

JVCKENWOOD Results and Forecast Briefing

First Half of Fiscal Year Ending March 31, 2026 (IFRS)

JVCKENWOOD Corporation

October 31, 2025

Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

* All figures in this document are prepared in accordance with International Financial Reporting Standards (IFRS).

* Percentages and value differences shown in this document were computed in yen and any single-digit value was rounded off to the nearest two-digit value.

■ Overview of financial results for H1 of FYE3/'26

- ✓ Both revenue and core operating income decreased YoY due to the U.S. tariff measures and a supply shortage of components in the Communications Systems Business in S&S.
 - M&T: Revenue decreased but core operating income of the sector increased, reflecting an improved profit from a price pass-through in the Aftermarket Business despite a negative impact of declined revenues due to the U.S. tariff measures at JKHL* in the OEM and the Aftermarket Businesses. Overall, the sector outperformed expectations.
 - S&S: Revenue and core operating income of the sector decreased due to the impact of a supply shortage of components in the Communications Systems Business.
 - ES: Revenue and core operating income of the sector decreased due to a negative impact of the U.S. tariff measures in the Media Business, although the Entertainment Business remained firm.

※ JVCKENWOOD Hong Kong Holdings Limited

■ Revised upward the full-year earnings forecast for FYE3/'26

- ✓ From Q3 onward, while the timing of catch-up production in the Communications Systems Business following the resolution of component shortages will be slightly delayed, the Company expects the effects of U.S. tariffs to be mitigated through various measures. Accordingly, the full-year earnings forecast has been revised upward.

1. Overview of Financial Results for H1 of FYE3/'26 and Full-year Earnings Forecast for FYE3/'26

2. Topics

<Reference material>

1. Overview of Financial Results for H1 of FYE3/'26 and Full-year Earnings Forecast for FYE3/'26

2. Topics

<Reference material>

Financial Results for H1 of FYE3/'26

(Billion yen)

	FYE3/'24 H1	FYE3/'25 H1	FYE3/'26 H1	YoY	
Revenue	174.7	176.6	169.3	-7.3	-4.1%
Cost of sales	121.7	118.5	117.8	-0.7	-0.6%
Gross profit	53.0	58.1	51.6	-6.5	-11.2%
Profit margin	30.4%	32.9%	30.5%		
Core operating income*¹	10.5	13.0	8.3	-4.7	-36.1%
Profit margin	6.0%	7.4%	4.9%		
Other Income, Other Expenses, Foreign Exchange Loss, etc.	-0.7	0.5	1.3	+ 0.8	+143.1%
Operating profit	9.8	13.6	9.6	-3.9	-28.9%
Profit margin	5.6%	7.7%	5.7%		
Profit before income taxes	9.7	14.5	10.3	-4.2	-28.9%
Profit attributable to owners of the parent	6.8	11.1	7.5	-3.6	-32.4%
EBITDA*²	19.3	23.8	19.5	-4.4	-18.3%
EBITDA margin	11.0%	13.5%	11.5%		

*¹ Core operating income does not include nonrecurring items that mainly occur temporarily, such as other income included in operating income, other expenses, and foreign exchange losses (gains).

*² Profit (loss) before tax + Interest expense + Depreciation expense + Impairment loss.

		FYE3/'24					FYE3/'25					FYE3/'26				
		Q1	Q2	Q3	Q4	Full-Year	Q1	Q2	Q3	Q4	Full-Year	Q1	Q2	Q3	Q4	Full-Year
Profit-And-Loss Exchange Rates	U.S. dollar	137	145	148	149	145	156	150	152	153	153	145	147			
	Euro	150	157	159	161	157	168	164	163	161	164	164	172			

Financial Results for H1 of FYE3/'26: Results by Sector

		FYE3/'24 H1	FYE3/'25 H1	FYE3/'26 H1	YoY	
M&T	Revenue	97.9	96.7	95.4	-1.3	-1.3%
	Core Operating Income	1.8	2.0	2.5	+ 0.6	+27.8%
S&S	Revenue	45.6	48.6	43.7	-4.9	-10.0%
	Core Operating Income	8.7	9.9	5.1	-4.8	-48.3%
ES	Revenue	27.0	26.6	25.9	-0.8	-2.9%
	Core Operating Income	0.1	1.0	0.5	-0.4	-45.5%
Others	Revenue	4.2	4.6	4.3	-0.3	-7.5%
	Core Operating Income	-0.1	0.1	0.1	-0.0	-12.5%
Total	Revenue	174.7	176.6	169.3	-7.3	-4.1%
	Core Operating Income	10.5	13.0	8.3	-4.7	-36.1%

M&T

Revenue decreased but core operating income of the sector increased YoY, mainly reflecting improved profit from the price pass-through in the Aftermarket Business and efforts to reduce fixed costs, despite the negative impact of declined revenues due to the U.S. tariff measures at JKHL in the OEM and the Aftermarket Businesses.

