



July 18, 2025

To Whom It May Concern:

Company name: NS Solutions Corporation
Representative: Kazuhiko Tamaoki
Representative Director & President
(Code: 2327 TSE Prime Market, NSE, FSE)
Contact: Yoshiteru Kondo
Director, General Administration Dept.
Corporate Administration Bureau
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**Notice Regarding Completion of the Disposal of Treasury Stock as Restricted Stock
to Directors and Executive Officers**

NS Solutions Corporation today completed, as described below, payment procedures for the disposal of treasury shares as restricted stock compensation, as approved by the Company's Board of Directors at its June 20, 2025, meeting. For detailed information about this matter, please see "Notice of the Disposal of Treasury Shares as Restricted Stock for Directors and Executive Officers" dated June 20, 2025.

Summary of the disposal of treasury shares

(1) Date of payment	July 18, 2025		
(2) Class and number of shares to be disposed of	7,198 shares of common stock of the Company		
(3) Disposal price	4,129yen per share		
(4) Total value of the disposal	29,720,542 yen		
(5) Allottee of shares	Number of allottees	Number of shares	
	Directors of the Company (*)	3	2,253 shares
	Executive Officers of the Company	19	4,945 shares
(*) Excluding Directors who are Audit & Supervisory Committee Members and Outside Directors			

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