

August 5, 2025

(in Japanese yen rounded to millions, except amounts per share)

(Percentage indicates change from same period of the previous fiscal year)

Note: Comprehensive income	FY2026 1st quarter	(53,033)	millions of yen (	- %)
	FY2025 1st quarter	71,804	millions of yen (	(2.8) %)

	Total Assets	Net Assets	Equity Ratio
As of	millions of yen	millions of yen	%
June 30, 2025	3,922,279	1,737,970	43.9
March 31, 2025	4,090,081	1,810,029	43.8

As of June 30, 2025	1,720,458	millions of yen
As of March 31, 2025	1,792,282	millions of yen

	Dividends Per Share				
	1st Qtr.	2nd Qtr.	3rd Qtr.	Year End	Full-Year
FY2025	yen -	yen 25.00	yen -	yen 30.00	yen 55.00
FY2026	-				
FY2026 (Forecast)		25.00	-	-	

The year-end dividend forecast for the fiscal year ending March 31, 2026 is to be determined.

(Percentage indicates change from the previous fiscal year)

	Net Sales		Operating Income		Ordinary Income		Net Income Attributable to Owners of the Parent		Net Income Per Share
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	yen
FY2026 Full Year	4,900,000	(2.4)	50,000	(73.1)	53,000	(72.0)	20,000	(82.5)	31.73

Note: Revision of the consolidated financial forecast most recently announced: Yes

**Notes:**

- (1) **Significant changes in the scope of consolidation during the period:** None
- (2) **Application of accounting treatment specific to preparation of quarterly consolidated financial statements:** None
- (3) **Changes in accounting policies / Changes in accounting estimates / Restatement:**
- |  |        |
|--|--------|
| 1) Changes in accounting policies with accompanying revision of accounting standards | : None |
| 2) Voluntary changes in accounting policies except 1)                                | : None |
| 3) Changes in accounting estimates   | : None |
| 4) Restatement   | : None |

(4) **Number of outstanding shares (Common stock)**

1) Number of outstanding shares (including treasury stock)		
	As of June 30, 2025	631,803,979 shares
	As of March 31, 2025	631,803,979 shares
2) Number of treasury stock		
	As of June 30, 2025	1,415,907 shares
	As of March 31, 2025	1,454,028 shares
3) Average number of outstanding shares		
	For 3 months ended June 30, 2025	630,369,629 shares
	For 3 months ended June 30, 2024	630,117,398 shares

**Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:** None

**Cautionary Statements with Respect to Forward-Looking Statements**

The financial forecast and other descriptions of the future presented in this document are an outlook based on our judgments and projections. The judgments and projections are based on information presently available. As such, the financial forecast and future descriptions are subject to uncertainties and risks and are not contemplated to ensure the fulfillment thereof. Accordingly, the actual financial performance may vary significantly due to various factors.

For detail such as precondition of the financial forecast, please refer to “1. Overview of Consolidated Business Results, etc. for the Quarterly Period - (3) Future Estimates such as Consolidated Financial Forecast” on page 4 of the attachment.

## **ATTACHMENT**

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#### **(Reference)**

**Financial Summary (Consolidated)**

**For the First Quarter of the Fiscal Year Ending March 31, 2026**

# 1. Overview of Consolidated Business Results, etc. for the Quarterly Period

## (1) Overview of Consolidated Business Results

(Global Sales)

Global sales volume for the first three months of the fiscal year ending March 31, 2026 was 301 thousand units, down 2.8% year on year, as increased sales in the Japanese market were offset by decreased sales in the European market, which was in a model transition period for the Mazda CX-5, and in the U.S. market, which was affected by tariffs.