S&S

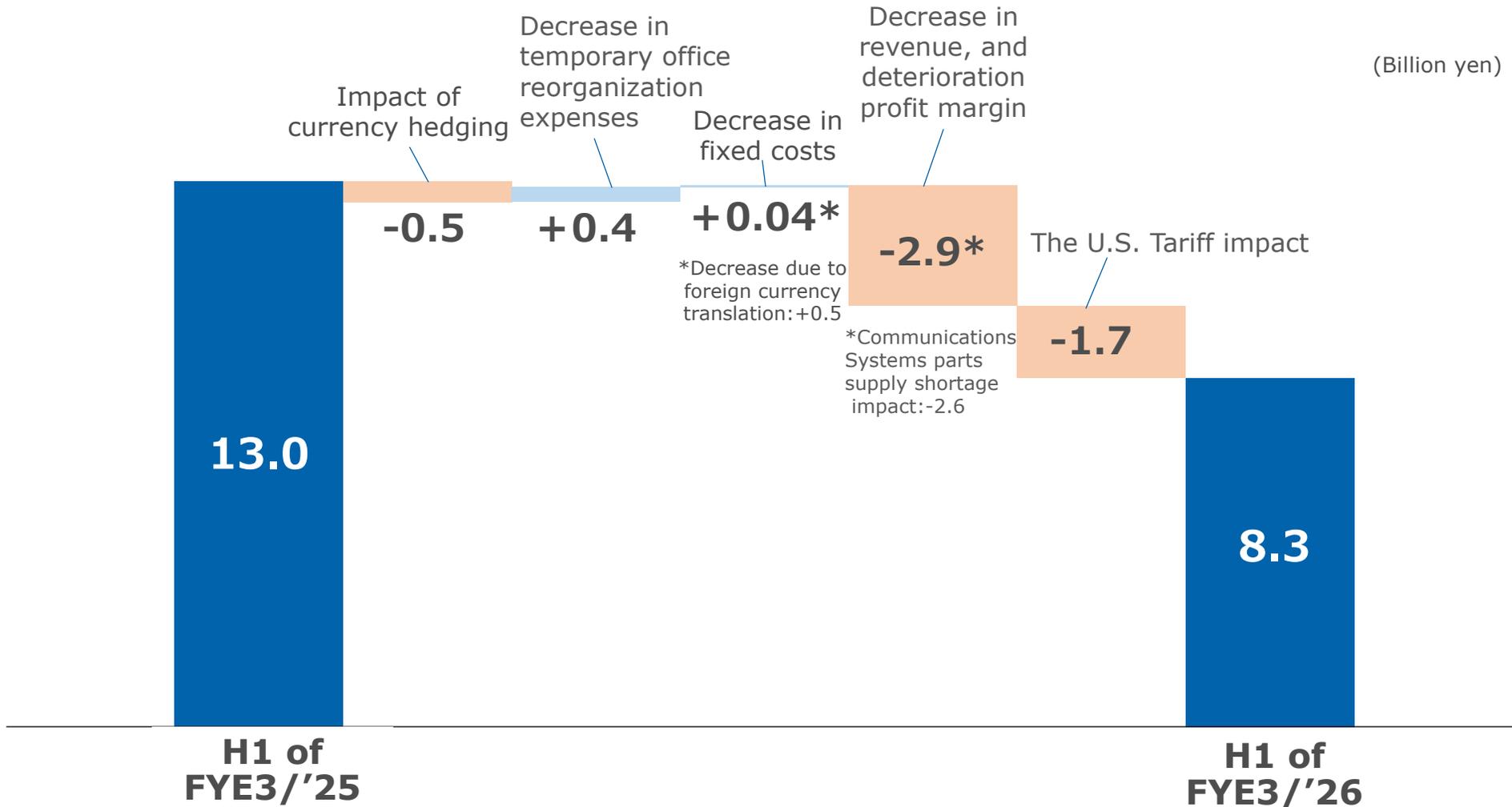
Revenue and core operating income of the sector decreased YoY, mainly reflecting the significant negative impact of declines in production and sales due to the supply shortage of components in the Communications Systems Business.

ES

Revenue and core operating income of the sector decreased YoY, mainly reflecting the negative impact of the U.S. tariff measures in the Media Business despite a strong sales in the content business in the Entertainment Business.

