



July 14, 2025

Company name: TAKARA & COMPANY LTD.
Representative: AKUTSU Seiichiro
President and Representative Director
(Securities Code: 7921; TSE Prime Market)
Contact: NAKAGOME Katsuji
Managing Executive Officer,
in charge of General Affairs Dep.
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**Notice Concerning Acquisition of Own Shares and Repurchase of Own Shares Through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)
(Acquisition of Own Shares Under the Provisions of the Articles of Incorporation Pursuant to the Provisions of Article 165, Paragraph (2) of the Companies Act and Repurchase of Own Shares Through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3))**

TAKARA & COMPANY LTD. (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held on July 14, 2025, to acquire its own shares pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act, and has resolved the specific method of acquisition. The details are described below.

1. Reason for conducting acquisition of own shares

To enable the execution of flexible capital policies in response to changes in the business environment.

2. Method of acquisition

At 8:45 a.m. on July 15, 2025, a consigned purchase order will be placed with the Tokyo Stock Exchange off-auction own share repurchase trading system (ToSTNeT-3) at the closing price of ¥3,415 for today, July 14, 2025 (no changes to other transaction systems or transaction times will be made).

The purchase order will apply only to the specified transaction period.

3. Details of acquisition

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| (1) Class of shares to be acquired | Common shares of the Company |
| (2) Total number of shares to be acquired | 90,000 shares (upper limit)
(0.69% of total number of issued shares (excluding treasury shares)) |
| (3) Total amount of share acquisition cost | ¥307,350,000 (upper limit) |
| (4) Announcement of results of acquisition | The results of the acquisition will be announced after completion of the transaction at 8:45 a.m. on July 15, 2025 |

Note 1: No change will be made to the number of shares specified above. Note, however, that part or all of the acquisition may not be carried out depending on market trends and other factors.

Note 2: The purchase will be made on the basis of sell orders corresponding to the number of shares scheduled to be acquired.

(Reference) Holding status of treasury shares as of May 31, 2025

Total number of issued shares (excluding treasury shares)	13,153,293 shares
Number of treasury shares	173,282 shares