Company name Representative The Monogatari Corporation

Hisayuki Kato, President and Representative Director (3097 TSE Prime) Tsuyoshi Tsudera, Director, Managing Executive Officer,

Inquiries

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Notice Regarding August 2025 Preliminary Monthly YoY Change in Sales and Number of Restaurants

1. Changes in the name and composition of store categories in IR disclosures

Effective from this disclosure titled "Notice Regarding July 2025 Preliminary Monthly YoY Change in Sales and Number of Restaurants," we have changed the store categories used in our IR materials. This change is intended to more accurately reflect the actual structure of our business operations. While the total number of categories will remain four, their composition will be changed as outlined below.

Comparison Table

(Previo	ous) Up to FY6/25
Category	Brands included in each category
Yakiniku restaurants	Yakiniku King
Ramen restaurants	Marugen Ramen Nidaime Marugen Kyabeton Ramen
Okonomiyaki restaurants	Okonomiyaki Hompo
"Yuzu-An" restaurants	Sushi & Shabu-shabu Yuzuan
Specialty restaurants	Yakitate no Karubi Gyokai Zanmai Genya Shabu & Kani Genjisohonten Jukusei Yakiniku Nikugen Gyutan Daisuki Yakiniku Happii Kajitsuyakohi Nokochukasoba Gyoza Marufuku Jukusei Niku Tonkatsu Rosudo

(Change	d) From FY6/26 onward
Category	Brands included in each category
Yakiniku	Yakiniku King
Ramen	Marugen Ramen Nidaime Marugen Kyabeton Ramen
Yuzuan	Sushi & Shabu-shabu Yuzuan
Specialty restaurants/ new business formats	Okonomiyaki Hompo Yakitate no Karubi Gyokai Zanmai Genya Shabu & Kani Genjisohonten Jukusei Yakiniku Nikugen Gyutan Daisuki Yakiniku Happii Kajitsuyakohi Nokochukasoba Gyoza Marufuku Jukusei Niku Tonkatsu Rosudo

2. Monthly YoY change in sales (Domestic directory managed restaurants + franchise restaurants)

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	1Q	Oct.	Nov.	Dec.	2Q	1H
All restaurants	Net sales	111.9%	114.4%		113.2%					113.2
New restaurants	# of customers	108.3%	111.3%		109.9%					109.9
included)	# of restaurants at end of period	758	759							
	Net sales	103.5%	105.5%		104.6%					104.6
Existing	# of customers	100.4%	103.0%		101.8%					101.8
restaurants	# of restaurants at end of period	659	665							
	Net sales	99.2%	102.7%		101.1%					101.1
Yakiniku	# of customers	94.2%	99.2%		96.9%					96.9
T Call III C	# of restaurants at end of period	315	316							
	Net sales	108.0%	108.7%		108.3%					108.3
Ramen	# of customers	102.5%	103.8%		103.2%					103.2
	# of restaurants at end of period	208	210							
	Net sales	113.7%	109.9%		111.5%					111.5
Yuzuan	# of customers	110.7%	107.4%		108.9%					108.9
	# of restaurants at end of period	94	94							
	Net sales	104.9%	110.3%		107.8%					107.8
Specialty restaurants/new	# of customers	108.6%	115.7%		112.5%					112.5
business formats	# of restaurants at end of period	42	45							

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	3Q	Apr.	May	Jun.	4Q	2H	Full-year
All restaurants	Net sales										113.
(New restaurants	# of customers										109.
included)	# of restaurants at end of period										
	Net sales										104
Existing	# of customers										101
restaurants	# of restaurants at end of period										
	Net sales										101
Yakiniku	# of customers										96
	# of restaurants at end of period										
	Net sales										108
Ramen	# of customers										103
	# of restaurants at end of period										
	Net sales										111
Yuzuan	# of customers										108
1020011	# of restaurants at end of period										
	Net sales										107
Specialty restaurants/new	# of customers										112
business formats	# of restaurants at end of period										