(In thousands of units)

	FY 2025 First 3 Months (Apr.'24-Jun.'24)	FY 2026 First 3 Months (Apr.'25-Jun.'25)	vs. Prior Year	
			Volume	Rate (%)
Japan	29	32	3	10.5
North America	146	147	1	0.7
Europe	49	39	(10)	(20.8)
China	18	18	(0)	(2.3)
Other	67	65	(2)	(3.1)
Total	309	301	(9)	(2.8)

<Breakdown>

USA	102	100	(2)	(2.3)
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(Consolidated Financial Results)

Financial performance on a consolidated basis for the first three months of the fiscal year ending March 31, 2026 was as follows. Net sales amounted to ¥1,099.8 billion, a decrease of ¥105.8 billion or 8.8% compared to the corresponding period in the previous fiscal year. Operating loss amounted to ¥46.1 billion. (For the first three months of the previous fiscal year, operating income was ¥50.4 billion.) Ordinary loss amounted to ¥34.3 billion. (For the first three months of the previous fiscal year, ordinary income was ¥80.3 billion.) Net loss attributable to owners of the parent amounted to ¥42.1 billion, reflecting the factors such as extra retirement expenses and income taxes. (For the first three months of the previous fiscal year, net income attributable to owners of the parent was ¥49.8 billion.)

Operating income changes (a decrease of ¥96.5 billion compared to the corresponding period in the previous fiscal year changes) were as follows.

Tariff Impact	(69.7) billion yen
Reduction to Tariff	20.1 billion yen
Volume & mix	(13.1) billion yen
Exchange rate	(26.8) billion yen
Raw material, logistics costs, etc.	(3.6) billion yen
Cost improvement	4.3 billion yen
Fixed costs and others	(7.7) billion yen
Total	(96.5) billion yen

## **(2) Overview of Consolidated Financial Position and Cash Flows**

### **(Assets, Liabilities and Net Assets)**

As of June 30, 2025, total assets decreased ¥167.8 billion from the end of the previous fiscal year, to ¥3,922.3 billion. Total liabilities decreased ¥95.7 billion from the end of the previous fiscal year to ¥2,184.3 billion. Net Assets as of June 30, 2025 decreased ¥72.1 billion from the end of the previous fiscal year to ¥1,738.0 billion, mainly reflecting net loss attributable to owners of the parent of ¥42.1 billion. Equity ratio increased 0.1 percentage points from the end of the previous fiscal year to 43.9% (Percentage after consideration of the equity credit attributes of the subordinated loan was 44.8%).

### **(Cash Flows)**

Cash and cash equivalent as of June 30, 2025 decreased ¥116.2 billion from the end of the previous fiscal year to ¥989.3 billion. Interest-bearing debt as of June 30, 2025 decreased ¥5.6 billion from the end of previous fiscal year to ¥699.6 billion. As a result, we are in a net cash position of ¥289.7 billion.

Cash flows for the first three months of the fiscal year ending March 31, 2026 by activities were as follows.

#### **Cash flows from operating activities**

Net cash used in operating activities was ¥141.1 billion, reflecting loss before income taxes of ¥42.9 billion and decrease in account payables, etc. (For the first three months of the previous fiscal year, net cash provided by operating activities was ¥26.2 billion.)

#### **Cash flows from investing activities**

Net cash provided by investing activities was ¥44.3 billion, mainly reflecting net decrease/increase in time deposits. (For the first three months of the previous fiscal year, net cash used in investing activities was ¥20.2 billion.)

As a result, consolidated free cash flow (net of operating and investing activities) was negative ¥96.8 billion. (For the first three months of the previous fiscal year, consolidated free cash flow was positive ¥6.0 billion.)

#### **Cash flows from financing activities**

Net cash used in financing activities was ¥25.7 billion, mainly reflecting payments of dividends and repayments of long-term loans payable, offset by funds raised through long-term loans. (For the first three months of the previous fiscal year, net cash used in financing activities was ¥13.4 billion.)

### (3) Future Estimates such as Consolidated Financial Forecast

The consolidated financial forecast, which was undecided in the “Consolidated Financial Results for the Fiscal Year Ended March 31, 2025” released on May 12, 2025 in order to carefully assess developments such as the U.S. government’s tariff policies, has now been formulated based on currently available information and projections, as follows.

For more information, please refer to the “Notice of Revision of Consolidated Financial Forecast and Dividend Forecast for the Fiscal Year Ending March 31, 2026” that has been released today.

