September 24, 2025

To whom it may concern:

Company name:	MORIROKU COMPANY, LTD.	
Name of representative:	Representative Director, President and CEO	Naoki Kurose
	(Securities code：4249; Prime Market)	
Inquiries:	Executive Officer Accounting, Finance and IR	Muga Koiwai
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Notice concerning Acquisition of Shares of Newly Established Company for the Purpose of Acquiring Part of Resonac Corporation's Mobility Business

MORIROKU COMPANY, LTD. (hereinafter the "Company") resolved, at a Board of Directors meeting held today, to acquire all shares of Preparatory Company for Molded Components Split, Inc. and make it our subsidiary (hereinafter referred to as the "Share Acquisition"). Preparatory Company for Molded Components Split, Inc. (hereinafter referred to as the "New Company") will be newly established by Resonac Corporation (Head office: Minato-ku, Tokyo; President and CEO: Hidehito Takahashi; hereinafter referred to as "Resonac"), and the purpose of the Share Acquisition is to acquire part of Resonac's mobility business.

We hereby announce that after the Share Acquisition, the New Company and its subsidiaries—Resonac Automotive Products Corporation and Resonac Automotive Products (Thailand) Co., Ltd.—will become consolidated subsidiaries of the Company.

Notice

1. Reason for the Share Acquisition

Under the "CREATE NEW VALUE" long-term vision for 2035, the Company aims to achieve sustainable growth and enhance corporate value based on our mission of providing valuable solutions to society by fully leveraging our manufacturing technologies and the power of chemistry.

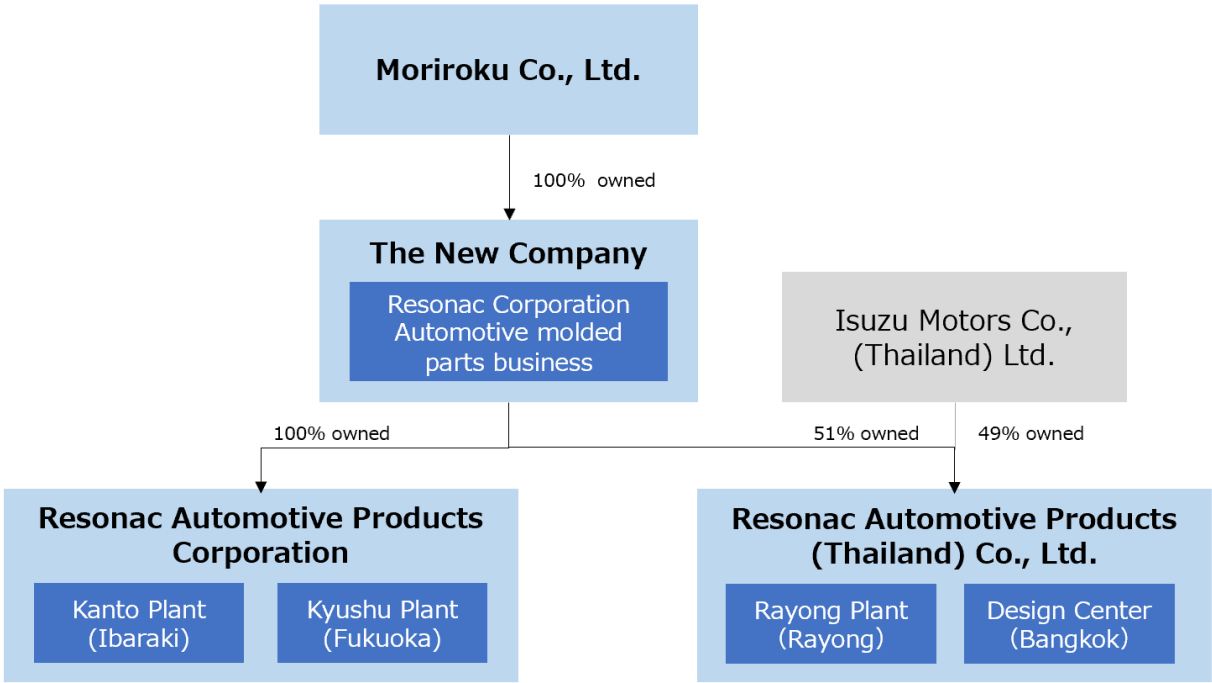
The Company will take over the business (hereinafter referred to as the "Target Business") of the New Company (the entity that succeeded to Resonac's automotive molded parts business through a company split), the Kanto Plant (Ibaraki Prefecture) and Kyushu Plant (Fukuoka Prefecture) of Resonac Automotive Products Corporation (a subsidiary of Preparatory Company for Molded Components Split, Inc.), as well as Resonac Automotive Products (Thailand) Co., Ltd.

