



**Mitsui  
High-tec  
Inc.**

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September 9, 2025

# **Financial Results for the Second Quarter of the Fiscal Year Ending January 31, 2026**

*Save energy. Save earth. Save life.*

**Mitsui High-tec Inc.** (Securities code: 6966)



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## 1. Summary

### Report for the Second Quarter of the Fiscal Year Ending January 31, 2026

- Sales increased year-on-year due to firm demand for drive and generator motor cores for electric vehicles. However, operating profit decreased year-on-year due to upfront costs for future growth in the Electrical Parts Business and higher company-wide costs for management reinforcement.
- Although there were external uncertainties such as changes in U.S. tariff policies, the Company's performance was generally in line with expectations.

● **Net Sales**                    **JPY 108,334 million ( up 4.2% or JPY 4,364 million YoY)**

● **Operating Profit**            **JPY 6,347 million ( down 19.2% or JPY 1,503 million YoY)**



Sales increased year-on-year due to higher orders in North America and other regions. Although upfront costs for future growth increased, operating profit remained at the same level as the previous year due to higher orders and the impact of changes in the depreciation method. Although orders decreased due to sluggish sales at some customers, operating profit remained generally in line with expectations due to cost control measures.



Sales increased year-on-year due to the price pass-on of soaring costs for main raw materials. Although there was increased demand driven by China's home appliance replacement subsidy program, final demand for legacy semiconductors remained sluggish, resulting in a decrease in operating profit. While there were changes in demand trends compared to initial expectations, business performance was generally in line with expectations.

### Earnings Forecast for the Current Fiscal Year

- No significant changes in outlook for growing demand for electric vehicles, mainly HEVs, or for a gradual recovery in the semiconductor market.
- However, In the second half, sales and operating income for the Electrical Parts Business are expected to fall compared with our initial forecasts, mainly due to lower sales resulting from the impact of reflecting declines in raw material prices, as well as a reduction in orders accompanying the mass production rescheduling for certain products in response to customer demand trends.
- There is no change to the dividend forecast previously announced on March 11, 2025, at this time.

2.

Financial Results for the Second Quarter  
of the Fiscal Year Ending January 31, 2026

## Consolidated Financial Results (FY2024 Q2 vs FY2025 Q2)

[Unit: million yen]	FY2024 Q2 (2024/2-2024/7)	FY2025 Q2 (2025/2-2025/7)	Change	Percentage Change
Net Sales	103,969	108,334	+4,364	+4.2%
Operating Profit	7,850	6,347	-1,503	-19.2%
Operating Profit Margin	7.6%	5.9%	-1.7ppt	
Ordinary Profit	9,431	5,978	-3,453	-36.6%
Net Profit <sup>*1</sup>	7,075	4,189	-2,885	-40.8%
Net Profit Margin	6.8%	3.9%	-2.9ppt	
Capital Investment	13,535	15,700	+2,165	+16.0%
Depreciation <sup>*2</sup>	6,960	6,738	-221	-3.2%
EBITDA	14,811	13,085	-1,725	-11.6%
EBITDA Margin	14.2%	12.1%	-2.2ppt	
FOREX Rates US \$ <sup>*3</sup>	154.16yen	146.97yen	-7.19yen	

\*1 Profit Attributable to Owners of Parent

\*2 As a result of changing the depreciation method from the declining balance method to the straight-line method effective from FY2025, depreciation expenses for FY2025 Q2 decreased by 764 million yen compared with the previous method.

\*3 Average Rate for the Period

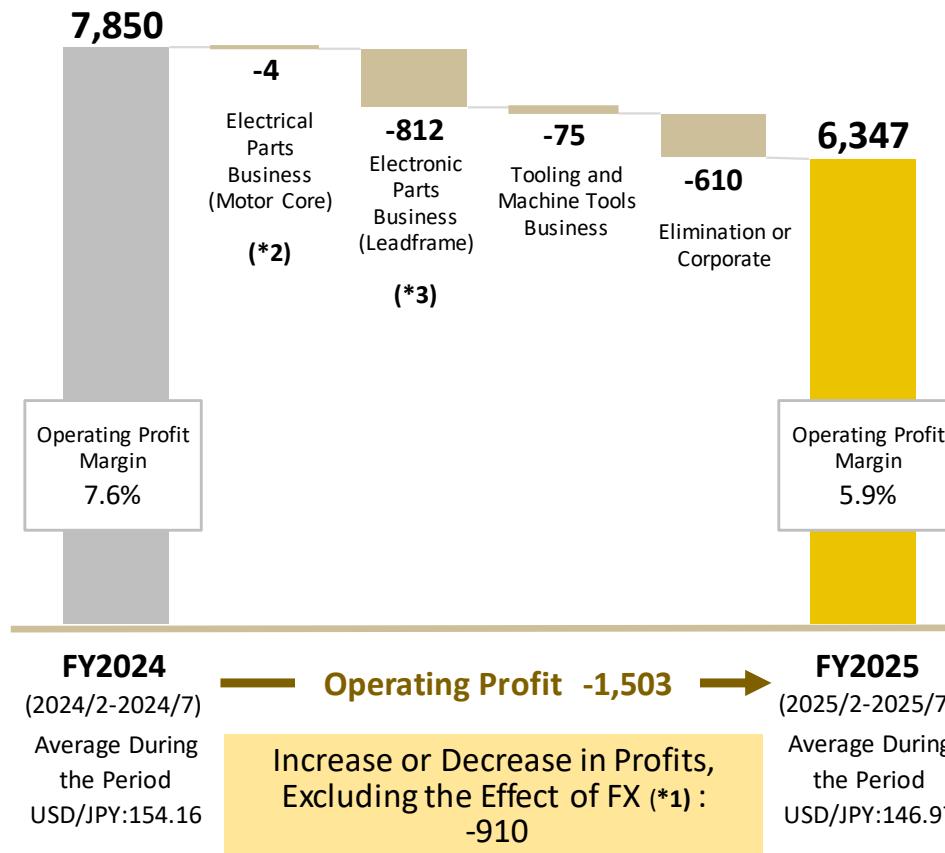
## Financial Results by Segment (FY2024 Q2 vs FY2025 Q2)

[Unit: million yen]	FY2024 Q2 (2024/2-2024/7)	FY2025 Q2 (2025/2-2025/7)	Change	Percentage Change
<b>Electrical Parts Business (Motor Core)</b>	Net Sales	73,781	<b>77,406</b>	+3,625 +4.9%
	Operating Profit	5,329	<b>5,325</b>	- 4 -0.1%
	Operating Profit Margin	7.2%	<b>6.9%</b>	-0.3ppt
	Capital Investment	8,822	<b>13,108</b>	+4,286 +48.6%
	Depreciation *	4,556	<b>4,331</b>	- 225 -4.9%
	EBITDA Margin	13.4%	<b>12.5%</b>	-0.9ppt
<b>Electronic Parts Business (Leadframe)</b>	Net Sales	28,107	<b>28,753</b>	+646 +2.3%
	Operating Profit	2,391	<b>1,578</b>	- 812 -34.0%
	Operating Profit Margin	8.5%	<b>5.5%</b>	-3.0ppt
	Capital Investment	2,370	<b>1,665</b>	- 704 -29.7%
	Depreciation *	1,856	<b>1,748</b>	- 108 -5.8%
	EBITDA Margin	15.1%	<b>11.6%</b>	-3.5ppt
<b>Tooling and Machine Tools Business</b>	Net Sales	5,137	<b>5,186</b>	+49 +1.0%
	Operating Profit	127	<b>51</b>	- 75 -59.4%
	Operating Profit Margin	2.5%	<b>1.0%</b>	-1.5ppt
	Capital Investment	484	<b>219</b>	- 265 -54.8%
	Depreciation *	370	<b>275</b>	- 94 -25.6%
	EBITDA Margin	9.7%	<b>6.3%</b>	-3.4ppt
<b>Elimination or Corporate</b>	Net Sales	-3,056	<b>-3,012</b>	+44
	Operating Profit	2	<b>-608</b>	- 610
	Capital Investment	1,857	<b>706</b>	- 1,150 -61.9%
	Depreciation *	176	<b>383</b>	+206 +117.2%

\* As a result of changing the depreciation method from the declining balance method to the straight-line method effective from FY2025, depreciation expenses for FY2025 Q2 decreased by 663 million yen in the Electrical Parts Business, 123 million yen in the Electronic Parts Business, and 130 million yen in the Tooling and Machine Tools Business, while they increased by 153 million yen in Elimination or Corporate, compared with the previous method.

## Factors of Changes in Consolidated Operating Profit (FY2024 Q2 vs FY2025 Q2)

[Unit: million yen]



### (\*1) Effect of FX

- Electrical Parts Business (Motor Core) -36
- Electronic Parts Business (Leadframe) -518
- Tooling and Machine Tools Business -39

### (\*2) Sales Volume Growth Rate of Motor Cores for Drive and Power Generation Applications \*

- Group total + 6.9%

\*Please note that the number of motor cores installed per vehicle varies by vehicle model. Therefore, the change in sales volume of our motor cores does not necessarily correspond to the trends in vehicle production volume at each OEM.

### (\*3) Sales Growth Rate of Lead Frames by Application\*

- Automotive -11.4%
- Consumer & Others +24.5%
- Information Terminal -12.8%

\*Including the impact of foreign exchange rates.