#### Consolidated Financial Forecast and Global Sales Volume Forecast (April 1, 2025 through March 31, 2026)

##### Consolidated Financial Forecast

	Full Year	vs. Prior Year
Net Sales	4,900.0 billion yen	(2.4) %
Operating Income	50.0 billion yen	(73.1) %
Ordinary Income	53.0 billion yen	(72.0) %
Net Income Attributable to Owners of the parent	20.0 billion yen	(82.5) %
Exchange rate:		
USD	145 Yen	(8) Yen
EUR	169 Yen	5 Yen

##### Global Sales Volume Forecast

	Full Year	vs. Prior Year
Japan	161 thousand units	6.2 %
North America	595 thousand units	(3.5) %
Europe	177 thousand units	1.6 %
China	76 thousand units	2.4 %
Other	291 thousand units	1.9 %
Total	1,300 thousand units	(0.2) %

Note: The forecast stated above is based on management’s judgment and views in light of information presently available. By nature, such forecasts are subject to risks and uncertainties, and are not contemplated to ensure the fulfillment thereof. Therefore, we advise against making an investment decision by solely relying on this forecast. Variables that could affect the actual financial results include, but are not limited to, the economic environments surrounding our business areas and fluctuations in exchange rates.

## 2. Quarterly Consolidated Financial Statements and Major Footnotes

### (1) Quarterly Consolidated Balance Sheets

(Millions of Yen)

	FY2025	FY2026
As of	March 31, 2025	June 30, 2025
<b>ASSETS</b>		
Current Assets:		
Cash and deposits	1,001,379	896,057
Trade notes and accounts receivable	148,839	138,502
Securities	206,000	117,000
Inventories	659,157	675,245
Other	212,782	223,104
Allowance for doubtful receivables	(505)	(406)
Total current assets	2,227,652	2,049,502
Non-current Assets:		
Proper Property, plant and equipment:		
Buildings and structures (net)	206,170	207,205
Machinery, equipment and vehicles (net)	419,655	414,455
Land	422,843	422,121
Leased assets (net)	33,147	31,169
Other (net)	140,955	133,467
Total property, plant and equipment	1,222,770	1,208,417
Intangible assets:	70,079	71,325
Investments and other assets:		
Investment securities	271,063	260,307
Asset for retirement benefits	111,800	112,695
Other	186,985	220,292
Allowance for doubtful receivables	(268)	(259)
Total investments and other assets	569,580	593,035
Total non-current assets	1,862,429	1,872,777
otal Assets	4,090,081	3,922,279

(Millions of Yen)

	FY2025	FY2026
As of	March 31, 2025	June 30, 2025
<b>LIABILITIES</b>		
Current Liabilities:		
Trade notes and accounts payable	473,851	429,203
Short-term loans payable	32,300	33,603
Long-term loans payable due within one year	111,747	53,415
Lease obligations	7,805	7,743
Income taxes payable	11,678	6,569
Accrued expenses	452,394	442,035
Reserve for warranty expenses	179,854	177,503
Provision for loss on production termination	20,319	7,784
Provision related to environmental regulations	18,830	22,923
Other	192,615	166,738
Total current liabilities	1,501,393	1,347,516
Non-current Liabilities:		
Bonds	125,000	125,000
Long-term loans payable	417,720	470,162
Lease obligations	28,427	26,663
Deferred tax liability related to land revaluation	66,246	66,246
Provision related to environmental regulations	43,268	53,989
Liability for retirement benefits	68,724	68,575
Other	29,274	26,158
Total non-current liabilities	778,659	836,793
Total Liabilities	2,280,052	2,184,309
<b>NET ASSETS</b>		
Capital and Retained Earnings:		
Common stock	283,957	283,957
Capital surplus	263,059	263,048
Retained earnings	951,634	890,619
Treasury stock	(1,576)	(1,534)
Total capital and retained earnings	1,497,074	1,436,090
Accumulated Other Comprehensive Income/(Loss):		
Net unrealized gain/(loss) on available-for-sale securities	42,375	38,677
Deferred gains/(losses) on hedges	304	241
Land revaluation	143,459	143,459
Foreign currency translation adjustment	68,336	62,568
Accumulated adjustments for retirement benefits	40,734	39,423
Total accumulated other comprehensive income/(loss)	295,208	284,368
Stock Acquisition Rights	398	368
Non-controlling Interests	17,349	17,144
Total Net Assets	1,810,029	1,737,970
Total Liabilities and Net Assets	4,090,081	3,922,279