3. Monthly YoY change in sales (Domestic directly managed restaurants)

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	1Q	Oct.	Nov.	Dec.	2Q	1H
	Net sales	114.7%	117.4%		116.2%					116.29
All restaurants New restaurants	# of customers	112.3%	115.6%		114.1%					114.1
included)	# of restaurants at end of period	506	507							
	Net sales	103.8%	105.5%		104.7%					104.7
Existing	# of customers	100.7%	103.2%		102.1%					102.1
restaurants	# of restaurants at end of period	421	426							
	Net sales	99.1%	102.6%		101.0%					101.0
Yakiniku	# of customers	94.0%	99.1%		96.8%					96.8
	# of restaurants at end of period	197	198							
	Net sales	107.8%	108.1%		108.0%					108.0
Ramen	# of customers	102.5%	103.4%		103.0%					103.0
restaurants	# of restaurants at end of period	107	108							
	Net sales	114.5%	110.4%		112.2%					112.2
Yuzuan	# of customers	111.6%	108.0%		109.6%					109.6
	# of restaurants at end of period	79	79							
0 . "	Net sales	104.7%	110.4%		107.7%					107.7
Specialty restaurants/new	# of customers	108.7%	116.2%		112.8%					112.8
business formats	# of restaurants at end of period	38	41							

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	3Q	Apr.	May	Jun.	4Q	2H	Full-year
	Net sales										116.29
All restaurants New restaurants	# of customers										114.19
included)	# of restaurants at end of period										
	Net sales										104.79
Existing	# of customers										102.19
restaurants	# of restaurants at end of period										
	Net sales										101.09
Yakiniku	# of customers										96.89
radiild	# of restaurants at end of period										
	Net sales										108.09
Ramen	# of customers										103.09
	# of restaurants at end of period										
	Net sales										112.29
Yuzuan	# of customers										109.6%
	# of restaurants at end of period										
Consists	Net sales										107.79
Specialty restaurants/new	# of customers										112.8%
business formats	# of restaurants at end of period										

- (Note)
 1. The numbers in this monthly preliminary report show trends in outlet sales and customer traffic relative to the prior year, please note that the data is not representative of the Company's
- $2. \ {\sf Existing} \ {\sf restaurants} \ {\sf are} \ {\sf defined} \ {\sf as} \ {\sf those} \ {\sf in} \ {\sf operation} \ {\sf for} \ {\sf 18} \ {\sf months} \ {\sf or} \ {\sf more} \ {\sf since} \ {\sf opening}.$
- 3. Restaurants remodeled to different industry formats (e.g., from "Marugen" to "Kyabeton") are considered existing restaurants from the first month after remodeling.
- 4. Closed restaurants (including those remodeling to a different industry) are considered existing restaurants up to one month prior to the month of closure.
- 5. Net sales and number of customers of restaurants with less business days which had extraordinary holidays for renovation etc., are not included in existing restaurants.
- 6. The numbers presented are preliminary, and therefore not audited by an audit corporation.
- 7. The following table shows the number of restaurants that have been revised or excluded from the figures for existing restaurants for August 2025.

Number of restaurants: 2 Restaurant name:

Yakiniku King Yokohama Tsuzuki (Due to renovation)

Nikugen Akasaka (Due to renovation)

4. Number of restaurants at the end of month

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	Oct.	Nov.	Dec.
	# of directly managed restaurants	226	226				
Yakiniku	# of FC restaurants	127	127				
	# of restaurants at end of period	353	353				
	# of directly managed restaurants	129	129				
Ramen	# of FC restaurants	105	105				
	# of restaurants at end of period	234	234				
	# of directly managed restaurants	92	92				
Yuzuan	# of FC restaurants	16	16				
	# of restaurants at end of period	108	108				
	# of directly managed restaurants	59	60				
Specialty restaurants/new	# of FC restaurants	4	4				
business formats	# of restaurants at end of period	63	64				
	# of overseas stores	65	70				
Other	# of restaurants at end of period	65	70				
	# of domestic directly managed restaurants	506	507				
	# of domestic FC restaurants	252	252	•			
Total	# of overseas stores	65	70				
	# of restaurants at end of period	823	829				-

