

Consolidated Financial Statements – Summary

August 5, 2025

(For the three months ended June 30, 2025)

English translation from the original Japanese-language document

(All financial information has been prepared in accordance with accounting principles generally accepted in Japan.)

Company name: **NICHIREI CORPORATION** (Code number 2871)

1. Results for the Three Months Ended June 30, 2025 (April 1, 2025 through June 30, 2025)

(1) Consolidated financial results

(Amounts less than one million yen are omitted)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
	Million yen	Million yen	Million yen	Million yen
Three months ended June 30, 2025	170,765	8,688	9,221	5,648
Three months ended June 30, 2024	171,157	9,541	10,332	6,444

(Note) Comprehensive income: Three months ended June 30, 2025: 3,057 million yen (-73.1%)
Three months ended June 30, 2024: 11,387 million yen (4.0%)

	E.P.S.	Diluted E.P.S.
	Yen	Yen
Three months ended June 30, 2025	22.54	–
Three months ended June 30, 2024	25.23	–

(Note) The Company conducted a 2-for-1 share split for each of its common shares effective April 1, 2025. Earnings per share was calculated assuming that the share split was implemented at the beginning of the previous consolidated fiscal year.

(2) Consolidated financial position

	Total assets	Total net assets	Equity ratio	Equity per share
	Million yen	Million yen	%	Yen
As of June 30, 2025	502,602	272,585	51.1	1,025.10
As of March 31, 2025	499,221	275,966	52.1	1,037.82

(Reference) Shareholders' equity: As of June 30, 2025: 256,852 million yen
As of March 31, 2025: 260,041 million yen

(Note) The Company conducted a 2-for-1 share split for each of its common shares effective April 1, 2025. Net assets per share was calculated assuming that the share split was implemented at the beginning of the previous consolidated fiscal year.

2. Dividend Status

	Dividend per share				
(Base date)	End of 1st quarter	End of 2nd quarter	End of 3rd quarter	End of FY	Annual
	Yen	Yen	Yen	Yen	Yen
FY ended March 31, 2025	–	41.00	–	51.00	92.00
FY ending March 31, 2026	–				
FY ending March 31, 2026 (Forecast)		23.00	–	24.00	47.00

(Notes) 1. Revisions to dividend forecasts published most recently (Y/N): No

2. The Company conducted a 2-for-1 share split for each of its common shares effective April 1, 2025. Dividends per share for the fiscal year ended March 31, 2025, are actual dividends per share before the share split was executed.

3. Estimation of Business Results of Fiscal Year Ending March 31, 2026 (April 1, 2025 through March 31, 2026)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	E.P.S.
	Million yen	Million yen	Million yen	Million yen	Yen
FY ending March 31, 2026	700,000	45,000	45,800	29,500	117.73

(Note) Revisions to financial estimation published most recently (Y/N): No

*** Notes**

(1) Any important changes in the scope of consolidation during the term: None

(2) Adoption of accounting treatment unique to the preparation of quarterly consolidated financial statements: Yes

(Calculation of tax cost)

With respect to tax cost, an effective tax rate was reasonably estimated after applying tax effect accounting to profit before taxes for the fiscal year including the three-month period ended June 30, 2025, and tax cost was calculated by multiplying profit before taxes by the effective tax rate.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies associated with the revision of accounting standards, etc.: None

(ii) Changes in accounting policies other than (i): Yes

(iii) Changes in accounting estimates: Yes

(iv) Restatement: None

(Changes in accounting policies that are difficult to differentiate from changes in accounting estimates, and changes in accounting estimates)

(Changes in the method of depreciating property, plant and equipment and review of useful life)

Previously, the Company and its domestic consolidated subsidiaries mainly used the declining balance method to calculate depreciation of property, plant and equipment, but switched to the straight line method from the first quarter of the consolidated fiscal year under review. At the same time, revisions have been made to the useful life of property, plant and equipment of the entire group, in accordance with their actual status of physical and functional use.