## (2) Quarterly Consolidated Statements of Operations and Comprehensive Income

### Quarterly Consolidated Statements of Operations

(For the first three months ended June 30, 2024 and 2025)

(Millions of Yen)

	FY2025	FY2026
For the first three months ended	June 30, 2024	June 30, 2025
Net sales	1,205,563	1,099,770
Cost of sales	948,488	931,521
Gross profit	257,075	168,249
Selling, general and administrative expenses	206,715	214,364
Operating income/(loss)	50,360	(46,115)
Non-operating income		
Interest income	6,101	5,731
Equity in net income of affiliated companies	5,214	4,160
Foreign exchange gain	24,071	5,574
Other	2,258	1,974
Total	37,644	17,439
Non-operating expenses		
Interest expense	2,476	2,726
Loss on transfer of receivables	4,507	1,943
Other	754	910
Total	7,737	5,579
Ordinary income/(loss)	80,267	(34,255)
Extraordinary income		
Gain on sales of property, plant and equipment	381	169
Total	381	169
Extraordinary losses		
Loss on sales and retirement of property, plant and equipment	1,323	1,055
Impairment loss	142	257
Extra retirement expenses	-	7,510
Other	-	32
Total	1,465	8,854
Income/(loss) before income taxes	79,183	(42,940)
Income taxes		
Current	36,555	3,626
Deferred	(7,703)	(4,552)
Total	28,852	(926)
Net income/(loss)	50,331	(42,014)
Net income attributable to Non-controlling interests	517	90
Net income/(loss) attributable to owners of the parent	49,814	(42,104)

**Quarterly Consolidated Statements of Comprehensive Income**  
**(For the first three months ended June 30, 2024 and 2025)**

(Millions of Yen)

	FY2025	FY2026
For the first three months ended	June 30, 2024	June 30, 2025
Net income/(loss)	50,331	(42,014)
Other comprehensive income		
Net unrealized gain/(loss) on available-for-sale securities	(14,155)	(3,698)
Deferred gains/(losses) on hedges	(24)	-
Foreign currency translation adjustment	34,146	(743)
Adjustments for retirement benefits	(1,156)	(1,315)
Share of other comprehensive income/(loss) of affiliates accounted for using equity method	2,662	(5,263)
Total	21,473	(11,019)
Comprehensive income	71,804	(53,033)
Comprehensive income attributable to:		
Owners of the parent	70,452	(52,944)
Non-controlling interests	1,352	(89)

### (3) Quarterly Consolidated Statements of Cash Flows

(Millions of Yen)

	FY2025	FY2026
For the first three months ended	June 30, 2024	June 30, 2025
Cash flows from operating activities:		
Income/(loss) before income taxes	79,183	(42,940)
Depreciation and amortization	28,991	29,016
Impairment loss	142	257
Increase/(decrease) in allowance for doubtful receivables	(127)	(123)
Increase/(decrease) in reserve for warranty expenses	3,555	(2,490)
Increase/(decrease) in provision for loss on production termination	-	(12,535)
Increase/(decrease) in provision related to environmental regulations	10,444	14,759
Net changes in asset and liability for retirement benefits	(1,558)	(2,456)
Interest and dividend income	(6,717)	(5,917)
Interest expense	2,476	2,726
Equity in net loss/(income) of affiliated companies	(5,214)	(4,160)
Loss/(gain) on sales and retirement of property, plant and equipment	942	886
Decrease/(increase) in trade notes and accounts receivable	9,770	11,397
Decrease/(increase) in inventories	(41,118)	(15,396)
Decrease/(increase) in other current assets	14,345	(10,071)
Increase/(decrease) in trade notes and accounts payable	27,621	(43,486)
Increase/(decrease) in other current liabilities	(562)	(24,485)
Other	(37,077)	(33,596)
Subtotal	85,096	(138,614)
Interest and dividends received	12,185	11,823
Interest paid	(2,448)	(2,865)
Income taxes refunded/(paid)	(68,663)	(11,441)
Net cash provided by/(used in) operating activities	26,170	(141,097)
Cash flows from investing activities:		
Net decrease/(increase) in time deposits	4	43,210
Net decrease/(increase) in securities	-	35,000
Purchase of investment securities	(346)	(499)
Purchase of property, plant and equipment	(24,305)	(30,472)
Proceeds from sales of property, plant and equipment	368	702
Purchase of intangible assets	(5,338)	(5,740)
Net decrease/(increase) in short-term loans receivable	9,286	(4,169)
Other	117	6,248
Net cash provided by/(used in) investing activities	(20,214)	44,280

