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## Consolidated Financial Results for the Fiscal Year Ended August 31, 2025 (Under IFRS)

October 9, 2025

|  |                                      |   |
|--|--------------------------------------|---|
| Company name   | FAST RETAILING CO., LTD.             | Stock exchange listings:  |
| Securities code  | 9983                                 | URL <a href="https://www.fastretailing.com/jp/">https://www.fastretailing.com/jp/</a> |
| Representative (Title)                                   | Chairman, President and CEO          | (Name) Tadashi Yanai  |
| Inquiries (Title)  | Group Senior Executive Officer & CFO | (Name) Takeshi Okazaki Tel 03-6865-0050   |
| Annual general meeting of shareholders date (as planned) | November 27, 2025                    | Dividend payable date (as planned) November 7, 2025                                   |
| Annual statement filing date (as planned)                | November 28, 2025                    |   |
| Supplemental material of results                         | : Yes                                |   |
| Convening briefing of results                            | : Yes (For analysts)                 |   |

(Amounts are rounded down to the nearest million Japanese yen unless otherwise stated.)

### 1. CONSOLIDATED FINANCIAL RESULTS

#### (1) Consolidated Operating Results (1 September 2024 to 31 August 2025)

(Percentages represent year-on-year changes)

|                           | Revenue         |      | Business profit |      | Operating profit |      | Profit before income taxes |      |
|---------------------------|-----------------|------|-----------------|------|------------------|------|----------------------------|------|
|                           | Millions of yen | %    | Millions of yen | %    | Millions of yen  | %    | Millions of yen            | %    |
| Year ended 31 August 2025 | 3,400,539       | 9.6  | 551,156         | 13.6 | 564,265          | 12.6 | 650,574                    | 16.8 |
| Year ended 31 August 2024 | 3,103,836       | 12.2 | 485,358         | 27.1 | 500,904          | 31.4 | 557,201                    | 27.2 |

(Note) From fiscal 2025, 'business profit' has been disclosed as an indicator representing the profit generated from the Company's core business activities.

Business profit = Revenue - Cost of sales - Selling, general, and administrative expenses

|                           | Profit for the year |      | Profit attributable to owners of the Parent |      | Total comprehensive income for the year |       | Basic earnings per share |          |
|---------------------------|---------------------|------|---|------|---|-------|--------------------------|----------|
|                           | Millions of yen     | %    | Millions of yen                             | %    | Millions of yen                         | %     | Yen                      | Yen      |
| Year ended 31 August 2025 | 459,153             | 16.7 | 433,009                                     | 16.4 | 509,673                                 | 17.1  | 1,411.44                 | 1,409.32 |
| Year ended 31 August 2024 | 393,605             | 24.9 | 371,999                                     | 25.6 | 435,212                                 | (2.0) | 1,212.88                 | 1,210.81 |

|                           | Ratio of profit to equity attributable to owners of the Parent | Ratio of profit before income taxes to total assets | Ratio of operating profit to revenue |
|---------------------------|--|---|--------------------------------------|
|                           | %  | %   | %                                    |
| Year ended 31 August 2025 | 20.2   | 17.5  | 16.6                                 |
| Year ended 31 August 2024 | 19.4   | 16.2  | 16.1                                 |

(References) Share of profits and losses of associates accounted for using the equity method

Year ended 31 August 2025: 1,704 million yen

Year ended 31 August 2024: 1,417 million yen

**(2) Consolidated Financial Position**

|                      | Total assets                 | Total equity                 | Equity attributable to owners of the Parent | Ratio of equity attributable to owners of the Parent to total assets | Equity per share attributable to owners of the Parent |
|----------------------|------------------------------|------------------------------|---|--|---|
| As at 31 August 2025 | Millions of yen<br>3,859,353 | Millions of yen<br>2,327,501 | Millions of yen<br>2,273,115                | %<br>58.9  | Yen<br>7,408.65                                       |
| As at 31 August 2024 | 3,587,565                    | 2,068,254                    | 2,016,535                                   | 56.2   | 6,574.11  |

**(3) Consolidated Cash Flows**

|                           | Net cash generated by operating activities | Net cash used in investing activities | Net cash used in financing activities | Cash and cash equivalents at the end of year |
|---------------------------|--|---------------------------------------|---------------------------------------|--|
| Year ended 31 August 2025 | Millions of yen<br>580,618                 | Millions of yen<br>(578,922)          | Millions of yen<br>(339,139)          | Millions of yen<br>893,239                   |
| Year ended 31 August 2024 | 651,521                                    | (82,231)                              | (269,003)                             | 1,193,560                                    |

**2. DIVIDENDS**

|                                       | Dividends per share      |                           |                          |               |               | Total dividends (annual)   | Payout ratio (consolidated) | Ratio of dividends to equity attributable to owners of the Parent (consolidated) |
|---------------------------------------|--------------------------|---------------------------|--------------------------|---------------|---------------|----------------------------|-----------------------------|--|
|                                       | First quarter period end | Second quarter period end | Third quarter period end | Year-end      | Full year     |                            |                             |  |
| Year ended 31 August 2024             | Yen<br>-                 | Yen<br>175.00             | Yen<br>-                 | Yen<br>225.00 | Yen<br>400.00 | Millions of Yen<br>122,690 | %<br>33.0                   | %<br>6.4   |
| Year ended 31 August 2025             | -                        | 240.00                    | -                        | 260.00        | 500.00        | 153,402                    | 35.4                        | 7.2  |
| Year ending 31 August 2026 (forecast) | -                        | 260.00                    | -                        | 260.00        | 520.00        |                            | 36.7                        |  |

**3. CONSOLIDATED BUSINESS RESULTS PROJECTION FOR YEAR ENDING 31 AUGUST 2026  
(1 SEPTEMBER 2025 TO 31 AUGUST 2026)**

(% shows rate of increase/decrease from previous year)

|                            | Revenue         |      | Business profit |      | Operating profit |     | Profit before income taxes |     |
|----------------------------|-----------------|------|-----------------|------|------------------|-----|----------------------------|-----|
|                            | Millions of yen | %    | Millions of yen | %    | Millions of yen  | %   | Millions of yen            | %   |
| Year ending 31 August 2026 | 3,750,000       | 10.3 | 610,000         | 10.7 | 610,000          | 8.1 | 660,000                    | 1.4 |

|                            | Profit attributable to owners of the Parent |     | Basic earnings per share attributable to owners of the Parent |
|----------------------------|---|-----|---|
|                            | Millions of yen                             | %   | Yen   |
| Year ending 31 August 2026 | 435,000                                     | 0.5 | 1,417.92  |

\* Notes

(1) Changes of principal subsidiaries in the period None

(2) Changes in accounting policies and accounting estimates:

- (i) Changes in accounting policies to conform with IFRS Accounting Standards ("IFRS") Yes
- (ii) Other changes in accounting policies: None
- (iii) Changes in accounting estimates: None

(3) Total number of issued shares (common stock)

|       |  |                                   |                    |                                   |                    |
|-------|--|-----------------------------------|--------------------|-----------------------------------|--------------------|
| (i)   | Number of issued shares (including treasury stock) | As at 31 August 2025              | 318,220,968 shares | As at 31 August 2024              | 318,220,968 shares |
| (ii)  | Number of treasury stock                           | As at 31 August 2025              | 11,401,789 shares  | As at 31 August 2024              | 11,481,781 shares  |
| (iii) | Average number of shares outstanding               | For the year ended 31 August 2025 | 306,786,602 shares | For the year ended 31 August 2024 | 306,707,010 shares |

**(REFERENCE INFORMATION)**

**NON-CONSOLIDATED FINANCIAL RESULTS**

The non-consolidated financial results were prepared in accordance with generally accepted accounting principles in Japan.

