

[This is an English translation prepared for the convenience of non-resident shareholders. Should there be any inconsistency between the translation and the official Japanese text, the latter shall prevail.]

Consolidated Financial Results
for the Three Months Ended June 30, 2025
<under IFRS>

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(URL <https://www.denso.com/global/en/>)

DATE: July 31, 2025
DENSO CORPORATION
CODE: 6902
Listed on the Tokyo and
Nagoya Stock Exchanges

1. Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (Percentages indicate the change of the same period of the previous year)

	Revenue		Operating profit		Profit before income taxes		Profit for the period	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	1,754,137	0.0	107,205	(11.1)	140,227	1.8	88,866	(12.9)
June 30, 2024	1,753,841	2.4	120,568	27.7	137,718	6.5	102,021	10.0

	Profit attributable to owners of the parent company		Comprehensive income for the period		Basic earnings per share	Diluted earnings per share
Three months ended	Millions of yen	%	Millions of yen	%	Yen	Yen
June 30, 2025	79,268	(16.1)	54,412	22.0	28.50	—
June 30, 2024	94,459	10.5	44,605	(92.0)	32.45	—

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of the parent company	Ratio of equity attributable to owners of the parent company to total assets
As of	Millions of yen	Millions of yen	Millions of yen	%
June 30, 2025	8,027,274	5,003,436	4,815,718	60.0
March 31, 2025	8,125,000	5,188,918	4,978,266	61.3

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Year ended March 31, 2025	Yen —	Yen 32.00	Yen —	Yen 32.00	Yen 64.00
Year ending March 31, 2026	—				
Year ending March 31, 2026 (Forecast)		32.00	—	32.00	64.00

(Note) Change in cash dividends: None

3. Consolidated full-year financial results forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate the change of the same period of the previous year)

	Revenue		Operating profit		Profit before income taxes		Profit for the year		Profit attributable to owners of the parent company		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	7,200,000	0.5	675,000	30.1	743,000	28.5	569,000	22.3	515,000	22.9	193.67

(Note) Change in consolidated earnings forecasts for the fiscal year ending March 31, 2026: Yes

For more information, please refer to "Notice Concerning Revisions to Consolidated Full-Year Financial Results Forecast" released today (July 31, 2025).

※ Notes

(1) Significant changes in the scope of consolidation during the period: None

In : - (Company Name :) Out : - (Company Name :)

(2) Changes in accounting policies and accounting estimates

1) Changes in accounting policies due to the revision of the accounting standards : None

2) Changes in accounting policies except for those in 1) : None

3) Changes in accounting estimates : None

(3) Number of issued shares (ordinary shares)

1) Number of issued shares at the end of the period (including treasury shares)

FY2026 1st quarter	2,910,979,691 shares	FY2025	2,910,979,691 shares
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2) Number of treasury shares at the end of the period

FY2026 1st quarter	157,667,055 shares	FY2025	93,663,914 shares
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3) Average number of issued shares during the three months ended June 30

FY2026 1st quarter	2,781,428,110 shares	FY2025 1st quarter	2,910,777,898 shares
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※ Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes (voluntary)

※ Proper use of financial results forecast, and other informations
(Cautionary Statement Regarding Forward-Looking Information)

This report contains forward-looking statements based on information available to the Company as of the date hereof and assumptions which it believes are reasonable. These forecasts are not intended as a guarantee of future

performance. Actual results may differ materially from these forecasts due to changes in business operations, exchange rate fluctuations, and other internal and external factors. For details on the assumptions underlying the financial forecasts and important notes regarding their use, please refer to page 3 of the "Summary of Consolidated Financial Results for the Three Months Ended June 30, 2025," section "3. Summary of Financial Forecast."

(Availability of Supplementary Materials for the Quarterly Financial Results)

The Company plans to hold a briefing session for securities analysts and institutional investors on July 31, 2025. The materials used in this session will be posted on the Company's website on the same day.

