



*Connect more. Spring into the future.*

# Supplemental Data

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(Results for 3 months ended June 30, 2025)

August 5, 2025  
West Japan Railway Company

# 1. Overview of Financial Results

## <Consolidated Results>

¥ Billions

|                                            | 3 months ended<br>Jun. 30,<br>2024 | 3 months ended<br>Jun. 30,<br>2025 | YoY                     |      | Forecasts<br>FY2026.3 | YoY                     |     |
|--------------------------------------------|------------------------------------|------------------------------------|-------------------------|------|-----------------------|-------------------------|-----|
|                                            |                                    |                                    | Increase/<br>(Decrease) | %    |                       | Increase/<br>(Decrease) | %   |
| Operating Revenues                         | 402.7                              | 427.0                              | 24.2                    | 6.0  | 1,820.0               | 112.0                   | 6.6 |
| (Transportation Revenues)                  | 212.5                              | 227.3                              | 14.8                    | 7.0  | 925.0                 | 32.3                    | 3.6 |
| Operating Income                           | 58.2                               | 63.3                               | 5.1                     | 8.9  | 190.0                 | 9.8                     | 5.5 |
| Recurring Income                           | 55.2                               | 59.7                               | 4.4                     | 8.1  | 174.0                 | 8.3                     | 5.0 |
| Income attributable to owners<br>of parent | 38.2                               | 48.8                               | 10.5                    | 27.6 | 115.0                 | 1.0                     | 0.9 |

Note: Figures in brackets ( ) are negative values.

### ■ Key Points of the Results

#### 1. Overview

- City development openings and the Osaka–Kansai Expo drove revenue and income **growth for a fifth consecutive fiscal year**.

#### 2. Segment Information

- **In the mobility segment and retail segment, revenue and income increased** due to Osaka–Kansai Expo and rising inbound demand.
- The **real estate segment posted revenue and income growth**, supported by strong performance in hotels and shopping centers driven by the opening of city development projects in Osaka and Hiroshima.
- **In the travel and regional solutions segment, revenue and income decreased** due to a downturn in the domestic travel business.

### ■ Earnings Forecast

- The earnings forecast for FY2025 remains unchanged as the forecast announced on May 2, 2025 are generally in line with expectations.

### ■ Shareholder Returns

- **Share buyback of up to ¥50.0 billion during this fiscal year** (As of June 30, 2025, the Company acquired **¥27.6 billion worth of shares**). annual dividend forecast remains unchanged at ¥86 yen per share.

