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July 15, 2025

Company name: TAKARA & COMPANY LTD.
Representative: AKUTSU Seiichiro
President and Representative Director
(Securities Code: 7921; TSE Prime
Market)
Contact: NAKAGOME Katsuji
Managing Executive Officer,
in charge of General Affairs Dep.
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Notice Concerning Results of Acquisition of Own Shares Through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

TAKARA & COMPANY LTD. (the "Company") hereby announces that in line with the announcement made yesterday (on July 14, 2025) concerning the acquisition of own shares, it has repurchased its own shares as described below.

The Company also announces that with today's purchase, the acquisition of treasury stock based on the resolution of the Board of Directors meeting held on July 14, 2025 has been completed.

1. Reason for conducting acquisition of own shares

To enable the execution of flexible capital policies in response to changes in the business environment.

2. Details of acquisition

(1) Class of shares acquired	Common shares of the Company
(2) Total number of shares acquired	74,400 shares
(3) Acquisition costs	¥254,076,000
(4) Date of acquisition	July 15, 2025
(5) Method of acquisition	Purchase through off-auction own share repurchase trading system (ToSTNeT-3) of the Tokyo Stock Exchange

(Reference)

Details of resolution concerning acquisition of own shares (released on July 14, 2025)

(1) Class of shares to be acquired	Common shares of the Company
(2) Total number of shares to be acquired	90,000 shares (upper limit) (0.69% of total number of issued shares (excluding treasury shares))
(3) Total amount of share acquisition cost	¥307,350,000 (upper limit)
(4) Status of progress	(as of July 15, 2025) • Total number of shares acquired 74,400 shares • Total amount of acquisition costs ¥254,076,000