The Target Business focuses on manufacturing and sales of exterior resin components. By utilizing its proprietary technologies, it provides various high-value-added products, such as Japan's first resin backdoors and the world's first exterior foam-molded resin components. It also has a solid foundation to meet industry needs, including weight reduction and modularization.

Through this acquisition, the Company will create highly competitive products and solutions by combining the decorative, electrical, and lightweight technologies we have cultivated to date with the exterior foam-molded and modularization technologies of the Target Business. By accelerating our growth strategy and further strengthening our competitiveness through the synergies generated through this transaction, we aim to realize our 2035 vision and continually enhance our corporate value.

The organizational chart after the Share Acquisition is shown on the next page.

After the Share Acquisition, the Company plans to change the trade names of the New Company, Resonac Automotive Products Corporation, and Resonac Automotive Products (Thailand) Co., Ltd.; however, the new trade names have yet to be determined.



2. Outline of the subsidiaries subject to reassignment

(i) The New Company

(1)	Name	Preparatory Company for Molded Components Split, Inc. (planned)	
(2)	Address	1-9-1 Higashi-Shimbashi, Minato-ku, Tokyo, Japan (planned)	
(3)	Title and name of representative	Tomohiro Hirata, Representative Director (planned)	
(4)	Business	Manufacturing and sales of molded resin interior and exterior components for automobiles	
(5)	Capital	1 yen (planned)	
(6)	Date of establishment	September 25, 2025 (planned)	
(7)	Major shareholders and shareholding ratio	Resonac Corporation 100.0%	
(8)	Relationship between the listed company and the company concerned	Capital relationship	Not applicable
		Personal relationship	Not applicable
		Business relationship	Not applicable
(9)	Operating results and financial position for the past 3 years (million yen)		
Not applicable as the company has yet to be established			

* The past year's operating results and financial position of the automotive molded parts business, which has been transferred to the New Company, are as follows.

Fiscal Year (million yen)	FY ended December 2024
Net assets	1,560
Total assets	1,629
Net sales	1,206

(ii) Resonac Automotive Products Corporation

(1)	Name	Resonac Automotive Products Corporation		
(2)	Address	2320 Hoshii, Tagawa-shi, Fukuoka, Japan		
(3)	Title and name of representative	Takashi Inagawa, President and Representative Director		
(4)	Business	Manufacturing of resin-molded automotive components and molds		
(5)	Capital	400 million yen		
(6)	Date of establishment	July 12, 1974		
(7)	Major shareholders and shareholding ratio	Resonac Corporation 100.0%		
(8)	Relationship between the listed company and the company concerned	Capital relationship	Not applicable	
		Personal relationship	Not applicable	
		Business relationship	Not applicable	
(9)	Operating results and financial position for the past 3 years (million yen)			
Fiscal Year		FY ended December 2022	FY ended December 2023	FY ended December 2024
Net assets		3,735	5,034	6,369
Total assets		13,417	13,987	13,944
Net sales		14,584	20,878	21,418

* The above company's Kansai Plants (Osaka Prefecture and Ishikawa Prefecture) are not subject to the acquisition and will be transferred to Resonac prior to the acquisition. The operating results and financial position for the past three years only reflect those of the Kanto Plant (Ibaraki Prefecture) and Kyushu Plant (Fukuoka Prefecture), both of which will be acquired.