**(1) Non-consolidated Operating Results (1 September 2024 to 31 August 2025)**

(Percentages represent year-on-year changes)

|                           | Net sales       |      | Operating profit |      | Ordinary profit |      | Profit          |      |
|---------------------------|-----------------|------|------------------|------|-----------------|------|-----------------|------|
|                           | Millions of yen | %    | Millions of yen  | %    | Millions of yen | %    | Millions of yen | %    |
| Year ended 31 August 2025 | 505,053         | 15.3 | 380,827          | 17.7 | 424,463         | 26.5 | 377,566         | 23.3 |
| Year ended 31 August 2024 | 438,206         | 33.6 | 323,593          | 43.2 | 335,553         | 33.6 | 306,135         | 46.4 |

|                           | Earnings per share |  | Diluted earnings per share |  |
|---------------------------|--------------------|--|----------------------------|--|
|                           | Yen                |  | Yen                        |  |
| Year ended 31 August 2025 | 1,230.71           |  | 1,228.87                   |  |
| Year ended 31 August 2024 | 998.14             |  | 996.43                     |  |

**(2) Non-consolidated Financial Position**

|                      | Total assets                 | Net assets                   | Ratio of shareholders' equity to total assets | Net assets per share |
|----------------------|------------------------------|------------------------------|---|----------------------|
| As at 31 August 2025 | Millions of yen<br>1,818,592 | Millions of yen<br>1,451,901 | %<br>79.5                                     | Yen<br>4,710.22      |
| As at 31 August 2024 | 1,611,968                    | 1,215,597                    | 75.0  | 3,940.87             |

(References) Shareholders' equity As at 31 August 2025: 1,445,186 million yen

As at 31 August 2024: 1,208,817 million yen

\* This annual results announcement is not subject to auditing procedures pursuant to the Financial Instruments and Exchange Act of Japan.

\* Explanation and other notes concerning proper use of consolidated business results projection:

Statements made in these materials pertaining to future matters including business projections are based on information currently available to the Company and certain assumptions determined to be reasonable. Actual business results may vary substantially depending on a variety of factors.

## 1. Business Results

### (1) Analysis of Business Results for the year ended 31 August 2025

The Fast Retailing Group reported an increase in revenue and a large rise in profits in fiscal 2025, or the twelve months from 1 September 2024 to 31 August 2025, with revenue rising to 3.4005 trillion yen (+9.6% year-on-year) and business profit totaling 551.1 billion yen (+13.6% year-on-year). This marks the fourth year of consecutive record performances, as global customer support for LifeWear—the ultimate everyday wear—continued to rise. We recorded 86.3 billion yen in finance income net of costs, consisting of 52.4 billion yen in interest income and 33.8 billion yen in foreign exchange gains on foreign-currency denominated assets. As a result, profit before income taxes increased to 650.5 billion yen (+16.8% year-on-year) and profit attributable to owners of the Parent expanded to 433.0 billion yen (+16.4% year-on-year) in the twelve months from 1 September 2024 to 31 August 2025.

Capital expenditure increased by 59.7 billion yen year-on-year in fiscal 2025 to 171.9 billion yen. That figure can be broken down into 15.1 billion yen for UNIQLO Japan, 120.0 billion yen for UNIQLO International, 7.7 billion yen for GU, 1.4 billion yen for Global Brands, and 27.4 billion yen for systems, etc. We are actively investing in promoting global operational growth by investing in new stores and automated warehousing, alongside other initiatives.

The Fast Retailing Group is focusing on a number of areas as part of its endeavor to become the world's No.1 brand as an essential part of everyday life that is trusted by all customers around the world. These measures include (1) Strengthening the training of management talent, (2) Pursuing a business model in which the development of business contributes to sustainability, (3) Meeting customer needs and creating new customers, (4) Diversifying global earnings pillars, (5) Expanding GU and our Global Brands and (6) Reforming cost structures to suit an inflationary era. In particular, we aim to continue to open new high-quality stores and enhance our product development and branding at UNIQLO International as the growth pillar of the Fast Retailing Group. We are also committed to creating LifeWear in order to help build a sustainable society. Our aim is to create high-quality clothing that lasts a long time, has a lower impact on the planet, is made in healthy and safe working environments, and ultimately can be recycled or reused.

#### UNIQLO Japan

UNIQLO Japan reported a considerable increase in revenue and profit in fiscal 2025, which resulted in a record annual performance for the segment with revenue topping one trillion yen for the first time. UNIQLO Japan revenue totaled 1.0260 trillion yen (+10.1% year-on-year) and business profit expanded to 181.3 billion yen (+17.5% year-on-year). Operating profit increased to 184.4 billion yen (+18.4% year-on-year) due to a reversal of store-related impairment losses under other income net of costs. Full-year same-store sales (including e-commerce) expanded by 8.1% year-on-year. Sales remained strong throughout the year, with same-store sales expanding by 9.8% year-on-year in the first half from 1 September 2024 through 28 February 2025, and 6.2% year-on-year in the second half from March 1 2025 through August 31 2025. In addition to capture actual demand by strategically preparing products designed to suit prevailing temperatures and dovetailing those products with marketing launches, we also generated new demand by reflecting on-trend silhouettes and designs in core products such as sweatshirts and jeans. The gross profit margin was largely similar to the previous year, contracting by just 0.1 point year-on-year. The selling, general and administrative expense ratio improved by 1.2 points as strong sales helped improve the store rent and personnel component ratios.

#### UNIQLO International

UNIQLO International reported a record high performance in fiscal 2025 on the back of significant increases in both revenue and profit, with revenue rising to 1.9102 trillion yen (+11.6% year-on-year) and business profit expanding to 305.3 billion yen (+10.6% year-on-year).

Breaking down the UNIQLO International performance into individual regions and markets, the Greater China markets reported a decline in revenue and a large contraction in profit in fiscal 2025, with revenue totaling 650.2 billion yen (-4.0% year-on-year) and business profit totaling 89.9 billion yen (-12.5% year-on-year). In local currency terms, full-year revenue from the Mainland China market declined by approximately 4% year-on-year and business profit declined by roughly 10% year-on-year. On the other hand, business profit increased by approximately 11% year-on-year thanks to improvements in the gross profit margin and the selling, general and administrative expense ratio in the fourth quarter. The Hong Kong market reported a decline in revenue and a large contraction in profits in fiscal 2025 as a result of product lineup issues and a decline in consumer appetite for apparel. The Taiwan market reported a rise in full-year revenue but a decline in profit. However, profit from that market increased slightly if we exclude the impact of higher royalty expenses.

UNIQLO South Korea and UNIQLO operations in Southeast Asia, India, and Australia reported significantly higher full-year revenue and profits, with combined revenue from those markets rising to 619.4 billion yen (+14.6% year-on-year) and business profit totaling 116.9 billion yen (+20.5% year-on-year). South Korea reported a large increase in both revenue and profit on the back of successful weather-sensitive business development and marketing strategies. Strong sales primarily of core products generated significant increases in both revenue and profit in Southeast Asia, India, and Australia.

Meanwhile, UNIQLO North America and UNIQLO Europe both achieved significant increases in revenue and profit in fiscal 2025, with revenue in North America totaling 271.1 billion yen (+24.5% year-on-year) and business profit rising 44.2 billion yen (+35.1% year-on-year), and revenue in Europe totaling 369.5 billion yen (+33.6% year-on-year) and business profit expanding to 54.2 billion yen (+23.7% year-on-year). Newly opened stores in both regions proved once again extremely successful, and a virtuous cycle has started to emerge in which those successful new stores serve as media beacons that boost brand awareness and consequently e-commerce sales.

Revenue and profit from the United States even increased significantly in the fourth quarter when the impact of additional tariffs imposed by the US government started to appear. We managed to absorb the costs incurred as a result of the additional tariffs and improve the business profit margin by reviewing product prices, reducing discounting, and implementing stronger cost controls.

## **GU**

GU reported an increase in revenue but a large contraction in profits in fiscal 2025, with revenue reaching 330.7 billion yen (+3.6% year-on-year) and business profit declining to 28.3 billion yen (-12.6% year-on-year). GU same-store sales came in at the same level as in the previous year. We were unable to maximize sales due to a lack of hit products that captured mass fashion trends and some shortages of strong-selling items. In terms of profits, the selling, general and administrative expense ratio increased and overall profits declined significantly due to rising personnel costs caused by wage hikes and increased costs pertaining to the opening of the GU store in the United States.