Financial Results for H1 of FYE3/'26: Factors Contributing to Changes in Core Operating Income

- Core operating income significantly declined YoY due to the negative impact of the U.S. tariff measures in M&T and the Media Business in ES in addition to the significant impact of the supply shortage of components in the Communications Systems Business in S&S.



Full-year earnings forecast for FYE3/'26

- In H1, while there was a significant impact from declined production and sales in Communications Systems Business due to a supply shortage of components, M&T outperformed expectations.
- From Q3 onward, while the timing of catch-up production in the Communications Systems Business following the resolution of component shortages will be slightly delayed, the Company expects the effects of the U.S. tariffs to be mitigated through various measures. Accordingly, the full-year earnings forecast has been revised upward.

(Billion Yen)

	FYE3/'24	FYE3/'25	Forecast for FYE3/'26 announced previously (May 1, 2025)	Forecast for FYE3/'26 announced this time (Oct. 31, 2025)	Change from initial forecast	YoY Change		<reference> Forecast for FYE3/'26 excluding tariff impact (Oct. 31, 2025)	Tariff impact (Oct. 31, 2025)
Revenue	359.5	370.3	358.0	360.0	+2.0	-10.3	-2.8%	369.8	-9.8
Core Operating Income	19.7	25.3	20.0	21.0	+1.0	-4.3	-17.0%	24.7	-3.7
Operating Profit	18.2	21.8	19.0	20.5	+1.5	-1.3	-5.9%	24.2	-3.7
Profit Before Income Taxes	18.2	23.5	19.5	21.0	+1.5	-2.5	-10.6%	24.7	-3.7
Profit Attributable to Owners of the Parent	13.0	20.3	14.0	15.5	+1.5	-4.8	-23.6%	18.7	-3.2
ROE (%)	12.2	16.9	10.8	11.7					

	FYE3/'24	FYE3/'25	Dividend forecast for FYE3/'26
Year-end dividend (Per share)	12	15	18

		FYE3/'24	FYE3/'25	Forecast for FYE3/'26 announced previously (May 1, 2025)	Forecast for FYE3/'26 announced this time (Oct. 31, 2025)
Profit-And-Loss Exchange Rates	U.S. dollar	145	153	150	150
	Euro	157	164	157	172

Full-year earnings forecast for FYE3/'26 by Sector *No revision from full-year forecast

- M&T: Sales volumes of products such as display audio systems for the Aftermarket Business are expected to decline due to the impact of the U.S. tariff measures, but the impact is expected to be mitigated, by sales of products whose production is transferred from China starting in H2.
- S&S: While demand in the North American public safety market remains strong for the Communications Systems Business, production and sales are expected to decline, reflecting the recovery timing of production following the resolution of component supply shortages being slightly delayed.
- ES: Although production and shipments of headphones and earphones, which had been temporarily restrained, have partially resumed, sales volumes are expected to decline due to market deterioration and price pass-through. On the other hand, the Entertainment Business continues to perform steadily.

(Billion Yen)

