



July 25, 2025

Company name: Tsurumi Manufacturing Co., Ltd.
 Representative: Osamu Tsujimoto, President
 (Securities code: 6351, TSE Prime)
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 General Manager of Human Resources &
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Completion of the Payment for the Disposal of Treasury Shares as Restricted Stock

Tsurumi Manufacturing Co., Ltd. (“the Company”) hereby announces that payment was completed today for the disposal of treasury shares as restricted stock (“the Disposal of Treasury Shares”) as was resolved upon at the Board of Directors’ meeting held on June 27, 2025. Please refer to “Disposal of Treasury Shares as Restricted Stock” dated June 27, 2025 for details of this matter.

Overview of the Disposal of Treasury Shares

(1) Payment date	July 25, 2025
(2) Type and number of shares to be disposed	25,625 shares of the Company’s common stock
(3) Disposal price	3,590 yen per share
(4) Total amount of the disposal price	91,993,750 yen
(5) Planned allottees	<p>5 of the Company’s Directors*¹: 15,125 shares</p> <p>11 of the Company’s Executive Officers and other employees*²: 10,500 shares</p> <p>*1: This excludes Directors who are Audit and Supervisory Committee members and External Directors.</p> <p>*2: This excludes employees who currently serve as director.</p>
(6) Other	The Company has not submitted a securities notification for the Disposal of Treasury Shares in accordance with Article 4, Paragraph 1 (1) of the Financial Instruments and Exchange Act and Article 2-12 (1) of the Order for Enforcement of that act.