## **Global Brands**

In fiscal 2025, the Global Brands reported a decline in revenue but an increase in profit, with revenue falling to 131.5 billion yen (-5.3% year-on-year) while business profit expanded to 2.6 billion yen (compared to a 0.1 billion yen profit in fiscal 2024). The segment recorded an operating loss of 0.9 billion yen (compared to an operating profit of 0.6 billion yen in fiscal 2024) but that was due to the recording of 3.9 billion yen in impairment losses and other costs associated with the restructuring of Comptoir des Cotonniers operations. The Theory label reported year-on-year declines in full-year revenue and profits after sales of core products struggled to gain momentum, and Theory sales in the Mainland China market were adversely impacted by declining consumer appetite. The PLST brand generated significant increases in both revenue and profit due to strong sales of wide pants and sheer sweaters. Meanwhile, revenue from the Comptoir des Cotonniers label contracted, but the business loss was halved following improvements in both the gross profit margin and selling, general and the administrative expense ratio.

## Sustainability

Fast Retailing is advancing its LifeWear concept—the ultimate in everyday clothing, designed to make everyone's life better—to create apparel that emphasizes quality, design and price, as well as being environmentally friendly, protecting human rights and contributing to society. We have identified six priority areas (materialities) for our sustainability activities. The main company activities in the current fiscal year are as follows.

- Creating new value through products and sales: UNIQLO is promoting its "RE.UNIQLO" initiative to transition to a recycling-based society by extending the lifespan of clothes. RE.UNIQLO STUDIO, which offers clothing repair and refurbishing services and sells upcycled items (Note) within UNIQLO stores, had expanded to 63 stores across 22 countries and regions by the end of August 2025. The refurbishing service in particular has been popular with many customers, thanks to initiatives such as collaboration embroidery designs that meet customer needs. We are also working on enhancing procurement of environmentally friendly materials. For UNIQLO's Spring/Summer 2025 collection, the rate of use of materials with lower greenhouse gas emissions such as recycled materials reached 17% of all materials used, and the rate for recycled polyester reached 40% of all polyester used.

(Note) Sold in some countries and regions

- Respecting human rights and labor environments in the supply chain: We continue to strengthen our efforts to improve transparency and traceability, with respect for human rights and labor environments. We require every production partner to comply with our "Code of Conduct for Production Partners" (COC). To ensure compliance, we regularly monitor supply chain labor conditions and ask factory management to resolve any identified issues. We also provide support for improvement. In light of the expanding regulatory landscape in Europe surrounding human rights due diligence, the process of identifying, assessing, and preventing risks of adverse human rights impacts throughout the entire supply chain, we took further steps to reinforce our due diligence framework during the current fiscal year. Key measures included introducing an external human rights risk assessment tool, reviewing monitoring items, and enhancing the quality control system for third-party auditors.

- Consideration for the environment: We have set ourselves the goal of reducing greenhouse gas emissions at our stores and offices by 90% compared to the fiscal year ended August 2019, and by 20% in our supply chains by the fiscal year ending August 2030. In addition to implementing renewable energy within the Company, we continue to strengthen our efforts to reduce greenhouse gas emissions together with UNIQLO and GU core factories. In the supply chain area, as support for further energy reduction, we began offering energy-saving diagnostics to major material factories and some sewing factories starting in May 2025. In recognition of these climate change initiatives and disclosures, the Company was recognized by the international non-profit organization CDP as an "A List" company, the highest possible rating, in the area of climate change for three consecutive years. We have also been recognized by CDP as a "Supplier Engagement Leader," the highest possible rating, for two consecutive years for our supplier collaboration.

- Coexistence and shared prosperity with the community: We actively address solutions to social challenges to contribute to the sustainable development of our society through our clothing business. The "PEACE FOR ALL" project (Note) has raised a total of 2.588 billion yen in donations since its launch in 2022, with cumulative sales reaching 8.62 million items as of the end of August 2025. In addition, UNIQLO collaborated with the United Nations High Commissioner for Refugees (UNHCR) to present a joint exhibition on refugee support at the UN Pavilion during the Osaka-Kansai Expo 2025. The pavilion also featured an educational program for junior high and high school students developed by UNIQLO in partnership with the United Nations Educational, Scientific and Cultural Organization (UNESCO) to raise awareness about the issue of garbage in the ocean.

(Note) A project selling graphic T-shirts designed by volunteer celebrities all over the world and donating all profits (equivalent to 20% of the Japanese retail price per shirt) to organizations engaged in humanitarian aid.

- Supporting employee fulfillment: We continue to strengthen our global diversity initiatives across the four key areas of gender, Global One Team, disability, and LGBTQ+, through measures such as support systems and training programs. During the current fiscal year, we launched the Diversity & Inclusion (D&I) Issue Resolution Meeting and conducted a D&I survey to strengthen our group's overall diversity promotion initiatives and governance/promotion systems. We identified challenges at each business unit and globally based on the results of the survey, and discussed countermeasures with the management of each global business and the responsible executive officers.

- Implementing good corporate governance: To enable rapid and transparent management, we have a number of committees engaged in open and active discussions. The Human Rights Committee reported cases of customer harassment, discussed challenges and response policies, and deliberated on measures to strengthen the global operational system for our employee hotline. The Nomination and Compensation Advisory Committee discussed the compensation structure and amounts for directors, as well as the nomination policy for external director candidates. The Risk Management Committee discussed measures to prevent recurrence of internal misconduct cases and unauthorized third-party access to the Company's information systems while working to strengthen management controls.

## **(2) Financial Positions**

Total assets as at 31 August 2025 were 3.8593 trillion yen, which was an increase of 271.7 billion yen relative to the end of the preceding fiscal year. The principal factors were a decrease of 300.3 billion yen in cash and cash equivalents, an increase of 12.4 billion yen in trade and other receivables, an increase of 429.1 billion yen in other current financial assets, an increase of 36.4 billion yen in inventories, an increase of 86.6 billion yen in property, plant and equipment, an increase of 60.3 billion yen in right-of-use assets, a decrease of 23.8 billion yen in non-current financial assets, an increase of 11.8 billion yen in investments in associates accounted for using the equity method and a decrease of 49.9 billion yen in derivative financial assets.

Total liabilities as at 31 August 2025 were 1.5318 trillion yen, which was an increase of 12.5 billion yen relative to the end of the preceding fiscal year. The principal factors were an increase of 46.1 billion yen in other current financial liabilities, an increase of 7.5 billion yen in current tax liabilities, a decrease of 70.0 billion yen in non-current financial liabilities, an increase of 35.4 billion yen in lease liabilities, and a decrease of 9.3 billion yen in deferred tax liabilities.

Total net assets as at 31 August 2025 were 2.3275 trillion yen, which was an increase of 259.2 billion yen relative to the end of the preceding fiscal year. The principal factors were an increase of 290.3 billion yen in retained earnings and a decrease of 35.1 billion yen in other components of equity.

## **(3) Cash Flows Information**

Cash and cash equivalents as at 31 August 2025 had decreased by 300.3 billion yen from the end of the preceding fiscal year to 893.2 billion yen.

### **(Cash Flows from Operating Activities)**

Net cash generated by operating activities for the year ended 31 August 2025 was 580.6 billion yen (651.5 billion yen was generated during the year ended 31 August 2024). The principal factors were cash inflow from profit before income tax for 650.5 billion yen and depreciation and amortization for 216.4 billion yen, and cash outflow from income taxes paid for 202.2 billion yen.

### **(Cash Flows from Investing Activities)**

Net cash used in investing activities for the year ended 31 August 2025 was 578.9 billion yen (82.2 billion yen was used during the year ended 31 August 2024). The principal factors were a net increase of 209.6 billion yen of bank deposits, 135.5 billion yen of payments for property, plant and equipment and 185.0 billion yen in net payments for the acquisition, sale and redemption of investment securities.

### **(Cash Flows from Financing Activities)**

Net cash used in financing activities for the year ended 31 August 2025 was 339.1 billion yen (269.0 billion yen was used during the year ended 31 August 2024). The principal factors were 30.0 billion yen in repayment of redemption of corporate bonds, 142.6 billion yen in payment of dividends and 140.4 billion yen in repayments of lease liabilities.

