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August 14, 2025

## Consolidated Financial Results for the Fiscal Year Ended June 30, 2025 (Under Japanese GAAP)



Company name: Rezil Inc.  
 Listing: Tokyo Stock Exchange  
 Securities code: 176A  
 URL: <https://rezil.co.jp/>  
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 Scheduled date of annual general meeting of shareholders: September 26, 2025  
 Scheduled date to commence dividend payments: September 29, 2025  
 Scheduled date to file annual securities report: September 26, 2025  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes (for institutional investors and securities analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended June 30, 2025 (from July 1, 2024 to June 30, 2025)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	46,647	20.5	3,217	15.1	3,178	14.8	2,234	12.5
June 30, 2024	38,709	-	2,793	-	2,769	-	1,986	-

Note: Comprehensive income For the fiscal year ended June 30, 2025: ¥2,234 million [12.4%]  
 For the fiscal year ended June 30, 2024: ¥1,988 million [-%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
June 30, 2025	118.96	114.56	24.2	14.3	6.9
June 30, 2024	108.85	106.60	27.4	17.1	7.2

- Notes: 1. The Company changed its fiscal year-end from March 31 to June 30, effective from the fiscal year before the last. As the transitional period for the fiscal year change, the fiscal year before the last was an irregular 15-month fiscal year from April 1, 2022 to June 30, 2023. Therefore, year-on-year changes for the fiscal year ended June 30, 2024 are not shown in the above table.
2. The Company's shares were listed on the Tokyo Stock Exchange Growth Market on April 24, 2024. Accordingly, diluted earnings per share for the fiscal year ended June 30, 2024 are calculated based on the assumption that the average share price from the listing date to June 30, 2024 is regarded as the average share price over the period.
3. On January 25, 2024, the Company carried out a 50-for-1 stock split of its common stock. The basic earnings per share and diluted earnings per share take into account the effect of this stock split.

## (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	27,063	10,189	37.6	532.55
June 30, 2024	17,519	8,331	47.4	444.82

Reference: Shareholders' equity

As of June 30, 2025: ¥10,168 million

As of June 30, 2024: ¥8,301 million

Note: On January 25, 2024, the Company carried out a 50-for-1 stock split of its common stock. The net assets per share take into account the effect of this stock split.

## (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
June 30, 2025	3,438	(10,327)	6,423	4,293
June 30, 2024	3,798	(643)	(595)	4,758

## 2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended June 30, 2025	-	0.00	-	43.00	43.00	802	39.5	10.9
Fiscal year ending June 30, 2026	-	0.00	-	36.00	36.00	687	30.3	7.4
Fiscal year ending June 30, 2026 (Forecast)	-	-	-	-	-		-	

Notes: 1. On January 25, 2024, the Company carried out a 50-for-1 stock split of its common stock. The annual dividends per share for the fiscal year ended June 30, 2024 take into account this stock split.

2. Breakdown of the year-end dividends for the fiscal year ended June 30, 2024:

Ordinary dividend of 33.00 yen, commemorative dividend of 10.00 yen

3. As announced in the "Notice of the Board of Directors' Support for K. K. BCJ-100's Tender Offer and Recommendation to Shareholders to Accept the Offer" dated August 14, 2025, the Company's shares are scheduled to be delisted through the tender offer and the subsequent procedures. Accordingly, the dividends for the fiscal year ending June 2026 have not yet been determined.

## 3. Consolidated financial result forecasts for the fiscal year ending June 30, 2026 (from July 1, 2025 to June 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	57,347	22.9	3,822	18.8	3,719	17.0	2,607	16.7	136.59

**\* Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies

Excluded: - companies

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	19,093,050 shares
As of June 30, 2024	18,663,300 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2025	- shares
As of June 30, 2024	- shares

(iii) Average number of shares outstanding during the period

Fiscal year ended June 30, 2025	18,786,449 shares
Fiscal year ended June 30, 2024	18,253,717 shares

Note: On January 25, 2024, the Company carried out a 50-for-1 stock split of its common stock. The Company has calculated the total number of issued shares at the end of the period, number of treasury shares at the end of the period, and the average number of shares outstanding during the period based on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