List of Contents of Attachments

Summary of Consolidated Financial Results for the Three Months Ended June 30, 2025	2
Unaudited Condensed Interim Consolidated Statement of Financial Position	4
Unaudited Condensed Interim Consolidated Statement of Income	6
Unaudited Condensed Interim Consolidated Statement of Comprehensive Income	7
Unaudited Condensed Interim Consolidated Statement of Changes in Equity	8
Unaudited Condensed Interim Consolidated Statement of Cash Flows	10
Notes to Unaudited Condensed Interim Consolidated Financial Statements	11
Assumption for Going Concern	11
Segment information	11

Summary of Consolidated Financial Results for the Three Months Ended June 30, 2025

1. Summary of Management Results

Guided by the philosophy of "green," "peace of mind," and "inspiring," the Company has been committed to the realization of "lasting vitality for the environment" and "safe, comfortable, and flexible mobility for all people" with the aim of reducing the Company's environmental burden and realizing a society without traffic accidents. The Company will leverage the strengths gained with automobiles and broaden the perspective of the solutions to encompass society as a whole, not just vehicles, thereby contributing to solving issues faced by society.

For the three months ended June 30, 2025, revenue increased by ¥0.3 billion or 0.0%, year over year, to ¥1,754.1 billion due to strong increase in vehicle sales in Japan, despite a decrease in sales due to the impact of the strong yen.

Operating profit decreased by ¥13.4 billion or 11.1%, year over year, to ¥107.2 billion due to the impact of tariffs in North America. Profit before income taxes increased by ¥2.5 billion or 1.8%, year over year, to ¥140.2 billion. Profit for the period decreased by ¥13.2 billion or 12.9%, year over year, to ¥88.9 billion. Profit attributable to owners of the parent company decreased by ¥15.2 billion or 16.1% to ¥79.3 billion.

Revenue in Japan increased by ¥28.7 billion, or 2.9%, year over year, to ¥1,013.3 billion due to strong vehicle sales increase. Operating profit decreased by ¥31.8 billion, or 70.4%, year over year, to ¥13.3 billion due to the impact of the exchange rate and investment in people and future investment in R&D, etc., despite an increase in production volume.

Revenue in North America decreased by ¥26.9 billion, or 5.4%, year over year, to ¥473.2 billion due to the strong yen. Operating profit decreased by ¥0.7 billion, or 3.0%, year over year, to ¥22.6 billion due to the impact of tariffs despite efforts of cost reduction.

Revenue in Europe decreased by ¥12.8 billion, or 6.4%, year over year, to ¥186.9 billion due to a decrease in vehicle sales. Operating profit increased by ¥0.2 billion, or 4.4%, year over year, to ¥5.2 billion due to cost reduction efforts and as a result of structural reform despite a decrease in production volume.

Revenue in Asia decreased by ¥2.4 billion, or 0.5%, year over year, to ¥459.0 billion due to the strong yen despite an increase in vehicle sales to Japanese customers. Operating profit increased by ¥11.9 billion, or 33.3%, year over year, to ¥47.7 billion due to production volume increase and efforts of cost reduction and result of structural reform.

Revenue in other regions increased by ¥1.2 billion, or 4.0%, year over year, to ¥30.1 billion. Operating profit decreased by ¥0.4 billion, or 7.3%, year over year, to ¥5.5 billion.

2. Summary of Financial Position

Total assets as of June 30, 2025, decreased by ¥97.7 billion, to ¥8,027.3 billion compared with the prior year-end, mainly due to a decrease in other financial assets.

The total for current and non-current liabilities increased by ¥87.8 billion, to ¥3,023.8 billion compared with prior year-end, mainly due to an increase in bonds and borrowings.

Equity decreased by ¥185.5 billion, to ¥5,003.4 billion compared with prior year-end, mainly due to a purchase of treasury shares.