## Consolidated Financial Results (3 months, FY2025 Q1 vs FY2025 Q2)

[Unit: million yen]	FY2025	FY2025	Change	Percentage Change
	Q1 (2025/2-2025/4)	Q2 (2025/5-2025/7)		
Net Sales	54,677	53,656	-1,021	-1.9%
Operating Profit	3,469	2,878	-591	-17.0%
Operating Profit Margin	6.3%	5.4%	-1.0ppt	
Ordinary Profit	1,480	4,498	+3,017	+203.8%
Net Profit *1	968	3,220	+2,252	+232.5%
Net Profit Margin	1.8%	6.0%	+4.2ppt	
Capital Investment	7,455	8,244	+789	+10.6%
Depreciation	3,537	3,201	-336	-9.5%
EBITDA	7,006	6,079	-927	-13.2%
EBITDA Margin	12.8%	11.3%	-1.5ppt	
FOREX Rates US \$ *2	148.59yen	145.34yen	-3.25yen	

\*1 Profit Attributable to Owners of Parent

\*2 Average Rate for the Period

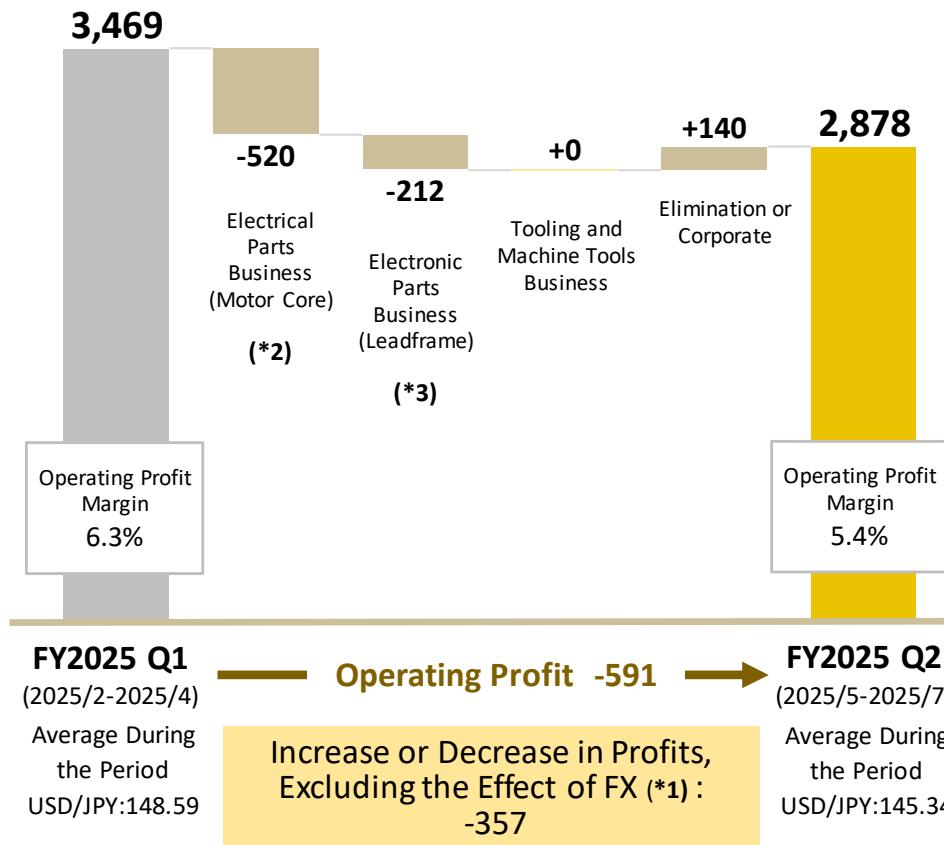
## Financial Results by Segment (3 months, FY2025 Q1 vs FY2025 Q2)

[Unit: million yen]

	FY2025 Q1 (2025/2-2025/4)	FY2025 Q2 (2025/5-2025/7)	Change	Percentage Change
<b>Electrical Parts Business (Motor Core)</b>	Net Sales	39,653	<b>37,753</b>	- 1,899 -4.8%
	Operating Profit	2,922	<b>2,402</b>	- 520 -17.8%
	Operating Profit Margin	7.4%	<b>6.4%</b>	-1.0ppt
	Capital Investment	6,224	<b>6,884</b>	+659 +10.6%
	Depreciation	2,148	<b>2,182</b>	+33 +1.6%
	EBITDA Margin	12.8%	<b>12.1%</b>	-0.6ppt
<b>Electronic Parts Business (Leadframe)</b>	Net Sales	14,149	<b>14,603</b>	+453 +3.2%
	Operating Profit	895	<b>683</b>	- 212 -23.7%
	Operating Profit Margin	6.3%	<b>4.7%</b>	-1.6ppt
	Capital Investment	660	<b>1,005</b>	+345 +52.3%
	Depreciation	960	<b>787</b>	- 172 -17.9%
	EBITDA Margin	13.1%	<b>10.1%</b>	-3.0ppt
<b>Tooling and Machine Tools Business</b>	Net Sales	2,574	<b>2,612</b>	+37 +1.5%
	Operating Profit	25	<b>25</b>	+0 +1.4%
	Operating Profit Margin	1.0%	<b>1.0%</b>	-0.0ppt
	Capital Investment	140	<b>78</b>	- 61 -43.8%
	Depreciation	152	<b>122</b>	- 30 -19.7%
	EBITDA Margin	6.9%	<b>5.7%</b>	-1.2ppt
<b>Elimination or Corporate</b>	Net Sales	-1,699	<b>-1,312</b>	+386
	Operating Profit	-374	<b>-233</b>	+140
	Capital Investment	430	<b>276</b>	- 153 -35.8%
	Depreciation	275	<b>107</b>	- 167 -60.9%

## Factors of Changes in Consolidated Operating Profit (3 months, FY2025 Q1 vs FY2025 Q2)

[Unit: million yen]



### (\* 1 ) Effect of FX

- Electrical Parts Business (Motor Core) -91
- Electronic Parts Business (Leadframe) -136
- Tooling and Machine Tools Business -7

### (\*2) Sales Volume Growth Rate of Motor Cores for Drive and Power Generation Applications \*

- Group total + 3.2%

\*Please note that the number of motor cores installed per vehicle varies by vehicle model. Therefore, the change in sales volume of our motor cores does not necessarily correspond to the trends in vehicle production volume at each OEM.

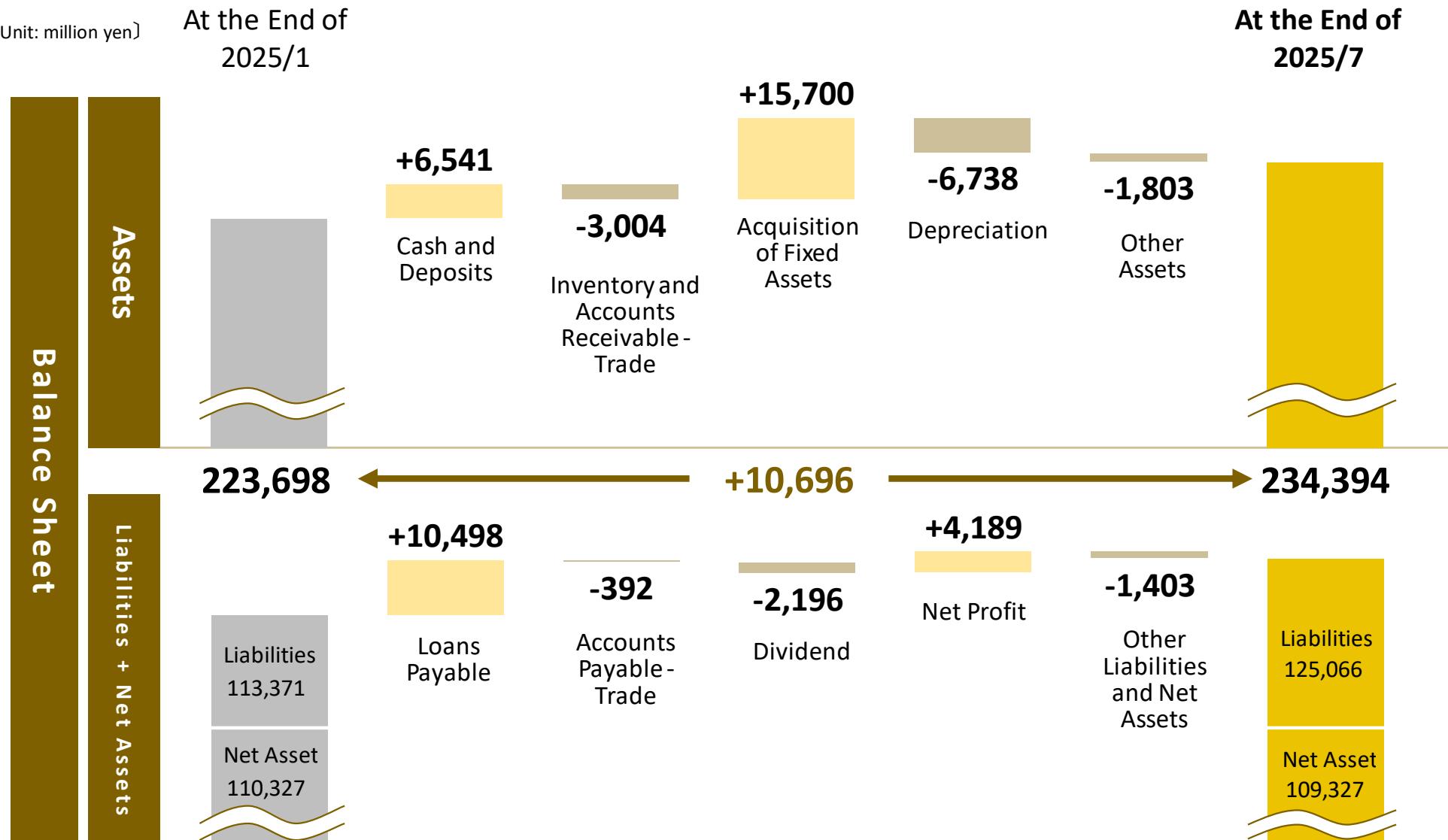
### (\*3) Sales Growth Rate of Lead Frames by Application\*

- Automotive -1.0%
- Consumer & Others +9.6%
- Information Terminal -5.2%

\*Including the impact of foreign exchange rates.