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	Apr.	May	Jun.
	# of directly managed restaurants						
Yakiniku	# of FC restaurants						
	# of restaurants at end of period						
	# of directly managed restaurants						
Ramen	# of FC restaurants						
	# of restaurants at end of period						
	# of directly managed restaurants						
Yuzuan	# of FC restaurants						
	# of restaurants at end of period						
	# of directly managed restaurants						
Specialty restaurants/new	# of FC restaurants						
business formats	# of restaurants at end of period						
	# of overseas stores						
Other	# of restaurants at end of period						
	# of domestic directly managed restaurants						
	# of domestic FC restaurants						
Total	# of overseas stores						
	# of restaurants at end of period	-					

[Reference]

Fiscal year ended June 2025 Monthly YoY Change in Sales and Number of Restaurants

16

102.2%

95.5%

17

103.1%

94.5%

106.4%

101.8%

19

106.0%

95.9%

101.7%

92.0%

16

Net sales

of restaurants at end of period

1. Monthly YoY change in sales (Domestic directory managed restaurants + franchise restaurants)

		Jul.	Aug.	Sep.	1Q	Oct.	Nov.	Dec.	2Q	1H	
All restaurants	Net sales	108.6%	114.8%	111.1%	111.6%	110.9%	113.1%	110.6%	111.5%	111.6%	
New restaurants	# of customers	110.3%	114.5%	113.4%	112.8%	110.4%	111.9%	108.9%	110.3%	111.6%	
included)	# of restaurants at end of period	695	700	705		710	718	722			
	Net sales	101.8%	108.1%	104.6%	105.0%	102.8%	104.6%	102.8%	103.3%	104.2%	
Existing	# of customers	102.6%	107.0%	106.4%	105.4%	101.6%	102.5%	100.9%	101.6%	103.5%	
restaurants	# of restaurants at end of period	610	613	617		620	625	636			
	Net sales	98.8%	105.3%	101.5%	102.0%	105.2%	105.1%	101.1%	103.7%	102.8%	
Yakiniku	# of customers	98.4%	105.1%	103.0%	102.3%	101.6%	102.8%	98.1%	100.7%	101.5%	
restaurants	# of restaurants at end of period	295	296	299		301	301	305			
	Net sales	107.9%	108.8%	105.8%	107.6%	100.9%	103.6%	106.7%	103.9%	105.7%	
Ramen	# of customers	106.1%	107.4%	107.9%	107.1%	102.8%	102.3%	102.8%	102.6%	104.9%	
restaurants	# of restaurants at end of period	192	193	194		195	198	201			
	Net sales	94.1%	107.6%	110.8%	104.3%	102.3%	108.9%	105.7%	105.6%	105.0%	