# 2. Consolidated Statements of Income

¥ Billions

|                                                | 3 months ended<br>Jun. 30,<br>2024 | 3 months ended<br>Jun. 30,<br>2025 | YoY                     |             | Major factors                                                                                            | Forecasts<br>FY2026.3 | YoY                     |            |
|------------------------------------------------|------------------------------------|------------------------------------|-------------------------|-------------|----------------------------------------------------------------------------------------------------------|-----------------------|-------------------------|------------|
|                                                |                                    |                                    | Increase/<br>(Decrease) | %           |                                                                                                          |                       | Increase/<br>(Decrease) | %          |
| <b>Operating Revenues</b>                      | <b>402.7</b>                       | <b>427.0</b>                       | <b>24.2</b>             | <b>6.0</b>  | [Increase for a fifth consecutive fiscal year]                                                           | <b>1,820.0</b>        | <b>112.0</b>            | <b>6.6</b> |
| Mobility                                       | 239.4                              | 256.2                              | 16.7                    | 7.0         | Increase in transportation revenue                                                                       | 1,069.5               | 22.7                    | 2.2        |
| Retail                                         | 49.7                               | 56.6                               | 6.8                     | 13.8        | Increase in sales of goods and food services                                                             | 220.0                 | 11.7                    | 5.6        |
| Real estate                                    | 63.3                               | 64.4                               | 1.0                     | 1.7         | Decrease in real estate leasing and sales, increase in shopping center operations, and increase in hotel | 291.0                 | 58.3                    | 25.1       |
| Travel and regional solutions                  | 44.2                               | 43.1                               | (1.1)                   | (2.5)       | Decrease in travel business                                                                              | 207.0                 | 18.2                    | 9.7        |
| Other businesses                               | 5.9                                | 6.6                                | 0.6                     | 11.2        |                                                                                                          | 32.5                  | 1.0                     | 3.5        |
| <b>Operating Expenses</b>                      | <b>344.5</b>                       | <b>363.6</b>                       | <b>19.1</b>             | <b>5.5</b>  |                                                                                                          | <b>1,630.0</b>        | <b>102.2</b>            | <b>6.7</b> |
| <b>Operating Income</b>                        | <b>58.2</b>                        | <b>63.3</b>                        | <b>5.1</b>              | <b>8.9</b>  | [Increase for a fifth consecutive fiscal year]                                                           | <b>190.0</b>          | <b>9.8</b>              | <b>5.5</b> |
| Mobility                                       | 38.6                               | 43.4                               | 4.8                     | 12.5        | Increase in transportation revenue                                                                       | 127.0                 | 4.4                     | 3.7        |
| Retail                                         | 3.9                                | 5.1                                | 1.1                     | 29.9        | Increase in sales of goods and food services                                                             | 14.0                  | 0.1                     | 1.2        |
| Real estate                                    | 14.1                               | 14.4                               | 0.2                     | 2.1         | Decrease in real estate leasing and sales, increase in shopping center operations, and increase in hotel | 45.0                  | 6.0                     | 15.7       |
| Travel and regional solutions                  | 0.5                                | (0.6)                              | (1.1)                   | —           | Decrease in travel business                                                                              | 1.0                   | (0.1)                   | (11.8)     |
| Other businesses                               | 0.7                                | 0.8                                | 0.1                     | 17.9        |                                                                                                          | 3.5                   | (0.6)                   | (15.5)     |
| Non-operating revenues and expenses, net       | (2.9)                              | (3.6)                              | (0.6)                   | —           |                                                                                                          | (16.0)                | (1.5)                   | —          |
| <b>Recurring Income</b>                        | <b>55.2</b>                        | <b>59.7</b>                        | <b>4.4</b>              | <b>8.1</b>  | [Increase for a fifth consecutive fiscal year]                                                           | <b>174.0</b>          | <b>8.3</b>              | <b>5.0</b> |
| Extraordinary profit and loss, net             | 0.7                                | 3.5                                | 2.8                     | 408.9       | Increase in gain on sale of fixed assets                                                                 | (2.5)                 | (1.3)                   | —          |
| Income taxes                                   | 16.9                               | 13.5                               | (3.4)                   | (20.1)      |                                                                                                          | 50.5                  | 4.6                     | 10.1       |
| <b>Income attributable to owners of parent</b> | <b>38.2</b>                        | <b>48.8</b>                        | <b>10.5</b>             | <b>27.6</b> | [Increase for a second consecutive fiscal year]                                                          | <b>115.0</b>          | <b>1.0</b>              | <b>0.9</b> |

Note: Figures in brackets ( ) are negative values.

\* Effective from the end of FY2024, JR West has reclassified its under-elevated structure leasing business from the Mobility segment to the Real Estate segment. The figures for the same period of the previous fiscal year have been restated to reflect the new segment classification.