(Millions of Yen)

	FY2025	FY2026
For the first three months ended	June 30, 2024	June 30, 2025
Cash flows from financing activities:		
Net increase/(decrease) in short-term loans payable	2,830	1,303
Proceeds from long-term loans payable	23,500	67,500
Repayments of long-term loans payable	(16,068)	(73,357)
Proceeds from sale and leaseback transactions	10	6
Repayments of lease obligations	(1,520)	(1,482)
Cash dividends paid	(22,053)	(18,911)
Cash dividends paid to non-controlling interests	(126)	(802)
Net decrease/(increase) in treasury stock	73	30
Net cash provided by/(used in) financing activities	(13,354)	(25,713)
Effect of exchange rate fluctuations on cash and cash equivalents	33,058	6,288
Net increase/(decrease) in cash and cash equivalents	25,660	(116,242)
Cash and cash equivalents at beginning of the period	919,265	1,105,585
Cash and cash equivalents at end of the period	944,925	989,343

**(4) Footnotes to the Quarterly Consolidated Financial Statement**

**Note on the Assumptions as Going Concern**

No items to disclose.

**Significant Changes in the Amount of Equity**

No items to disclose.

## Segment Information

### I. FY2025 First Three Months (April 1, 2024 through June 30, 2024)

#### 1) Net sales and Income or Loss by Reportable Segments

(Millions of yen)

FY2025 First Three Months Ended June 30, 2024	Reportable Segments					Adjustment (Note 1)	Consolidated (Note 2)
	Japan	North America	Europe	Other areas	Total		
Net sales:							
External customers	192,701	689,288	180,472	143,102	1,205,563	-	1,205,563
Inter-segment sales or transfers	764,664	145,771	9,272	17,607	937,314	(937,314)	-
Total	957,365	835,059	189,744	160,709	2,142,877	(937,314)	1,205,563
Segment income	59,234	22,956	6,129	5,834	94,153	(43,793)	50,360

Notes: 1. The adjustment on segment income is eliminations of inter-segment transactions.

2. The segment income is reconciled with the operating income in the consolidated statement of operations for FY2025 first three months ended June 30, 2024.

#### 2) Impairment Loss on Property, Plant and Equipment and Goodwill by Reportable Segment

Impairment losses on property, plant and equipment, gains from negative goodwill and changes in the amount of goodwill, that were material, were not recognized.

### II. FY2026 First Three Months (April 1, 2025 through June 30, 2025)

#### 1) Net sales and Income or Loss by Reportable Segments

(Millions of yen)

FY2026 First Three Months Ended June 30, 2025	Reportable Segments					Adjustment (Note 1)	Consolidated (Note 2)
	Japan	North America	Europe	Other areas	Total		
Net sales:							
External customers	213,458	601,104	151,317	133,891	1,099,770	-	1,099,770
Inter-segment sales or transfers	535,701	73,036	7,433	15,572	631,742	(631,742)	-
Total	749,159	674,140	158,750	149,463	1,731,512	(631,742)	1,099,770
Segment income/(loss)	(64,215)	(3,176)	3,776	4,273	(59,342)	13,227	(46,115)

Notes: 1. The adjustment on segment income/(loss) is eliminations of inter-segment transactions.

2. The segment income/(loss) is reconciled with the operating loss in the consolidated statement of operations for FY2026 first three months ended June 30, 2025.

#### 2) Impairment Loss on Property, Plant and Equipment and Goodwill by Reportable Segment

Impairment losses on property, plant and equipment, gains from negative goodwill and changes in the amount of goodwill, that were material, were not recognized.

## Significant Subsequent Events

No items to disclose.