## Consolidated Balance Sheets (6 months Changes)

(Unit: million yen)



**Equity Ratio: 49.2%**

USD/JPY: 154.43  
(On the Last Day of the Period)

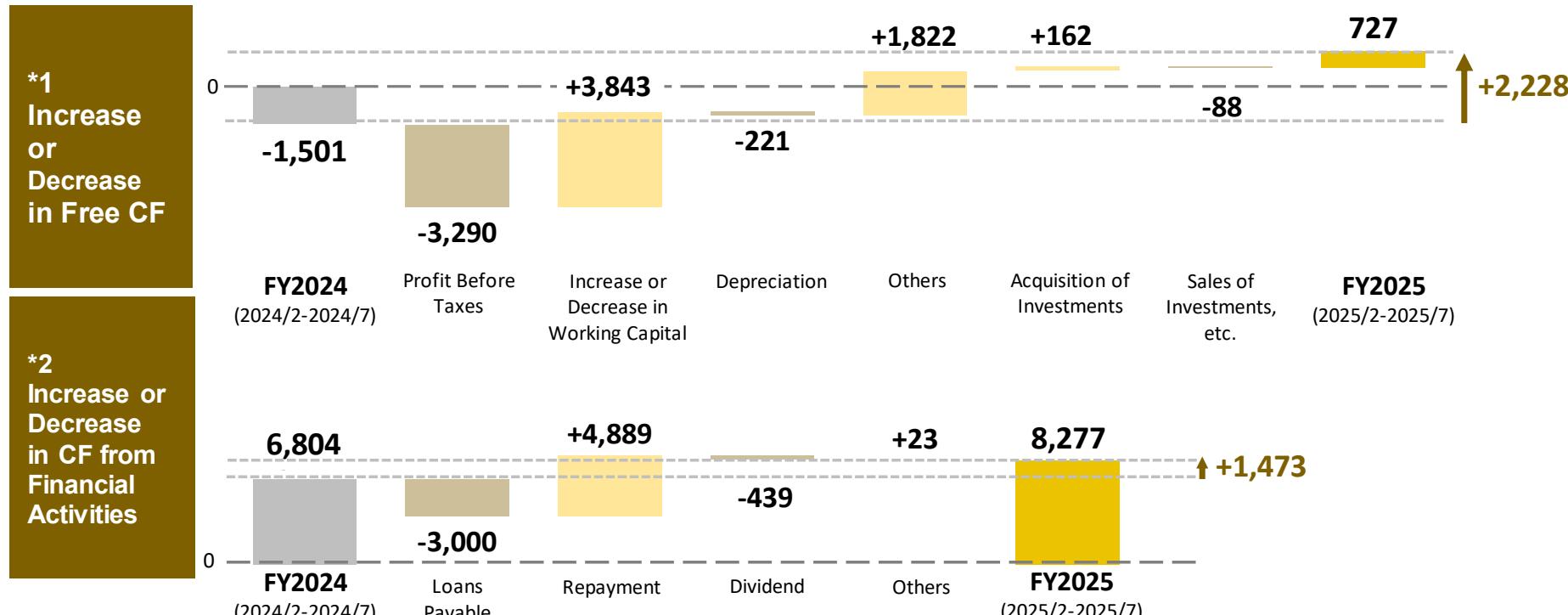
**Equity Ratio: 46.5%**

USD/JPY: 149.39  
(On the Last Day of the Period)

## Consolidated Cash Flow (Year-on-Year)

(Unit: million yen)

	FY2024 (2024/2-2024/7)	FY2025 (2025/2-2025/7)	Change
Cash Flows from Operating Activities	13,207	15,361	+2,154
Cash Flow from Investment Activities	-14,708	-14,634	+74
<b>Free Cash Flow</b>	<b>-1,501</b>	<b>727</b>	<b>+2,228</b> *1
<b>Cash Flows from Financing Activities</b>	<b>6,804</b>	<b>8,277</b>	<b>+1,473</b> *2
Increase or Decrease in Cash and Cash Equivalents	+5,302	+9,005	+3,702
Effect of Exchange Rate Changes on Cash and Cash Equivalents	+1,876	-2,448	-4,325
Closing Balance of Cash and Cash Equivalents	46,372	56,161	+9,789



3.

Revisions to Earnings Forecasts  
for the Fiscal Year Ending January 31, 2026

## Revisions to Consolidated Earnings Forecasts for the Fiscal Year Ending January 31, 2026

[Unit: million yen]	Initial Forecast	Revised Forecast	Change	Percentage Change	FY2024	Change	Percentage Change
Net Sales	230,000	216,000	-14,000	-6.1%	214,890	+1,109	+0.5%
Operating Profit	13,000	11,000	-2,000	-15.4%	16,017	-5,017	-31.3%
Operating Profit Margin	5.7%	5.1%	-0.6ppt		7.5%	-2.4ppt	
Ordinary Profit	12,500	10,000	-2,500	-20.0%	16,943	-6,943	-41.0%
Net Profit *1	9,000	7,000	-2,000	-22.2%	12,219	-5,219	-42.7%
Net Profit Margin	3.9%	3.2%	-0.7ppt		5.7%	-2.4ppt	
Capital Investment	45,000	38,500	-6,500	-14.4%	24,856	+13,643	+54.9%
Depreciation *2	15,500	14,000	-1,500	-9.7%	14,518	-518	-3.6%
EBITDA	28,500	25,000	-3,500	-12.3%	30,536	-5,536	-18.1%
EBITDA Margin	12.4%	11.6%	-0.8ppt		14.2%	-2.6ppt	
FOREX Rates US \$ *3	150.00yen	145.98yen	-4.02yen		152.39yen	-6.41yen	

\*1 Profit Attributable to Owners of Parent

\*2 Changed the depreciation method from the declining balance method to the straight-line method effective from FY2025.

\*3 Average Rate for the Period

### Reason for revision

In the second half of the fiscal year, sales and operating income for the Electrical Parts Business are expected to fall compared with our initial forecasts, mainly due to lower sales resulting from the impact of reflecting declines in raw material prices, as well as a reduction in orders accompanying the mass production rescheduling for certain products in response to customer demand trends.

## Revisions to Earnings Forecasts for the Electrical Parts Business for the Fiscal Year Ending January 31, 2026



### Electrical Parts Business (Motor Core)

[Unit: million yen]	Initial Forecast	Revised Forecast	Change	Percentage Change	FY2024	Change	Percentage Change
Net Sales	166,000	152,000	-14,000	-8.4%	155,182	-3,182	-2.1%
Operating Profit	10,000	8,000	-2,000	-20.0%	12,053	-4,053	-33.6%
Operating Profit Margin	6.0%	5.3%	-0.7ppt		7.8%	-2.5ppt	
Capital Investment	35,000	31,500	-3,500	-10.0%	17,329	+14,170	+81.8%
Depreciation *	10,500	9,500	-1,000	-9.5%	9,377	+122	+1.3%
EBITDA Margin	12.3%	11.5%	-0.8ppt		13.8%	-2.3ppt	

\* Changed the depreciation method from the declining balance method to the straight-line method effective from FY2025.

#### Forecast

Progress in the first half was generally in line with the plan; however, orders for the second half are expected to fall below the initial forecast due to factors such as the rescheduling of mass production for certain products in response to customer demand trends.

In addition, revenue is expected to decline due to the combined effects of a stronger yen and the price pass-on of lower costs for main raw materials. Although cost reductions, including cuts in upfront costs for future growth, will be implemented, profit is also expected to decrease due to lower sales volumes.

The decrease in capital expenditure is mainly attributable to foreign exchange effects.

#### Revenue Decline Factors

- External -6.0 billion yen (FX & raw materials)
- Internal -8.0 billion yen (volume decline)

Japan -2.0 billion yen / Overseas -6.0 billion yen

#### Profitability by Plants

Profitability at overseas plants remains low due to the heavy burden of upfront costs for future growth, while stable profitability has been maintained at domestic plants.