# 3. Major Factors of Increase/Decrease in Each Segment

¥ Billions

|                               |                                            |                                                                | 3 months ended<br>Jun. 30, 2024 | 3 months ended<br>Jun. 30, 2025 | YoY                     |                              | Major factors                                                                                                |                                                                                |
|-------------------------------|--------------------------------------------|----------------------------------------------------------------|---------------------------------|---------------------------------|-------------------------|------------------------------|--------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|
|                               |                                            |                                                                |                                 |                                 | Increase/<br>(Decrease) | %                            |                                                                                                              |                                                                                |
| Mobility                      |                                            |                                                                | Operating Revenues              | 239.4                           | 256.2                   | 16.7                         | 7.0                                                                                                          | •Increase in railway usage, including demand from the Expo and inbound tourism |
|                               |                                            |                                                                | Operating Income                | 38.6                            | 43.4                    | 4.8                          | 12.5                                                                                                         |                                                                                |
| Retail                        | Sales of goods and food services           | Operating Revenues                                             | 43.6                            | 50.6                            | 6.9                     | 16.0                         | •Increase in sales of station concourse stores                                                               |                                                                                |
|                               |                                            | <small>[restated:Accommodation-oriented budget hotels]</small> | <small>[5.8]</small>            | <small>[6.7]</small>            | <small>[0.9]</small>    | <small>[16.4]</small>        | •Increase in average daily rate                                                                              |                                                                                |
|                               |                                            | Operating Income                                               | 3.4                             | 4.7                             | 1.3                     | 38.5                         |                                                                                                              |                                                                                |
|                               |                                            | <small>[restated:Accommodation-oriented budget hotels]</small> | <small>[1.1]</small>            | <small>[2.0]</small>            | <small>[0.8]</small>    | <small>[75.2]</small>        |                                                                                                              |                                                                                |
|                               | Department stores                          | Operating Revenues                                             | 5.7                             | 5.5                             | (0.1)                   | (2.9)                        | •Decrease in duty-free sales                                                                                 |                                                                                |
|                               |                                            | Operating Income                                               | 0.4                             | 0.2                             | (0.1)                   | (37.7)                       |                                                                                                              |                                                                                |
| Real estate                   | Real estate lease and sale                 | Operating Revenues                                             | 37.6                            | 32.9                            | (4.7)                   | (12.7)                       | •Decrease in sales to investors                                                                              |                                                                                |
|                               |                                            | <small>[restated:Real estate sale]</small>                     | <small>[21.6]</small>           | <small>[18.0]</small>           | <small>[(3.6)]</small>  | <small>[(16.9)]</small>      |                                                                                                              |                                                                                |
|                               |                                            | Operating Income                                               | 7.8                             | 6.8                             | (0.9)                   | (12.6)                       |                                                                                                              |                                                                                |
|                               | <small>[restated:Real estate sale]</small> | <small>[1.9]</small>                                           | <small>[3.0]</small>            | <small>[1.0]</small>            | <small>[53.2]</small>   | •Difference in profit margin |                                                                                                              |                                                                                |
|                               | Shopping center                            | Operating Revenues                                             | 15.0                            | 17.7                            | 2.6                     | 17.5                         | •Increase in rent income due to higher sales at shopping centers, including normalization on an annual basis |                                                                                |
|                               |                                            | Operating Income                                               | 3.3                             | 4.3                             | 0.9                     | 28.3                         |                                                                                                              |                                                                                |
|                               | Hotel                                      | Operating Revenues                                             | 10.3                            | 13.4                            | 3.1                     | 30.2                         | •Increase in average daily rate and full-year impact of openings from the previous fiscal year               |                                                                                |
| Operating Income              |                                            | (0.6)                                                          | 1.0                             | 1.7                             | —                       |                              |                                                                                                              |                                                                                |
| Travel and regional solutions |                                            |                                                                | Operating Revenues              | 44.2                            | 43.1                    | (1.1)                        | (2.5)                                                                                                        | •Decrease in domestic travel                                                   |
|                               |                                            |                                                                | Operating Income                | 0.5                             | (0.6)                   | (1.1)                        | —                                                                                                            |                                                                                |

Notes:

•The breakdowns of operating revenues and operating income by each segment are the sums of those of major subsidiaries and do not match the total segment figures.

•Figures in brackets ( ) are negative values.

