

Supplementary materials (on a consolidated basis) for summary of consolidated financial results
for the three months ended June 2025

I. Consolidated statements of income	1Q		2Q		3Q		4Q		Total	Total	(Million yen) Full-year forecast
	Apr.-Jun.		July-Sept.		Oct.-Dec.		Jan.-Mar.		Apr.-Jun.	Apr.-Jun.	[Progress rate]
	FY24	FY25	FY24	FY25	FY24	FY25	FY24	FY25	FY24	FY25	FY25
Operating revenue	17,646	22,657	19,589		16,651		14,298		17,646	22,657	65,000
YonY change	+8,103	+5,010	+6,198		(131)		(798)		+8,103	+5,010	【34.9%】
YonY percent change	+84.9%	+28.4%	+46.3%		(0.8%)		(5.3%)		+84.9%	+28.4%	
Operating gross profit	2,538	5,001	2,654		2,331		1,807		2,538	5,001	--
Operating gross profit ratio after deductions	14.4%	22.1%	13.6%		14.0%		12.6%		14.4%	22.1%	--
YonY change	+1,458	+2,462	+796		(136)		(405)		+1,458	+2,462	
YonY percent change	+135.0%	+97.0%	+42.9%		(5.5%)		(18.3%)		+135.0%	+97.0%	
Operating profit	879	3,554	1,064		716		137		879	3,554	3,800
Operating profit ratio	5.0%	15.7%	5.4%		4.3%		1.0%		5.0%	15.7%	【93.5%】
YonY change	+1,283	+2,674	+644		(64)		(433)		+1,283	+2,674	
YonY percent change	--	+303.9%	+153.8%		(8.2%)		(75.9%)		--	+303.9%	
Ordinary profit	964	3,540	1,043		839		115		964	3,540	3,800
Ordinary profit ratio	5.5%	15.6%	5.3%		5.0%		0.8%		5.5%	15.6%	【93.2%】
YonY change	+1,276	+2,576	+589		(98)		(581)		+1,276	+2,576	
YonY percent change	--	+267.1%	+129.9%		(10.5%)		(83.4%)		--	+267.1%	
Profit attributable to owners of parent	135	2,347	24		456		1,031		135	2,347	2,500
Ratio of profit attributable to owners of parent	0.8%	10.4%	0.1%		2.7%		7.2%		0.8%	10.4%	【93.9%】
YonY change	+466	+2,212	(142)		(69)		+1,001		+466	+2,212	
YonY percent change	--	--	(85.1%)		(13.1%)		--		--	--	

Note: The full-year forecast for the fiscal year ending March 31, 2026 is based on the "Notice of Revision to Financial Results Forecast" released on August 14, 2025.

II. Results by business segment	1Q		2Q		3Q		4Q		Total	Total	Full-year forecast
	Apr.-Jun.		July-Sept.		Oct.-Dec.		Jan.-Mar.		Apr.-Jun.	Apr.-Jun.	[Progress rate]
	FY24	FY25	FY24	FY25	FY24	FY25	FY24	FY25	FY24	FY25	FY25
Live Entertainment Business											
External customers	10,736	16,462	13,685		9,313		8,319		10,736	16,462	41,500
YonY change	+5,965	+5,725	+5,705		(894)		(349)		+5,965	+5,725	【39.7%】
YonY percent change	+125.1%	+53.3%	+71.5%		(8.8%)		(4.0%)		+125.1%	+53.3%	
Segment profit	372	2,565	178		409		(113)		372	2,565	1,580
Segment profit ratio	3.5%	15.6%	1.3%		4.4%		(1.4%)		3.5%	15.6%	【162.4%】
YonY change	+862	+2,193	+251		+296		(428)		+862	+2,193	
YonY percent change	--	+589.2%	--		+262.9%		--		--	+589.2%	
Music & Film/TV Business											
External customers	5,032	4,198	4,451		6,067		4,196		5,032	4,198	17,500
YonY change	+1,614	(834)	+737		+842		(334)		+1,614	(834)	【24.0%】
YonY percent change	+47.2%	(16.6%)	+19.9%		+16.1%		(7.4%)		+47.2%	(16.6%)	
Segment profit	281	563	667		245		308		281	563	1,470
Segment profit ratio	5.6%	13.4%	15.0%		4.0%		7.4%		5.6%	13.4%	【38.3%】
YonY change	+292	+281	+238		(214)		+221		+292	+281	
YonY percent change	--	+100.2%	+55.7%		(46.6%)		+252.6%		--	+100.2%	
Booking (Film/TV/Live stage etc.) & Commercials Business											
External customers	1,877	1,996	1,452		1,270		1,783		1,877	1,996	6,000
YonY change	+523	+119	(244)		(79)		(115)		+523	+119	【33.3%】
YonY percent change	+38.7%	+6.4%	(14.4%)		(5.9%)		(6.1%)		+38.7%	+6.4%	
Segment profit	226	425	217		61		(57)		226	425	750
Segment profit ratio	12.1%	21.3%	15.0%		4.9%		(3.2%)		12.1%	21.3%	【56.7%】
YonY change	+128	+199	+154		(146)		(226)		+128	+199	
YonY percent change	+131.4%	+88.0%	+241.9%		(70.3%)		--		+131.4%	+88.0%	
Total											
External customers	17,646	22,657	19,589		16,651		14,298		17,646	22,657	65,000
YonY change	+8,103	+5,010	+6,198		(131)		(798)		+8,103	+5,010	【34.9%】
YonY percent change	+84.9%	+28.4%	+46.3%		(0.8%)		(5.3%)		+84.9%	+28.4%	
Segment profit	879	3,554	1,064		716		137		879	3,554	3,800
Segment profit ratio	5.0%	15.7%	5.4%		4.3%		1.0%		5.0%	15.7%	【93.5%】
YonY change	+1,283	+2,674	+644		(64)		(433)		+1,283	+2,674	
YonY percent change	--	+303.9%	+153.8%		(8.2%)		(75.9%)		--	+303.9%	

Note: The full-year forecast for the fiscal year ending March 31, 2026 is based on the "Notice of Revision to Financial Results Forecast" released on August 14, 2025.

III.Other	Q1 (cumulative)		Q2(cumulative)		Q3(cumulative)		Q4 (cumulative)	
	FY24	FY25	FY24	FY25	FY24	FY25	FY24	FY25
Average number of shares outstanding during the period (shares)	16,601,991	16,322,137	16,601,983		16,601,970		16,603,068	
Earnings per share (yen)	8.17	143.85	9.66		37.18		99.27	
Total assets (million yen)	58,711	62,515	66,941		63,345		60,841	
Net assets (million yen)	37,425	38,944	37,808		37,746		37,120	
Non-controlling interests (million yen)	4,041	2,750	4,238		4,351		2,666	
Equity ratio	56.9%	57.9%	50.1%		52.7%		56.6%	