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October 15, 2025

Consolidated Financial Results for the Six Months Ended August 31, 2025 (Under Japanese GAAP)

Company name: DD GROUP Co.,Ltd.

Listing: Tokyo Stock Exchange

Securities code: 3073

URL: <https://www.dd-grp.com/>

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Scheduled date to file semi-annual securities report: October 15, 2025

Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

President and Representative Director

Senior Managing Director, General Manager of Group's
Corporate Management Division

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended August 31, 2025 (from March 1, 2025 to August 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended August 31, 2025	20,000	4.2	1,861	4.2	1,798	(0.2)	1,123	(6.7)
August 31, 2024	19,202	5.4	1,787	6.9	1,802	14.4	1,204	(15.3)

Note: Comprehensive income For the six months ended August 31, 2025: ¥ 1,161 million [(7.1)%]
For the six months ended August 31, 2024: ¥ 1,250 million [(18.0)%]

	Basic earnings per share	Diluted earnings per share
Six months ended August 31, 2025	Yen 59.81	Yen -
August 31, 2024	60.93	-

(Note) Diluted earnings per share for the interim period is not shown in the above table, there are no residual shares having possibilities of diluting stock value.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of August 31, 2025	Millions of yen 32,178	Millions of yen 9,825	% 28.5
February 28, 2025	33,540	10,803	30.2

Reference: Equity

As of August 31, 2025:	¥ 9,168 million
As of February 28, 2025:	¥ 8,092 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended February 28, 2025	Yen -	Yen 0.00	Yen -	Yen 0.00	Yen 0.00
Fiscal year ending February 28, 2026	-	0.00	-	-	-
Fiscal year ending February 28, 2026 (Forecast)	-	-	-	0.00	0.00

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Breakdown of the second quarter dividend for the fiscal year ending February 28, 2026 :

Commemorative dividend - yen
Special dividend - yen

(Note) As for the status of dividend for class shares (unlisted) with different rights from those of the company's common stock, please see "Dividend Payments for class share" on page 4.

3. Consolidated financial result forecasts for the fiscal year ending February 28, 2026 (from March 1, 2025 to February 28, 2026)

	(Percentages indicate year-on-year changes.)								
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	Basic earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	41,560	7.7	4,130	10.5	3,960	10.5	2,410	2.8	128.61

Note: Revisions to the financial result forecast most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies()
Excluded: - companies()

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of August 31, 2025	18,455,019 shares
As of February 28, 2025	18,455,019 shares

(ii) Number of treasury shares at the end of the period

As of August 31, 2025	338,833 shares
As of February 28, 2025	388,833 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended August 31, 2025	18,116,186 shares
Six months ended August 31, 2024	18,107,067 shares

* Its interim earnings report for the fiscal year ending February 28, 2026 is exempt from the review procedure based on the Financial Instruments and Exchange Act.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, such as the financial forecast, provided in this material are based on information currently available to DD GROUP Co.,Ltd. ("Company") and certain assumptions that the Company believes are reasonable, and are not intended as a guarantee that the Company will achieve the same. In addition, actual results,including financial performance, may significantly differ due to various factors.

Dividend Payments for class share

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
Fiscal year ended February 28, 2025	Yen —	Yen —	Yen —	Yen 4,000.00	Yen 4,000.00
Fiscal year ending February 28, 2026	—	—			
Fiscal year ending February 28, 2026 (Forecast)			—	—	—

Note: The Company resolved at the meeting of the Board of Directors on August 19, 2025, to acquire and cancel all Class A Preferred Shares, with the acquisition and cancellation executed on September 3, 2025.

Semi-annual Consolidated Financial Statements and Primary Notes

(1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of February 28, 2025	As of August 31, 2025
Assets		
Current assets		
Cash and deposits	7,382	7,548
Deposits in trust	97	101
Accounts receivable - trade	1,091	1,404
Deposits paid	275	429
Real estate for sale	766	1,003
Merchandise	36	44
Raw materials and supplies	227	227
Prepaid expenses	593	552
Accounts receivable - other	762	716
Other	77	69
Total current assets	11,311	12,099
Non-current assets		
Property, plant and equipment		
Buildings	14,813	15,029
Accumulated depreciation	(8,353)	(8,332)
Accumulated impairment	(2,477)	(2,605)
Buildings, net	3,981	4,091
Vehicles	18	18
Accumulated depreciation	(17)	(17)
Vehicles, net	1	1
Tools, furniture and fixtures	4,015	4,101
Accumulated depreciation	(3,268)	(3,210)
Accumulated impairment	(368)	(394)
Tools, furniture and fixtures, net	378	496
Land	521	521
Buildings in trust	3,667	3,667
Accumulated depreciation	(583)	(643)
Buildings in trust, net	3,083	3,024
Land in trust	1,948	1,948
Leased assets	240	240
Accumulated depreciation	(122)	(130)
Accumulated impairment	(60)	(60)
Leased assets, net	57	49
Construction in progress	123	32
Total property, plant and equipment	10,096	10,163

(Millions of yen)

	As of February 28, 2025	As of August 31, 2025
Intangible assets		
Goodwill	2,401	2,310
Trademark right	0	0
Software	31	26
Other	6	6
Total intangible assets	2,439	2,344
Investments and other assets		
Investment securities	1,424	1,474
Long-term prepaid expenses	99	100
Guarantee deposits	4,155	4,148
Deferred tax assets	1,686	1,745
Other	95	103
Total investments and other assets	7,460	7,571
Total non-current assets	19,996	20,079
Total assets	31,307	32,178

(Millions of yen)