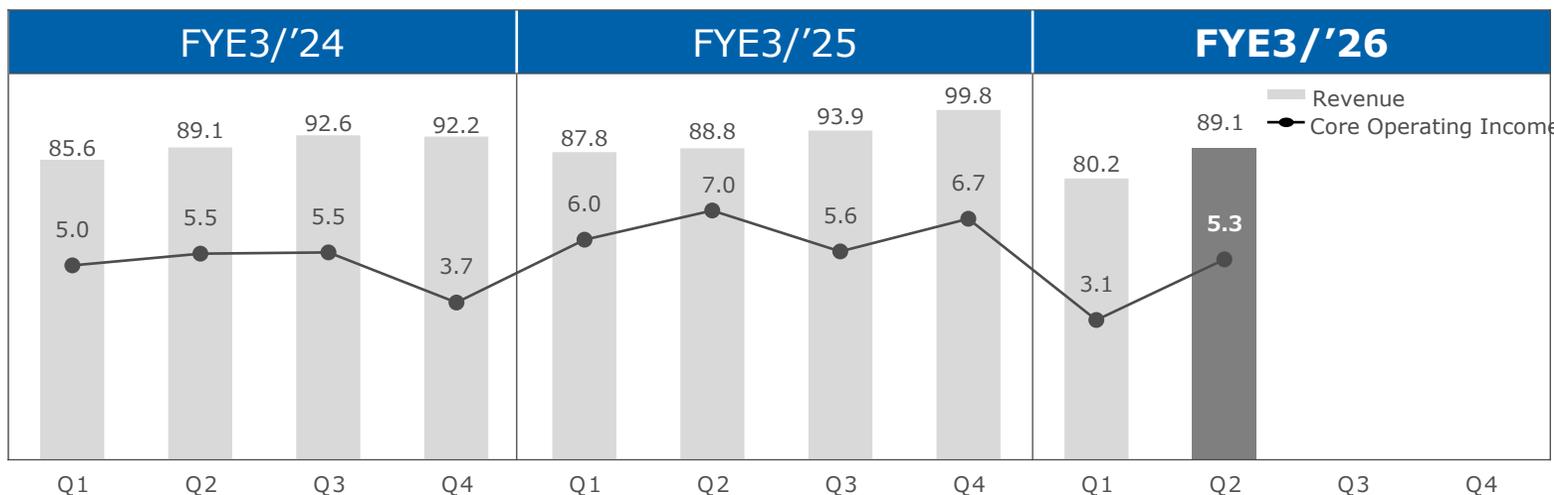
		Results for FYE3/'24	Results for FYE3/'25	Forecast for FYE3/'26 announced previously (May 1,2025)	Forecast for FYE3/'26 announced this time (Oct. 31, 2025)	Change from initial forecast	YoY Change
M&T	Revenue	199.4	203.2	194.0	196.5	+2.5	-6.7
	Core Operating Income	3.9	4.9	1.9	3.9	+2.0	-1.0
S&S	Revenue	93.8	100.0	104.0	102.0	-2.0	+2.0
	Core Operating Income	16.5	18.6	17.5	16.2	-1.3	-2.4
ES	Revenue	56.0	57.9	54.0	54.5	+0.5	-3.4
	Core Operating Income	-0.3	1.8	0.8	1.1	+0.3	-0.7
Others	Revenue	10.3	9.1	6.0	7.0	+1.0	-2.1
	Core Operating Income	-0.4	-0.0	-0.2	-0.2	0.0	-0.2
Total	Revenue	359.5	370.3	358.0	360.0	+2.0	-10.3
	Core Operating Income	19.7	25.3	20.0	21.0	+1.0	-4.3

Trends in Quarterly Results

- In Q2 (July–September), revenue increased but core operating income decreased YoY, despite the improved component supply shortage in the Communications Systems Business in S&S from Q1, as it was affected by changes in product mix and the U.S. tariff measures impact in M&T and the Media Business in ES.

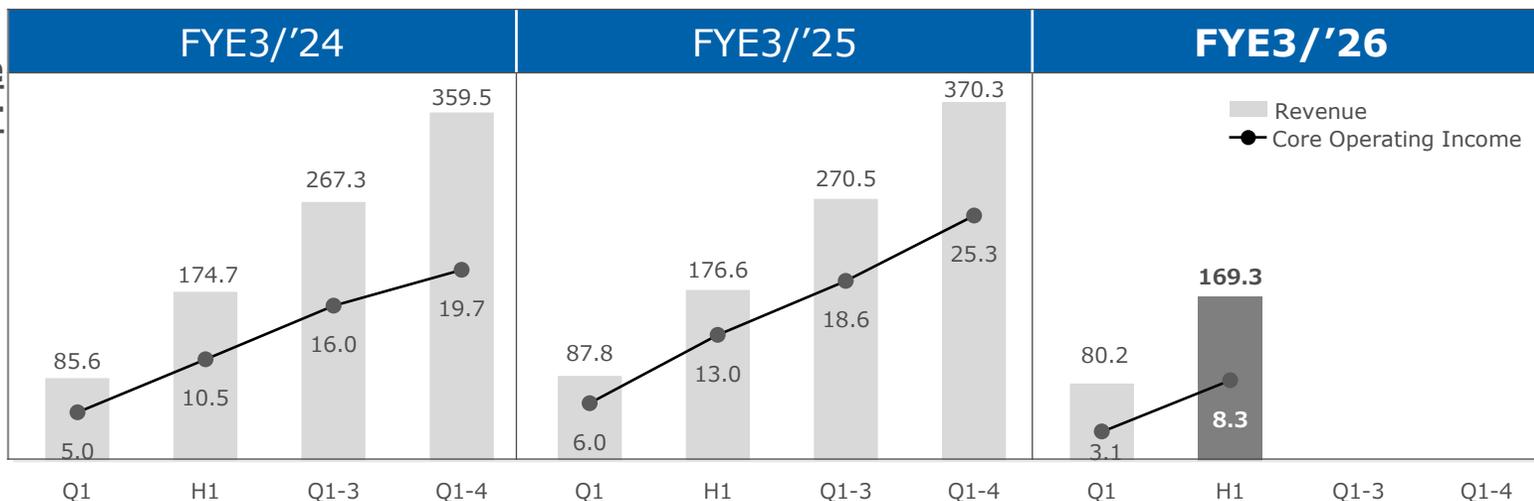
Quarterly

(Billion yen)