#### **(4) Future Business Outlook**

In fiscal 2026, the Fast Retailing Group expects to achieve consolidated revenue of 3.7500 trillion yen (+10.3% year-on-year), business profit of 610.0 billion yen (+10.7% year-on-year), operating profit of 610.0 billion yen (+8.1% year-on-year), profit before income taxes of 660.0 billion yen (+1.4% year-on-year), and profit attributable to owners of the Parent of 435.0 billion yen (+0.5% year-on-year).

We forecast the Fast Retailing Group network will total 3,594 stores by the end of August 2026: 794 stores (including franchise stores) at UNIQLO Japan, 1,765 stores at UNIQLO International, 489 stores at GU, and 546 stores at Global Brands.

#### **2. Basic Concept Regarding Selection of Accounting Standards**

The Group has adopted IFRS to the Group's consolidated financial statements since the year ended 31 August 2014.

### 3. Consolidated Financial Statements

#### (1) Consolidated Statement of Financial Position

|  | Notes | As at 31 August<br>2024 | As at 31 August<br>2025 | (Millions of yen) |
|--|-------|-------------------------|-------------------------|-------------------|
| <b>ASSETS</b>  |       |                         |                         |                   |
| Current assets   |       |                         |                         |                   |
| Cash and cash equivalents  |       | 1,193,560               | 893,239                 |                   |
| Trade and other receivables  |       | 83,929                  | 96,407                  |                   |
| Other financial assets   |       | 470,554                 | 899,701                 |                   |
| Inventories  |       | 474,460                 | 510,958                 |                   |
| Derivative financial assets  |       | 111,658                 | 94,803                  |                   |
| Income taxes receivable  |       | 2,210                   | 8,042                   |                   |
| Other assets   |       | 26,897                  | 24,662                  |                   |
| Total current assets   |       | 2,363,271               | 2,527,815               |                   |
| Non-current assets   |       |                         |                         |                   |
| Property, plant and equipment                                      | 7     | 245,742                 | 332,351                 |                   |
| Right-of-use assets  | 7     | 416,712                 | 477,111                 |                   |
| Goodwill   |       | 8,092                   | 8,092                   |                   |
| Intangible assets  | 7     | 92,568                  | 91,606                  |                   |
| Financial assets   |       | 336,302                 | 312,438                 |                   |
| Investments in associates accounted for using<br>the equity method |       | 19,559                  | 31,361                  |                   |
| Deferred tax assets  |       | 32,432                  | 40,889                  |                   |
| Derivative financial assets  |       | 66,995                  | 33,882                  |                   |
| Other assets   | 7     | 5,888                   | 3,803                   |                   |
| Total non-current assets   |       | 1,224,294               | 1,331,538               |                   |
| Total assets   |       | 3,587,565               | 3,859,353               |                   |
| <b>LIABILITIES AND EQUITY</b>                                      |       |                         |                         |                   |
| <b>LIABILITIES</b>   |       |                         |                         |                   |
| Current liabilities  |       |                         |                         |                   |
| Trade and other payables   |       | 388,656                 | 390,149                 |                   |
| Other financial liabilities  |       | 104,770                 | 150,942                 |                   |
| Derivative financial liabilities                                   |       | 12,716                  | 19,250                  |                   |
| Lease liabilities  |       | 130,744                 | 126,830                 |                   |
| Current tax liabilities  |       | 65,525                  | 73,072                  |                   |
| Provisions   |       | 1,774                   | 1,651                   |                   |
| Other liabilities  |       | 148,201                 | 149,394                 |                   |
| Total current liabilities  |       | 852,390                 | 911,291                 |                   |
| Non-current liabilities  |       |                         |                         |                   |
| Financial liabilities  |       | 211,147                 | 141,071                 |                   |
| Lease liabilities  |       | 347,318                 | 386,670                 |                   |
| Provisions   |       | 52,652                  | 55,711                  |                   |
| Deferred tax liabilities   |       | 31,896                  | 22,539                  |                   |
| Derivative financial liabilities                                   |       | 21,385                  | 12,110                  |                   |
| Other liabilities  |       | 2,521                   | 2,457                   |                   |
| Total non-current liabilities                                      |       | 666,920                 | 620,561                 |                   |
| Total liabilities  |       | 1,519,310               | 1,531,852               |                   |
| <b>EQUITY</b>  |       |                         |                         |                   |
| Capital stock  |       | 10,273                  | 10,273                  |                   |
| Capital surplus  |       | 29,712                  | 30,998                  |                   |
| Retained earnings  |       | 1,766,073               | 2,056,437               |                   |
| Treasury stock, at cost  |       | (14,628)                | (14,529)                |                   |
| Other components of equity   |       | 225,104                 | 189,936                 |                   |
| Equity attributable to owners of the Parent                        |       | 2,016,535               | 2,273,115               |                   |
| Non-controlling interests  |       | 51,718                  | 54,385                  |                   |
| Total equity   |       | 2,068,254               | 2,327,501               |                   |
| Total liabilities and equity                                       |       | 3,587,565               | 3,859,353               |                   |

**(2) Consolidated Statement of Profit or Loss and Consolidated Statement of Comprehensive Income**

Consolidated Statement of Profit or Loss

|  | Notes | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 | (Millions of yen) |
|--|-------|------------------------------|------------------------------|-------------------|
| Revenue  | 3     | 3,103,836                    | 3,400,539                    |                   |
| Cost of sales  |       | (1,430,764)                  | (1,571,681)                  |                   |
| Gross profit   |       | 1,673,071                    | 1,828,858                    |                   |
| Selling, general and administrative expenses                           | 4     | (1,187,713)                  | (1,277,701)                  |                   |
| Other income   | 5,7   | 20,384                       | 19,491                       |                   |
| Other expenses   | 5,7   | (6,256)                      | (8,087)                      |                   |
| Share of profit of associates accounted for using<br>the equity method |       | 1,417                        | 1,704                        |                   |
| Operating profit   |       | 500,904                      | 564,265                      |                   |
| Finance income   | 6     | 67,399                       | 99,143                       |                   |
| Finance costs  | 6     | (11,101)                     | (12,834)                     |                   |
| Profit before income taxes   |       | 557,201                      | 650,574                      |                   |
| Income tax expense   |       | (163,596)                    | (191,421)                    |                   |
| Profit for the year  |       | 393,605                      | 459,153                      |                   |
| Profit for the year attributable to:                                   |       |                              |                              |                   |
| Owners of the Parent   |       | 371,999                      | 433,009                      |                   |
| Non-controlling interests  |       | 21,605                       | 26,143                       |                   |
| Total  |       | 393,605                      | 459,153                      |                   |
| Earnings per share   |       |                              |                              |                   |
| Basic (yen)  | 8     | 1,212.88                     | 1,411.44                     |                   |
| Diluted (yen)  | 8     | 1,210.81                     | 1,409.32                     |                   |

Consolidated Statement of Comprehensive Income

|  |  | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 | (Millions of yen) |
|--|--|------------------------------|------------------------------|-------------------|
| Profit for the year  |  | 393,605                      | 459,153                      |                   |
| Other comprehensive income, net of income tax  |  |                              |                              |                   |
| Items that will not be reclassified subsequently to profit or<br>loss                  |  |                              |                              |                   |
| Financial assets measured at fair value through other<br>comprehensive income / (loss) |  | (46)                         | 64                           |                   |
| Total items that will not be reclassified subsequently to<br>profit or loss            |  | (46)                         | 64                           |                   |
| Items that may be reclassified subsequently to profit or loss                          |  |                              |                              |                   |
| Exchange differences on translating foreign operations                                 |  | (5,695)                      | (4,609)                      |                   |
| Cash flow hedges   |  | 47,345                       | 54,901                       |                   |
| Share of other comprehensive income of associates                                      |  | 2                            | 163                          |                   |
| Total items that may be reclassified subsequently to<br>profit or loss                 |  | 41,653                       | 50,455                       |                   |
| Other comprehensive income, net of income tax  |  | 41,607                       | 50,520                       |                   |
| Total comprehensive income for the year  |  | 435,212                      | 509,673                      |                   |
| Attributable to:   |  |                              |                              |                   |
| Owners of the Parent   |  | 414,540                      | 482,937                      |                   |
| Non-controlling interests  |  | 20,672                       | 26,736                       |                   |
| Total comprehensive income for the year  |  | 435,212                      | 509,673                      |                   |

