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[Translation]

July 25, 2025

To whom it may concern

Company name: Sankyu Inc.
Representative: Kimihiro Nakamura, President and CEO (Representative Director)
Securities code: 9065; TSE Prime and FSE
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Notice Regarding Completion of Payment for Treasury Stock Disposal as Restricted Transfer Stock Remuneration

Sankyu Inc. (the "Company") hereby announces that it has today completed payment procedures for the disposal of treasury stock as restricted transfer stock remuneration, announced in "Notice Regarding Disposal of Treasury Stock as Restricted Transfer Stock Remuneration" dated June 26, 2025, as described below.

Outline of the disposal of treasury stock

(1) Payment date	July 25, 2025
(2) Class and total number of shares disposed of	22,318 shares of common stock of the Company
(3) Disposal price	7,762 yen per share
(4) Total value of shares disposed of	173,232,316 yen
(5) Allottees	5 Directors of the Company (excluding External Directors), 8,632 shares 4 External Directors of the Company, 800 shares 27 Corporate Officers of the Company, 12,886 shares