# 4. Non-Consolidated Statements of Income

| ¥ Billions                    |                                    |                                    |                         |      |                                                |                              |                         |       |
|-------------------------------|------------------------------------|------------------------------------|-------------------------|------|------------------------------------------------|------------------------------|-------------------------|-------|
|                               | 3 months ended<br>Jun. 30,<br>2024 | 3 months ended<br>Jun. 30,<br>2025 | YoY                     |      | Major factors                                  | Forecasts<br>FY2026.3        | YoY                     |       |
|                               |                                    |                                    | Increase/<br>(Decrease) | %    |                                                |                              | Increase/<br>(Decrease) | %     |
| Operating Revenues            | 237.4                              | 253.6                              | 16.1                    | 6.8  | [Increase for a fifth consecutive fiscal year] | 1,034.0                      | 34.7                    | 3.5   |
| Transportation revenues       | 212.5                              | 227.3                              | 14.8                    | 7.0  |                                                | 925.0                        | 32.3                    | 3.6   |
| Transportation incidentals    | 2.8                                | 3.4                                | 0.5                     | 19.2 |                                                | 13.2                         | 0.7                     | 6.4   |
| Other operations              | 8.0                                | 8.6                                | 0.6                     | 7.8  |                                                | 34.1                         | 1.2                     | 3.8   |
| Miscellaneous                 | 14.0                               | 14.1                               | 0.1                     | 0.9  |                                                | 61.7                         | 0.3                     | 0.6   |
| Operating Expenses            | 193.2                              | 206.0                              | 12.7                    | 6.6  |                                                | 906.0                        | 30.5                    | 3.5   |
|                               |                                    | Structural reform<br>¥(8.0)        |                         |      |                                                | Structural reform<br>¥(42.0) |                         |       |
| Personnel costs               | 51.8                               | 53.1                               | 1.2                     | 2.4  | Increase in unit price                         | 215.5                        | 7.9                     | 3.8   |
| Non personnel costs           | 91.5                               | 101.0                              | 9.5                     | 10.5 |                                                | 474.0                        | 13.6                    | 3.0   |
| Energy costs                  | 14.2                               | 15.6                               | 1.3                     | 9.7  | Increase in renewable energy surcharge         | 63.0                         | 2.1                     | 3.5   |
| Maintenance costs             | 26.4                               | 31.3                               | 4.8                     | 18.3 | Increase due to business fluctuations          | 171.0                        | (0.9)                   | (0.6) |
| Miscellaneous costs           | 50.8                               | 54.1                               | 3.3                     | 6.5  | Increase in WESTER-related expenses            | 240.0                        | 12.4                    | 5.5   |
| Rental payments, etc.         | 8.9                                | 9.7                                | 0.7                     | 8.2  |                                                | 40.0                         | 4.3                     | 12.1  |
| Taxes                         | 9.6                                | 10.1                               | 0.4                     | 4.5  |                                                | 41.5                         | 0.9                     | 2.3   |
| Depreciation and Amortization | 31.2                               | 32.0                               | 0.7                     | 2.5  |                                                | 135.0                        | 3.7                     | 2.9   |
| Operating Income              | 44.1                               | 47.5                               | 3.4                     | 7.7  | [Increase for a fifth consecutive fiscal year] | 128.0                        | 4.1                     | 3.4   |

Note: Figures in brackets ( ) are negative values.

\* Effective from the end of FY2024, revenue from under-elevated structure leasing has been reclassified from "Transportation-Related Revenue" to "Other Businesses Revenue". The figures for the same period of the previous fiscal year have been restated to reflect the new segment classification.

