

July 31, 2025

To whom it may concern

Company name: PILLAR Corporation
Name of representative: Yoshinobu Iwanami, President
(Securities code: 6490; Prime
Market of the Tokyo Stock
Exchange)
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Vice President and Executive
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**Notice Concerning Completion of Payment for Disposal of Treasury Shares
as Remuneration for Restricted Shares**

PILLAR Corporation (the “Company”) hereby announces that it completed payment procedures today for the disposal of treasury shares as remuneration for restricted shares, which was resolved at the meetings of its Board of Directors held on June 20, 2025 and July 9, 2025. For details, please refer to the “Notice Concerning Disposal of Treasury Shares as Remuneration for Restricted Shares” announced on June 20, 2025 and “(Partial Change to Disclosed Matter) Notice Concerning Disposal of Treasury Shares as Remuneration for Restricted Shares” announced on July 9, 2025.

Summary of disposal of treasury shares

(1) Type and number of shares of disposal	21,884 of the Company’s common shares
(2) Disposal value	3,655 yen per share
(3) Total amount of disposal	79,986,020 yen
(4) Allottees, number of allottees, and number of shares of disposal	Directors (excluding Outside Directors and Directors who are Audit and Supervisory Committee Members): four (4) persons; 21,884 shares
(5) Date of disposal	July 31, 2025