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Securities code: 4933

September 8, 2025

(Commencement date of measures for electronic provision of information)

September 4, 2025

**To Shareholders with Voting Rights:**

Yohei Onishi  
President and CEO  
I-ne Co., Ltd.  
4-1-2, Minami Kyuhojimachi,  
Chuo-ku, Osaka, Japan

**NOTICE OF  
THE EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the Extraordinary General Meeting of Shareholders of I-ne Co., Ltd. (the "Company") will be held as described below.

In convening this General Meeting of Shareholders, the Company takes measures for electronic provision of information (matters subject to the measures for electronic provision), and posts this information on the following website on the Internet.

The Company's website: <https://i-ne.co.jp/ir/stock/meeting/> (Japanese Only)

The same information is also available on the following website. Please access the website of the Tokyo Stock Exchange (Listed Company Search) below, enter and search for "I-ne" in the "Issue name (company name)" field or "4933," the securities code of the Company in the "Code" field, select "Basic information" and "Documents for public inspection/PR information," in that order, and inspect the information.

Tokyo Stock Exchange's website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

In order to exercise voting rights in advance of the General Meeting of Shareholders, please review the Reference Documents for the General Meeting of Shareholders included in the matters subject to the measures for electronic provision and follow the instructions on page 3 of this notice to exercise your voting rights online (via the Internet, etc.) or in writing (via postal mail) no later than 6:00 p.m. on Thursday, September 25, 2025, Japan time.

- 1. Date and Time:** Friday, September 26, 2025 at 1:30 p.m. Japan time  
(Reception starts at 12:30 p.m.)  
(The starting time differs from that of the previous Annual General Meeting of Shareholders. Please make sure you have the correct time.)
- 2. Place:** OBIC Hall A, Second Floor, OBIC Midosuji Building  
4-2-3 Hiranomachi, Chuo-ku, Osaka-shi, Osaka, Japan

- 3. Meeting Agenda:**

**Proposals to be resolved:**

**Proposal:** Election of One (1) Director (Excluding Director Who Is a Member of the Audit and Supervisory Committee)

- 4. Matters Decided upon Convocation**

Please refer to "Instructions for the Exercise of Voting Rights" on page 3.

## Instructions for the Exercise of Voting Rights

### If you are attending the meeting

- **Exercise of voting rights by attending the meeting**

**Date and time: Friday, September 26, 2025 at 1:30 p.m. Japan time**  
**(Reception starts at 12:30 p.m.)**

Please submit the enclosed Voting Rights Exercise Form at the reception desk.

### If you will not attend the meeting

- **Exercise of voting rights over the Internet, etc.**

**Deadline: 6:00 p.m. on Thursday, September 25, 2025**

Please access the voting website and enter your vote for or against the proposals by the deadline by following the instructions on the screen.

- **Exercise of voting rights in writing**

**Deadline: 6:00 p.m. on Thursday, September 25, 2025 (time of receipt)**

Please indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form and return it by mail so that it is received by the deadline. If neither approval nor disapproval of a proposal is indicated on the Voting Rights Exercise Form, it shall be deemed a vote of approval.

Notes on cases where voting rights are exercised multiple times

- (1) If you exercise your voting rights both in writing and via the Internet, the vote cast via the Internet shall be deemed valid.
- (2) If you exercise your voting rights multiple times via the Internet, the last vote you cast shall be deemed valid.

■ Should the matters subject to electronic provision require revisions, the revised versions will be posted on each of the websites described above.

For institutional investors

To exercise your voting rights, you may use the electronic voting platform operated by ICJ, Inc. if you apply in advance for the use of the platform.

## Proposals and References

**Proposal:** Election of One (1) Director (Excluding Director Who Is a Member of the Audit and Supervisory Committee)

As personnel for strengthening the management structure, the Company proposes the election of one (1) Director (excluding Director who is a member of the Audit and Supervisory Committee; hereinafter the same shall apply in this Proposal). This Proposal has been determined through the deliberation of the Nomination and Compensation Committee. The Company has received the opinion from the Audit and Supervisory Committee that there is no specific comment on the Proposal as a result of its discussion.

