

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



October 6, 2025

Company name:	Toyota Industries Corporation
Name of representative:	Koichi Ito, President, Member of the Board
	(Securities code: 6201; Prime Market of the Tokyo Stock Exchange and Premier Market of the Nagoya Stock Exchange)
Inquiries	Koichi Tamaki, General Manager of Accounting Department (Tel: +81-(0)566-22-2511)

**Notice Concerning Progress of the Tender Offer for the Share Certificates, Etc. of Toyota Industries
Corporation (Securities Code: 6201) by Toyota Fudosan**

Toyota Industries Corporation hereby announces that Toyota Fudosan Co., Ltd. ("Toyota Fudosan") published the attached "Notice Concerning Progress of the Tender Offer for the Share Certificates, Etc. of Toyota Industries Corporation (Securities Code: 6201) through a Stock Company Established by Toyota Fudosan" today.

End

The purpose of this document is to, in accordance with Article 30, Paragraph 1, Item 4 of the Order for Enforcement of the Financial Instruments and Exchange Act, make an announcement based on a request that Toyota Fudosan made to Toyota Industries Corporation.

(Attachment)

"Notice Concerning Progress of the Tender Offer for the Share Certificates, Etc. of Toyota Industries Corporation (Securities Code: 6201) through a Stock Company Established by Toyota Fudosan" dated October 6, 2025.

Company name:	Toyota Fudosan Co., Ltd.
Name of representative:	Tomohide Yamamura, President, Member of the Board

Notice Concerning Progress of the Tender Offer for the Share Certificates, Etc. of Toyota Industries Corporation (Securities Code: 6201) through a Stock Company Established by Toyota Fudosan

Toyota Fudosan Co., Ltd. (the “**Company**”) previously announced in the “Notice Concerning Planned Commencement of Tender Offer for the Share Certificates, Etc. of Toyota Industries Corporation (Securities Code: 6201)” dated June 3, 2025, in relation to the tender offer (the “**Tender Offer**”) for the share certificates, etc. of Toyota Industries Corporation (the “**Target Company**”) through a stock company to be established by the Company (the “**Offeror**”), that it plans to commence the Tender Offer as soon as practicable after the date on which certain conditions precedent are satisfied (or waived at the discretion of the Offeror), such as the completion of the procedures and steps required under domestic and foreign competition laws and regulations, the EU Foreign Subsidies Regulation, foreign investment control laws and regulations, and financial regulatory laws and regulations in the UK and Sweden, and that it aims to commence the Tender Offer in or around early December 2025.

In preparation of the Tender Offer, the Company and the Offeror have been proceeding with the procedures and steps required under domestic and foreign competition laws and regulations, the EU Foreign Subsidies Regulation, foreign investment control laws and regulations, and financial regulatory laws and regulations in the UK and Sweden. As of today, clearances under competition laws and regulations have been obtained in Australia, Canada, Israel and South Africa, while clearances in other jurisdictions remain pending. The completion of these remaining procedures and steps is expected to occur in or after mid-January 2026, and accordingly, the commencement of the Tender Offer is expected to be in or after February 2026.

The Company will promptly make announcements should any matters that require disclosure arise.

End

【Disclaimer】

Restrictions on Solicitation

This announcement has been prepared with the intention of informing the public of the Tender Offer and has not been prepared for the purpose of soliciting an offer to sell, or making an offer to purchase, any securities in relation to the Tender Offer. If shareholders wish to make an offer to sell their shares in the Tender Offer, they should first read the Tender Offer Explanation Statement for the Tender Offer and offer their shares for sale at their own discretion. This announcement neither constitutes, nor constitutes a part of, an offer to sell or purchase, or a solicitation of an offer to sell or purchase, any securities; neither this announcement (or a part thereof) nor its distribution may be interpreted to be the basis of any agreement in relation to the Tender Offer; and this announcement may not be relied on at the time of entering into any such agreement.

U.S. Regulations

The common shares of the Target Company (the “**Target Company Shares**”), which is a company incorporated in Japan, are subject to the Tender Offer. The Tender Offer will be conducted in accordance with the procedures and information disclosure standards prescribed in the laws of Japan, which may differ from the procedures and information disclosure standards in the U.S. In particular, Section 13(e) and Section 14(d) of the U.S. Securities Exchange Act of 1934 (as amended; hereinafter the same) and the rules prescribed thereunder do not apply to the Tender Offer, and the Tender Offer does not conform to those procedures and standards. Financial information contained in this announcement has been prepared in accordance with international financial reporting standards, which may be materially different from the generally accepted accounting principles in the U.S. or other countries. In addition, as the Offeror is a legal entity established outside the U.S. and all or some of its officers are non-U.S. residents, it may be difficult to exercise rights or claims based on U.S. securities laws. Furthermore, it may not be possible to commence legal proceedings in a non-U.S. court against a legal entity established outside the U.S. and its officers for violations of U.S. securities laws. Furthermore, U.S. courts may not necessarily have jurisdiction over legal entities and their respective subsidiaries and affiliates outside the U.S.

Unless otherwise specified, all procedures relating to the Tender Offer are to be conducted entirely in the Japanese language. If all or some of documents relating to the Tender Offer are prepared in the English language and there is any inconsistency between the English-language documentation and the Japanese-language documentation, the Japanese-language documentation will prevail.

This announcement includes statements that fall under a “forward-looking statement” as defined in Section 27A of the U.S. Securities Act of 1933 (as amended) and Section 21E of the U.S. Securities Exchange Act of 1934. Due to known and unknown risks, uncertainties and other factors, actual results might differ significantly from the events portrayed implicitly or explicitly in such forward-looking statements. The Offeror and its affiliates make no guarantee that the events portrayed implicitly or explicitly in such forward-looking statements will materialize. The “forward-looking statements” in this announcement were prepared based on the information obtained by the Company and the Offeror as of the date hereof, and unless required by law, the Company, the Offeror and their respective affiliates are not obligated to amend or revise such forward-looking statements to reflect future matters and situations.

The financial advisors to the Offeror and the Target Company as well as the tender offer agent (including their respective affiliates) may, within their ordinary course of business, engage during the pendency of the Tender Offer (the “Tender Offer Period”) in the purchase of, or arrangements to purchase, Target Company Shares for their own account or for their customers’ accounts outside the Tender Offer in accordance with Rule 14e-5(b)

of the U.S. Securities Exchange Act of 1934, to the extent permitted under Japanese securities regulations and other applicable laws and regulations. Such purchases, etc. may be made at the market price through market transactions or at a price determined by negotiation outside of the market. In the event that information regarding such purchases, etc. is disclosed in Japan, such information will also be disclosed in a similar manner in the U.S.

If a right to request the purchase of shares less than one unit is exercised by shareholders in accordance with the Companies Act (Act No. 86 of 2005, as amended; the “Companies Act”), the Target Company may purchase its own shares less than one unit during the Tender Offer Period in accordance with procedures required by laws and regulations.