



August 8, 2025

Company Name: Sanrio Company, Ltd.  
President and Chief Executive Officer: Tomokuni Tsuji  
Securities Code: 8136, TSE Prime Section  
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### **Notice Regarding the Completion of the Payment of the Disposal of Treasury Shares for Restricted Stock Remuneration**

The Sanrio Company, Ltd. ("Company") has completed the payment procedure today for the disposal of treasury shares for restricted stock remuneration, which was resolved at the board of directors meeting held on July 18, 2025. Details are as follows. For more information, please refer to the "Notice of Disposal of Treasury Shares as Restricted Stock Remuneration" dated July 18, 2025.

#### **Overview of the Disposal of Treasury Shares**

|     |   |  |
|-----|---|--|
| (1) | Disposal date                             | August 8, 2025   |
| (2) | Class and number of shares to be disposed | Common Shares of the Company: 16,900 shares  |
| (3) | Disposal price of shares to be disposed   | 6,249 JPY per share  |
| (4) | Total disposal value                      | 105,608,100 JPY  |
| (5) | Recipients of disposal                    | Sanrio Directors (excluding Directors serving as Audit and Supervisory Committee members, and Outside Directors)<br>3 persons 16,900shares |