# 5. Transportation Revenues and Passenger-Kilometers

| Transportation Revenues |                                              |                     |                                 |                         |      |                       | Passenger-Kilometers    |     |                                 |                         |      |
|-------------------------|----------------------------------------------|---------------------|---------------------------------|-------------------------|------|-----------------------|-------------------------|-----|---------------------------------|-------------------------|------|
|                         |                                              |                     | 3 months ended<br>Jun. 30, 2025 | YoY                     |      | Forecasts<br>FY2026.3 | YoY                     |     | 3 months ended<br>Jun. 30, 2025 | YoY                     |      |
|                         |                                              |                     |                                 | Increase/<br>(Decrease) | %    |                       | Increase/<br>(Decrease) | %   |                                 | Increase/<br>(Decrease) | %    |
| Shinkansen              | Sanyo Shinkansen                             | Commuter Passes     | 3.1                             | 0.2                     | 9.3  | —                     | —                       | —   | 249                             | 18                      | 7.8  |
|                         |                                              | Non-Commuter Passes | 106.0                           | 8.9                     | 9.3  | —                     | —                       | —   | 4,490                           | 326                     | 7.8  |
|                         |                                              | Total               | 109.1                           | 9.2                     | 9.3  | 452.0                 | 20.7                    | 4.8 | 4,739                           | 344                     | 7.8  |
|                         | Hokuriku Shinkansen                          | Commuter Passes     | 0.5                             | 0.0                     | 15.9 | —                     | —                       | —   | 37                              | 4                       | 14.6 |
|                         |                                              | Non-Commuter Passes | 18.2                            | 0.8                     | 5.0  | —                     | —                       | —   | 590                             | 28                      | 5.1  |
|                         |                                              | Total               | 18.7                            | 0.9                     | 5.2  | 81.0                  | 2.8                     | 3.6 | 628                             | 33                      | 5.6  |
|                         | Commuter Passes                              |                     | 3.6                             | 0.3                     | 10.2 | —                     | —                       | —   | 286                             | 22                      | 8.6  |
|                         | Non-Commuter Passes                          |                     | 124.2                           | 9.8                     | 8.6  | —                     | —                       | —   | 5,080                           | 354                     | 7.5  |
|                         | Total                                        |                     | 127.9                           | 10.1                    | 8.6  | 533.0                 | 23.6                    | 4.6 | 5,367                           | 377                     | 7.6  |
| Conventional lines      | Kansai Urban Area<br>(Kyoto-Osaka-Kobe Area) | Commuter Passes     | 27.7                            | 0.3                     | 1.2  | —                     | —                       | —   | 4,445                           | 46                      | 1.1  |
|                         |                                              | Non-Commuter Passes | 51.8                            | 3.4                     | 7.0  | —                     | —                       | —   | 2,635                           | 143                     | 5.7  |
|                         |                                              | Total               | 79.6                            | 3.7                     | 4.9  | 312.5                 | 7.9                     | 2.6 | 7,081                           | 189                     | 2.8  |
|                         | Other                                        | Commuter Passes     | 5.3                             | 0.0                     | 1.2  | —                     | —                       | —   | 898                             | 4                       | 0.5  |
|                         |                                              | Non-Commuter Passes | 14.5                            | 0.8                     | 6.5  | —                     | —                       | —   | 679                             | 33                      | 5.2  |
|                         |                                              | Total               | 19.8                            | 0.9                     | 5.0  | 79.5                  | 0.7                     | 1.0 | 1,577                           | 37                      | 2.5  |
|                         | Commuter Passes                              |                     | 33.1                            | 0.3                     | 1.2  | —                     | —                       | —   | 5,344                           | 51                      | 1.0  |
|                         | Non-Commuter Passes                          |                     | 66.3                            | 4.2                     | 6.9  | —                     | —                       | —   | 3,314                           | 176                     | 5.6  |
|                         | Total                                        |                     | 99.4                            | 4.6                     | 5.0  | 392.0                 | 8.6                     | 2.3 | 8,659                           | 227                     | 2.7  |
| Total                   | Commuter Passes                              |                     | 36.7                            | 0.7                     | 2.0  | —                     | —                       | —   | 5,630                           | 73                      | 1.3  |
|                         | Non-Commuter Passes                          |                     | 190.6                           | 14.1                    | 8.0  | —                     | —                       | —   | 8,395                           | 531                     | 6.8  |
|                         | Total                                        |                     | 227.3                           | 14.8                    | 7.0  | 925.0                 | 32.3                    | 3.6 | 14,026                          | 605                     | 4.5  |

Notes:

•Revenues from luggage transportation are omitted due to the small amount.

•Figures in brackets ( ) are negative values.



|                                                  |                        |                                                  | Results for3 months ended Jun. 30, 2025 |      |                              |                        |     |
|--------------------------------------------------|------------------------|--------------------------------------------------|-----------------------------------------|------|------------------------------|------------------------|-----|
|                                                  |                        |                                                  | YoY                                     |      | Major factors                |                        |     |
|                                                  |                        |                                                  | Increase/<br>(Decrease)                 | %    |                              |                        |     |
|                                                  | Sanyo<br>Shinkansen    | 109.1                                            | 9.2                                     | 9.3  | Fundamental trend 2.6%       | 2.5                    |     |
|                                                  |                        |                                                  |                                         |      | Special factors              |                        |     |
|                                                  |                        |                                                  |                                         |      | •Osaka-Kansai Expo           | 4.8                    |     |
|                                                  |                        |                                                  |                                         |      | •Increase in inbound demand* | 1.4                    |     |
|                                                  |                        |                                                  |                                         |      | etc.                         |                        |     |
|                                                  | Hokuriku<br>Shinkansen | 18.7                                             | 0.9                                     | 5.2  | Fundamental trend (1.6%)     | (0.2)                  |     |
|                                                  |                        |                                                  |                                         |      | Special factors              |                        |     |
|                                                  |                        |                                                  |                                         |      | •Osaka-Kansai Expo           | 1.0                    |     |
|                                                  |                        |                                                  |                                         |      | •Increase in inbound demand* | 0.1                    |     |
|                                                  |                        |                                                  |                                         |      | etc.                         |                        |     |
|                                                  | Shinkansen             |                                                  | 127.9                                   | 10.1 | 8.6                          |                        |     |
|                                                  |                        | Kansai Urban Area<br>(Kyoto-Osaka-<br>Kobe Area) | 79.6                                    | 3.7  | 4.9                          | Fundamental trend 0.3% | 0.2 |
|                                                  |                        |                                                  |                                         |      |                              | Special factors        |     |
|                                                  |                        |                                                  |                                         |      |                              | •Osaka-Kansai Expo     | 1.2 |
| •Increase in inbound demand*                     |                        |                                                  |                                         |      |                              | 1.4                    |     |
| •Expansion of barrier-free fare collection areas |                        |                                                  |                                         |      |                              | 0.4                    |     |
| •Panda-driven demand                             |                        |                                                  |                                         |      |                              | 0.1                    |     |
| etc.                                             |                        |                                                  |                                         |      |                              |                        |     |
| Other<br>lines                                   |                        | 19.8                                             | 0.9                                     | 5.0  | Fundamental trend 0.8%       | 0.1                    |     |
|                                                  |                        |                                                  |                                         |      | Special factors              |                        |     |
|                                                  |                        |                                                  |                                         |      | •Increase in inbound demand  | 0.3                    |     |
|                                                  |                        |                                                  |                                         |      | •Panda-driven demand         | 0.2                    |     |
|                                                  |                        |                                                  |                                         |      | etc.                         |                        |     |
| Conventional lines                               |                        | 99.4                                             | 4.6                                     | 5.0  |                              |                        |     |
| Total                                            |                        | 227.3                                            | 14.8                                    | 7.0  |                              |                        |     |