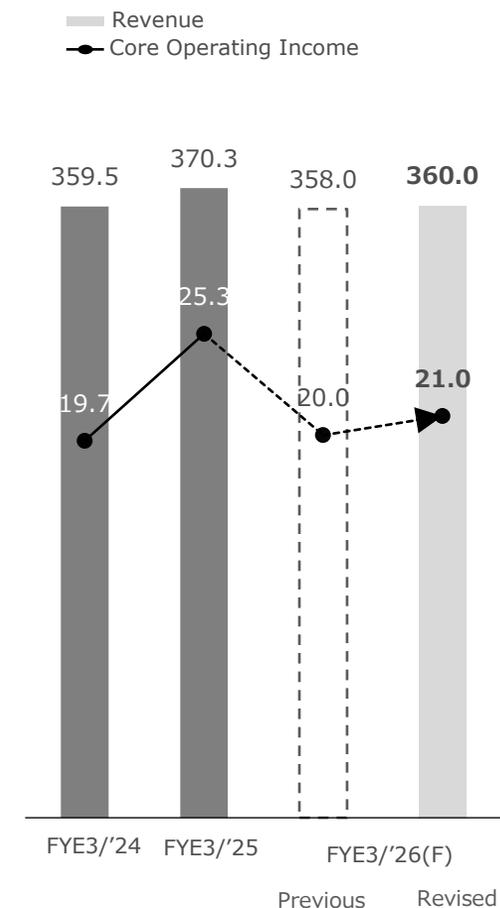


Cumulative for the quarter

(Billion yen)

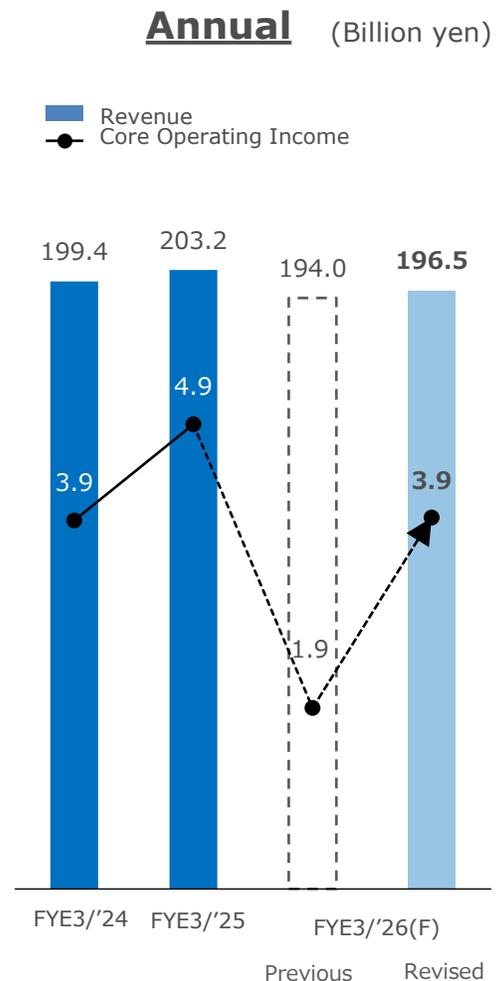
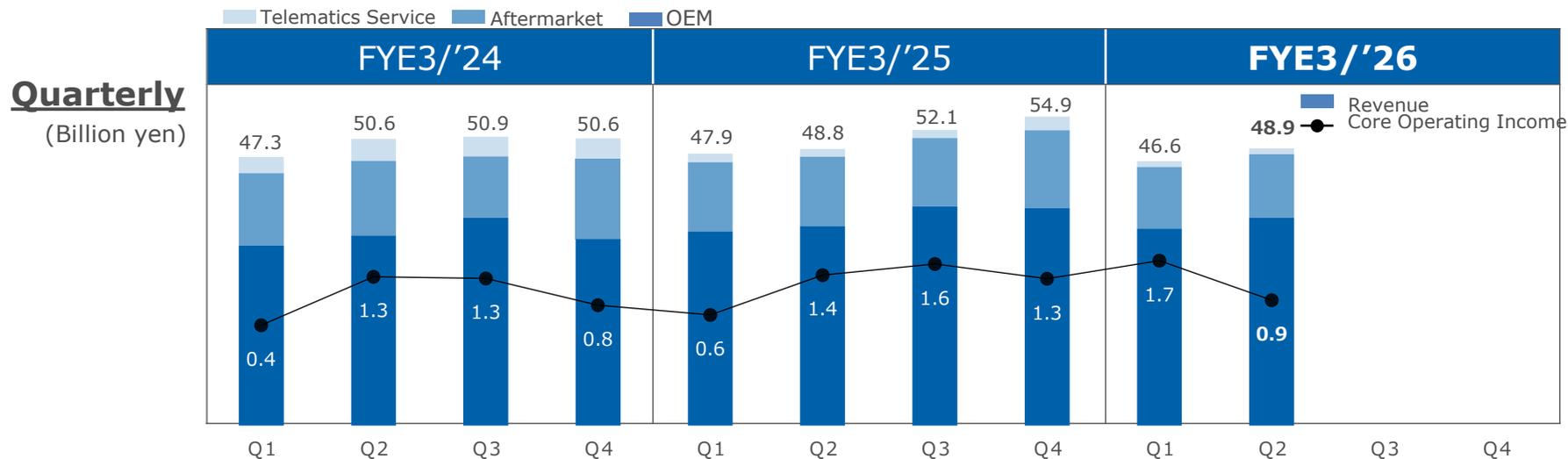