(iii) Resonac Automotive Products (Thailand) Co., Ltd.

(1)	Name	Resonac Automotive Products (Thailand) Co., Ltd.		
(2)	Address	Siam Eastern Industrial Park, 60/11 Moo 3, Tambol Mabyangporn, Amphur Pluakdaeng, Rayong 21140, Thailand		
(3)	Title and name of representative	Kenta Nakamura, Managing Director		
(4)	Business	Manufacturing and sales of molded resin components for automobiles		
(5)	Capital	166 million baht (753 million yen)*		
(6)	Date of establishment	December 27, 1995		
(7)	Major shareholders and shareholding ratio	Resonac Corporation 51.0% Isuzu Motors Co., (Thailand) Ltd. 49.0%		
(8)	Relationship between the listed company and the company concerned	Capital relationship	Not applicable	
		Personal relationship	Not applicable	
		Business relationship	Not applicable	
(9)	Operating results and financial position for the past 3 years (million yen)			
Fiscal Year		FY ended December 2022	FY ended December 2023	FY ended December 2024
Net assets		17,183	19,493	21,094
Total assets		22,512	24,666	25,225
Net sales		29,328	30,241	21,573

* Converted at the rate of 1 Thai baht=4.54 yen as of the end of August, 2025.

3. Outline of the counterparty to the Share Acquisition

(1)	Name	Resonac Corporation	
(2)	Address	Tokyo Shiodome Bldg., 1-9-1 Higashi-Shimbashi, Minato-ku, Tokyo, Japan	
(3)	Title and name of representative	Hidehito Takahashi, President and Representative Director	
(4)	Business	Research and development, manufacturing, and sales of semiconductor and electronic materials, mobility-related components, functional materials, and chemical products	
(5)	Capital	15,554 million yen	
(6)	Date of establishment	October 10, 1962	
(7)	Net assets	308,007 million yen (as of FY ended December 2024)	
(8)	Total assets	955,249 million yen (as of FY ended December 2024)	
(9)	Major shareholders and shareholding ratio	Resonac Holdings Corporation 100.0%	
(10)	Relationship between the listed company and the company concerned	Capital relationship	Not applicable
		Personal relationship	Not applicable
		Business relationship	We have business relationships in the chemical business, including sales of raw materials.
		Status as a related party	Not applicable

4. Number of shares acquired and status of shares held before and after acquisition

(i) The New Company

(1)	Number of shares held before acquisition	- shares (- % owned)
(2)	Number of shares acquired	2 shares (planned)
(3)	Number of shares held after acquisition	2 shares (planned) (100.0% owned)

(ii) Resonac Automotive Products Corporation

(1)	Number of shares held before acquisition	- shares (- % owned)
(2)	Number of shares acquired	800,000 shares
(3)	Number of shares held after acquisition	800,000 shares (100.0% owned)

(iii) Resonac Automotive Products (Thailand) Co., Ltd.

(1)	Number of shares held before acquisition	- shares (- % owned)
(2)	Number of shares acquired	84,659 shares
(3)	Number of shares held after acquisition	84,659 shares (51.0% owned)

5. Value and settlement method of the Share Acquisition

(1)	Value of the Share Acquisition (approximate)	Acquisition value 17.2 billion yen Advisory expenses, etc. 0.6 billion yen Total 17.8 billion yen
(2)	Settlement method	Cash payment

※ The final acquisition value may change due to the price adjustment set forth in the share transfer agreement.

6. Schedule

(1)	Date of resolution by the Board of Directors	September 24, 2025
(2)	Conclusion date of the agreement for the Share Acquisition	September 24, 2025
(3)	Execution date of the Share Acquisition	April 1, 2026 (scheduled)

7. Outlook

As a result of the Share Acquisition, the New Company, Resonac Automotive Products Corporation, and Resonac Automotive Products (Thailand) Co., Ltd. will become consolidated subsidiaries of the Company on April 1, 2026. The Company is currently examining the consolidated earnings forecast for the fiscal year ending March 2026 in light of the Share Acquisition and will announce it once it is finalized.

Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.