3. Summary of Financial Forecast

The full-year forecast for the fiscal year ending March 31, 2026, reflecting the results of the first quarter, and the expected increase in sales due to the reflection of tariff costs from the second quarter onwards, the Company expects revenue to be ¥7,200.0 billion. The company will carefully examine these tariff costs and strive to minimize their impact by reducing costs. However, any unavoidable impact will be reflected in the pricing accordingly. Operating profit remains unchanged at ¥675.0 billion, as the downturn from the previously announced forecast due to the impact of tariffs in the first quarter is offset by a steady reflection of price increases from the second quarter onwards.

Profit before income taxes is expected to be ¥743.0 billion, profit for the year to be ¥569.0 billion, and profit attributable to owners of the parent company to be ¥515.0 billion.

The exchange rates assumed from the second quarter onward are 1 USD = 145 yen and 1 EUR = 160 yen.

The above includes future forecasts based on information currently available. Actual results may differ materially from these forecasts due to changes in business operations, exchange rate fluctuations, and other internal and external factors.

Unaudited Condensed Interim Consolidated Statement of Financial Position

[As of June 30, 2025]

(Unit: Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and cash equivalents	986,531	1,137,269
Trade and other receivables	1,242,986	1,158,231
Inventories	1,203,066	1,216,403
Other financial assets	112,714	64,665
Other current assets	164,681	196,075
Subtotal	3,709,978	3,772,643
Assets held for sale	199,861	241,622
Total current assets	3,909,839	4,014,265
Non-current assets		
Property, plant and equipment	2,009,710	1,999,536
Right-of-use assets	52,808	52,350
Intangible assets	229,337	235,830
Other financial assets	1,622,081	1,422,535
Investments accounted for using the equity method	123,901	120,478
Retirement benefit assets	70,484	70,336
Deferred tax assets	75,946	75,437
Other non-current assets	30,894	36,507
Total non-current assets	4,215,161	4,013,009
Total assets	8,125,000	8,027,274

(Unit: Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Liabilities and equity		
Current liabilities		
Bonds and borrowings	252,364	416,693
Trade and other payables	1,274,907	1,294,081
Other financial liabilities	38,278	42,069
Income tax payables	117,987	55,125
Provisions	286,918	249,239
Other current liabilities	88,641	113,840
Subtotal	2,059,095	2,171,047
Liabilities directly associated with assets held for sale	50,243	64,755
Total current liabilities	2,109,338	2,235,802
Non-current liabilities		
Bonds and borrowings	447,020	442,310
Other financial liabilities	26,754	28,362
Retirement benefit liabilities	221,883	221,392
Provisions	1,563	1,477
Deferred tax liabilities	116,215	80,107
Other non-current liabilities	13,309	14,388
Total non-current liabilities	826,744	788,036
Total liabilities	2,936,082	3,023,838
Equity		
Capital stock	187,457	187,457
Capital surplus	275,797	276,051
Treasury stock	(189,428)	(307,498)
Other components of equity	1,195,454	1,070,731
Other comprehensive income associated with assets held for sale	115,884	150,592
Retained earnings	3,393,102	3,438,385
Equity attributable to owners of the parent company	4,978,266	4,815,718
Non-controlling interests	210,652	187,718
Total equity	5,188,918	5,003,436
Total liabilities and equity	8,125,000	8,027,274

Unaudited Condensed Interim Consolidated Statement of Income

[For the three-month period ended June 30, 2025]

(Unit: Millions of yen)

	Three-month period ended June 30, 2024	Three-month period ended June 30, 2025
Revenue	1,753,841	1,754,137
Cost of revenue	(1,502,027)	(1,508,446)
Gross profit	251,814	245,691
Selling, general and administrative expenses	(133,682)	(138,875)
Other income	7,128	5,202
Other expenses	(4,692)	(4,813)
Operating profit	120,568	107,205
Finance income	35,696	34,226
Finance costs	(7,832)	(4,996)
Foreign exchange (losses) gains	(12,311)	3,928
Share of the profit (loss) of associates and joint ventures accounted for using the equity method	1,597	(136)
Profit before income taxes	137,718	140,227
Income tax expenses	(35,697)	(51,361)
Profit for the period	102,021	88,866
Attributable to:		
Owners of the parent company	94,459	79,268
Non-controlling interests	7,562	9,598

