

October 21, 2025

To whom it may concern

Company name:	PILLAR Corporation
Name of representative:	Yoshinobu Iwanami, President (Securities code: 6490; Prime Market of the Tokyo Stock Exchange)
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Notice Concerning Establishment of Overseas Subsidiary

PILLAR Corporation (the “Company”) hereby announces that it resolved at its Board of Directors meeting held on October 21, 2025 to establish a new manufacturing and sales subsidiary in Malaysia as part of its business strengthening strategy. The details are described below.

1. Purpose of establishment of subsidiary

With the establishment of a new business site, the Company will further strengthen its global supply network to build a framework that can respond promptly and flexibly to expanded demand in the semiconductor-related markets.

In recent years, semiconductor-related companies in Europe and the U.S. have actively made strategic investments in line with the “New Industrial Master Plan 2030” promoted by the Malaysian government, and Malaysia is gaining attention as a key manufacturing base within Asia. Based on these trends, by positioning the Malaysian market as a growth market and developing a local production system, the Company will meet customer needs and further enhance its global competitiveness.

2. Outline of the subsidiary to be established

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| (1) Trade name | PILLAR Malaysia Sdn. Bhd. (tentative name) |
| (2) Location | State of Penang, Malaysia |
| (3) Representative | Takashi Nakakita |
| (4) Business details | Processing and sale of fluororesin tubes, import and sale of fluororesin products, etc. |
| (5) Capital | 3 million U.S. dollars (approximately 435 million yen) |
| (6) Investment ratio | 100% owned by the Group |
| (7) Establishment | March 2026 (scheduled) |

3. Impact on financial results

The impact on the Company’s consolidated financial results for the fiscal year ending March 31, 2026 will be immaterial. When any matters requiring disclosure arise in the future, the Company will promptly disclose them.