In order to achieve the new long-term management goal, “N-FIT (Nichirei Future Innovative Tactics) 2035,” the Nichirei Group started its new medium-term business plan “Compass×Growth 2027” from the first quarter of the consolidated fiscal year under review, and is working to strengthen profitability and improve capital efficiency.

In these circumstances, the Company took formulation of this plan as an opportunity to consider the depreciation method and useful life that properly reflects the Company’s actual situation.

As a result, the Company determined that demand in the food business and temperature-controlled logistics business, which are the Group’s core business domains, is expected to remain strong in the future and production and logistics facilities are expected to be used in a stable manner in the long term. On this basis, the Company judged that using the straight line method as the standard method of depreciation for property, plant and equipment in Japan and overseas and extending the useful life of certain buildings in the temperature-controlled logistics business would more properly reflect the Group’s actual situation.

With this change in accounting policy and revision of useful life, operating profit, ordinary profit and profit before income taxes for the three months ended June 30, 2025 have each increased 882 million yen compared to the previously used method. For details regarding the impact of this change on segment information, please refer to the “Segment information” section.

(4) Total number of outstanding shares (Common stock)

(i) Total number of outstanding shares at term end (Includes treasury stock):

As of June 30, 2025: 256,929,738 shares

As of March 31, 2025: 256,929,738 shares

(ii) Total treasury stock at term end:

As of June 30, 2025: 6,366,069 shares

As of March 31, 2025: 6,365,662 shares

(iii) Average number of outstanding shares during the period:

For the three months ended June 30, 2025: 250,563,812 shares

For the three months ended June 30, 2024: 255,442,832 shares

* Review of the accompanying quarterly consolidated financial statements by certified public accountants or audit corporations: None

* Note to proper use of forecast of operating results and other special remarks

This statement was prepared based on information available at the time of disclosure. The Company makes no guarantee that the forecasts will be achieved. Actual results may vary significantly as a result of a variety of factors. Please refer to the “Cautionary Statements” on page 8.

Consolidated Balance Sheets

NICHIREI CORPORATION

(Million yen; amounts less than one million yen are omitted)

	FY 2024 (As of March 31, 2025)	As of June 30, 2025
<Assets>		
Current assets		
Cash and deposits	39,369	39,167
Notes and accounts receivable – trade	101,430	97,531
Merchandise and finished goods	39,637	40,885
Work in process	2,582	5,002
Raw materials and supplies	12,774	12,578
Other	9,242	13,186
Allowance for doubtful accounts	(110)	(78)
Total current assets	204,925	208,273
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	100,123	98,631
Machinery, equipment and vehicles, net	48,927	48,615
Land	46,457	46,280
Leased assets, net	12,346	12,195
Construction in progress	6,027	7,178
Other, net	5,355	5,410
Total property, plant and equipment	219,238	218,312
Intangible assets		
Goodwill	7,356	6,960
Other	8,936	9,100
Total intangible assets	16,292	16,061
Investments and other assets		
Investment securities	45,036	46,397
Retirement benefit asset	40	40
Deferred tax assets	2,920	2,972
Other	10,906	10,698
Allowance for doubtful accounts	(139)	(154)
Total investments and other assets	58,764	59,955
Total non-current assets	294,295	294,329
Total assets	499,221	502,602

NICHIREI CORPORATION

(Million yen; amounts less than one million yen are omitted)