## [Reference] Overview of non-consolidated financial results

### 1. Non-consolidated financial results for the fiscal year ended June 30, 2025 (from July 1, 2024 to June 30, 2025)

#### (1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	40,174	24.6	1,863	84.3	2,236	100.0	1,673	114.4
June 30, 2024	32,231	-	1,011	-	1,118	-	780	-

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
June 30, 2025	89.10	85.81
June 30, 2024	42.77	41.89

- Notes: 1. The Company changed its fiscal year-end from March 31 to June 30, effective from the fiscal year before the last. As the transitional period for the fiscal year change, the fiscal year before the last was an irregular 15-month fiscal year from April 1, 2022 to June 30, 2023. Therefore, year-on-year changes for the fiscal year ended June 30, 2024 are not shown in the above table.
2. The Company's shares were listed on the Tokyo Stock Exchange Growth Market on April 24, 2024. Accordingly, diluted earnings per share for the fiscal year ended June 30, 2024 are calculated based on the assumption that the average share price from the listing date to June 30, 2024 is regarded as the average share price over the period.
3. On January 25, 2024, the Company carried out a 50-for-1 stock split of its common stock. The basic earnings per share and diluted earnings per share take into account the effect of this stock split.

#### (2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	23,726	7,415	31.2	387.26
June 30, 2024	14,518	6,118	41.9	326.24

Reference: Shareholders' equity  
As of June 30, 2025: ¥7,393 million  
As of June 30, 2024: ¥6,088 million

Note: On January 25, 2024, the Company carried out a 50-for-1 stock split of its common stock. The net assets per share take into account the effect of this stock split.

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

Forward-looking statements in this document, including performance forecasts, are based on information currently available to the Company and certain assumptions that it deems to be reasonable, and are not intended as a guarantee that the Company will achieve these projections. Actual performance may differ materially due to various factors.

(Method of obtaining supplementary materials on financial results)

Supplementary materials on financial results can be found on the Company's website, and is also disclosed on TDnet.

# 1. Overview of Operating Results, etc.

## (1) Overview of Operating Results for the Fiscal Year under Review

During the fiscal year ended June 30, 2025 (July 1, 2024 to June 30, 2025), the Japanese economy continued a moderate recovery thanks to improvements in the employment and income environment and positive effects from various policies. Meanwhile, there were risks of downward pressure on the economy, including a decline in personal consumption against a backdrop of deteriorating consumer sentiment due to continued price increases, as well as U.S. trade policies, resulting in the outlook remaining uncertain.

In the energy industry in which the Group operates, the outlook remains uncertain due to the impact of the outbreak and prolongation of international conflicts and fluctuations in global demand for resources. From a long-term perspective, efforts aimed at green transformation (GX) are progressing.

Against this backdrop, based on the purpose to be “a unifying force, persistently tackling social challenges,” the Group set its mission to “make decarbonization effortless,” and has promoted each of its businesses to fulfill this mission.

As a result, net sales for the fiscal year under review were 46,647,755 thousand yen (up 20.5% year on year). In terms of profitability, gross profit was 8,495,165 thousand yen (up 13.5% year on year), operating profit was 3,217,148 thousand yen (up 15.1% year on year), ordinary profit was 3,178,799 thousand yen (up 14.8% year on year), and profit attributable to owners of parent was 2,234,774 thousand yen (up 12.5% year on year).

Operating results in each segment (before deductions for internal transactions) are as follows.

(Thousands of yen)

	Net sales	Segment profit (loss)	EBITDA
Distributed Energy Business	26,823,989	2,875,081	3,926,074
Green Energy Business	22,120,955	2,405,891	2,440,876
Digital Transformation Support Business	1,973,012	308,384	355,507
Adjustment (*)	(4,270,202)	(2,372,209)	(2,300,118)
Consolidated total	46,647,755	3,217,148	4,422,340

\* The adjustment in net sales is the amount of inter-segment transactions (eliminations).

Internal transactions are mainly (1) transactions related to the supply and procurement of electricity between the Green Energy Business and Distributed Energy Business, and (2) the provision of electricity safety management services to high-voltage power receiving facilities for the Distributed Energy Business by the Digital Transformation Support Business, and so on.

\* The adjustment in segment profit (loss) is the company-wide expenses that are not allocated to each reported segment (selling, general and administrative expenses that do not belong to reported segments).

\*EBITDA is calculated by adding depreciation and amortization of goodwill to operating profit.