Annual (Billion yen)

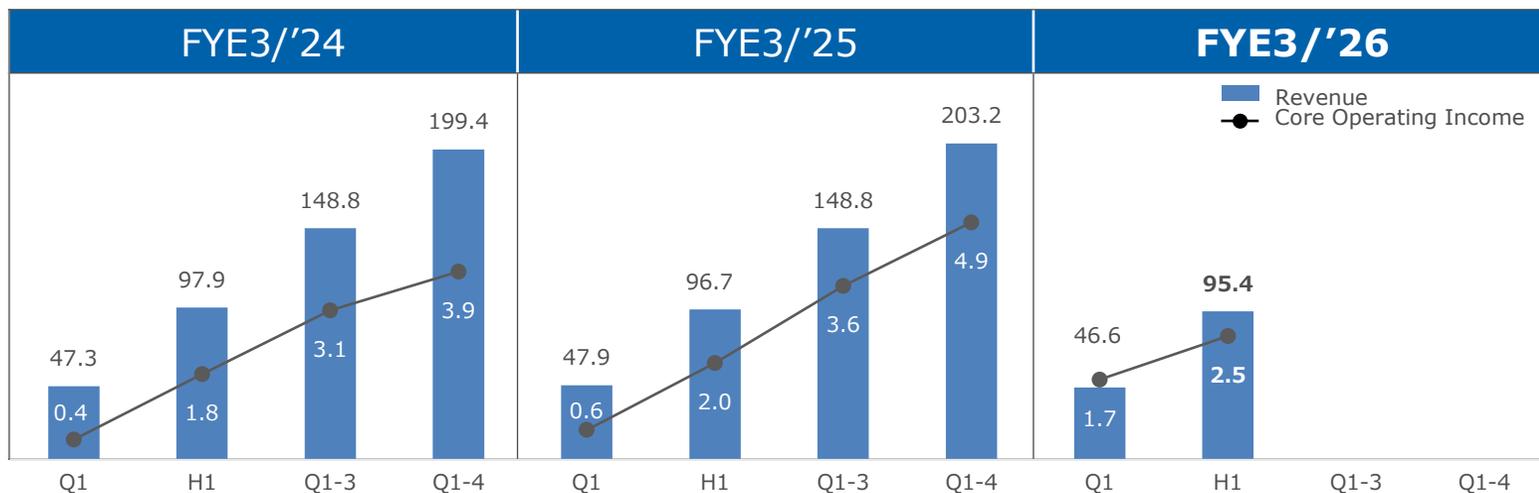


M&T: Trends in Revenue and Core Operating Income

- In Q2 (July–September), the sector as a whole posted higher revenue but lower profit YoY, despite strong sales in the Domestic Dealer-Installed Option Business, as JKHL in the overseas OEM and the Aftermarket Businesses was affected by revenue declines due to the U.S. tariff measures.