Plant	Operating Profit Margin
Global	5.3%
Japan	8.8%
Overseas	-0.6%

## Revisions to Earnings Forecasts for the **Electronic Parts** and **Tooling & Machine Tools Businesses** for the Fiscal Year Ending January 31, 2026



[Unit: million yen]

	Initial Forecast	Revised Forecast	Change	Percentage Change	FY2024	Change	Percentage Change	
<b>Electronic Parts Business (Leadframe)</b>	Net Sales	59,000	59,000	No change	55,393	+3,606	+6.5%	
	Operating Profit	4,500	4,500	No change	3,728	+771	+20.7%	
	Operating Profit Margin	7.6%	7.6%	No change	6.7%	+0.9ppt		
	Capital Investment	5,500	4,500	-1,000	-18.2%	4,606	-106	-2.3%
	Depreciation *	3,700	3,500	-200	-5.4%	3,962	-462	-11.7%
	EBITDA Margin	13.9%	13.6%	-0.3ppt		13.9%	-0.3ppt	
<b>Tooling and Machine Tools Business</b>	Net Sales	12,000	12,000	No change	10,230	+1,769	+17.3%	
	Operating Profit	1,000	800	-200	-20.0%	328	+471	+143.8%
	Operating Profit Margin	8.3%	6.7%	-1.6ppt		3.2%	+3.5ppt	
	Capital Investment	1,000	500	-500	-50.0%	869	-369	-42.5%
	Depreciation *	500	500	No change		793	-293	-37.0%
	EBITDA Margin	12.5%	10.8%	-1.7ppt		11.0%	-0.1ppt	
<b>Elimination or Corporate</b>	Net Sales	-7,000	-7,000	No change		-5,915	-1,084	
	Operating Profit	-2,500	-2,300	+200		-91	-2,208	
	Capital Investment	3,500	2,000	-1,500	-42.9%	2,051	-51	-2.5%
	Depreciation *	800	500	-300	-37.5%	385	+115	+29.6%

\* Changed the depreciation method from the declining balance method to the straight-line method effective from FY2025.

**Forecast**

### Electronic Parts Business :

Performance is expected to be in line with initial forecasts despite changes in the demand environment.

### Tooling and Machine Tools Business :

First-half operating results are expected to fall below forecasts due to delays in securing orders, but a recovery is anticipated in the second half.

4.

## Shareholder Return Policy and Dividend

## Shareholder Return Policy and Dividend

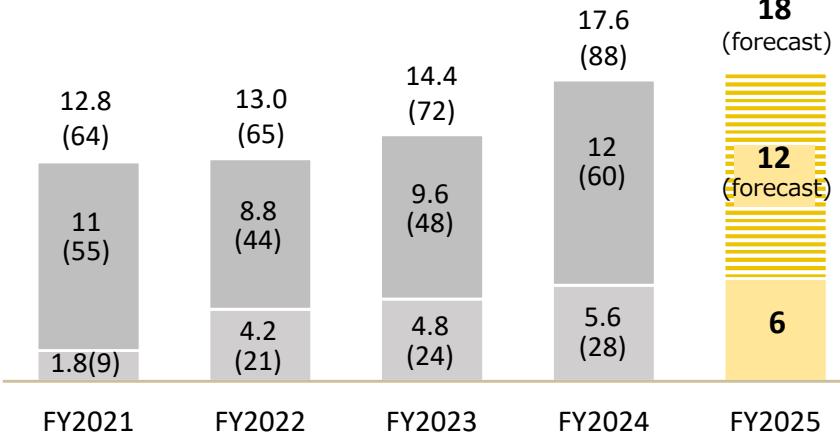
### Dividend Forecast for FY2025

**The annual dividend is as initially announced: 18 yen per share.**

Interim dividend per share: 6yen / Year-end dividend per share: 12yen (forecast)

- **Dividend** [Unit: JPY] The amount retroactively adjusted (dividend before split ×1/5) is shown.  
Amounts in parentheses do not include stock splits.

Year-End Dividend  
Interim Dividend



### Shareholder Return Policy

- For three years from FY 2026/1 to FY 2028/1, the Company will increase investments for strengthening competitiveness and winning opportunities for growth and pay stable and continuous dividends.
- The Company will use DOE, implement shareholder return with the DOE goal of 3.0% or more, taking into account consolidated business results, capital efficiency and dividend amount.

- **Total dividend** [Unit: million yen]

	FY2021	FY2022	FY2023	FY2024	FY2025
Interim	328	768	878	1,024	1,098
Year-end	2,010	1,610	1,757	2,196	2,196 *
Annual	2,339	2,379	2,635	3,221	3,294 *
DOE	4.3%	3.4%	3.0%	3.1%	3.0% *

\*This is based on the current business environment forecast and earnings forecast.

## 5. Reference Materials

## Consolidated Financial Results (3 months, FY2024 Q2 vs FY2025 Q2)

[Unit: million yen]	FY2024 Q2 (2024/5-2024/7)	FY2025 Q2 (2025/5-2025/7)	Change	Percentage Change
Net Sales	53,537	53,656	+118	+0.2%
Operating Profit	3,879	2,878	-1,001	-25.8%
Operating Profit Margin	7.2%	5.4%	-1.9ppt	
Ordinary Profit	2,969	4,498	+1,529	+51.5%
Net Profit *1	2,298	3,220	+922	+40.1%
Net Profit Margin	4.3%	6.0%	+1.7ppt	
Capital Investment	3,921	8,244	+4,323	+110.3%
Depreciation *2	3,595	3,201	-394	-11.0%
EBITDA	7,475	6,079	-1,396	-18.7%
EBITDA Margin	14.0%	11.3%	-2.6ppt	
FOREX Rates US \$ *3	157.43yen	145.34yen	-12.09yen	

\*1 Profit Attributable to Owners of Parent

\*2 As a result of changing the depreciation method from the declining balance method to the straight-line method effective from FY2025, depreciation expenses for FY2025 Q2 decreased by 651 million yen compared with the previous method.

\*3 Average Rate for the Period

## Financial Results by Segment (3 months, FY2024 Q2 vs FY2025 Q2)

[Unit: million yen]	FY2024 Q2 (2024/5-2024/7)	FY2025 Q2 (2025/5-2025/7)	Change	Percentage Change
<b>Electrical Parts Business (Motor Core)</b>	Net Sales	38,310	<b>37,753</b>	- 556
	Operating Profit	2,633	<b>2,402</b>	- 230
	Operating Profit Margin	6.9%	<b>6.4%</b>	-0.5ppt
	Capital Investment	2,658	<b>6,884</b>	+4,225
	Depreciation *	2,325	<b>2,182</b>	- 143
	EBITDA Margin	12.9%	<b>12.1%</b>	-0.8ppt
<b>Electronic Parts Business (Leadframe)</b>	Net Sales	14,207	<b>14,603</b>	+395
	Operating Profit	1,107	<b>683</b>	- 423
	Operating Profit Margin	7.8%	<b>4.7%</b>	-3.1ppt
	Capital Investment	960	<b>1,005</b>	+44
	Depreciation *	980	<b>787</b>	- 192
	EBITDA Margin	14.7%	<b>10.1%</b>	-4.6ppt
<b>Tooling and Machine Tools Business</b>	Net Sales	2,501	<b>2,612</b>	+110
	Operating Profit	59	<b>25</b>	- 33
	Operating Profit Margin	2.4%	<b>1.0%</b>	-1.4ppt
	Capital Investment	231	<b>78</b>	- 152
	Depreciation *	193	<b>122</b>	- 71
	EBITDA Margin	10.1%	<b>5.7%</b>	-4.4ppt
<b>Elimination or Corporate</b>	Net Sales	-1,481	<b>-1,312</b>	+168
	Operating Profit	80	<b>-233</b>	- 314
	Capital Investment	70	<b>276</b>	+206
	Depreciation *	95	<b>107</b>	+12

\* As a result of changing the depreciation method from the declining balance method to the straight-line method effective from FY2025, depreciation expenses for FY2025 Q2 decreased by 411 million yen in the Electrical Parts Business, 152 million yen in the Electronic Parts Business, and 75 million yen in the Tooling and Machine Tools Business, and by 11 million yen in Elimination or Corporate, compared with the previous method.

## Financial Highlights

[Unit: million yen]	FY2020	FY2021	FY2022	FY2023	FY2024
Net Sales	97,351	139,429	174,615	195,881	214,890
Operating Profit	3,790	14,959	22,586	18,119	16,017
Net Profit or Loss *1	2,592	11,778	17,581	15,545	12,219
Gross Assets	96,256	134,036	159,803	195,696	223,698
Net Assets	47,782	61,383	80,607	96,993	110,327
Net Profit or Loss per Share *2	14.18 (70.92)	64.45 (322.24)	96.20 (480.99)	85.06 (425.30)	66.86
Net Assets per Share *2	260.09 (1,300.44)	334.41 (1,672.06)	439.42 (2,197.10)	528.77 (2,643.85)	601.83
Capital Investment	11,925	19,529	21,045	37,562	24,856
Depreciation	7,578	8,603	9,531	11,572	14,518
Interest-Bearing Liabilities	35,381	48,885	51,046	62,476	76,374
Net Interest-Bearing Liabilities	17,632	17,575	17,107	23,228	26,490
EBITDA	11,368	23,563	32,118	29,691	30,536
Equity Ratio	49.4%	45.6%	50.3%	49.4%	49.2%
ROE	5.6%	21.7%	24.9%	17.6%	11.8%
ROIC	3.2%	9.5%	12.0%	7.9%	6.0%
D/E Ratio (Multiple)	0.74	0.80	0.64	0.65	0.69
Net D/E Ratio (Multiple)	0.37	0.29	0.21	0.24	0.24

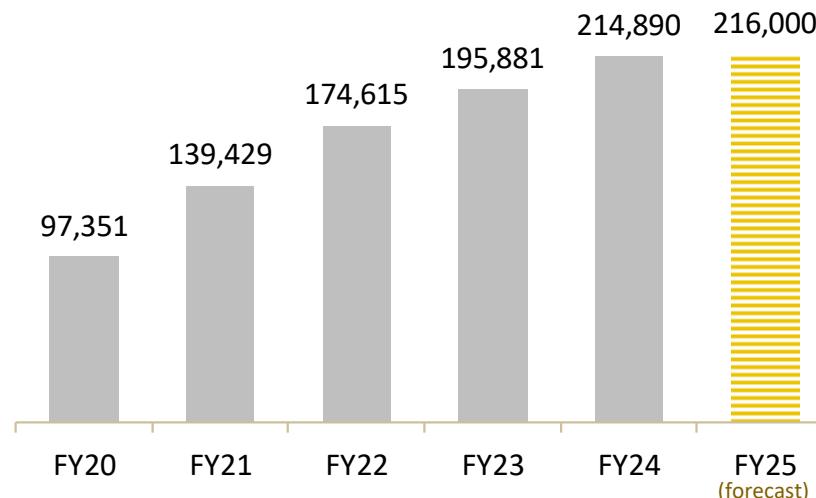
\*1 Profit Attributable to Owners of Parent

\*2 Retrospective adjustment (number of shares before split x 1/5). Amounts in parentheses do not include stock splits.