	As of February 28, 2025	As of August 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	727	893
Current portion of long-term borrowings	3,088	13,344
Accounts payable - other	643	784
Accrued expenses	1,193	1,374
Income taxes payable	50	712
Provision for shareholder benefit program	88	23
Asset retirement obligations	81	40
Other	627	579
Total current liabilities	6,500	17,752
Non-current liabilities		
Bonds payable	100	100
Long-term borrowings	13,346	1,860
Lease liabilities	49	42
Asset retirement obligations	1,727	1,726
Long-term unearned revenue	22	21
Provision for share-based payments	7	17
Deferred tax liabilities	767	758
Other	41	73
Total non-current liabilities	16,062	4,600
Total liabilities	22,562	22,353
Net assets		
Shareholders' equity		
Share capital	40	40
Capital surplus	4,686	4,686
Retained earnings	3,280	4,324
Treasury shares	(72)	(72)
Total shareholders' equity	7,935	8,979
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	156	189
Total accumulated other comprehensive income	156	189
Share acquisition rights	1	-
Non-controlling interests	651	656
Total net assets	8,744	9,825
Total liabilities and net assets	31,307	32,178

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income

(Semi-annual Consolidated Statement of Income)

(Millions of yen)

	For the six months ended August 31, 2024	For the six months ended August 31, 2025
Net sales	19,202	20,000
Cost of sales	4,148	4,303
Gross profit	15,053	15,697
Selling, general and administrative expenses	13,266	13,835
Operating profit	1,787	1,861
Non-operating income		
Interest income	1	7
Dividend income	0	17
Receipt support money	33	29
Rental income from land and buildings	36	36
Support money	60	0
Other	36	44
Total non-operating income	169	135
Non-operating expenses		
Interest expenses	75	125
Rental expenses	32	32
Commission expenses	10	1
Share of loss of entities accounted for using equity method	31	34
Other	4	4
Total non-operating expenses	154	198
Ordinary profit	1,802	1,798
Extraordinary income		
Gain on sale of non-current assets	0	-
Reversal of allowance for doubtful accounts	31	-
Gain on reversal of share acquisition rights	-	1
Total extraordinary income	32	1
Extraordinary losses		
Loss on retirement of non-current assets	0	0
Impairment losses	-	39
Cancellation penalty	7	-
Total extraordinary losses	7	39
Profit before income taxes	1,826	1,759
Income taxes	621	631
Profit	1,205	1,128
Profit attributable to non-controlling interests	1	4
Profit attributable to owners of parent	1,204	1,123

(Semi-annual Consolidated Statement of Comprehensive Income)

(Millions of yen)

	For the six months ended August 31, 2024	For the six months ended August 31, 2025
Profit	1,205	1,128
Other comprehensive income		
Valuation difference on available-for-sale securities	45	32
Total other comprehensive income	45	32
Comprehensive income	1,250	1,161
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,249	1,156
Comprehensive income attributable to non-controlling interests	1	4

(3) Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	For the six months ended August 31, 2024	For the six months ended August 31, 2025
Cash flows from operating activities		
Profit before income taxes	1,826	1,759
Depreciation	331	431
Impairment losses	-	39
Amortization of goodwill	90	90
Share-based payment expenses	5	14
Increase (decrease) in allowance for doubtful accounts	(31)	-
Increase (decrease) in provision for shareholder benefit program	(12)	(64)
Loss (gain) on sale of property, plant and equipment	(0)	-
Loss on retirement of property, plant and equipment	0	0
Share of loss (profit) of entities accounted for using equity method	31	34
Interest and dividend income	(2)	(24)
Interest expenses	75	125
Commission expenses	-	1
Loss on cancellation of rental contracts	7	-
Support money	(60)	(0)
Gain on reversal of share acquisition rights	-	(1)
Decrease (increase) in trade receivables	(179)	(313)
Decrease (increase) in accounts receivable - other	(210)	(33)
Increase (decrease) in unearned revenue	(30)	2
Decrease (increase) in prepaid expenses	4	36
Decrease (increase) in inventories	(112)	(245)
Increase (decrease) in trade payables	84	165
Increase (decrease) in accounts payable - other	160	158
Increase (decrease) in accrued expenses	143	181
Increase/decrease in consumption taxes payable/consumption taxes refund receivable	(240)	(30)
Other, net	(110)	(0)
Subtotal	1,771	2,327
Interest and dividends received	2	24
Interest paid	(75)	(125)
Subsidy for production cost received	60	0
Income taxes refund (paid)	62	(28)
Net cash provided by (used in) operating activities	1,821	2,199
Cash flows from investing activities		
Net decrease (increase) in time deposits	-	10
Purchase of property, plant and equipment	(717)	(552)
Purchase of intangible assets	(4)	-
Proceeds from sale of property, plant and equipment	2	-
Payments of guarantee deposits	(73)	(41)
Proceeds from refund of guarantee deposits	173	70
Expense by an increase in long-term prepayment cost	(40)	(18)
Payments for asset retirement obligations	(84)	(37)
Guarantee deposits received	-	33
Other, net	(4)	(7)
Net cash provided by (used in) investing activities	(748)	(544)

	(Millions of yen)	
	For the six months ended August 31, 2024	For the six months ended August 31, 2025
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,407)	-
Repayments of long-term borrowings	(824)	(1,229)
Repayments of lease liabilities	(17)	(10)
Dividends paid	(200)	(80)
Other, net	0	-
Net cash provided by (used in) financing activities	(2,450)	(1,319)
Net increase (decrease) in cash and cash equivalents	(1,378)	334
Cash and cash equivalents at beginning of period	10,600	7,679
Cash and cash equivalents at end of period	9,222	8,013