(Unit: Yen)

Earnings per share		
Basic	32.45	28.50
Diluted	—	—

Unaudited Condensed Interim Consolidated Statement of Comprehensive Income

[For the three-month period ended June 30, 2025]

(Unit: Millions of yen)

	Three-month period ended June 30, 2024	Three-month period ended June 30, 2025
Profit for the period	102,021	88,866
Other comprehensive loss		
Items that will not be reclassified subsequently to profit or loss		
Net fair value loss on equity instruments designated as FVTOCI	(194,617)	(3,135)
Remeasurements of defined benefit pension plans	35	551
Share of other comprehensive (loss) income of investments accounted for using the equity method	(4)	25
Total	(194,586)	(2,559)
Items that may be reclassified subsequently to profit or loss		
Exchange differences on translating foreign operations	132,598	(31,284)
Cash flow hedges	274	833
Share of other comprehensive income (loss) of investments accounted for using the equity method	4,298	(1,444)
Total	137,170	(31,895)
Total other comprehensive loss	(57,416)	(34,454)
Comprehensive income for the period	44,605	54,412
Attributable to:		
Owners of the parent company	30,642	45,674
Non-controlling interests	13,963	8,738

Unaudited Condensed Interim Consolidated Statement of Changes in Equity

[For the three-month period ended June 30, 2025]

(Unit: Millions of yen)

	Equity attributable to owners of the parent company					
	Capital stock	Capital surplus	Treasury stock	Other components of equity		
				Net fair value gain on equity instruments designated as FVTOCI	Remeasurements of defined benefit pension plans	Exchange differences on translating foreign operations
As of April 1, 2024	187,457	273,481	(452,140)	1,301,445	—	518,254
Profit for the period	—	—	—	—	—	—
Other comprehensive (loss) income	—	—	—	(194,181)	35	130,055
Comprehensive (loss) income for the period	—	—	—	(194,181)	35	130,055
Acquisition of treasury stock	—	—	(1)	—	—	—
Disposal of treasury stock	—	59	147	—	—	—
Dividends	—	—	—	—	—	—
Changes in the ownership interest in subsidiaries without a loss of control	—	(354)	—	—	—	—
Transfer to retained earnings	—	—	—	(125,084)	(35)	—
Transfer from retained earnings to capital surplus	—	—	—	—	—	—
Transfer to other comprehensive income associated with assets held for sale	—	—	—	51,792	—	—
Other	—	—	—	—	—	—
Total transactions with the owners	—	(295)	146	(73,292)	(35)	—
As of June 30, 2024	187,457	273,186	(451,994)	1,033,972	—	648,309

As of April 1, 2025	187,457	275,797	(189,428)	706,643	—	490,217
Profit for the period	—	—	—	—	—	—
Other comprehensive (loss) income	—	—	—	(3,021)	550	(31,956)
Comprehensive (loss) income for the period	—	—	—	(3,021)	550	(31,956)
Acquisition of treasury stock	—	—	(118,593)	—	—	—
Disposal of treasury stock	—	(9)	523	—	—	—
Dividends	—	—	—	—	—	—
Changes in the ownership interest in subsidiary without a loss of control	—	—	—	—	—	—
Transfer to retained earnings	—	—	—	(55,885)	(550)	—
Transfer from retained earnings to capital surplus	—	263	—	—	—	—
Transfer to other comprehensive income associated with assets held for sale	—	—	—	(34,708)	—	—
Other	—	—	—	14	—	—
Total transactions with the owners	—	254	(118,070)	(90,579)	(550)	—
As of June 30, 2025	187,457	276,051	(307,498)	613,043	—	458,261

(Unit: Millions of yen)