- Revenues from luggage transportation are omitted due to the small amount.
- Including the overlap with the impact of the Osaka-Kansai Expo
- Figures in brackets ( ) are negative values.

# 7. Capital Investment (excluding investments in affiliates)

¥ Billions

|                                                    | 3 months ended<br>Jun. 30, 2024 | 3 months ended<br>Jun. 30, 2025 | YoY                     |        | Forecasts<br>FY2026.3 |
|----------------------------------------------------|---------------------------------|---------------------------------|-------------------------|--------|-----------------------|
|                                                    |                                 |                                 | Increase/<br>(Decrease) | %      |                       |
| <b>Capital Expenditures Consolidated</b>           | 48.8                            | <b>45.6</b>                     | (3.2)                   | (6.6)  | —                     |
| <b>Own fund</b>                                    | 47.9                            | <b>45.0</b>                     | (2.9)                   | (6.1)  | <b>291.5</b>          |
| External fund                                      | 0.9                             | <b>0.6</b>                      | (0.2)                   | (28.4) | —                     |
| <b>Capital Expenditures Non-consolidated</b>       | 19.1                            | <b>23.4</b>                     | 4.2                     | 22.1   | —                     |
| <b>Own fund</b>                                    | 18.2                            | <b>22.7</b>                     | 4.5                     | 24.6   | <b>195.5</b>          |
| [Break down] [Safety-related capital expenditures] | [13.5]                          | <b>[16.8]</b>                   | [3.3]                   | [24.5] | <b>[128.5]</b>        |
| [Other, etc.]                                      | [4.7]                           | <b>[5.9]</b>                    | [1.1]                   | [25.2] | <b>[67.0]</b>         |
| External fund                                      | 0.9                             | <b>0.6</b>                      | (0.2)                   | (28.4) | —                     |

Note: Figures in brackets ( ) are negative values.

Investment in stocks and other securities is not included.

- Major capital expenditure projects (Non-consolidated)
  - new rolling stock (N700S series, Okayama area commuter trains)
  - safety and disaster prevention measures (earthquake countermeasures)
  - Development Project in the West Side Area of Osaka Station etc.