The performance of each segment is as follows.

### a. Distributed Energy Business

In the Distributed Energy Business, the Company expanded sales areas from existing owned condominiums into newly built owned, rental, and public housing condominiums. In addition, the progress on switching from competitors to Rezil, as well as business acquisition, when contracts were up for renewal, led to a steady trend in the current number of contracted households.

In the fiscal year under review, both sales and profit remained firm through purchasing businesses from NTT Anode Energy Corporation in the third quarter, in addition to the increased electricity sales volume in the first quarter due to the summer heat wave. The current number of contracted households for the condominium bulk power purchasing service stands at 2,618 condominium buildings (245,604 households). In addition, the Company has started to provide the emergency power reserve service for condominiums to 3 condominium buildings (447 households).

As a result, net sales in the segment stood at 26,823,989 thousand yen (up 31.9% year on year), and segment profit at 2,875,081 thousand yen (up 10.8% year on year).

b. Green Energy Business

In the Green Energy Business, the Company offers an electricity retail service mainly for corporate customers, predominantly using renewable energy. Sales activities are centered on variable market rate plans. Moreover, as part of initiatives to expand use of renewable energy, the Company has set a target to increase the ratio of effectively renewable energy supplied to customers through the electricity retail service to 100% by 2030. The Company has been promoting initiatives to achieve this target with the understanding and cooperation of its customers.

In the fiscal year under review, it contributed to the performance that the number of contracts including variable market rate plans remained steady, as well as the optimization of power procurement led to a reduction in the purchasing price. As of the end of the fiscal year under review, the number of contracts stood at 7,247. The supply of renewable energy, including effectively renewable sources, was achieved for all electricity supplied through these contracts in the third quarter of the fiscal year under review.

As a result, net sales in the segment stood at 22,120,955 thousand yen (up 4.4% year on year), and segment profit at 2,405,891 thousand yen (up 23.3% year on year).

c. Digital Transformation Support Business

In the Digital Transformation Support Business, the Company offers an outsourcing service (DX support service) for various back-office operations, including fee billing and collection, response to inquiries, and call center operations, with energy-related companies as its main customers.

In the fiscal year under review, in addition to continuing with outsourcing operations for existing energy company customers, the Company has newly launched and expanded contracts including business operation of new regional electric power companies in which municipalities have invested. As of the end of the fiscal year under review, the number of end users (to which the Group indirectly provides services) through these energy company customers stood at 485,000.

As a result, net sales in the segment stood at 1,973,012 thousand yen (up 3.2% year on year), and segment profit at 308,384 thousand yen (down 9.5% year on year).

(2) Overview of Financial Position for the Fiscal Year under Review

(Assets)

Current assets as of the end of the fiscal year under review were 13,306,854 thousand yen, an increase of 1,987,539 thousand yen from the end of the previous fiscal year. This was mainly due to a decrease in cash and deposits of 465,398 thousand yen and an increase in accounts receivable - trade, and contract assets of 2,491,154 thousand yen.

Non-current assets as of the end of the fiscal year under review were 13,756,545 thousand yen, an increase of 7,556,394 thousand yen from the end of the previous fiscal year. This was mainly due to increases in machinery and equipment of 5,238,636 thousand yen and goodwill of 2,078,510 thousand yen.

As a result, total assets as of the end of the fiscal year under review stood at 27,063,399 thousand yen, an increase of 9,543,934 thousand yen from the end of the previous fiscal year.

(Liabilities)

Current liabilities as of the end of the fiscal year under review were 8,003,770 thousand yen, an increase of 1,340,734 thousand yen from the end of the previous fiscal year. This was mainly due to an increase in accounts payable - trade of 1,132,639 thousand yen.

Non-current liabilities as of the end of the fiscal year under review were 8,869,885 thousand yen, an increase of 6,345,064 thousand yen from the end of the previous fiscal year. This was mainly due to an increase in long-term borrowings of 6,498,006 thousand yen.

As a result, total liabilities as of the end of the fiscal year under review stood at 16,873,655 thousand yen, an increase of 7,685,799 thousand yen from the end of the previous fiscal year.

(Net assets)

Net assets as of the end of the fiscal year under review were 10,189,743 thousand yen, an increase of 1,858,135 thousand yen from the end of the previous fiscal year. This was mainly due to an increase in retained earnings of 1,432,252 thousand yen resulting from the recording of profit attributable to owners of parent.

