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September 26, 2025

Company name: Suzuki Co., Ltd.
 Name of representative: Noriyoshi Suzuki, Representative Director and President
 (Securities code: 6785; TSE Prime)
 Inquiries: Kiyohisa Ogawa, Director and Managing Executive Officer
 (TEL: +81-26-251-2600)

Matters Concerning Controlling Shareholder, Etc.

Suzuki Co., Ltd. (the “Company”) hereby announces that the following matters concerning controlling shareholders, etc. with respect to Klingel Co., Ltd., which is the Company’s other affiliated company.

1. Trade name, etc. of parent company, controlling shareholder (excluding parent company), other affiliated company or parent company of other affiliated company

(As of June 30, 2025)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares, etc. are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
Klingel Co., Ltd.	Other affiliated company	15.87	—	15.87	—

2. Positioning of the Company in the corporate group centering on the parent company, etc. and other relationships between the Company and the parent company, etc.

Klingel Co., Ltd. is another affiliated company that owns 15.87% of the Company’s voting rights. The company is funded by Noriyoshi Suzuki, the Company’s President and CEO, and his relatives, and is engaged in the business of securities investment and asset management. Although Klingel is the Company’s largest shareholder, it does not impose any restrictions on the Company’s business activities or management decisions, and the Company’s independence is fully maintained.

3. Matters concerning transactions with controlling shareholder, etc.

There are no applicable matters.