

October 30th, 2025

To all shareholders, M&A Capital Partners Co., Ltd.

Representative President: Satoru Nakamura

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Notice Regarding Revision of Dividend Forecast for the Fiscal Year Ended September 30, 2025

At the Board of Directors meeting held on October 30, 2025, the Company resolved to revise its forecast for the year-end dividend of retained earnings per share with a record date of September 30, 2025, as outlined below.

1. Reason for the Revision of Dividend Forecast

The Company recognizes the return of profits to shareholders as a key management priority. While continuing to invest in business expansion within the growing business succession M&A market to enhance corporate value, we are also committed to stable and sustainable shareholder returns, primarily through dividends. Our basic policy is to aim for continuous increases in dividends per share in line with profit growth, targeting a consolidated dividend payout ratio of approximately 30%.

In line with this policy, and based on the consolidated financial results for the fiscal year ended September 30, 2025—announced today—which show a net income of ¥5,514 million (an increase from the initial forecast of ¥5,487 million), the Company has decided to revise its year-end dividend forecast from ¥51.84 to ¥52.10 per share.

As a result, the annual dividend per share is expected to be as follows:

2. Details of the Revision

	Annual Dividend per Share (JPY)		
	End of 2nd Quarter	Year-End	Total
Previous Forecast	—	¥51.84	¥51.84
Revised Forecast	—	¥52.10	¥52.10
Actual for Current Year	¥0.00	—	—
Actual for Previous Year (FY2024)	¥0.00	¥40.00	¥40.00

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