### (3) Consolidated Statement of Changes in Equity

For the year ended 31 August 2024

(Millions of yen)

| Note   | Capital stock | Capital surplus | Retained earnings | Treasury stock, at cost | Other components of equity  |                                      |                         |   |           | Equity attributable to owners of the Parent | Non-controlling interests | Total equity |
|--|---------------|-----------------|-------------------|-------------------------|---|--------------------------------------|-------------------------|---|-----------|---|---------------------------|--------------|
|  |               |                 |                   |                         | Financial assets measured at fair value through other comprehensive income / (loss) | Foreign currency translation reserve | Cash-flow hedge reserve | Share of other comprehensive income of associates | Total     |   |                           |              |
| As at 1 September 2023                           | 10,273        | 28,531          | 1,498,348         | (14,714)                | 28  | 146,031                              | 152,602                 | 302   | 298,965   | 1,821,405                                   | 51,955                    | 1,873,360    |
| Net changes during the year                      |               |                 |                   |                         |   |                                      |                         |   |           |   |                           |              |
| Comprehensive income                             |               |                 |                   |                         |   |                                      |                         |   |           |   |                           |              |
| Profit for the year                              | -             | -               | 371,999           | -                       | -   | -                                    | -                       | -   | -         | 371,999                                     | 21,605                    | 393,605      |
| Other comprehensive income / (loss)              | -             | -               | -                 | -                       | (46)  | (5,284)                              | 47,868                  | 2   | 42,540    | 42,540                                      | (933)                     | 41,607       |
| Total comprehensive income / (loss)              | -             | -               | 371,999           | -                       | (46)  | (5,284)                              | 47,868                  | 2   | 42,540    | 414,540                                     | 20,672                    | 435,212      |
| Transactions with the owners of the Parent       |               |                 |                   |                         |   |                                      |                         |   |           |   |                           |              |
| Acquisition of treasury stock                    | -             | -               | -                 | (5)                     | -   | -                                    | -                       | -   | -         | (5)   | -                         | (5)          |
| Disposal of treasury stock                       | -             | 1,233           | -                 | 90                      | -   | -                                    | -                       | -   | -         | 1,323                                       | -                         | 1,323        |
| Dividends  | -             | -               | (104,274)         | -                       | -   | -                                    | -                       | -   | -         | (104,274)                                   | (19,443)                  | (123,718)    |
| Share-based payments                             | -             | (51)            | -                 | -                       | -   | -                                    | -                       | -   | -         | (51)  | -                         | (51)         |
| Transfer to non-financial assets                 | -             | -               | -                 | -                       | -   | (116,401)                            | -                       | (116,401)   | (116,401) | (116,401)                                   | (1,465)                   | (117,867)    |
| Total transactions with the owners of the Parent | -             | 1,181           | (104,274)         | 85                      | -   | -                                    | (116,401)               | -   | (116,401) | (219,409)                                   | (20,909)                  | (240,318)    |
| Total net changes during the year                | -             | 1,181           | 267,725           | 85                      | (46)  | (5,284)                              | (68,533)                | 2   | (73,861)  | 195,130                                     | (236)                     | 194,893      |
| As at 31 August 2024                             | 10,273        | 29,712          | 1,766,073         | (14,628)                | (17)  | 140,747                              | 84,069                  | 305   | 225,104   | 2,016,535                                   | 51,718                    | 2,068,254    |

For the year ended 31 August 2025

(Millions of yen)

| Note   | Capital stock | Capital surplus | Retained earnings | Treasury stock, at cost | Other components of equity  |                                      |                         |   |          | Equity attributable to owners of the Parent | Non-controlling interests | Total equity |
|--|---------------|-----------------|-------------------|-------------------------|---|--------------------------------------|-------------------------|---|----------|---|---------------------------|--------------|
|  |               |                 |                   |                         | Financial assets measured at fair value through other comprehensive income / (loss) | Foreign currency translation reserve | Cash-flow hedge reserve | Share of other comprehensive income of associates | Total    |   |                           |              |
| As at 1 September 2024                           | 10,273        | 29,712          | 1,766,073         | (14,628)                | (17)  | 140,747                              | 84,069                  | 305   | 225,104  | 2,016,535                                   | 51,718                    | 2,068,254    |
| Net changes during the year                      |               |                 |                   |                         |   |                                      |                         |   |          |   |                           |              |
| Comprehensive income                             |               |                 |                   |                         |   |                                      |                         |   |          |   |                           |              |
| Profit for the year                              | -             | -               | 433,009           | -                       | -   | -                                    | -                       | -   | -        | 433,009                                     | 26,143                    | 459,153      |
| Other comprehensive income / (loss)              | -             | -               | -                 | -                       | 64  | (4,228)                              | 53,926                  | 163   | 49,927   | 49,927                                      | 592                       | 50,520       |
| Total comprehensive income / (loss)              | -             | -               | 433,009           | -                       | 64  | (4,228)                              | 53,926                  | 163   | 49,927   | 482,937                                     | 26,736                    | 509,673      |
| Transactions with the owners of the Parent       |               |                 |                   |                         |   |                                      |                         |   |          |   |                           |              |
| Acquisition of treasury stock                    | -             | -               | -                 | (2)                     | -   | -                                    | -                       | -   | -        | (2)   | -                         | (2)          |
| Disposal of treasury stock                       | -             | 1,348           | -                 | 102                     | -   | -                                    | -                       | -   | -        | 1,450                                       | -                         | 1,450        |
| Dividends  | -             | -               | (142,646)         | -                       | -   | -                                    | -                       | -   | -        | (142,646)                                   | (23,872)                  | (166,518)    |
| Share-based payments                             | -             | (63)            | -                 | -                       | -   | -                                    | -                       | -   | -        | (63)  | -                         | (63)         |
| Transfer to non-financial assets                 | -             | -               | -                 | -                       | -   | (85,095)                             | -                       | (85,095)  | (85,095) | (85,095)                                    | (197)                     | (85,293)     |
| Total transactions with the owners of the Parent | -             | 1,285           | (142,646)         | 99                      | -   | -                                    | (85,095)                | -   | (85,095) | (226,357)                                   | (24,069)                  | (250,427)    |
| Total net changes during the year                | -             | 1,285           | 290,363           | 99                      | 64  | (4,228)                              | (31,168)                | 163   | (35,168) | 256,579                                     | 2,666                     | 259,246      |
| As at 31 August 2025                             | 10,273        | 30,998          | 2,056,437         | (14,529)                | 47  | 136,519                              | 52,900                  | 469   | 189,936  | 2,273,115                                   | 54,385                    | 2,327,501    |