The candidate for Director is as follows:

Name (Date of birth)	Career summary, positions, and responsibilities at the Company		Number of shares of the Company held
Koichi Mizutome (January 26, 1968)	<p>Apr. 1991      Joined Dentsu Inc.</p> <p>Feb. 1996      Joined Andersen Consulting (currently, Accenture PLC)</p> <p>Apr. 2000      Joined Roland Berger Strategy Consultants (Japan Office)</p> <p>Jan. 2005      Representative Director, Roland Berger Strategy Consultants (Japan Office)</p> <p>Oct. 2009      Managing Director, Enterprise Turnaround Initiative Corporation of Japan (currently, Regional Economy Vitalization Corporation of Japan)</p> <p>Dec. 2010      Director and Executive Vice President, Japan Airlines Co., Ltd.</p> <p>Jun. 2013      Senior Managing Executive Officer, World, Co., Ltd.</p> <p>Feb. 2015      President and Representative Director, Akindo Sushiro Co., Ltd. (currently, FOOD &amp; LIFE COMPANIES)</p> <p>May 2022      Outside Director, Adastria Co., Ltd. (current position)</p> <p>Dec. 2024      Director &amp; Special Advisor, FOOD &amp; LIFE COMPANIES LTD. (current position)</p> <p>[Significant concurrent positions]</p> <p>Outside Director, Adastria Co., Ltd.</p> <p>Director &amp; Special Advisor, FOOD &amp; LIFE COMPANIES LTD.</p>		
<u>New appointment</u> <u>Outside</u> <u>Independent</u>			—
[Period in office as Director] —			
[Attendance at the Board of Directors meetings] —			
<p>[Reason for nomination as candidate for Outside Director and expected roles]</p> <p>After working at Dentsu, Mr. Koichi Mizutome joined Japan Airlines as a deputy trustee in 2010, where he was involved in the development of the reorganization plan for the airline. In 2015, as President at Akindo Sushiro (currently, FOOD &amp; LIFE COMPANIES), he spearheaded the restaurant chain's overseas expansion, and also led a turnaround in its business performance, despite facing headwinds in the form of the COVID-19 pandemic and an incident involving disruptive conduct by a customer. He has been nominated as a candidate for Outside Director, as we have judged that he will be able to contribute to providing advice and management oversight for the further growth of our existing businesses and expansion into new areas, including overseas operations, based on his extensive experience as a corporate manager.</p>			

Notes:

1. There are no special interests between the candidate and the Company.
2. Mr. Koichi Mizutome is a candidate for Outside Director.
3. Mr. Koichi Mizutome fulfills the requirements for an independent officer prescribed by the Tokyo Stock Exchange. If his election is approved, the Company will newly register him as an independent officer.
4. If the election of Mr. Koichi Mizutome is approved, the Company will enter into an agreement with him in accordance with Article 427, Paragraph 1 of the Companies Act to limit his liability for damages pursuant to Article 423, Paragraph 1 of the same act. The maximum amount of liability pursuant to the agreement is the minimum amount stipulated by Article 425, Paragraph 1 of the Companies Act.
5. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. This insurance agreement covers damages, etc., to be borne by directors due to acts performed in the course of their duties (however, excluding damages that fall under the exemption clauses stipulated in the insurance agreement). The insurance premiums are fully paid by the Company. If the election of the candidate is approved, he will be insured under the insurance agreement. The term of the insurance agreement is one (1) year, and will be renewed subject to the resolution of the Board of Directors prior to the expiration of the term.

[Reference]

Skills matrix of the Board of Directors after the conclusion of this General Meeting of Shareholders

Name	Attribute		Experience, knowledge, specialization, etc.						
	Position	Independence (Outside)	Business management	Sales / Marketing	Development / Manufacturing	Legal affairs / Compliance risk	Finance / Accounting	Global	Sustainability / ESG
Yohei Onishi	President and CEO		○	○	○			○	○
Yoshinori Hara	Director, Executive Officer and CFO			○		○	○	○	
Hiroshi Sasamata	Outside Director	○	○	○			○	○	○
Koichi Mizutome	Outside Director	○	○	○		○		○	
Ken Horikawa	Outside Director (Audit and Supervisory Committee member)	○				○	○	○	
Noriko Yamanaka	Outside Director (Audit and Supervisory Committee member)	○					○		
Yuko Furumoto	Outside Director (Audit and Supervisory Committee member)	○				○		○	○