As a result, equity ratio stood at 37.6% (47.4% as of the end of the previous fiscal year).

### (3) Overview of Cash Flows for the Fiscal Year under Review

The cash and cash equivalents (hereinafter referred to as “cash”) as of the end of the fiscal year under review stood at 4,293,309 thousand yen, a decrease of 465,398 thousand yen from the end of the previous fiscal year.

The status of cash flows from operating, investing, and financing activities for the fiscal year under review and their contributing factors were as follows.

(Cash flows from operating activities)

Net cash provided by operating activities stood at 3,438,689 thousand yen (an inflow of 3,798,276 thousand yen in the previous fiscal year).

This was mainly due to factors contributing to increases such as profit before income taxes of 3,081,443 thousand yen and depreciation of 1,151,897 thousand yen, partially offset by factors contributing to decreases such as income taxes paid of 1,178,983 thousand yen.

(Cash flows from investing activities)

Net cash used in investing activities stood at 10,327,705 thousand yen (an outflow of 643,082 thousand yen in the previous fiscal year).

This was mainly due to factors such as purchase of shares of subsidiaries resulting in change in scope of consolidation of 9,096,479 thousand yen.

(Cash flows from financing activities)

Net cash provided by financing activities stood at 6,423,617 thousand yen (an outflow of 595,807 thousand yen in the previous fiscal year).

This was mainly due to a factor contributing to an increase in proceeds from long-term borrowings of 9,000,000 thousand yen, partially offset by a factor contributing to a decrease in repayments of long-term borrowings of 1,945,054 thousand yen.

### (4) Future Outlook

For the fiscal year ending June 2026, resource prices are expected to remain at stable levels, while competition among business operators is anticipated to intensify.

In the Distributed Energy Business, for existing condominiums, the Company aims to increase the current number of contracted households mainly through replacement projects involving other bulk power purchasing providers that have recently contributed significantly to purchasing results. For newly built condominiums, the Company pursues multifaceted expansion by promoting collaboration with condominium developers, starting with the emergency power reserve service.

In the Green Energy Business, the Company will strive to improve profitability through sales activities in light of the market environment and the enhancement of procurement flexibility.

In the Digital Transformation Support Business, the Company continues to acquire new customers, mainly for major new electric power and new regional electric power providers, while aiming to increase unit prices for existing customers by expanding the scope of outsourcing, among other measures. In addition, the Company expects to increase revenue through growth in the number of end users served by its client companies.

Accordingly, net sales are expected to be 57,347 million yen (up 22.9% year on year). In terms of profitability, operating profit of 3,822 million yen (up 18.8% year on year), ordinary profit of 3,719 million yen (up 17.0% year on year), and profit attributable to owners of parent of 2,607 million yen (up 16.7% year on year)

are expected.

## 2. Basic Policy on Selection of Accounting Standards

The Group prepares its consolidated financial statements in accordance with Japanese GAAP. With regard to International Financial Reporting Standards (IRFS), the Group will continue to closely monitor developments related to their future adoption and strive to ensure appropriate preparedness.

### 3. Consolidated Financial Statements and Principal Notes

#### (1) Consolidated Balance Sheet

(Thousands of yen)

	As of June 30, 2024	As of June 30, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	4,758,708	4,293,309
Accounts receivable - trade, and contract assets	6,167,806	8,658,961
Inventories	54,781	55,167
Consumption taxes refund receivable	16,083	-
Other	385,062	364,353
Allowance for doubtful accounts	(63,128)	(64,937)
Total current assets	11,319,314	13,306,854
Non-current assets		
Property, plant and equipment		
Buildings	347,590	378,162
Accumulated depreciation	(45,161)	(63,461)
Buildings, net	302,429	314,700
Machinery and equipment	7,384,846	13,452,728
Accumulated depreciation and impairment	(3,967,698)	(4,796,944)
Machinery and equipment, net	3,417,147	8,655,784
Land	251,389	259,429
Leased assets	4,382,663	3,326,489
Accumulated depreciation and impairment	(3,836,820)	(3,196,352)
Leased assets, net	545,843	130,136
Construction in progress	44,382	71,607
Other	485,207	555,615
Accumulated depreciation and impairment	(200,183)	(302,977)
Other, net	285,023	252,638
Total property, plant and equipment	4,846,215	9,684,296
Intangible assets		
Software	182,992	106,875
Goodwill	-	2,078,510
Other	52,165	58,158
Total intangible assets	235,158	2,243,544
Investments and other assets		
Investment securities	236,056	138,700
Deferred tax assets	214,171	934,799
Deposit	636,908	730,742
Other	31,641	24,462
Total investments and other assets	1,118,776	1,828,704
Total non-current assets	6,200,150	13,756,545
Total assets	17,519,465	27,063,399