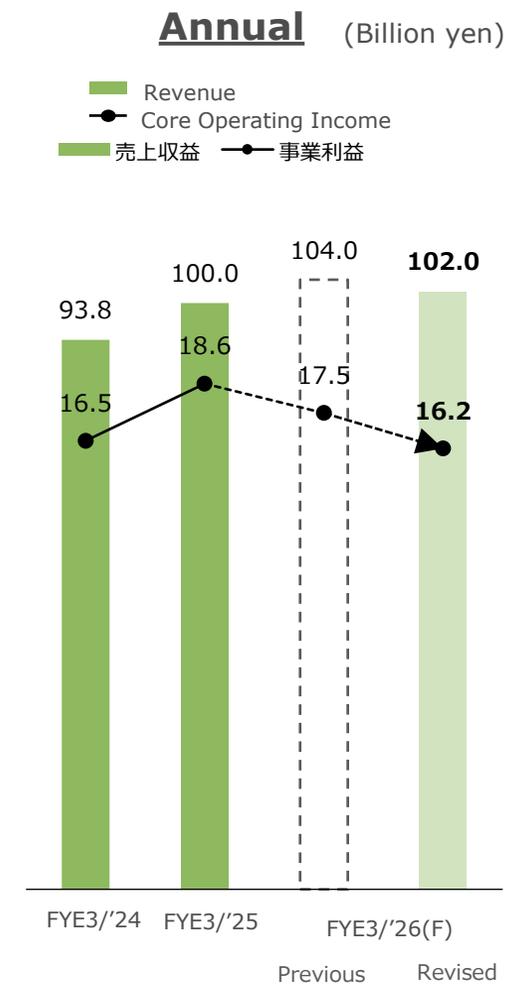
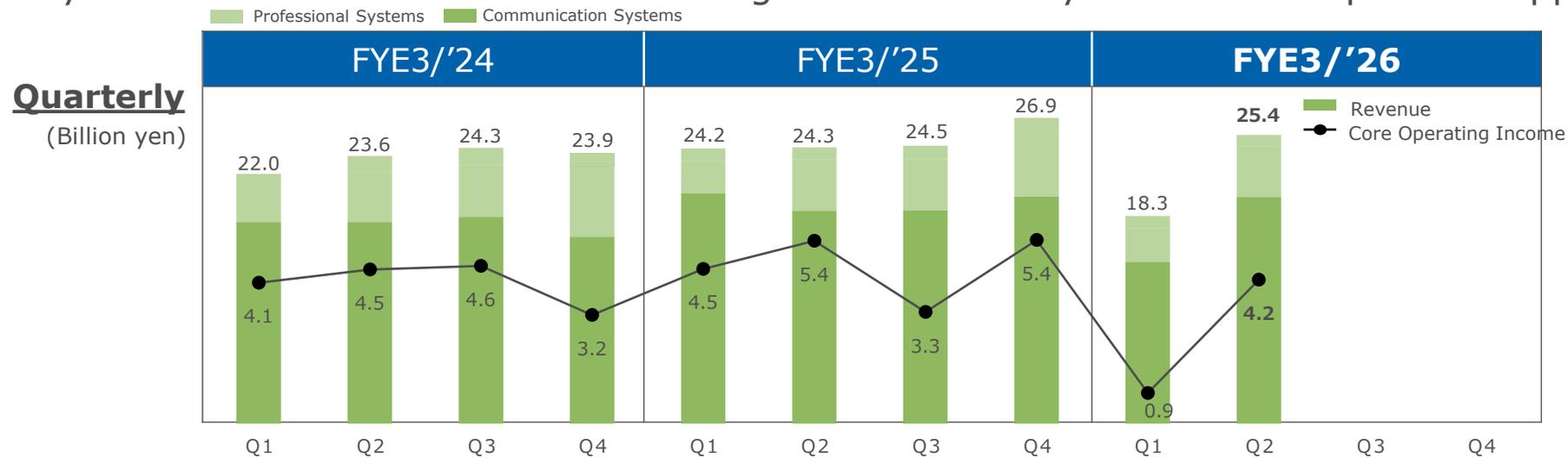


Cumulative for the quarter (Billion yen)

