

August 12, 2025

To whom it may concern

Company Name: &Do Holdings Co., Ltd.
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Announcement Regarding the Commencement of Individual Discussions for the Transfer of the Renovation Business

&Do Holdings Co., Ltd. (headquarters: Chiyoda-ku, Tokyo; Chairman and CEO: Masahiro Ando; hereinafter, “&Do HLD” or the “Company”), which operates a nationwide real estate business under the HOUSE DO brand, hereby announces that, at its Board of Directors meeting held on August 12, 2025, it resolved to commence individual discussions with a potential transferee regarding the transfer of the Renovation Business operated by its consolidated subsidiary, HOUSE DO JAPAN Co., Ltd, as follows.

1. Background to the Consideration of the Business Transfer

The &Do Group operates a nationwide franchise network of over 700 stores under the HOUSE DO brand, with the aim of contributing to a safer and more convenient society through its real estate operations. As a creator of real estate services providing real estate solution services that fulfill present-day needs, the Company seeks to expand its operations in an effort to become an organization that is viewed as necessary by its customers while also striving to solve social issues through its real estate operations.

To ensure sustainable growth and enhance corporate value going forward, the Company intends to strengthen its efforts to promote services that integrate real estate and finance. To allocate management resources to businesses with higher return on equity and growth potential, the Company has resolved to consider the transfer of the Renovation Business.

The transferee is expected to continue providing renovation services after the business transfer; therefore, the transfer will have no impact on customers of the business.

2. Details of the Business Transfer

(1) Description of the Business to Be Transferred

Renovation Business: Comprehensive renovation services, including the planning, design, and construction of renovations and extensions, as well as seismic reinforcement work

(2) Operating Performance of the Business to Be Transferred

| | FY6/2024 results (a) | Consolidated results (b) | Ratio of a to b (a/b) |
|------------------|----------------------|--------------------------|-----------------------|
| Net Sales | 2,440 million yen | 67,579 million yen | 3.6% |
| Operating Profit | 234 million yen | 3,587 million yen | 6.5% |

(3) Details and Amounts of Assets and Liabilities

In principle, all assets and liabilities related to the business are scheduled to be transferred. The Company plans to disclose further details after the business transfer has been formally decided.

(4) Transfer Price and Settlement Method

To be disclosed after the business transfer has been formally decided.

(5) Overview of the Transferee

To be disclosed after the business transfer has been formally decided.

3. Schedule

Scheduled business transfer date: During the fiscal year ending June 2026

4. Outlook

The earnings forecast for FY6/2026, reflecting the anticipated impact of this matter as extraordinary gain, will be disclosed in the “Summary of Business Results for the Fiscal Year Ended June 30, 2025” scheduled for release on August 14, 2025. Should any matters requiring disclosure arise during discussions between the two parties following the disclosure of the earnings forecast, the Company will promptly make a corresponding announcement.

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