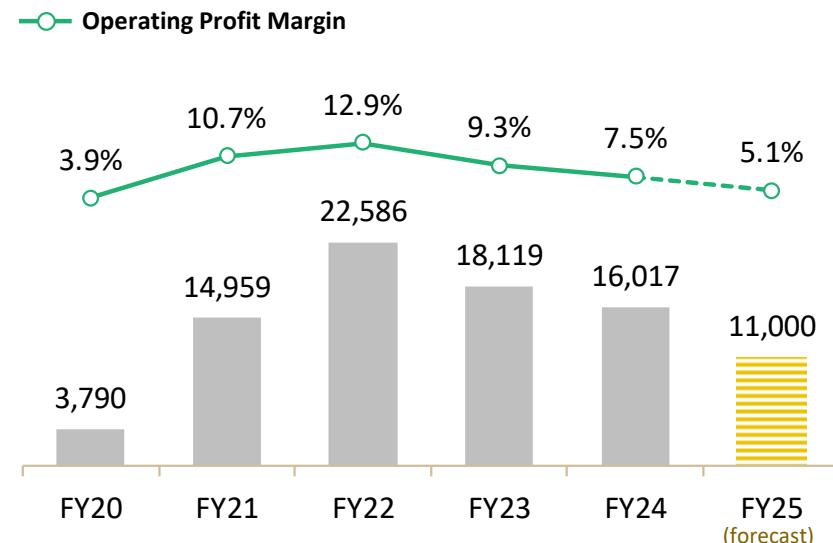
## Trend in Consolidated Financial Results (Fiscal Year)

[Unit: million yen]

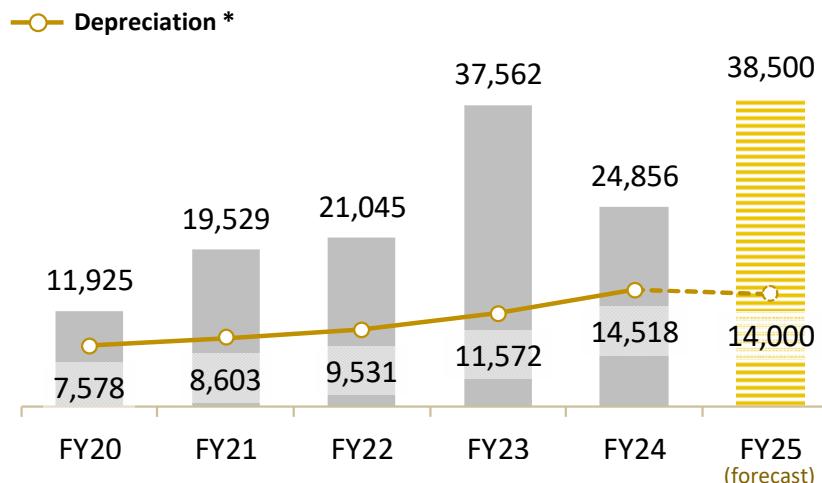
### Net Sales



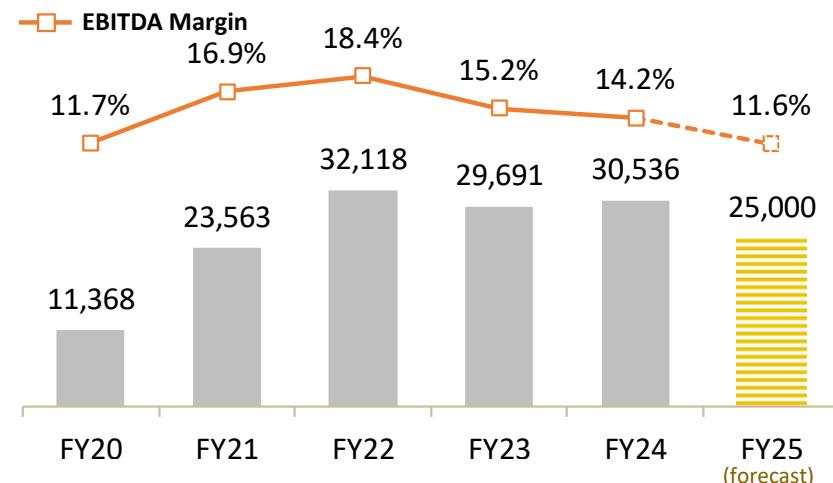
### Operating Profit



### Capital Investment



### EBITDA



- Changed the depreciation method from the declining balance method to the straight-line method effective from FY2025.

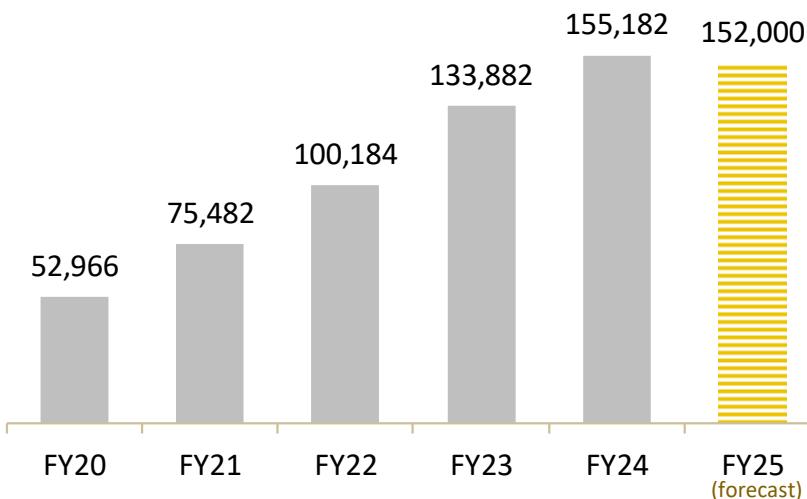
## 5. Reference Materials

### Trend in Financial Results of Electrical Parts Business (Motor Core) (Fiscal Year)

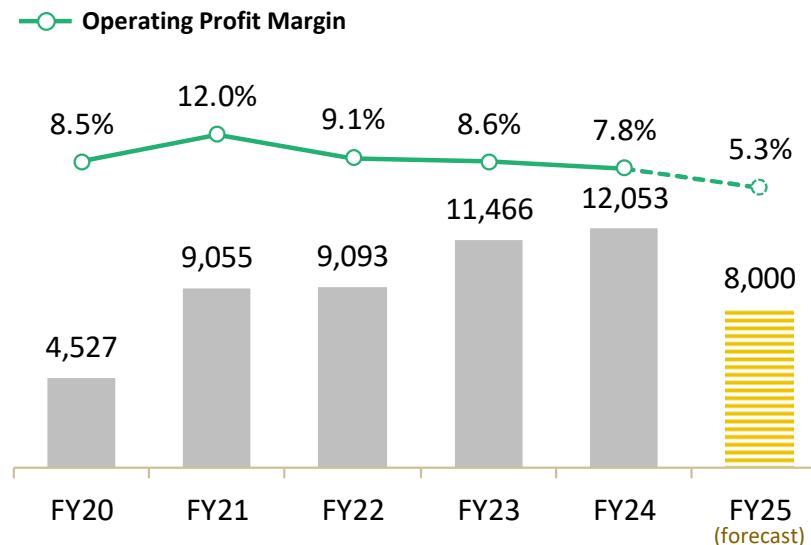


[Unit: million yen]