# 8. Consolidated Balance Sheet

¥ Billions

|                                             | As of March 31,<br>2025 | As of June 30,<br>2025 | Difference<br>increase/(decrease) | Major factors                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
|---------------------------------------------|-------------------------|------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-------------------------|---------------------|-----------------------------------|---------------------------|---------|---------|-------|------------------------------|--------|--------|--------|-------------------------------|------|------|---|------------------------------|--------|--------|-----|-------|-------|-------|-------|------------------------------|--------|--------|--------|----------------------------|-------|-------|-------|
| Current assets                              | 617.3                   | 560.1                  | (57.1)                            | trade,<br>Decrease in accounts receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Cash and deposits                           | 125.6                   | 94.1                   | (31.4)                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Inventories                                 | 181.1                   | 199.1                  | 18.0                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Other current assets                        | 310.5                   | 266.7                  | (43.7)                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Non-current assets                          | 3,135.0                 | 3,131.9                | (3.0)                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Property, plant and equipment, etc.         | 2,685.6                 | 2,682.7                | (2.9)                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Construction in progress                    | 78.2                    | 85.5                   | 7.3                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Investments and other assets                | 371.2                   | 363.7                  | (7.4)                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Total assets                                | 3,752.3                 | 3,692.1                | (60.2)                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Current liabilities                         | 698.5                   | 615.3                  | (83.2)                            | <table><tr><th></th><th>As of March 31,<br/>2025</th><th>As of June 30, 2025</th><th>Difference<br/>increase/(decrease)</th></tr><tr><td>Liabilities with interest</td><td>1,529.6</td><td>1,519.7</td><td>(9.9)</td></tr><tr><td>    [Average interest rate (%) ]</td><td>[1.28]</td><td>[1.33]</td><td>[0.05]</td></tr><tr><td>Shinkansen Purchase Liability</td><td>96.1</td><td>96.1</td><td>—</td></tr><tr><td>    [Average interest rate (%) ]</td><td>[6.55]</td><td>[6.55]</td><td>[—]</td></tr><tr><td>Bonds</td><td>845.4</td><td>840.9</td><td>(4.4)</td></tr><tr><td>    [Average interest rate (%) ]</td><td>[1.09]</td><td>[1.16]</td><td>[0.07]</td></tr><tr><td>Other(Long-term debt etc.)</td><td>588.0</td><td>582.5</td><td>(5.4)</td></tr></table> |  | As of March 31,<br>2025 | As of June 30, 2025 | Difference<br>increase/(decrease) | Liabilities with interest | 1,529.6 | 1,519.7 | (9.9) | [Average interest rate (%) ] | [1.28] | [1.33] | [0.05] | Shinkansen Purchase Liability | 96.1 | 96.1 | — | [Average interest rate (%) ] | [6.55] | [6.55] | [—] | Bonds | 845.4 | 840.9 | (4.4) | [Average interest rate (%) ] | [1.09] | [1.16] | [0.07] | Other(Long-term debt etc.) | 588.0 | 582.5 | (5.4) |
|                                             | As of March 31,<br>2025 | As of June 30, 2025    | Difference<br>increase/(decrease) |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Liabilities with interest                   | 1,529.6                 | 1,519.7                | (9.9)                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| [Average interest rate (%) ]                | [1.28]                  | [1.33]                 | [0.05]                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Shinkansen Purchase Liability               | 96.1                    | 96.1                   | —                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| [Average interest rate (%) ]                | [6.55]                  | [6.55]                 | [—]                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Bonds                                       | 845.4                   | 840.9                  | (4.4)                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| [Average interest rate (%) ]                | [1.09]                  | [1.16]                 | [0.07]                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Other(Long-term debt etc.)                  | 588.0                   | 582.5                  | (5.4)                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Current portion of long-term payables, etc. | 138.7                   | 73.2                   | (65.5)                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Accounts payable-other, etc.                | 559.7                   | 542.0                  | (17.7)                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Non-current liabilities                     | 1,773.6                 | 1,797.0                | 23.3                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Bond and Long-term debt, etc.               | 1,383.0                 | 1,406.1                | 23.0                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Accrued retirement benefits                 | 170.6                   | 173.1                  | 2.5                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Other long-term liabilities                 | 219.9                   | 217.7                  | (2.1)                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Total liabilities                           | 2,472.1                 | 2,412.3                | (59.8)                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Shareholders' equity                        | 1,129.6                 | 1,128.0                | (1.5)                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Common stock                                | 226.1                   | 226.1                  | —                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Capital surplus                             | 184.0                   | 184.0                  | 0.0                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Retained earnings                           | 720.7                   | 746.7                  | 26.0                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Treasury stock                              | (1.2)                   | (28.8)                 | (27.6)                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Accumulated other comprehensive income      | 27.0                    | 27.5                   | 0.5                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Non-controlling interests                   | 123.5                   | 124.1                  | 0.6                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Total Net assets                            | 1,280.1                 | 1,279.7                | (0.4)                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |
| Total Liabilities and net assets            | 3,752.3                 | 3,692.1                | (60.2)                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                         |                     |                                   |                           |         |         |       |                              |        |        |        |                               |      |      |   |                              |        |        |     |       |       |       |       |                              |        |        |        |                            |       |       |       |

Notes: Figures in brackets ( ) are negative values.