(Thousands of yen)

	As of June 30, 2024	As of June 30, 2025
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	2,562,081	3,694,721
Current portion of long-term borrowings	1,553,284	2,110,224
Accounts payable - other	658,429	621,285
Deposits received	458,827	473,807
Lease liabilities	197,345	114,612
Income taxes payable	779,465	362,175
Provision for bonuses	71,988	-
Other	381,613	626,943
Total current liabilities	6,663,036	8,003,770
Non-current liabilities		
Long-term borrowings	2,241,706	8,739,712
Lease liabilities	239,724	125,111
Other	43,389	5,061
Total non-current liabilities	2,524,820	8,869,885
Total liabilities	9,187,856	16,873,655
Net assets		
Shareholders' equity		
Share capital	358,501	575,445
Capital surplus	1,242,192	1,459,136
Retained earnings	6,701,192	8,133,445
Total shareholders' equity	8,301,887	10,168,027
Share acquisition rights	29,721	21,715
Total net assets	8,331,608	10,189,743
Total liabilities and net assets	17,519,465	27,063,399

## (2) Consolidated Statements of Income and Comprehensive Income

### Consolidated Statement of Income

(Thousands of yen)

	For the fiscal year ended June 30, 2024	For the fiscal year ended June 30, 2025
Net sales	38,709,151	46,647,755
Cost of sales	31,224,052	38,152,589
Gross profit	7,485,098	8,495,165
Selling, general and administrative expenses	4,691,114	5,278,016
Operating profit	2,793,984	3,217,148
Non-operating income		
Interest income	516	2,723
Rental income from real estate	5,131	8,369
Subsidy income	21,192	2,773
Contribution for construction	737	5,453
Cancellation penalty	-	19,776
Outsourcing service income	2,785	2,702
Other	3,235	15,202
Total non-operating income	33,598	57,000
Non-operating expenses		
Interest expenses	33,158	82,665
Foreign exchange losses	1,003	443
Other	23,951	12,240
Total non-operating expenses	58,114	95,349
Ordinary profit	2,769,468	3,178,799
Extraordinary income		
Gain on sale of non-current assets	2,017	-
Gain on reversal of share acquisition rights	1,531	-
Total extraordinary income	3,549	-
Extraordinary losses		
Loss on retirement of non-current assets	12,091	-
Loss on sale of shares of subsidiaries and associates	9,120	-
Loss on valuation of investment securities	-	97,356
Total extraordinary losses	21,212	97,356
Profit before income taxes	2,751,805	3,081,443
Income taxes - current	874,038	727,079
Income taxes - deferred	(110,484)	115,405
Income taxes - refund	(162)	(12,993)
Income taxes-additional collection	-	17,176
Total income taxes	763,391	846,669
Profit	1,988,414	2,234,774
Profit attributable to non-controlling interests	1,418	-
Profit attributable to owners of parent	1,986,995	2,234,774

# Consolidated Statement of Comprehensive Income

(Thousands of yen)

	For the fiscal year ended June 30, 2024	For the fiscal year ended June 30, 2025
Profit	1,988,414	2,234,774
Comprehensive income	1,988,414	2,234,774
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,986,995	2,234,774
Comprehensive income attributable to non-controlling interests	1,418	-

### (3) Consolidated Statement of Changes in Equity

Fiscal year ended June 30, 2024 (from July 31, 2023 to June 30, 2024)

(Thousands of yen)