**(4) Consolidated Statement of Cash Flows**

*(Millions of yen)*

|   | Note | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 |
|---|------|------------------------------|------------------------------|
| <b>Cash flows from operating activities</b>   |      |                              |                              |
| Profit before income taxes  |      | 557,201                      | 650,574                      |
| Depreciation and amortization   |      | 204,388                      | 216,492                      |
| Impairment losses/ (Reversal of impairment losses)                                      | 7    | (1,700)                      | 598                          |
| Interest and dividends income   |      | (66,751)                     | (65,317)                     |
| Interest expenses   |      | 11,078                       | 12,834                       |
| Foreign exchange losses / (gains)   |      | (621)                        | (33,826)                     |
| Share of (profit) / loss of associates accounted for using the equity method            |      | (1,417)                      | (1,704)                      |
| Losses on disposal of property, plant and equipment                                     |      | 1,397                        | 1,342                        |
| (Increase) / Decrease in trade and other receivables                                    |      | (17,394)                     | (12,718)                     |
| (Increase) / Decrease in inventories  |      | (23,540)                     | (29,855)                     |
| Increase / (Decrease) in trade and other payables                                       |      | 47,320                       | 476                          |
| (Increase) / Decrease in other assets   |      | (876)                        | (2,479)                      |
| Increase / (Decrease) in other liabilities  |      | 31,520                       | 3,852                        |
| Others, net   |      | (878)                        | (11,391)                     |
| Cash generated from operations  |      | 739,726                      | 728,879                      |
| Interest and dividends income received  |      | 56,454                       | 64,625                       |
| Interest paid   |      | (11,099)                     | (12,869)                     |
| Income taxes paid   |      | (156,361)                    | (202,242)                    |
| Income taxes refunded   |      | 22,800                       | 2,225                        |
| Net cash generated by operating activities  |      | 651,521                      | 580,618                      |
| <b>Cash flows from investing activities</b>   |      |                              |                              |
| Amounts deposited into bank deposits with original maturities of three months or longer |      | (441,156)                    | (1,008,113)                  |
| Amounts withdrawn from bank deposits with original maturities of three months or longer |      | 460,241                      | 798,490                      |
| Payments for property, plant and equipment  |      | (73,728)                     | (135,535)                    |
| Payments for intangible assets  |      | (30,260)                     | (27,329)                     |
| Payments for acquisition of right-of-use assets   |      | (2,015)                      | (15,924)                     |
| Payments for investment securities  |      | (399,523)                    | (474,222)                    |
| Proceeds from sale and redemption of investment securities                              |      | 403,845                      | 289,149                      |
| Payments for lease and guarantee deposits   |      | (6,108)                      | (6,113)                      |
| Proceeds from collection of lease and guarantee deposits                                |      | 6,302                        | 6,364                        |
| Investments in associates accounted for using the equity method                         |      | -                            | (13,087)                     |
| Others, net   |      | 171                          | 7,399                        |
| Net cash used in investing activities   |      | (82,231)                     | (578,922)                    |

*(continued)*

(Millions of yen)

|   | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 |
|---|------------------------------|------------------------------|
| <b>Cash flows from financing activities</b>                                       |                              |                              |
| Proceeds from short-term loans payable  | 4,835                        | 566                          |
| Repayment of short-term loans payable   | (4,887)                      | (226)                        |
| Repayment of redemption of corporate bonds  | -                            | (30,000)                     |
| Dividends paid to owners of the Parent  | (104,263)                    | (142,630)                    |
| Dividends paid to non-controlling interests                                       | (18,369)                     | (26,428)                     |
| Repayments of lease liabilities   | (146,403)                    | (140,483)                    |
| Others, net   | 85                           | 63                           |
| Net cash used in financing activities   | (269,003)                    | (339,139)                    |
| Effect of exchange rate changes on the balance of cash held in foreign currencies | (10,007)                     | 37,122                       |
| Net increase / (decrease) in cash and cash equivalents                            | 290,279                      | (300,320)                    |
| Cash and cash equivalents at the beginning of year                                | 903,280                      | 1,193,560                    |
| Cash and cash equivalents at the end of year                                      | <b>1,193,560</b>             | <b>893,239</b>               |

**(5) Notes regarding Going Concern Assumptions**

Not applicable.

**(6) Notes to the Consolidated Financial Statements**

## 1. Changes in accounting policies

Material Accounting Policies applied in the Consolidated Financial Statement are the same as those applied in the consolidated financial statements for the previous fiscal year, with the exception of the below newly applied standards.

Since the beginning of the current fiscal year, the Group has adopted the below standards.

| Standard  | Standard Name                      | Summary of New/Revised Content and Transitional Measures |
|---|------------------------------------|--|
| International accounting standard 7 ("IAS 7") (Revised)<br>International Financial Reporting Standards 7 ("IFRS 7") (Revised) | Statement of Cash Flows            | Revised disclosures for supplier finance agreements.     |
|   | Financial Instruments: Disclosures |  |

The above application has no significant impact on the Group's Consolidated Financial Statement.

## 2. Segment information

### (1) Description of reportable segments

The Group's reportable segments are components for which discrete financial information is available and which are reviewed regularly by the Board of Directors (the "Board") to make decisions about the allocation of resources and to assess performance.

The Group's main retail clothing business is divided into four reportable operating segments: UNIQLO Japan, UNIQLO International, GU and Global Brands, each of which is used to frame and form the Group's strategy.

The main businesses covered by each reportable segment are as follows:

|                      |  |
|----------------------|--|
| UNIQLO Japan         | : UNIQLO clothing business within Japan  |
| UNIQLO International | : UNIQLO clothing business outside of Japan  |
| GU                   | : GU clothing business in Japan and overseas                                       |
| Global Brands        | : Theory, PLST, COMPTOIR DES COTONNIERS and PRINCESSE TAM. TAM clothing businesses |

### (2) Segment revenue and results

Year ended 31 August 2024

(Millions of yen)

|  | Reportable segments |                         |         |                  | Total     | Others<br>(Note 1) | Adjustments<br>(Note 2) | Consolidated<br>Statement of<br>Profit or<br>Loss |
|--|---------------------|-------------------------|---------|------------------|-----------|--------------------|-------------------------|---|
|  | UNIQLO<br>Japan     | UNIQLO<br>International | GU      | Global<br>Brands |           |                    |                         |   |
| Revenue  | 932,227             | 1,711,833               | 319,162 | 138,837          | 3,102,060 | 1,776              | -                       | 3,103,836   |
| Operating profit   | 155,805             | 283,412                 | 33,701  | 671              | 473,590   | 355                | 26,957                  | 500,904   |
| Segment income /<br>(loss) (i.e., profit /<br>(loss) before income<br>taxes) | 170,544             | 285,295                 | 33,975  | (671)            | 489,143   | 355                | 67,701                  | 557,201   |
| Other disclosure:<br>Depreciation and<br>amortization                        | 50,754              | 92,658                  | 19,280  | 8,303            | 170,996   | 406                | 32,984                  | 204,388   |
| Impairment losses<br>(Note 3)  | 353                 | 895                     | 632     | 221              | 2,102     | -                  | 276                     | 2,379   |
| Reversal of<br>impairment losses<br>(Note 3)                                 | (425)               | (3,273)                 | (306)   | (73)             | (4,079)   | -                  | -                       | (4,079)   |

(Note 1) "Others" includes the real estate leasing business, etc.

(Note 2) "Adjustments" mainly includes revenue and corporate expenses which are not allocated to individual reportable segments.

(Note 3) For details on impairment losses and reversal, please refer to Note "7. Impairment losses and reversal of impairment losses".

Year ended 31 August 2025

(Millions of yen)

|  | Reportable segments |                         |         |                  | Total     | Others<br>(Note 1) | Adjustments<br>(Note 2) | Consolidated<br>Statement of<br>Profit or<br>Loss |
|--|---------------------|-------------------------|---------|------------------|-----------|--------------------|-------------------------|---|
|  | UNIQLO<br>Japan     | UNIQLO<br>International | GU      | Global<br>Brands |           |                    |                         |   |
| Revenue  | 1,026,096           | 1,910,289               | 330,701 | 131,542          | 3,398,629 | 1,910              | -                       | 3,400,539   |
| Operating profit / (loss)  | 184,451             | 309,319                 | 30,506  | (950)            | 523,327   | 253                | 40,684                  | 564,265   |
| Segment income /<br>(loss) (i.e., profit /<br>(loss) before income<br>taxes) | 187,125             | 309,026                 | 31,948  | (1,487)          | 526,613   | 253                | 123,707                 | 650,574   |
| Other disclosure:  |                     |                         |         |                  |           |                    |                         |   |
| Depreciation and<br>amortization   | 51,913              | 99,192                  | 19,999  | 8,954            | 180,060   | 452                | 35,980                  | 216,492   |
| Impairment losses<br>(Note 3)  | 866                 | 439                     | 215     | 2,308            | 3,829     | -                  | 4                       | 3,833   |
| Reversal of<br>impairment losses<br>(Note 3)                                 | (3,189)             | (12)                    | -       | (32)             | (3,235)   | -                  | -                       | (3,235)   |

(Note 1) "Others" includes the real estate leasing business, etc.

(Note 2) "Adjustments" mainly includes revenue and corporate expenses which are not allocated to individual reportable segments.

(Note 3) For details on impairment losses and reversal, please refer to Note "7. Impairment losses and reversal of impairment losses".