Okonomiyaki	# of customers	92.4%	106.7%	110.6%	103.5%	102.5%	108.7%	105.6%	105.5%	104.5%	
restaurants	# of restaurants at end of period	20	20	20		20	20	20			
	Net sales	105.0%	118.8%	115.8%	113.5%	96.7%	103.7%	102.6%	101.1%	106.8%	
"Yuzu-An"	# of customers	103.6%	113.9%	112.9%	110.2%	96.6%	102.4%	101.9%	100.3%	105.0%	
restaurants	# of restaurants at end of period	93	93	93		93	93	94			
	Net sales	102.4%	105.3%	105.2%	104.2%	104.2%	105.6%	101.4%	103.3%	103.7%	
Specialty	# of customers	95.3%	96.4%	95.0%	95.6%	95.2%	97.1%	96.4%	96.4%	96.0%	
restaurants	# of restaurants at end of period	10	11	11		11	13	16			
nuary 2025 -	June 2025)				•	•	•		•		
		Jan.	Feb.	Mar.	3Q	Apr.	May	Jun.	4Q	2H	Full-ye
All restaurants	Net sales	108.7%	110.2%	113.2%	110.8%	113.0%	121.0%	111.4%	115.2%	112.9%	112
New restaurants	# of customers	106.2%	108.4%	111.2%	108.6%	112.2%	117.4%	108.2%	112.6%	110.5%	11
included)	# of restaurants at end of period	726	732	737		744	745	751			
	Net sales	101.5%	101.8%	104.6%	102.7%	103.8%	111.7%	102.7%	105.9%	104.3%	10-
Existing	# of customers	99.0%	100.4%	103.0%	100.9%	103.1%	107.6%	99.7%	103.4%	102.1%	10:
restaurants	# of restaurants at end of period	639	644	647		650	651	659			
	Net sales	99.3%	96.4%	101.0%	99.1%	99.7%	111.5%	100.4%	103.6%	101.2%	10:
Yakiniku	# of customers	96.5%	95.4%	98.9%	97.1%	97.9%	107.5%	94.7%	99.7%	98.3%	9:
restaurants	# of restaurants at end of period	306	308	309		310	312	314			
	Net sales	104.9%	107.7%	109.9%	107.5%	109.4%	112.1%	109.2%	110.3%	108.8%	10
Ramen	# of customers	100.1%	102.7%	105.9%	102.8%	106.0%	107.5%	103.6%	105.7%	104.2%	10-
restaurants	# of restaurants at end of period	203	206	207		207	207	209			
	Net sales	105.1%	114.2%	107.0%	108.5%	110.1%	109.8%	97.6%	105.8%	107.2%	100
Okonomiyaki	# of customers	104.8%	112.1%	106.4%	107.6%	110.6%	109.6%	97.8%	106.0%	106.8%	10
restaurants	# of restaurants at end of period	20	20	20		20	20	20			
	Net sales	103.7%	112.0%	110.8%	108.7%	109.1%	112.5%	101.5%	107.7%	108.2%	10
"Yuzu-An"	# of customers	103.4%	107.5%	107.5%	106.1%	107.6%	110.5%	100.1%	106.1%	106.1%	10
restaurants	# of restaurants										
	at end of period	94	94	94		94	93	94			