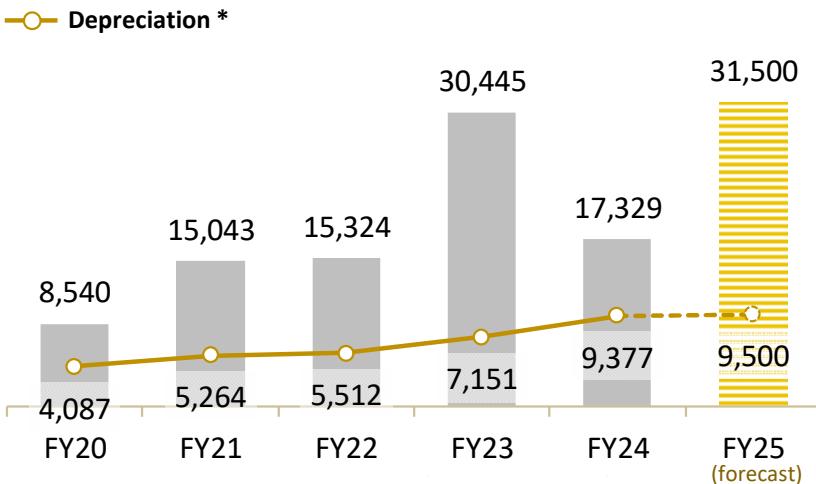
#### Net Sales



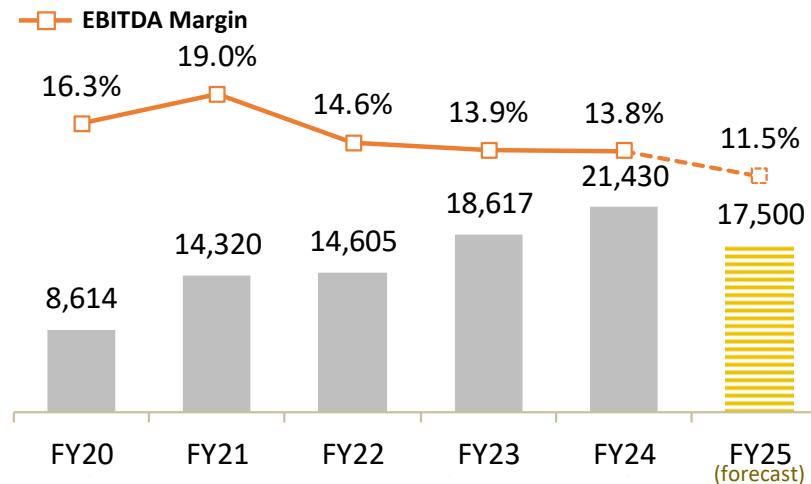
#### Operating Profit



#### Capital Investment



#### EBITDA

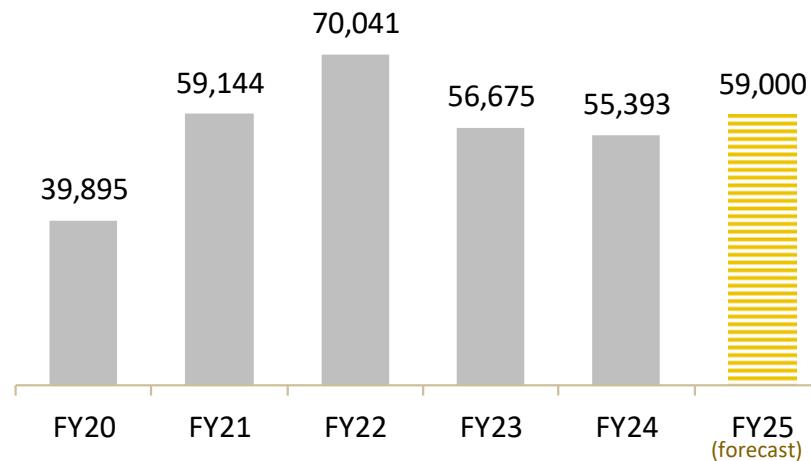


- Changed the depreciation method from the declining balance method to the straight-line method effective from FY2025.

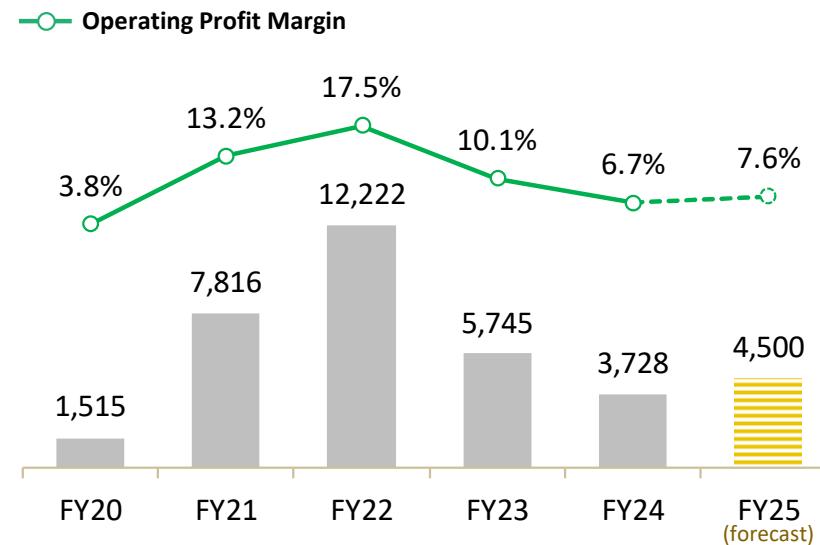
## Trend in Financial Results of Electronic Parts Business (Leadframe) (Fiscal Year)

[Unit: million yen]

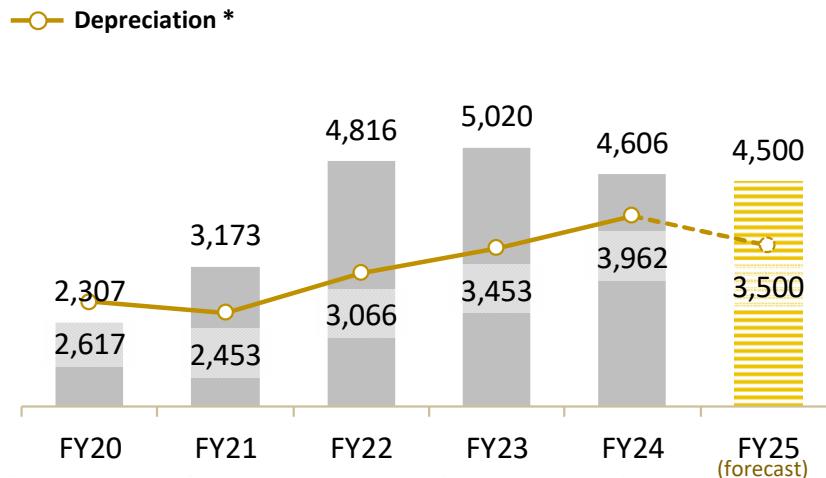
### Net Sales



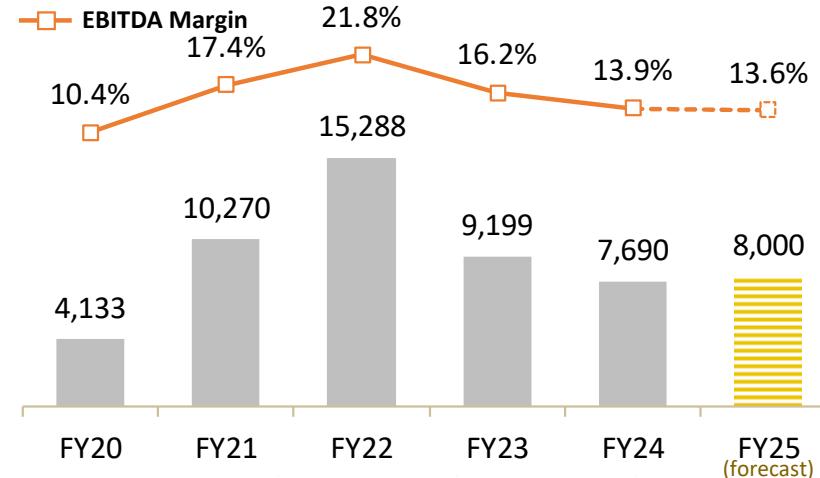
### Operating Profit



### Capital Investment



### EBITDA

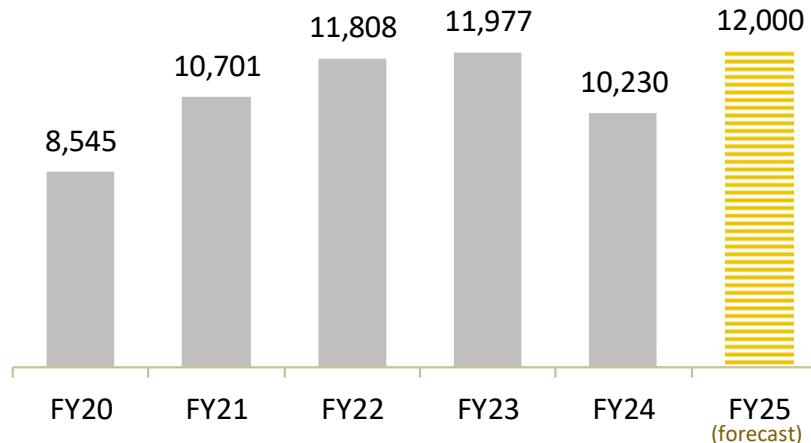


- Changed the depreciation method from the declining balance method to the straight-line method effective from FY2025.