### 3. Revenue

The Group conducts its global retail operations through both physical stores and e-commerce channels. The following is a breakdown of total revenue by major regional market operation.

Year ended 31 August 2024

|                        |  | Revenue<br>(Millions of yen) | Percent of Total<br>(%) |
|------------------------|--|------------------------------|-------------------------|
| Region                 | Japan  | 932,227                      | 30.0                    |
|                        | Greater China                                  | 677,063                      | 21.8                    |
|                        | South Korea, Southeast Asia, India & Australia | 540,526                      | 17.4                    |
|                        | North America                                  | 217,715                      | 7.0                     |
|                        | Europe   | 276,528                      | 8.9                     |
| UNIQLO (Note 1)        |  | 2,644,060                    | 85.2                    |
| GU (Note 2)            |  | 319,162                      | 10.3                    |
| Global Brands (Note 3) |  | 138,837                      | 4.5                     |
| Others (Note 4)        |  | 1,776                        | 0.1                     |
| Total                  |  | 3,103,836                    | 100.0                   |

(Note 1) Revenue is classified by nation or region based on customer location.

The designated countries and regions are classified as follows:

|  |   |  |
|--|---|--|
| Greater China                                  | : | Mainland China, Hong Kong, Taiwan  |
| South Korea, Southeast Asia, India & Australia | : | South Korea, Singapore, Malaysia, Thailand, the Philippines, Indonesia, Australia, Vietnam, India            |
| North America                                  | : | United States of America, Canada   |
| Europe   | : | United Kingdom, France, Germany, Belgium, Spain, Sweden, the Netherlands, Denmark, Italy, Poland, Luxembourg |

(Note 2) Main national and regional market: Japan

(Note 3) Main national and regional markets: North America, Europe, Greater China, Japan

(Note 4) The “Others” category includes real estate leasing operations.

Year ended 31 August 2025

|                        |  | Revenue<br>(Millions of yen) | Percent of Total<br>(%) |
|------------------------|--|------------------------------|-------------------------|
| Region                 | Japan  | 1,026,096                    | 30.2                    |
|                        | Greater China                                  | 650,232                      | 19.1                    |
|                        | South Korea, Southeast Asia, India & Australia | 619,417                      | 18.2                    |
|                        | North America                                  | 271,130                      | 8.0                     |
|                        | Europe   | 369,509                      | 10.9                    |
| UNIQLO (Note 1)        |  | 2,936,385                    | 86.4                    |
| GU (Note 2)            |  | 330,701                      | 9.7                     |
| Global Brands (Note 3) |  | 131,542                      | 3.9                     |
| Others (Note 4)        |  | 1,910                        | 0.1                     |
| Total                  |  | 3,400,539                    | 100.0                   |

(Note 1) Revenue is classified by nation or region based on customer location.

The designated countries and regions are classified as follows:

|  |   |  |
|--|---|--|
| Greater China                                  | : | Mainland China, Hong Kong, Taiwan  |
| South Korea, Southeast Asia, India & Australia | : | South Korea, Singapore, Malaysia, Thailand, the Philippines, Indonesia, Australia, Vietnam, India            |
| North America                                  | : | United States of America, Canada   |
| Europe   | : | United Kingdom, France, Germany, Belgium, Spain, Sweden, the Netherlands, Denmark, Italy, Poland, Luxembourg |

(Note 2) Main national and regional market: Japan

(Note 3) Main national and regional markets: North America, Europe, Greater China and Japan

(Note 4) The “Others” category includes real estate leasing operations.

4. Selling, general and administrative expenses

The breakdown of selling, general and administrative expenses for each year is as follows:

(Millions of yen)

|  | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 |
|--|------------------------------|------------------------------|
| Selling, general and administrative expenses |                              |                              |
| Advertising and promotion                    | 102,126                      | 108,502                      |
| Rent expenses                                | 117,063                      | 126,499                      |
| Depreciation and amortization                | 202,898                      | 214,425                      |
| Outsourcing                                  | 68,997                       | 72,281                       |
| Salaries                                     | 437,972                      | 469,897                      |
| Distribution                                 | 123,399                      | 144,192                      |
| Others                                       | 135,254                      | 141,903                      |
| Total  | 1,187,713                    | 1,277,701                    |

5. Other income and other expenses

The breakdown of other income and other expenses for each year are as follows:

(Millions of yen)

|                               | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 |
|-------------------------------|------------------------------|------------------------------|
| Other income                  |                              |                              |
| Foreign exchange gains (Note) | 6,918                        | 5,990                        |
| Reversal of impairment losses | 4,079                        | 3,235                        |
| Others                        | 9,386                        | 10,266                       |
| Total                         | 20,384                       | 19,491                       |

(Note) Foreign exchange gains incurred in the course of operating transactions are included in "Other income".

(Millions of yen)

|   | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 |
|---|------------------------------|------------------------------|
| Other expenses                                    |                              |                              |
| Loss on disposal of property, plant and equipment | 1,397                        | 1,342                        |
| Impairment losses                                 | 2,379                        | 3,833                        |
| Others  | 2,479                        | 2,910                        |
| Total   | 6,256                        | 8,087                        |

6. Finance income and finance costs

The breakdown of finance income and finance costs for each year are as follows:

|                               | (Millions of yen)            |                              |
|-------------------------------|------------------------------|------------------------------|
|                               | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 |
| Finance income                |                              |                              |
| Foreign exchange gains (Note) | 621                          | 33,826                       |
| Interest income               | 66,747                       | 65,312                       |
| Others                        | 29                           | 4                            |
| <b>Total</b>                  | <b>67,399</b>                | <b>99,143</b>                |

(Note) Foreign exchange gains incurred in the course of non-operating transactions are included in "Finance income".

|                   | (Millions of yen)            |                              |
|-------------------|------------------------------|------------------------------|
|                   | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 |
| Finance costs     |                              |                              |
| Interest expenses | 11,078                       | 12,834                       |
| Others            | 23                           | -                            |
| <b>Total</b>      | <b>11,101</b>                | <b>12,834</b>                |

## 7. Impairment losses and reversal of impairment losses

The Group recognized impairment losses on certain store assets, etc., due to reductions in profitability of the respective cash-generating units ("CGU"). Vice versa, the Group recognized reversal of impairment losses upon revisits in profitability of the respective CGU with reference to improved market conditions.

The breakdown of impairment losses by asset type is as follows:

|  | (Millions of yen)            |                              |
|--|------------------------------|------------------------------|
|  | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 |
| Buildings and structures                         | 793                          | 414                          |
| Machinery and equipment                          | -                            | 778                          |
| Furniture, fixtures and vehicles                 | 176                          | 112                          |
| Land   | -                            | 223                          |
| Subtotal on property, plant and equipment        | 970                          | 1,529                        |
| Software   | 300                          | 156                          |
| Other intangible assets                          | 27                           | 1,076                        |
| Subtotal on intangible assets                    | 327                          | 1,232                        |
| Right-of-use assets                              | 1,066                        | 1,071                        |
| Other non-current assets (long-term prepayments) | 14                           | -                            |
| Total impairment losses                          | 2,379                        | 3,833                        |

The Group's impairment losses during the year are included in "Other expenses" on the consolidated statement of profit or loss.

The breakdown of reversal of impairment losses by asset type is as follows:

|   | (Millions of yen)            |                              |
|---|------------------------------|------------------------------|
|   | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 |
| Buildings and structures                              | 621                          | 263                          |
| Subtotal on property, plant and equipment             | 621                          | 263                          |
| Right-of-use assets                                   | 3,457                        | 2,963                        |
| Other non-current assets (long-term prepaid expenses) | -                            | 8                            |
| Total reversal of impairment losses                   | 4,079                        | 3,235                        |

The Group's reversal of impairment losses during the year is included in "Other profits" on the consolidated statement of profit or loss.

Year ended 31 August 2024

Impairment losses amounting to 2,379 million yen represented impairment losses of the carrying amounts of store assets to the recoverable amounts, primarily due to a reduction in profitability of certain stores. The Group recognized reversal of impairment losses amounted to 4,079 million yen, upon revisits the profitability of the respective CGU with reference to improved market conditions.