19

103.6%

99.8%

22

105.4%

100.7%

104.3%

97.9%

104.1%

97.2%

106.6%

100.6%

2. Monthly YoY change in sales (Domestic directly managed restaurants)

(July 2024 - December 2024)

		Jul.	Aug.	Sep.	1Q	Oct.	Nov.	Dec.	2Q	1H	
All restaurants	Net sales	110.4%	117.2%	114.0%	114.0%	114.1%	116.0%	112.3%	114.0%	114.0%	
New restaurants	# of customers	112.7%	117.7%	117.1%	115.9%	115.0%	116.5%	111.9%	114.3%	115.1%	
included)	# of restaurants at end of period	451	455	459		463	468	471			
	Net sales	101.3%	108.0%	105.1%	105.0%	102.4%	104.0%	102.2%	102.8%	103.9%	
Existing	# of customers	101.4%	106.4%	106.3%	104.8%	101.0%	101.9%	100.2%	101.0%	102.9%	
restaurants	# of restaurants	377	380	383		385	389	399		*	
	at end of period										
	Net sales	98.7%	104.6%	101.4%	101.7%	104.8%	104.2%	100.8%	103.1%	102.4%	
Yakiniku restaurants	# of customers	98.3%	104.1%	102.7%	101.8%	100.9%	101.8%	97.8%	100.1%	101.0%	
	# of restaurants at end of period	182	183	185		186	186	189			
	Net sales	106.4%	108.0%	105.8%	106.8%	100.8%	103.2%	105.7%	103.4%	105.1%	
Ramen	# of customers	104.6%	106.4%	108.0%	106.4%	102.9%	101.8%	101.9%	102.2%	104.3%	
restaurants	# of restaurants	92	93	94		95	97	100			
	at end of period Net sales	02.00/	108.0%	109.5%	104.0%	101.6%	107.9%	105.5%	10E 09/	104.5%	
Okonomiyaki	# of customers	93.8% 92.9%	108.0%	110.7%	104.0%	101.6%	107.9%	105.5%	105.0% 105.3%	104.5%	
restaurants	# of restaurants				104.5 /6				103.0 /6	104.070	
	at end of period	16	16	16		16	16	16			
	Net sales	105.8%	119.9%	116.6%	114.3%	97.0%	103.4%	102.5%	101.1%	107.2%	
"Yuzu-An" restaurants	# of customers	104.3%	114.6%	113.5%	110.9%	96.9%	102.1%	101.9%	100.4%	105.3%	
	# of restaurants at end of period	77	77	77		77	77	78			
	Net sales	102.4%	105.3%	105.2%	104.2%	104.2%	105.6%	101.4%	103.3%	103.7%	
0	# of customers	95.3%	96.4%	95.0%	95.6%	95.2%	97.1%	96.4%	96.4%	96.0%	
Specialty	# Of Custofficis										
restaurants	# of restaurants at end of period	10	11	11		11	13	16			
	# of restaurants at end of period	10	11	11		11	13	16			
restaurants	# of restaurants at end of period	Jan.	11 Feb.	11 Mar.	3Q	Apr.	13 May	Jun.	4Q	2H	Full-yea
restaurants	# of restaurants at end of period	Jan. 110.9%	Feb. 112.9%	Mar. 115.8%	113.3%	Apr. 116.0%	May 124.1%	Jun. 113.9%	118.0%	115.5%	114
restaurants	# of restaurants at end of period June 2025) Net sales # of customers	Jan.	Feb.	Mar.		Apr.	May	Jun.			114
restaurants nuary 2025 -	# of restaurants at end of period June 2025) Net sales # of customers # of restaurants	Jan. 110.9%	Feb. 112.9%	Mar. 115.8%	113.3%	Apr. 116.0%	May 124.1%	Jun. 113.9%	118.0%	115.5%	114
restaurants nuary 2025 - All restaurants New restaurants	# of restaurants at end of period June 2025) Net sales # of customers # of restaurants at end of period	Jan. 110.9% 109.4% 474	Feb. 112.9% 112.2% 481	Mar. 115.8% 114.6% 485	113.3% 112.1%	Apr. 116.0% 116.6% 492	May 124.1% 122.4% 494	Jun. 113.9% 111.8% 499	118.0% 116.9%	115.5% 114.4%	114
restaurants nuary 2025 All restaurants New restaurants included) Existing	# of restaurants at end of period June 2025) Net sales # of customers # of restaurants	Jan. 110.9% 109.4% 474 101.8%	Feb. 112.9% 112.2% 481 102.1%	Mar. 115.8% 114.6% 485 104.8%	113.3% 112.1% 103.0%	Apr. 116.0% 116.6% 492 104.1%	May 124.1% 122.4% 494 112.0%	Jun. 113.9% 111.8%	118.0% 116.9%	115.5%	114