# Financial Summary (Consolidated)

For the First Quarter of the Fiscal Year Ending March 31, 2026  
(For the Three Months Ended June 30, 2025)

August 5, 2025

Mazda Motor Corporation

(In 100 millions of yen)  
(In thousands of units)  
(Upper left: return on sales)

(In 100 millions of yen) (In thousands of units) (Upper left: return on sales)			FY 2025 First 3 Months (Apr.'24-Jun.'24)		FY 2026 First 3 Months (Apr.'25-Jun.'25)		FY 2025 Full Year (Apr.'24-Mar.'25)		FY 2026 Full Year Forecast (Apr.'25-Mar.'26)	
				%		%		%		%
	Domestic	1	1,226	(26.3)	1,524	24.3	5,786	(9.6)	6,500	12.3
	Overseas	2	10,830	17.1	9,474	(12.5)	44,403	6.0	42,500	(4.3)
Net sales		3	12,056	10.5	10,998	(8.8)	50,189	4.0	49,000	(2.4)
Operating income		4	4.2% 504	67.7	(4.2%) (461)	-	3.7% 1,861	(25.7)	1.0% 500	(73.1)
Ordinary income		5	6.7% 803	25.6	(3.1%) (343)	-	3.8% 1,890	(41.0)	1.1% 530	(72.0)
Income before income taxes		6	6.6% 792	25.4	(3.9%) (429)	-	3.1% 1,558	(47.8)	0.7% 350	(77.5)
Net income attributable to owners of the parent		7	4.1% 498		(3.8%) (421)	-	2.3% 1,141	(45.1)	0.4% 200	(82.5)
Operating income by segment (geographic area)										
	Japan	8	592		(642)		485			
	North America	9	230		(32)		670			
	Europe	10	61		38		192			
	Other areas	11	58		43		231			
Operating income changes										
	Tariff Impact	12			(697)				(2,333)	
	Reduction to Tariff	13			201				881	
	Volume & mix	14			(131)				(273)	
	Exchange rate	15			(268)				(186)	
	Raw material, logistics costs, etc.	16			(36)				(250)	
	Cost improvement	17			43				400	
	Fixed costs and others	18			(77)				400	
	Total	19			(965)				(1,361)	
Average rate for the period (Yen)	USD	20	156		145		153		145	
	EUR	21	168		164		164		169	
Capital expenditures		22	172		225		1,484		1,300	
Depreciation and amortization		23	290		290		1,176		1,200	
R & D cost		24	345		445		1,680		1,600	
Total assets		25	38,832		39,223		40,901			
Net assets		26	17,861		17,205		17,923			
Financial debt		27	5,789		6,996		7,052			
Net cash		28	3,660		2,897		4,003			
Free cash flow (Operating & Investing)		29	60		(968)		1,057			
	Japan	30	29	(31.3)	32	10.5	152	(5.2)	161	6.2
	North America	31	146	14.3	147	0.7	617	20.0	595	(3.5)
	Europe	32	49	11.9	39	(20.8)	174	(3.4)	177	1.6
	China	33	18	(9.0)	18	(2.3)	74	(23.1)	76	2.4
	Other	34	67	(10.2)	65	(3.1)	285	(1.4)	291	1.9
Global sales volume		35	309	0.3	301	(2.8)	1,303	5.0	1,300	(0.2)
	Japan	36	29	(32.5)	35	22.0	136	(13.0)	158	16.5
	North America	37	154	22.5	142	(7.7)	643	14.9	582	(9.4)
	Europe	38	40	(9.7)	30	(24.6)	153	(24.3)	172	11.9
	Other	39	68	(5.8)	58	(14.4)	287	1.1	280	(2.2)
Consolidated wholesales volume		40	291	2.0	266	(8.6)	1,219	1.4	1,192	(2.2)
	Domestic	41	185	(3.7)	167	(10.0)	749	(6.3)		
	Overseas	42	115	25.8	109	(4.9)	459	9.2		
Global production volume		43	300	5.8	276	(8.0)	1,207	(1.0)		

Note: Global sales volume refers to the total retail units of Mazda-brand vehicles sold on a global basis.

Global production volume refers to the total volume of the units produced in the domestic plant and Mexico plant plus the units of Mazda-brand vehicles produced in other overseas plants (the U.S., China and Thailand).