	Equity attributable to owners of the parent company					Non-controlling interests	Total equity
	Other components of equity		Other comprehensive income associated with assets held for sale	Retained earnings	Total		
	Cash flow hedges	Total					
As of April 1, 2024	(4,141)	1,815,558	258,936	3,451,694	5,534,986	211,519	5,746,505
Profit for the period	—	—	—	94,459	94,459	7,562	102,021
Other comprehensive (loss) income	274	(63,817)	—	—	(63,817)	6,401	(57,416)
Comprehensive (loss) income for the period	274	(63,817)	—	94,459	30,642	13,963	44,605
Acquisition of treasury stock	—	—	—	—	(1)	—	(1)
Disposal of treasury stock	—	—	—	—	206	—	206
Dividends	—	—	—	(87,327)	(87,327)	(13,997)	(101,324)
Changes in the ownership interest in subsidiaries without a loss of control	—	—	—	—	(354)	(391)	(745)
Transfer to retained earnings	—	(125,119)	—	125,119	—	—	—
Transfer from retained earnings to capital surplus	—	—	—	—	—	—	—
Transfer to other comprehensive income associated with assets held for sale	—	51,792	(51,792)	—	—	—	—
Other	—	—	—	—	—	43	43
Total transactions with the owners	—	(73,327)	(51,792)	37,792	(87,476)	(14,345)	(101,821)
As of June 30, 2024	(3,867)	1,678,414	207,144	3,583,945	5,478,152	211,137	5,689,289

As of April 1, 2025	(1,406)	1,195,454	115,884	3,393,102	4,978,266	210,652	5,188,918
Profit for the period	—	—	—	79,268	79,268	9,598	88,866
Other comprehensive (loss) income	833	(33,594)	—	—	(33,594)	(860)	(34,454)
Comprehensive (loss) income for the period	833	(33,594)	—	79,268	45,674	8,738	54,412
Acquisition of treasury stock	—	—	—	—	(118,593)	—	(118,593)
Disposal of treasury stock	—	—	—	—	514	—	514
Dividends	—	—	—	(90,157)	(90,157)	(31,672)	(121,829)
Changes in the ownership interest in subsidiary without a loss of control	—	—	—	—	—	—	—
Transfer to retained earnings	—	(56,435)	—	56,435	—	—	—
Transfer from retained earnings to capital surplus	—	—	—	(263)	—	—	—
Transfer to other comprehensive income associated with assets held for sale	—	(34,708)	34,708	—	—	—	—
Other	—	14	—	—	14	—	14
Total transactions with the owners	—	(91,129)	34,708	(33,985)	(208,222)	(31,672)	(239,894)
As of June 30, 2025	(573)	1,070,731	150,592	3,438,385	4,815,718	187,718	5,003,436

Unaudited Condensed Interim Consolidated Statement of Cash Flows

[For the three-month period ended June 30, 2025]

(Unit: Millions of yen)

	Three-month period ended June 30, 2024	Three-month period ended June 30, 2025
Cash flows from operating activities		
Profit before income taxes	137,718	140,227
Depreciation	94,956	92,182
Decrease in retirement benefit liabilities	(465)	(896)
Decrease in retirement benefit assets	66	231
Interest and dividend income	(35,517)	(33,321)
Interest expenses	3,096	3,522
Foreign exchange gains	(5,246)	(50)
Share of the (profit) loss of associates and joint ventures accounted for using the equity method	(1,597)	136
(Gains) losses on sales or disposal of property, plant and equipment	(199)	1,410
Decrease in trade receivables	98,609	76,329
Increase in inventories	(602)	(16,779)
Decrease in trade payables	(36,032)	(9,183)
Increase (decrease) in provisions	2,691	(37,662)
Other	43,891	41,976
Subtotal	301,369	258,122
Interest received	7,823	9,130
Dividends received	29,474	26,665
Interest paid	(3,763)	(3,629)
Income taxes paid	(61,732)	(125,911)
Net cash provided by operating activities	273,171	164,377
Cash flows from investing activities		
(Increase) decrease in time deposits	(18,129)	22,771
Purchases of property, plant and equipment	(90,582)	(86,537)
Proceeds from sales of property, plant and equipment	5,486	2,552
Purchases of intangible assets	(15,207)	(14,937)
Purchases of equity instruments	(1,939)	(113)
Purchases of debt instruments	(152)	(142)
Proceeds from sales of equity instruments	295,304	143,903
Proceeds from sales and redemption of debt instruments	252	277
Other	(8,131)	(7,182)
Net cash provided by investing activities	166,902	60,592
Cash flows from financing activities		
Net (decrease) increase in short-term borrowings	(88,173)	59,030
Proceeds from borrowings	503	118,785
Repayments of long-term borrowings	(27)	(6,748)
Repayments of lease liabilities	(8,222)	(6,310)
Dividends paid	(87,327)	(90,157)
Dividends paid to non-controlling interests	(15,123)	(31,672)
Purchase of treasury shares	(1)	(118,593)
Decrease in deposits for purchase of treasury shares	—	18,594
Other	(1,108)	416
Net cash used in financing activities	(199,478)	(56,655)
Foreign currency translation adjustments on cash and cash equivalents	42,525	(17,576)
Net increase in cash and cash equivalents	283,120	150,738
Cash and cash equivalents at beginning of period	789,390	986,531
Cash and cash equivalents at end of period	1,072,510	1,137,269