# 9. Various Management Indicators

persons, ¥ Billions

|                                       | FY2025.3                  |                  |              |                  | FY2026.3                  |                            |              |                  |
|---------------------------------------|---------------------------|------------------|--------------|------------------|---------------------------|----------------------------|--------------|------------------|
|                                       | 3 months ended<br>Jun. 30 | As of Mar. 31    |              |                  | 3 months ended<br>Jun. 30 | Forecasts<br>As of Mar. 31 |              |                  |
| ROA (% Consolidated)                  | —                         | 4.8              |              |                  | —                         | 5.0                        |              |                  |
| ROE (% Consolidated)                  | —                         | 10.1             |              |                  | —                         | 9.6                        |              |                  |
| EBITDA (Consolidated)                 | 98.1                      | 349.5            |              |                  | 105.4                     | 372.0                      |              |                  |
| Depreciation (Consolidated)           | 39.9                      | 169.3            |              |                  | 42.1                      | 182.0                      |              |                  |
|                                       | Consolidated              | Non-Consolidated | Consolidated | Non-Consolidated | Consolidated              | Non-Consolidated           | Consolidated | Non-Consolidated |
| No. of employees at the end of period | 46,294                    | 22,150           | 45,450       | 21,665           | 47,390                    | 22,509                     | —            | —                |
| Financial Expenses, net               | (4.2)                     | (3.2)            | (18.1)       | (14.7)           | (4.5)                     | (3.6)                      | (20.3)       | (18.7)           |
| Interest and dividend income          | 0.5                       | 1.6              | 1.3          | 5.2              | 0.5                       | 1.9                        | 1.3          | 4.4              |
| Interest expenses                     | 4.8                       | 4.9              | 19.5         | 20.0             | 5.1                       | 5.5                        | 21.6         | 23.1             |
| Net Debt / EBITDA                     | —                         | 4.0              |              |                  | —                         | —                          |              |                  |
| Equity ratio (%)                      | —                         | 30.8             |              |                  | 31.3                      | —                          |              |                  |
| Net income per share (EPS) (¥)        | 79.03                     | 240.08           |              |                  | 104.54                    | 244.43                     |              |                  |
| Net assets per share (BPS) (¥)        | —                         | 2,458.45         |              |                  | 2,502.86                  | —                          |              |                  |

Note: Figures in brackets ( ) are negative values.

|               | FY2025.3 |                  | Forecasts FY2026.3 |                  |
|---------------|----------|------------------|--------------------|------------------|
|               | Interim  | Year-end 【total】 | Interim            | Year-end 【total】 |
| Dividends (¥) | 37.0     | 47.5 【84.5】      | 43.0               | 43.0 【86.0】      |

- This presentation contains forward-looking statements that are based on JR-West's current expectations, assumptions, estimates and projections about its business, industry, and capital markets around the world.
- These forward-looking statements are subject to various risks and uncertainties. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "may", "will", "expect", "anticipate", "plan" or similar words. These statements discuss future expectations, identify strategies, contain projections of results of operations or of JR-West's financial condition, or state other forward-looking information.
- Known or unknown risks, uncertainties and other factors could cause the actual results to differ materially from those contained in any forward-looking statements. JR-West cannot promise that the expectations expressed in these forward-looking statements will turn out to be correct. JR-West's actual results could be materially different from and worse than expectations.
- Important risks and factors that could cause actual results to be materially different from expectations include, but are not limited to:
  - expenses, liability, loss of revenue or adverse publicity associated with property or casualty losses;
  - economic downturn, deflation and population decreases;
  - adverse changes in laws, regulations and government policies in Japan;
  - service improvements, price reductions and other strategies undertaken by competitors such as passenger railway and airlines companies;
  - infectious disease outbreak and epidemic;
  - earthquake and other natural disaster risks; and failure of computer telecommunications systems disrupting railway or other operations
- All forward looking statements in this release are made as of August 05, 2025 based on information available to JR-West as of August 05, 2025 and JR-West does not undertake to update or revise any of its forward looking statements or reflect future events or circumstances.
- Compensation for damages caused by the accident on Fukuchiyama Line happened on April 25, 2005 is NOT considered in this presentation.

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