

July 24, 2025

To Whom It May Concern:

Company Name: PCA CORPORATION
Representative: Fumiaki Sato, President and Representative Director
(Securities Code 9629: TSE Prime Market)
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Notice Regarding Acquisition of Shares of Tyrell Systems Inc. (Making Tyrell Systems Inc. a Wholly Owned Subsidiary)

PCA CORPORATION (hereinafter, "PCA") hereby announces that, at a meeting of its Board of Directors held on July 24, 2025, it has resolved to enter into a share transfer agreement with Tyrell Systems Inc. (head office: Bunkyo-ku, Tokyo; CEO: Toru Ozawa; hereinafter, "Tyrell Systems"), a company engaged in a variety of services and business development initiatives that leverage IT. Under this agreement, PCA will acquire all shares of Tyrell Systems and make it a wholly owned subsidiary, as described below.

1. Reason for the Share Acquisition

The PCA Group is engaged in the development and sale of enterprise systems. It sees its mission as continuing to be a Management Support Company that helps companies streamline their management and operations, with a focus on providing enterprise system software that enables high levels of automation. In March 2022, the PCA Hub Series, a new suite of services, was launched as part of the PCA Group's commitment to streamlining corporate back-office operations. The driving concept is to provide solutions that optimize operational efficiency to a level that were once *out of reach*, at prices that are *within reach*, to address operational challenges that have remained unsolved by systems due to high investment costs. To further accelerate the PCA Group's growth, the Group is exploring strategies encompassing not only feature enhancements of existing products and the development of new ones, but also M&A and other measures to address the shortage of engineers and strengthen the Group's overall development capabilities.

Tyrell Systems is a company established in 2001. Since the early days of the internet, Tyrell Systems has spent 24 years supporting the growth of its client's businesses through the development of systems that harness the power of the internet. It has consistently adopted the latest technologies and remained committed to delivering cutting-edge solutions. PCA believes that Tyrell Systems' strong technological expertise and extensive development experience will make a significant contribution to the three priority measures outlined in the 2027 Medium-Term

Management Plan: 1) strengthening the growth potential of the core businesses, 2) building the foundation for new businesses and making upfront investments, and 3) service-oriented creation.

Through these efforts, the PCA Group will continue to strive toward the further enhancement of its corporate value.

2. Method of Share Acquisition

On August 18, 2025, PCA will acquire all issued shares of Tyrell Systems, making it a wholly owned subsidiary. The transfer price for the shares of Tyrell Systems will be paid in cash, fully funded through PCA's cash on hand.

3. Overview of the Company to Become a Subsidiary

(1) Company name	Tyrell Systems Inc.		
(2) Address	3-38-1 Hongo, Bunkyo-ku, Tokyo		
(3) Representative	Toru Ozawa, CEO		
(4) Business	<ul style="list-style-type: none">Various services and business development initiatives that leverage ITInternet-related development services (systems, design, and infrastructure)Provision of various solutions based on the above track recordContent creation including illustrations		
(5) Capital stock	10 million yen		
(6) Established	November 2001		
(7) Major shareholders and shareholding ratios	Toru Ozawa: 55% Mitsuhiko Takizawa: 45%		
(8) Relationship with PCA	There are no capital, personnel, or business relationships that require disclosure.		
(9) Operating results and financial position for the past three years			
	June 30, 2022	June 30, 2023	June 30, 2024
Net assets	27 million yen	29 million yen	31 million yen
Total assets	269 million yen	239 million yen	224 million yen
Net assets per share	136,608 yen	147,337 yen	155,061 yen
Net sales	425 million yen	419 million yen	416 million yen
Operating profit	3 million yen	2 million yen	3 million yen
Profit before income taxes	24 million yen	2 million yen	1 million yen
Profit	24 million yen	2 million yen	1 million yen
Earnings per share	122,183 yen	10,729 yen	7,723 yen
Dividends per share	— yen	— yen	— yen

4. Overview of Shareholders from Whom Shares Will Be Acquired

(1) Name	Toru Ozawa
(2) Address	Koto-ku, Tokyo
(3) Relationship between the listed company and the individual	The individual has no capital, personnel, or business relationships with PCA and is not a related party.

(1) Name	Mitsuhiro Takizawa
(2) Address	Nakano-ku, Tokyo
(3) Relationship between the listed company and the individual	The individual has no capital, personnel, or business relationships with PCA and is not a related party.

5. Number of Shares to Be Acquired, Acquisition Value, and Shareholding Status Before and After the Acquisition

(1) Number of shares held by PCA before the transfer	0 shares (Number of voting rights: 0) (Ownership ratio of voting rights: 0.00%)
(2) Number of shares to be acquired	200 shares (Number of voting rights: 200) (Ownership ratio of voting rights: 100.00%)
(3) Acquisition value	200 million yen
(4) Number of shares held by PCA after the transfer	200 shares (Number of voting rights: 200) (Ownership ratio of voting rights: 100.00%)

6. Schedule

(1) Date of Board resolution	July 24, 2025
(2) Date of execution of the share transfer agreement	July 24, 2025
(3) Date of share transfer and payment	August 18, 2025 (planned)

7. Outlook

The share acquisition is scheduled to take place on August 18, 2025. The impact of this acquisition on PCA's consolidated financial results for the fiscal year ending March 31, 2026, is expected to be minimal. Should any matters arise in the future that require disclosure, PCA will make prompt announcements accordingly.