restaurants nuary 2025 - All restaurants New restaurants included)	# of restaurants at end of period June 2025) Net sales # of customers # of restaurants at end of period Net sales # of customers # of customers # of customers # of restaurants	Jan. 110.9% 109.4% 474 101.8% 99.1%	Feb. 112.9% 112.2% 481 102.1% 100.5%	Mar. 115.8% 114.6% 485 104.8% 103.0%	113.3% 112.1%	Apr. 116.0% 116.6% 492 104.1% 103.1%	May 124.1% 122.4% 494 112.0% 107.9%	Jun. 113.9% 111.8% 499 102.7% 99.4%	118.0% 116.9%	115.5% 114.4% 104.5%	114
restaurants nuary 2025 All restaurants New restaurants included) Existing	# of restaurants at end of period June 2025) Net sales # of customers # of restaurants at end of period Net sales # of oustomers # of oustomers # of oustomers at end of period at end of period Net sales	Jan. 110.9% 109.4% 474 101.8% 99.1% 401	Feb. 112.9% 112.2% 481 102.1% 100.5% 405	Mar. 115.8% 114.6% 485 104.8% 103.0% 407	113.3% 112.1% 103.0% 100.9%	Apr. 116.0% 116.6% 492 104.1% 103.1% 410	May 124.1% 122.4% 494 112.0% 107.9% 412	Jun. 113.9% 111.8% 499 102.7% 99.4% 419	118.0% 116.9% 106.0% 103.3%	115.5% 114.4% 104.5% 102.1%	114 114 104 102
restaurants nuary 2025 All restaurants New restaurants included) Existing restaurants	# of restaurants at end of period June 2025) Net sales # of customers # of restaurants at end of period Net sales # of oustomers # of restaurants at end of period Net sales # of oustomers # of restaurants at end of period Net sales	Jan. 110.9% 109.4% 474 101.8% 99.1% 401 99.9%	Feb. 112.9% 112.2% 481 102.1% 100.5% 405 96.3%	Mar. 115.8% 114.6% 485 104.8% 103.0% 407 101.1%	113.3% 112.1% 103.0% 100.9%	Apr. 116.0% 116.6% 492 104.1% 103.1% 410 99.9%	May 124.1% 122.4% 494 112.0% 107.9% 412 111.9%	Jun. 113.9% 111.8% 499 102.7% 99.4% 419 100.7%	118.0% 116.9% 106.0% 103.3%	115.5% 114.4% 104.5% 102.1%	114 114 104 102
restaurants nuary 2025 All restaurants New restaurants included) Existing	# of restaurants at end of period June 2025) Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of period Net sales # of customers	Jan. 110.9% 109.4% 474 101.8% 99.1% 401 99.9% 96.9%	Feb. 112.9% 112.2% 481 102.1% 100.5% 405 96.3% 95.7%	Mar. 115.8% 114.6% 485 104.8% 103.0% 407 101.1% 99.0%	113.3% 112.1% 103.0% 100.9%	Apr. 116.0% 116.6% 492 104.1% 103.1% 410 99.9% 98.2%	May 124.1% 122.4% 494 112.0% 107.9% 412 111.9% 107.8%	Jun. 113.9% 111.8% 499 102.7% 99.4% 419 100.7% 94.9%	118.0% 116.9% 106.0% 103.3%	115.5% 114.4% 104.5% 102.1%	114 114 104 102
restaurants nuary 2025 - All restaurants New restaurants included) Existing restaurants Yakiniku	# of restaurants at end of period June 2025) Net sales # of customers # of restaurants at end of period Net sales # of oustomers # of restaurants at end of period Net sales # of oustomers # of restaurants at end of period Net sales	Jan. 110.9% 109.4% 474 101.8% 99.1% 401 99.9%	Feb. 112.9% 112.2% 481 102.1% 100.5% 405 96.3%	Mar. 115.8% 114.6% 485 104.8% 103.0% 407 101.1%	113.3% 112.1% 103.0% 100.9%	Apr. 116.0% 116.6% 492 104.1% 103.1% 410 99.9%	May 124.1% 122.4% 494 112.0% 107.9% 412 111.9%	Jun. 113.9% 111.8% 499 102.7% 99.4% 419 100.7%	118.0% 116.9% 106.0% 103.3%	115.5% 114.4% 104.5% 102.1%	114 114 104 102