Notes to Unaudited Condensed Interim Consolidated Financial Statements

Basis of Presentation of Consolidated Financial Statements

The accompanying condensed interim consolidated financial statements have been prepared in accordance with the Article 5-2 of the Tokyo Stock Exchange and the Nagoya Stock Exchange's standards for preparation of quarterly financial statements, omitting certain disclosures under the Article 5-5 of the Tokyo Stock Exchange and the Nagoya Stock Exchange's standards for preparation of quarterly financial statements. A part of the disclosures required under International Accounting Standard 34 "Interim Financial Reporting" is omitted under the Article 5-5 of the Tokyo Stock Exchange and the Nagoya Stock Exchange's standards for preparation of quarterly financial statements.

Assumption for Going Concern

There are no applicable items.

Segment information

(1) Outline of reportable segments

In the three-month period ended June 30, 2025, there were no material changes to the method used to identify the reportable segments, the business activities carried out by each reportable segment, or the measurement standards used to determine segment profits.

(2) Revenue, profit/loss for each reportable segment

[For the three-month period ended June 30, 2024]

(Unit: Millions of yen)

	Reportable segment					Others (Note)	Eliminations	Consolidated
	Japan	North America	Europe	Asia	Total			
Revenue								
Customers	655,370	495,572	182,321	391,651	1,724,914	28,927	—	1,753,841
Intersegment	329,191	4,561	17,463	69,726	420,941	32	(420,973)	—
Total	984,561	500,133	199,784	461,377	2,145,855	28,959	(420,973)	1,753,841
Segment profit	45,099	23,288	4,994	35,763	109,144	5,943	5,481	120,568
Finance income								35,696
Finance costs								(7,832)
Foreign exchange losses								(12,311)
Share of the profit of associates and joint ventures accounted for using the equity method								1,597
Profit before income taxes								137,718

(Note) "Others" is an operating segment that is not included in the reportable segments, such as business activities of subsidiaries in South America.

[For the three-month period ended June 30, 2025]

(Unit: Millions of yen)

	Reportable segment					Others (Note)	Eliminations	Consolidated
	Japan	North America	Europe	Asia	Total			
Revenue								
Customers	706,619	470,541	168,464	378,454	1,724,078	30,059	—	1,754,137
Intersegment	306,670	2,689	18,471	80,506	408,336	60	(408,396)	—
Total	1,013,289	473,230	186,935	458,960	2,132,414	30,119	(408,396)	1,754,137
Segment profit	13,343	22,580	5,215	47,661	88,799	5,509	12,897	107,205
Finance income								34,226
Finance costs								(4,996)
Foreign exchange gains								3,928
Share of the loss of associates and joint ventures accounted for using the equity method								(136)
Profit before income taxes								140,227

(Note) "Others" is an operating segment that is not included in the reportable segments, such as business activities of subsidiaries in South America.