## Trend in Financial Results of Tooling and Machine Tools Business (Fiscal Year)

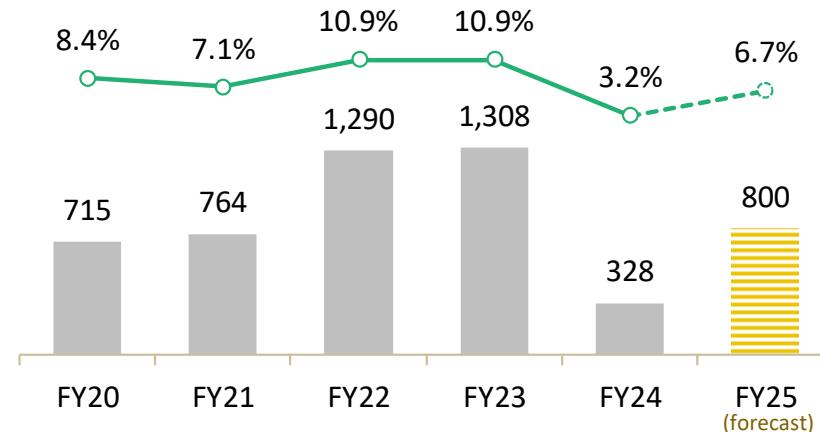
[Unit: million yen]

### Net Sales



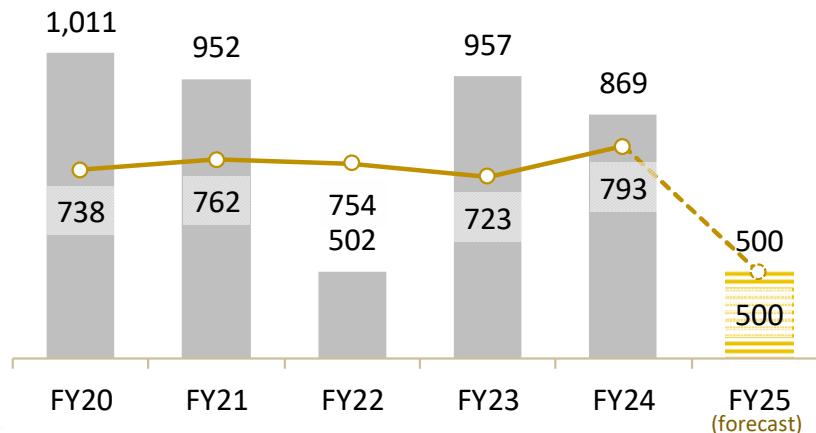
### Operating Profit

Operating Profit Margin



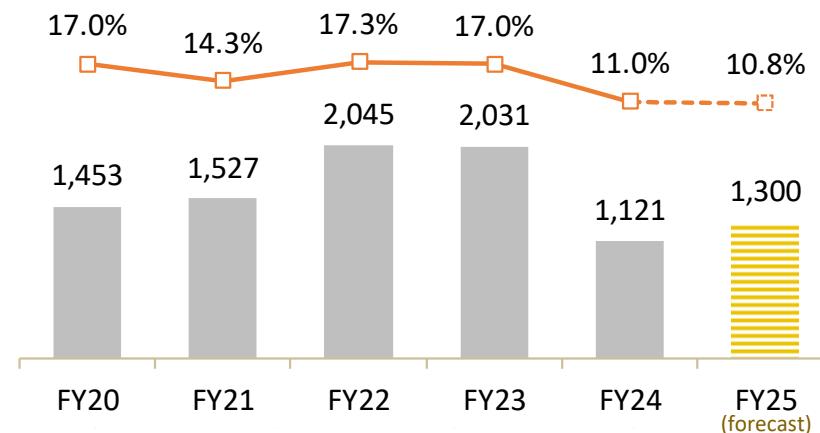
### Capital Investment

Depreciation \*



### EBITDA

EBITDA Margin

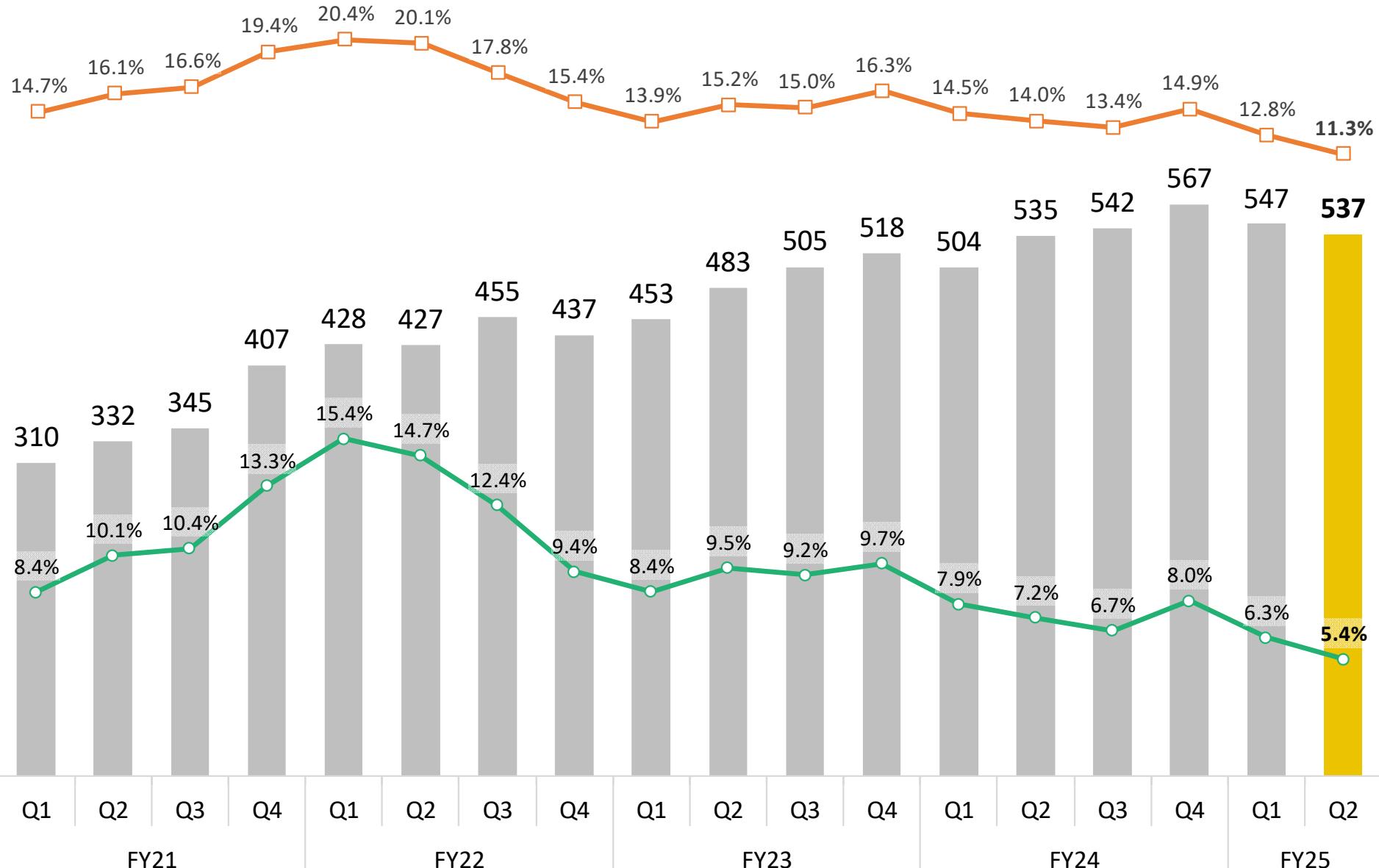


- Changed the depreciation method from the declining balance method to the straight-line method effective from FY2025.

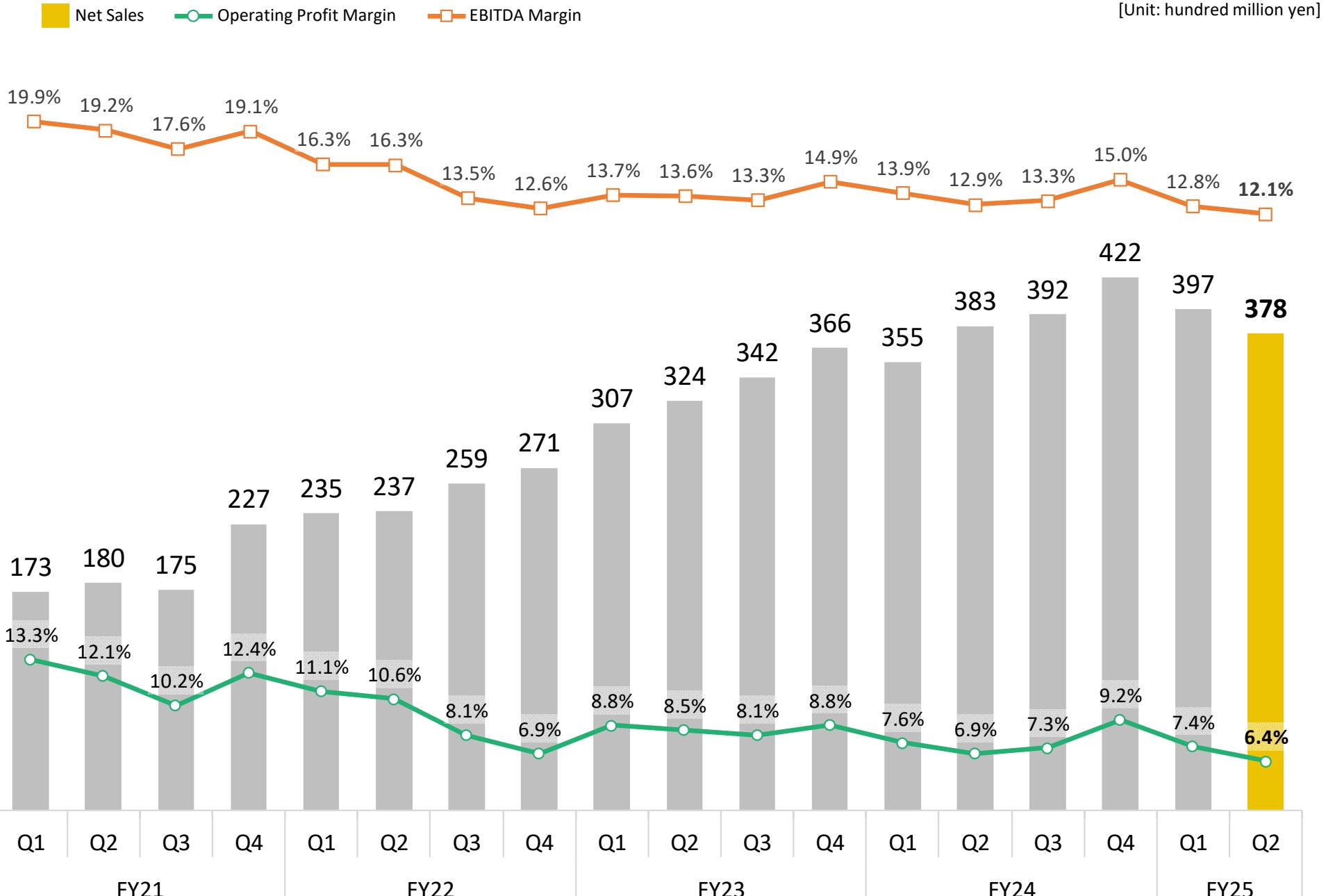
## Trend in Consolidated Financial Results (Quarterly)