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restaurants All restaurants New restaurants New restaurants included) Existing restaurants Yakiniku restaurants Ramen restaurants Okonomiyaki restaurants "Yuzu-An" restaurants	# of restaurants at end of period June 2025) Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales	Jan. 110.9% 109.4% 474 101.8% 99.1% 401 99.9% 96.9% 190 104.5% 99.7% 101 105.2% 105.1% 16 104.1% 103.9% 78	Feb. 112.9% 112.2% 481 102.1% 100.5% 405 96.3% 95.7% 191 107.1% 102.3% 104 115.2% 112.8% 16 113.0% 108.7% 78	Mar. 115.8% 114.6% 485 104.8% 103.0% 407 101.1% 99.0% 191 109.9% 105 107.0% 16 111.4% 108.2% 78	113.3% 112.1% 103.0% 100.9% 100.9% 99.3% 97.4% 107.1% 102.6% 108.9% 108.1%	Apr. 116.0% 116.6% 492 104.1% 103.1% 410 99.9% 98.2% 192 108.8% 105.7% 105 110.3% 111.1% 16 110.3% 108.9% 78	May 124.1% 122.4% 494 112.0% 107.9% 412 111.9% 107.8% 194 112.0% 105 109.7% 109.6% 16 113.3% 111.3% 78	Jun. 113.9% 111.8% 499 102.7% 99.4% 419 100.7% 94.9% 195 109.0% 107 98.0% 97.9% 16 103.0% 101.7% 79	118.0% 116.9% 106.0% 103.3% 103.8% 99.9% 110.0% 105.5% 106.0% 106.2% 107.3%	115.5% 114.4% 104.5% 102.1% 101.5% 98.6% 108.5% 104.0% 107.4% 107.2% 109.1% 107.1%	1144 114 104 102 101 99 106 104 106 108
restaurants All restaurants New restaurants New restaurants included) Existing restaurants Yakiniku restaurants Ramen restaurants Okonomiyaki restaurants "Yuzu-An"	# of restaurants at end of period June 2025) Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period Net sales # of customers # of restaurants at end of period	Jan. 110.9% 109.4% 474 101.8% 99.1% 401 99.9% 96.9% 190 104.5% 99.7% 101 105.2% 105.1% 16 104.1% 103.9% 78	Feb. 112.9% 112.2% 481 102.1% 100.5% 405 96.3% 95.7% 191 107.1% 102.3% 104 115.2% 112.8% 16 113.0% 78	Mar. 115.8% 114.6% 485 104.8% 407 101.1% 99.0% 191 109.9% 106.0% 107.0% 107.0% 111.4% 108.2% 78	113.3% 112.1% 103.0% 100.9% 100.9% 99.3% 97.4% 107.1% 102.6% 108.9% 108.1%	Apr. 116.0% 116.6% 492 104.1% 103.1% 410 99.9% 98.2% 192 108.8% 105.7% 105 110.3% 111.1% 16 110.3% 108.9% 78	May 124.1% 122.4% 494 112.0% 107.9% 412 111.9% 107.8% 194 112.0% 105 109.7% 109.6% 16 113.3% 111.3%	Jun. 113.9% 111.8% 499 102.7% 99.4% 419 100.7% 94.9% 195 109.0% 107 98.0% 97.9% 16 103.0% 101.7% 79	118.0% 116.9% 106.0% 103.3% 103.8% 99.9% 110.0% 105.5% 106.0% 106.2% 108.9% 107.3%	115.5% 114.4% 104.5% 102.1% 101.5% 98.6% 108.5% 104.0% 107.4% 107.2% 109.1% 107.1%	1144 1144 104 102 101 99 106 104 106 108

- 1. The numbers in this monthly preliminary report show trends in outlet sales and customer traffic relative to the prior year, please note that the data is not representative of the Company's business
- $2. \ {\sf Existing} \ {\sf restaurants} \ {\sf are} \ {\sf defined} \ {\sf as} \ {\sf those} \ {\sf in} \ {\sf operation} \ {\sf for} \ {\sf 18} \ {\sf months} \ {\sf or} \ {\sf more} \ {\sf since} \ {\sf opening}.$
- 3. Restaurants remodeled to different industry formats (e.g., from "Marugen" to "Kyabeton") are considered existing restaurants from the first month after remodeling.

 4. Closed restaurants (including those remodeling to a different industry) are considered existing restaurants up to one month prior to the month of closure.
- 5. Net sales and number of customers of restaurants with less business days which had extraordinary holidays for renovation etc., are not included in existing restaurants.
- 6. The numbers presented are preliminary, and therefore not audited by an audit corporation.