	FY 2024 (As of March 31, 2025)	As of June 30, 2025
<Liabilities>		
Current liabilities		
Accounts payable – trade	27,137	28,435
Electronically recorded obligations – operating	993	1,114
Short-term borrowings	6,348	9,317
Commercial papers	3,000	5,000
Current portion of bonds payable	10,000	10,000
Current portion of long-term borrowings	9,713	9,570
Lease liabilities	3,568	3,524
Accrued expenses	40,351	37,273
Income taxes payable	4,811	3,463
Provision for bonuses for directors (and other officers)	216	70
Other	22,942	27,408
Total current liabilities	129,083	135,178
Non-current liabilities		
Bonds payable	30,000	30,000
Long-term borrowings	33,669	34,509
Lease liabilities	9,955	9,831
Deferred tax liabilities	8,565	8,693
Provision for retirement benefits for directors (and other officers)	63	47
Retirement benefit liability	2,158	2,144
Asset retirement obligations	4,925	4,753
Long-term guarantee deposits	2,285	2,264
Other	2,548	2,594
Total non-current liabilities	94,171	94,838
Total liabilities	223,255	230,017
<Net assets>		
Shareholders' equity		
Share capital	30,608	30,608
Capital surplus	5,558	5,558
Retained earnings	203,435	202,694
Treasury shares	(11,749)	(11,750)
Total shareholders' equity	227,853	227,111
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	17,254	18,348
Deferred gains or losses on hedges	(368)	(1,153)
Foreign currency translation adjustment	15,301	12,545
Total accumulated other comprehensive income	32,187	29,740
Non-controlling interests	15,925	15,733
Total net assets	275,966	272,585
Total liabilities and net assets	499,221	502,602

Consolidated Statements of Income

NICHIREI CORPORATION

(Million yen; amounts less than one million yen are omitted)

	Three months ended June 30, 2024 (Apr. 2024–June 2024)	Three months ended June 30, 2025 (Apr. 2025–June 2025)
Net sales	171,157	170,765
Cost of sales	140,000	139,109
Gross profit	31,157	31,656
Selling, general and administrative expenses		
Transportation and storage costs	5,334	5,279
Promotion expenses	348	384
Advertising expenses	1,321	1,574
Remuneration for directors (and other officers), employees' salaries, bonuses, and allowances	6,044	6,633
Retirement benefit expenses	291	305
Legal and other welfare expenses	1,099	1,123
Travel, transportation and communication expenses	639	677
Rent expenses	677	685
Outsourcing expenses	1,396	1,541
Research and development expenses	504	504
Other	3,956	4,256
Total selling, general and administrative expenses	21,615	22,968
Operating profit	9,541	8,688
Non-operating income		
Interest income	154	140
Dividend income	570	617
Share of profit of entities accounted for using equity method	125	89
Other	241	180
Total non-operating income	1,092	1,028
Non-operating expenses		
Interest expenses	232	326
Other	68	168
Total non-operating expenses	301	494
Ordinary profit	10,332	9,221
Extraordinary income		
Gain on sale of non-current assets	19	25
Insurance claim income	31	—
Gain on reversal of foreign currency translation adjustments due to liquidation of foreign subsidiaries	—	99
Reversal of provision for loss on compensation for damage	—	34
Other	—	5
Total extraordinary income	50	164
Extraordinary losses		
Loss on sale of non-current assets	2	0
Loss on retirement of non-current assets	181	290
Impairment losses	4	164
Loss on business facility closings	52	146
Other	17	16
Total extraordinary losses	258	619
Profit before income taxes	10,124	8,766
Income taxes	3,112	2,430
Profit	7,012	6,336
Profit attributable to non-controlling interests	567	687
Profit attributable to owners of parent	6,444	5,648

Consolidated Statements of Comprehensive Income

NICHIREI CORPORATION

(Million yen; amounts less than one million yen are omitted)

	Three months ended June 30, 2024 (Apr. 2024–June 2024)	Three months ended June 30, 2025 (Apr. 2025–June 2025)
Profit	7,012	6,336
Other comprehensive income		
Valuation difference on available-for-sale securities	(108)	1,096
Deferred gains or losses on hedges	1,118	(782)
Foreign currency translation adjustment	3,240	(3,402)
Share of other comprehensive income of entities accounted for using equity method	124	(189)
Total other comprehensive income	4,375	(3,278)
Comprehensive income	11,387	3,057
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	10,688	3,201
Comprehensive income attributable to non-controlling interests	698	(143)