Net Sales    Operating Profit Margin    EBITDA Margin

[Unit: hundred million yen]



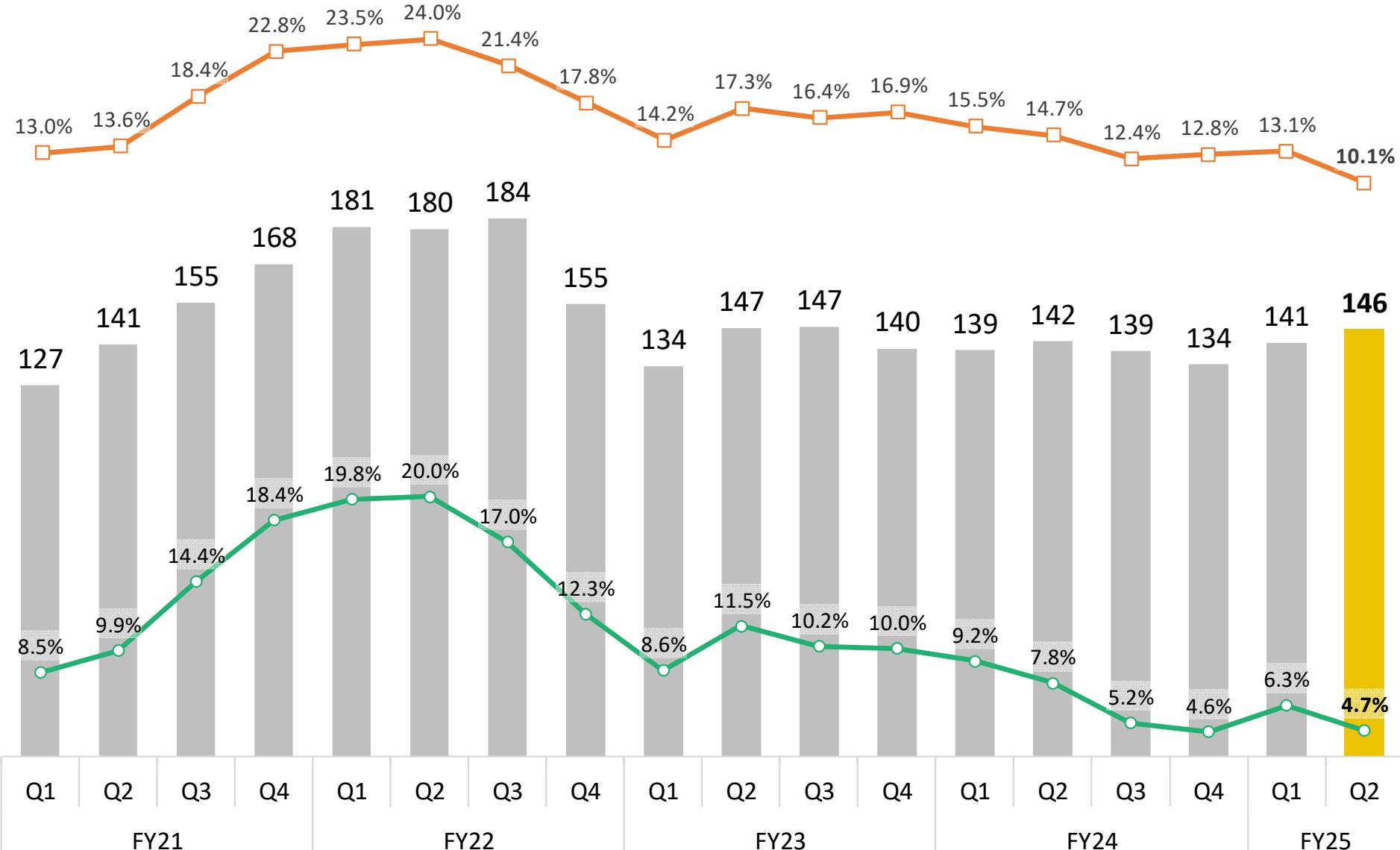
## Trend in Financial Results of Electrical Parts Business (Motor Core) (Quarterly)



## Trend in Financial Results of Electronic Parts Business (Leadframe) (Quarterly)

Net Sales    Operating Profit Margin    EBITDA Margin

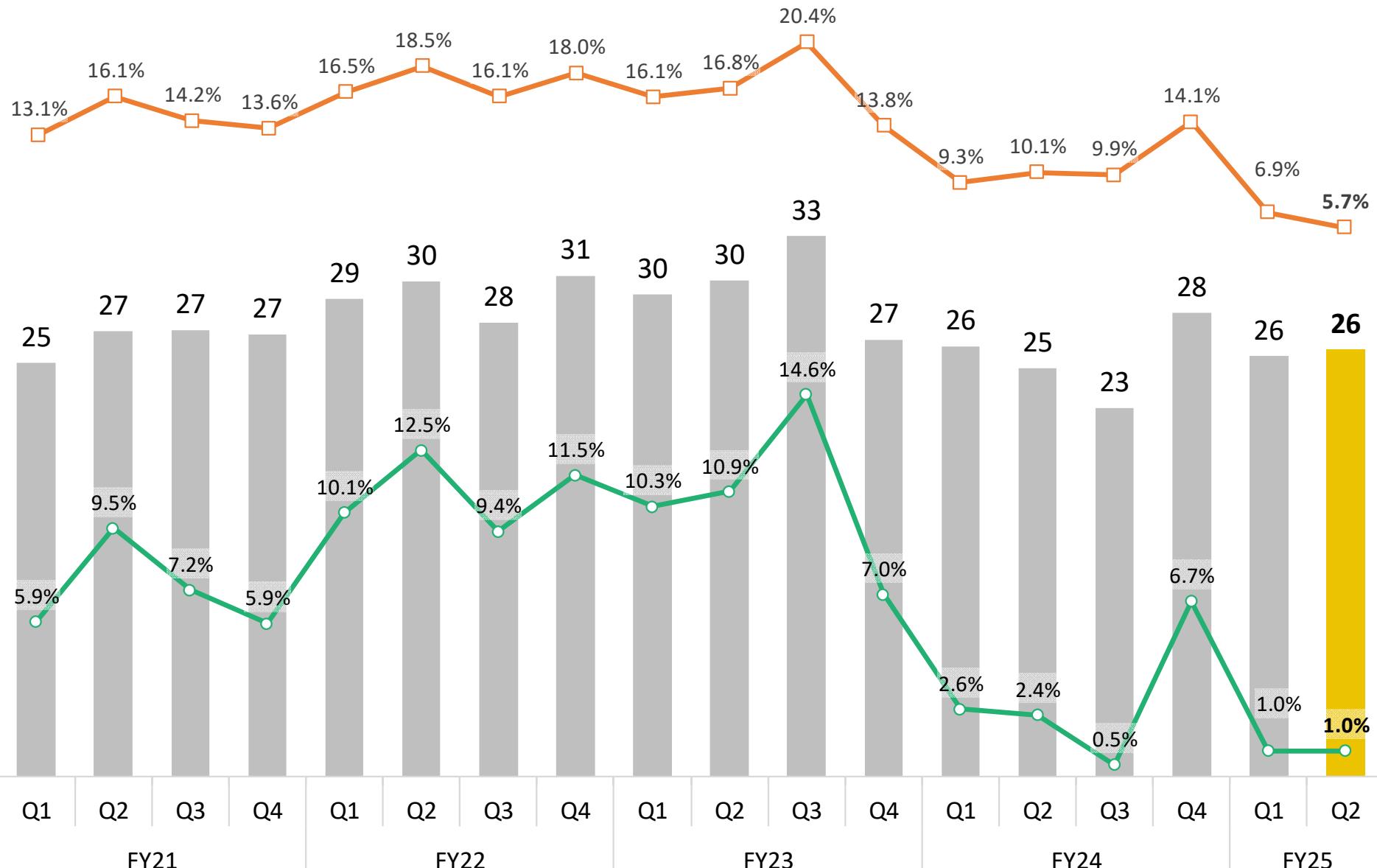
[Unit: hundred million yen]



## Trend in Financial Results of Tooling and Machine Tools Business (Quarterly)

Net Sales   Operating Profit Margin   EBITDA Margin

[Unit: hundred million yen]





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