	Shareholders' equity			
	Share capital	Capital surplus	Retained earnings	Total shareholders' equity
Balance at beginning of period	100,000	983,691	5,114,487	6,198,178
Changes during period				
Issuance of new shares	258,501	258,501	-	517,003
Dividends of surplus	-	-	(400,290)	(400,290)
Profit attributable to owners of parent	-	-	1,986,995	1,986,995
Net changes in items other than shareholders' equity	-	-	-	-
Total changes during period	258,501	258,501	1,586,705	2,103,708
Balance at end of period	358,501	1,242,192	6,701,192	8,301,887

	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	17,188	7,177	6,222,545
Changes during period			
Issuance of new shares	-	-	517,003
Dividends of surplus	-	-	(400,290)
Profit attributable to owners of parent	-	-	1,986,995
Net changes in items other than shareholders' equity	12,532	(7,177)	5,355
Total changes during period	12,532	(7,177)	2,109,063
Balance at end of period	29,721	-	8,331,608

Fiscal year ended June 30, 2025 (from July 31, 2024 to June 30, 2025)

(Thousands of yen)

	Shareholders' equity			
	Share capital	Capital surplus	Retained earnings	Total shareholders' equity
Balance at beginning of period	358,501	1,242,192	6,701,192	8,301,887
Changes during period				
Dividends of surplus	-	-	(802,521)	(802,521)
Exercise of share acquisition rights	216,944	216,944		433,888
Profit attributable to owners of parent	-	-	2,234,774	2,234,774
Net changes in items other than shareholders' equity	-	-	-	-
Total changes during period	216,944	216,944	1,432,252	1,866,140
Balance at end of period	575,445	1,459,136	8,133,445	10,168,027

	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	29,721	-	8,331,608
Changes during period			
Dividends of surplus	-	-	(802,521)
Exercise of share acquisition rights			433,888
Profit attributable to owners of parent	-	-	2,234,774
Net changes in items other than shareholders' equity	(8,005)	-	(8,005)
Total changes during period	(8,005)	-	1,858,135
Balance at end of period	21,715	-	10,189,743

## (4) Consolidated Statement of Cash Flows

(Thousands of yen)

	For the fiscal year ended June 30, 2024	For the fiscal year ended June 30, 2025
Cash flows from operating activities		
Profit before income taxes	2,751,805	3,081,443
Depreciation	965,920	1,151,897
Increase (decrease) in provision for bonuses	14,776	(71,988)
Increase (decrease) in allowance for doubtful accounts	45,625	1,809
Amortization of goodwill	-	53,295
Interest and dividend income	(516)	(2,723)
Interest expenses	30,061	82,665
Loss (gain) on valuation of investment securities	-	97,356
Loss (gain) on sale of non-current assets	2,017	-
Loss on retirement of non-current assets	12,091	-
Decrease (increase) in trade receivables	(894,022)	(523,159)
Increase (decrease) in trade payables	127,051	191,632
Other, net	912,057	622,230
Subtotal	3,966,868	4,684,459
Interest and dividends received	516	2,723
Interest paid	(29,767)	(82,665)
Income taxes paid	(145,619)	(1,178,983)
Income taxes refund	8,365	13,156
Other, net	(2,086)	-
Net cash provided by (used in) operating activities	3,798,276	3,438,689
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,104,303)	(1,073,138)
Purchase of investment securities	(97,356)	-
Purchase of intangible assets	(19,908)	(22,610)
Payments of leasehold and guarantee deposits	(126,691)	(126,205)
Proceeds from refund of leasehold and guarantee deposits	776,680	-
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	(9,096,479)
Payments for sale of shares of subsidiaries resulting in change in scope of consolidation	(26,023)	-
Other, net	(45,479)	(9,271)
Net cash provided by (used in) investing activities	(643,082)	(10,327,705)
Cash flows from financing activities		
Proceeds from long-term borrowings	1,073,489	9,000,000
Repayments of long-term borrowings	(1,518,320)	(1,945,054)
Proceeds from issuance of shares	517,003	-
Proceeds from issuance of shares resulting from exercise of share acquisition rights	-	425,882
Dividends paid	(400,290)	(801,981)
Repayments of lease liabilities	(207,709)	(197,345)
Repayments of installment payables - property and equipment	(59,980)	(57,883)
Net cash provided by (used in) financing activities	(595,807)	6,423,617
Net increase (decrease) in cash and cash equivalents	2,559,386	(465,398)
Cash and cash equivalents at beginning of period	2,199,322	4,758,708
Cash and cash equivalents at end of period	4,758,708	4,293,309