of Business Model) in the Three Months Ended May 31, 2025

(Unit: m²)

New stores/closed stores	Store name	Location	Capital investment amount (Millions of yen)	Store area	Month of opening/closure
New store	FUJI Uwajima Sakuramachi Store	Uwajima-shi, Ehime	720	1,460	Mar. 2025
New store	Marunaka Kamihayashi Store	Takamatsu-shi, Kagawa	960	1,836	June 2025
Closed store	Marunaka Kawashima Store	Takamatsu-shi, Kagawa	—	1,148	June 2025
Closed store	Marunaka Kanonji Store	Kanonji-shi, Kagawa	—	2,104	July 2025
Closed store	MaxValu Hofu Nishi Store	Hofu-shi, Yamaguchi	—	1,571	Sept. 2025
Closed store	FUJI GRAND Imabari	Imabari-shi, Ehime	—	33,948	Jan. 2026

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