The grouping of assets is based on the smallest identifiable CGU that independently generates cash inflow. In principle, each store is considered as an individual CGU and recoverable amounts thereon are calculated based on value in use.

The value in use is calculated based on the cash flow projections with estimates and growth rates approved by management, applying a discount rate (weighted average) of 9.6 %. In principle, the projected cash flows cover a five-year period, and do not use a growth rate that exceeds the long-term average market growth rate. The pre-tax discount rate calculation is based on the weighted-average cost of capital.

The main CGUs for which impairment losses were recorded are as follows:

| Operating segment    | CGU   | Type   |
|----------------------|---|--|
| UNIQLO Japan         | UNIQLO CO., LTD. stores   | Buildings and structures; and Right-of-use assets etc. |
| UNIQLO International | FAST RETAILING (CHINA)<br>TRADING CO., LTD., UNIQLO EUROPE<br>LIMITED, etc., stores | Buildings and structures; and Right-of-use assets etc. |
| GU                   | GU (Shanghai) Trading Co.,Ltd. etc., stores   | Buildings and structures; and Right-of-use assets etc. |
| Global Brands        | COMPTOIR DES COTONNIERS S.A.S.,<br>etc., stores                                     | Buildings and structures; and Right-of-use assets etc. |

The main CGUs for which reversal of impairment losses were recorded are as follows:

| Operating segment    | CGU  | Type   |
|----------------------|--|--|
| UNIQLO Japan         | UNIQLO CO., LTD. stores                                | Buildings and structures; and Right-of-use assets. |
| UNIQLO International | UNIQLO USA LLC, UNIQLO EUROPE<br>LIMITED, etc., stores | Buildings and structures; and Right-of-use assets. |
| GU                   | G.U. CO., LTD., stores                                 | Buildings and structures; and Right-of-use assets. |

Year ended 31 August 2025

Impairment losses amounting to 3,833 million yen represented impairment losses of the carrying amounts of store assets to the recoverable amounts, primarily due to a reduction in profitability of certain stores. The Group recognized reversal of impairment losses amounted to 3,235 million yen, upon revisits the profitability of the respective CGU with reference to improved market conditions.

The grouping of assets is based on the smallest identifiable CGU that independently generates cash inflow. In principle, each store is considered as an individual CGU and recoverable amounts thereon are calculated based on value in use.

The value in use for measurement of impairment losses is calculated based on the cash flow projections with estimates and growth rates approved by management, applying a discount rate of 10.4 % (weighted average). In principle, the projected cash flows cover a five-year period, and do not use a growth rate that exceeds the long-term average market growth rate. The pre-tax discount rate calculation is based on the weighted-average cost of capital.

The main CGUs for which impairment losses were recorded are as follows:

| Operating segment    | CGU  | Type   |
|----------------------|--|--|
| UNIQLO Japan         | UNIQLO CO., LTD. idle assets, stores                   | Buildings and structures; Machinery and equipment; and Land.                             |
| UNIQLO International | FAST RETAILING (CHINA) TRADING CO., LTD., etc., stores | Buildings and structures; Furniture, fixtures and vehicles, etc.                         |
| GU                   | G.U. CO., LTD., idle assets, stores                    | Buildings and structures; Machinery and equipment; and Furniture, fixtures and vehicles. |
| Global Brands        | COMPTOIR DES COTONNIERS S.A.S., etc., stores           | Other intangible assets; and Right-of-use assets, etc.                                   |

The main CGUs for which reversal of impairment losses were recorded are as follows:

| Operating segment    | CGU                             | Type  |
|----------------------|---------------------------------|---|
| UNIQLO Japan         | UNIQLO CO., LTD. stores         | Buildings and structures; and Right-of-use assets, etc. |
| UNIQLO International | UNIQLO AUSTRALIA PTY LTD stores | Buildings and structures.                               |
| Global Brands        | Theory LLC stores               | Right-of-use assets.                                    |

8. Earnings per share

| Year ended 31 August 2024                                   |          | Year ended 31 August 2025                                   |          |
|---|----------|---|----------|
| Equity per share attributable to owners of the Parent (Yen) | 6,574.11 | Equity per share attributable to owners of the Parent (Yen) | 7,408.65 |
| Basic earnings per share for the year (Yen)                 | 1,212.88 | Basic earnings per share for the year (Yen)                 | 1,411.44 |
| Diluted earnings per share for the year (Yen)               | 1,210.81 | Diluted earnings per share for the year (Yen)               | 1,409.32 |

The basis for calculation of basic earnings per share and diluted earnings per share for the year is as follows:

|  | Year ended<br>31 August 2024 | Year ended<br>31 August 2025 |
|--|------------------------------|------------------------------|
| Basic earnings per share for the year                                      |                              |                              |
| Profit attributable to owners of the Parent for the year (Millions of yen) | 371,999                      | 433,009                      |
| Profit not attributable to common shareholders (Millions of yen)           | -                            | -                            |
| Profit attributable to common shareholders (Millions of yen)               | 371,999                      | 433,009                      |
| Average number of common stock outstanding during the year (Shares)        | 306,707,010                  | 306,786,602                  |
| Diluted earnings per share for the year                                    |                              |                              |
| Adjustment to profit (Millions of yen)                                     | -                            | -                            |
| Increase in number of common stock (Shares)                                | 524,794                      | 461,202                      |
| (Number of share subscription rights included in the increase)             | (524,794)                    | (461,202)                    |

9. Subsequent events

Not applicable.

#### 4. Others

##### Changes in officers

###### (1) Change in representative

Not applicable.

###### (2) Other changes in executives scheduled for 27 November 2025

Changes in directors assume approval by the General Meeting of Shareholders for the 64<sup>th</sup> fiscal term, scheduled to be held on 27 November 2025.

###### (i) Candidates for new-appointment as directors

Director Takeshi Kunibe

Director Daisuke Tsukagoshi

Note: Takeshi Kunibe is External Director as stipulated in Article 2-15 of the Companies Act.

###### (ii) Candidates for re-appointment as directors

|          |               |   |
|----------|---------------|---|
| Director | Tadashi Yanai | (Current Chairman, President, and<br>Chief Executive Officer) |
|----------|---------------|---|

|          |                  |                    |
|----------|------------------|--------------------|
| Director | Masaaki Shintaku | (Current Director) |
|----------|------------------|--------------------|

|          |              |                    |
|----------|--------------|--------------------|
| Director | Naotake Ohno | (Current Director) |
|----------|--------------|--------------------|

|          |                                       |                    |
|----------|---------------------------------------|--------------------|
| Director | Kathy Mitsuko Koll (aka Kathy Matsui) | (Current Director) |
|----------|---------------------------------------|--------------------|

|          |               |                    |
|----------|---------------|--------------------|
| Director | Joji Kurumado | (Current Director) |
|----------|---------------|--------------------|

|          |              |                    |
|----------|--------------|--------------------|
| Director | Yutaka Kyoya | (Current Director) |
|----------|--------------|--------------------|

|          |                 |                    |
|----------|-----------------|--------------------|
| Director | Takeshi Okazaki | (Current Director) |
|----------|-----------------|--------------------|

|          |              |                    |
|----------|--------------|--------------------|
| Director | Kazumi Yanai | (Current Director) |
|----------|--------------|--------------------|

|          |            |                    |
|----------|------------|--------------------|
| Director | Koji Yanai | (Current Director) |
|----------|------------|--------------------|

Note: Tadashi Yanai is expected to be re-appointed Chairman, President, and Chief Executive Officer after re-election by the General Meeting of Shareholders scheduled for 27 November 2025.

Masaaki Shintaku, Naotake Ohno, Kathy Mitsuko Koll (aka Kathy Matsui), Joji Kurumado and Yutaka Kyoya are External Directors as stipulated in Article 2-15 of the Companies Act.

###### (iii) Retiring Director

|          |                   |                    |
|----------|-------------------|--------------------|
| Director | Nobumichi Hattori | (Current Director) |
|----------|-------------------|--------------------|

Note: Nobumichi Hattori is External Director as stipulated in Article 2-15 of the Companies Act.