Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

July 18, 2025

Press Release

Name of company: Kintetsu Group Holdings Co.,Ltd.

Representative: Takashi Wakai, Representative Director

and President

Code No.: 9041

Listing exchange: Tokyo Stock Exchange (Prime Market)

Contact: Hirokazu Kawaguchi, General

Manager of Administrative General

Affairs Div. – Administration

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Announcement Regarding Completion of Payment for Disposal of Treasury Shares as Restricted Stock Compensation

Kintetsu Group Holdings Co.,Ltd. (the "Company") hereby announces that it completed payment procedures today for the disposal of treasury shares as restricted stock compensation, which was resolved at its Board of Directors meeting held on June 20, 2025, as described below. For details, please refer to "Announcement Regarding Disposal of Treasury Shares as Restricted Stock Compensation" announced on June 20, 2025.

Overview of the disposal of treasury shares

((1)	Date of the Disposal	July 18, 2025
((2)	Class and number of shares to be disposed of	10,800 common shares of the Company
((3)	Disposal value	2,654.5 yen per share
((4)	Total disposal value	28,668,600 yen
((5)	Disposal recipients, the number of such recipients, and the number of shares to be disposed of	Directors of the Company (Note): 8, 7,200 shares Officers who are not serving as Directors of the Company: 6, 3,600 shares

Note: Excluding External Directors.