

October 9, 2025

To whom this may concern,

Company Name: FAST RETAILING CO., LTD.
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Chairman, President & CEO
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Partial Amendment to Fast Retailing Articles of Incorporation

At its October 9, 2025 meeting, the Fast Retailing Board of Directors decided to submit a document entitled Partial Amendment to Fast Retailing Articles of Incorporation to the FY2025 General Meeting of Shareholders scheduled to be held on November 27, 2025, the main points of which are detailed below.

1. Reason for Amendment

The Company has conducted repeated debates on its systems and frameworks as it strives to improve medium- to long-term corporate value. However, in light of the current expansion of business scale and changes in the business environment, the Company has decided to increase the number of Directors from the current 10 to 15 members in order to strengthen management structures and enhance governance systems. Article 18 of the Company's Articles of Incorporation will be adjusted to reflect this change.

2. Nature of Revision

The following specific amendments have been made:

(Underlined segments indicate amended items)

Current Articles of Incorporation	Proposed Amendment
(Number of Directors) Article 18 The Company shall elect no less than three (3) and no more than <u>ten (10)</u> Directors.	(Number of Directors) Article 18 The Company shall elect no less than three (3) and no more than <u>fifteen (15)</u> Directors.

3. Schedule

General meeting of shareholders to amend Articles of Incorporation: November 27, 2025 (tentative)

Amended Articles of Incorporation effective from: November 27, 2025 (tentative)