Industrial Segment Information

NICHIREI CORPORATION

(1) Three Months Ended June 30, 2024 (April 1, 2024 through June 30, 2024)

(Million yen; amounts less than one million yen are omitted)

	Foods	Logistics	Real Estate	Other	Total	Adjustments	Consolidated
Net sales	108,126	61,259	769	1,001	171,157	–	171,157
Intra-group sales and transfers	64	4,592	402	206	5,265	(5,265)	–
Total	108,190	65,851	1,172	1,207	176,422	(5,265)	171,157
Operating profit	6,205	3,380	413	104	10,104	(562)	9,541

(2) Three Months Ended June 30, 2025 (April 1, 2025 through June 30, 2025)

(Million yen; amounts less than one million yen are omitted)

	Foods	Logistics	Real Estate	Other	Total	Adjustments	Consolidated
Net sales	103,746	65,097	845	1,075	170,765	–	170,765
Intra-group sales and transfers	68	4,763	411	201	5,445	(5,445)	–
Total	103,815	69,861	1,257	1,277	176,211	(5,445)	170,765
Operating profit	4,758	4,070	515	86	9,431	(742)	8,688

With the start of functional reorganization for the integration of the Group's food businesses, from the beginning of the first quarter of the consolidated fiscal year under review, the Company moved from five reporting segments: Processed Foods, Marine Products, Meat and Poultry Products, Logistics, and Real Estate to three: Foods, Logistics and Real Estate.

Forecast of Fiscal Year Ending March 31, 2026

NICHIREI CORPORATION

Forecast of Fiscal Year Ending March 31, 2026 (April 1, 2025 through March 31, 2026)

(Million yen; amounts less than one million yen are omitted)

	Foods	Processed Foods	Marine Products	Meat and Poultry Products	Adjustments	Logistics	Real Estate	Other	Adjustments	Consolidated
Net sales (*1)	412,000	329,500	40,000	45,800	(3,300)	291,000	4,800	7,200	(15,000)	700,000
Operating profit	24,200	22,600	1,000	500	0	19,800	1,800	1,100	(1,900)	45,000

(*1) Net sales include Intra-group sales and transfers.

Cautionary Statement with Respect to Forward-Looking Statements

This financial statement contains, in addition to historical facts, forward-looking statements regarding plans, outlook, strategies and future results. These explanations concerning future business results may or may not include words such as “believes,” “expects,” “plans,” “strategy,” “prospects,” “estimates,” and “forecasts,” or variations of these words or similar expressions. All such statements are based on management’s assumptions and beliefs derived from the information available to it at the time of publication of this report. A variety of important factors may cause actual results to differ significantly from these forecasts. Thus, it is advised that investors refrain from making investment decisions based solely on these forward-looking statements. Nichirei and its Group companies will not necessarily revise their forward-looking statements in accordance with new information, future events and other results. Risks and uncertainties that could affect the actual results of Nichirei and its Group companies include, but are not limited to:

- 1) Economic conditions and industry environment surrounding the business activities of Nichirei and its Group companies;
- 2) Foreign exchange rate fluctuations, particularly involving U.S. dollars and euros;
- 3) The feasibility of establishing a unified quality control structure covering product development, purchasing of ingredients, production and sales;
- 4) The feasibility of new product and service development;
- 5) Nichirei’s and its Group companies’ ability to implement growth strategies and build a low-cost structure;
- 6) The feasibility of achieving effective alliances between the Nichirei Group and outside companies;
- 7) Contingency and related risk, etc.

However, factors that may affect the performance of the Nichirei Group are not limited to those listed above. Further, risks and uncertainties include the possibility of future events that may have a serious and unpredictable impact on the Group.