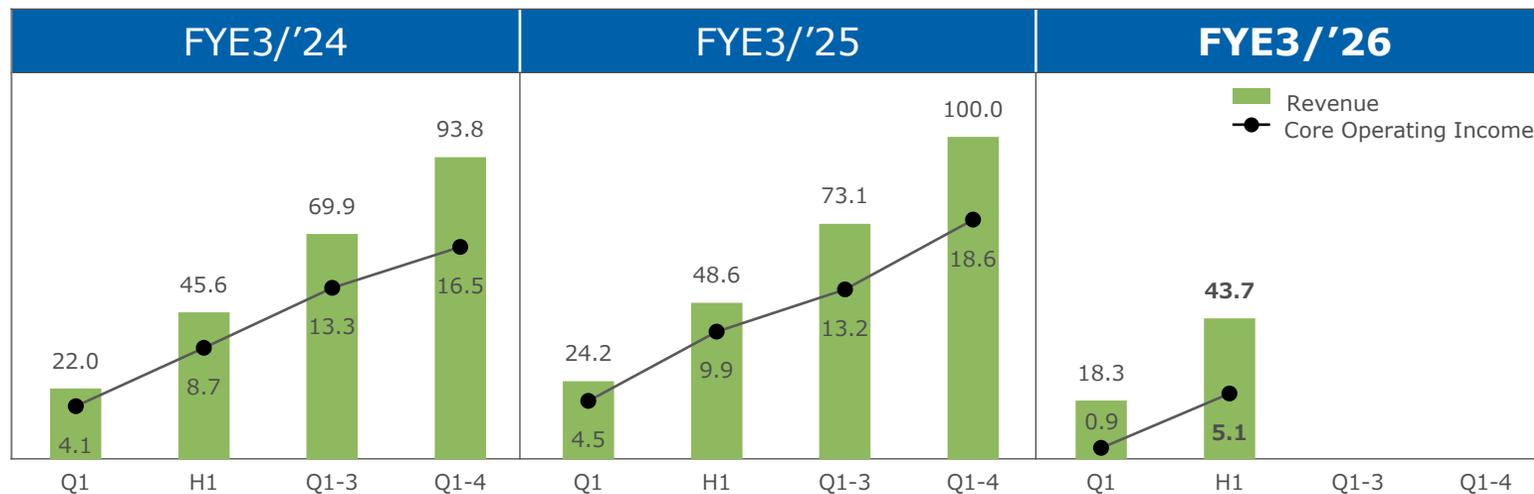


S&S: Trends in Revenue and Core Operating Income

- In Q2 (July–September), the sector as a whole posted higher revenue both QoQ and YoY, despite a decrease in core operating income reflecting the impact of changes in product mix in the Communications Systems Business. The sector saw a significant recovery from the component supply shortage impact in Q1.



Cumulative for the quarter (Billion yen)

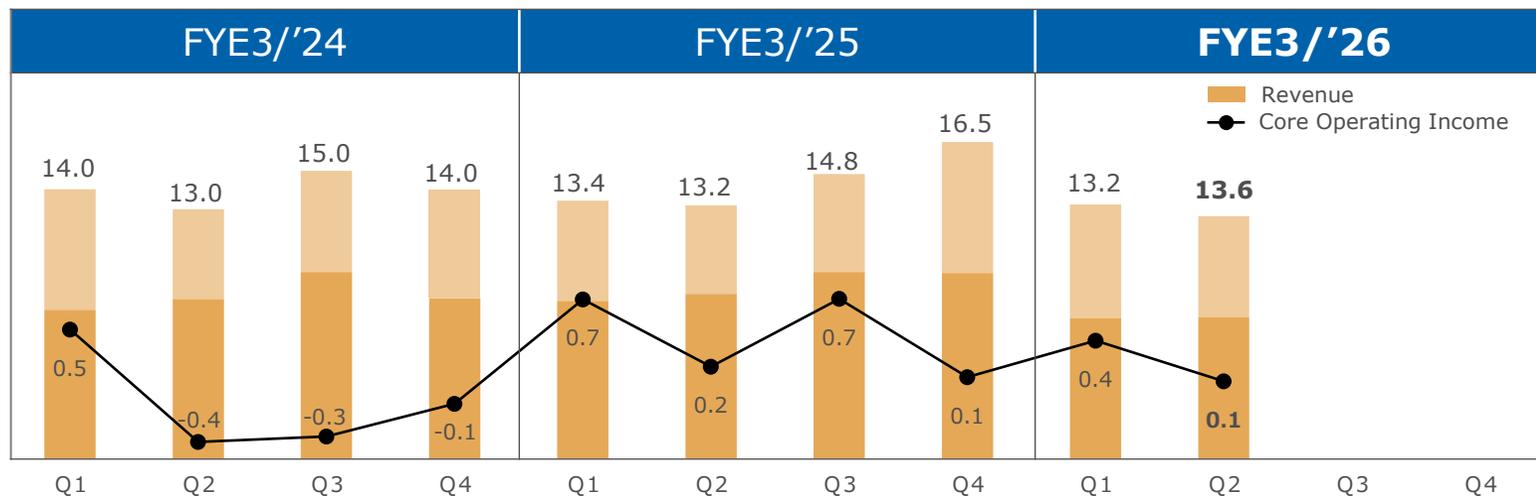


ES: Trends in Revenue and Core Operating Income

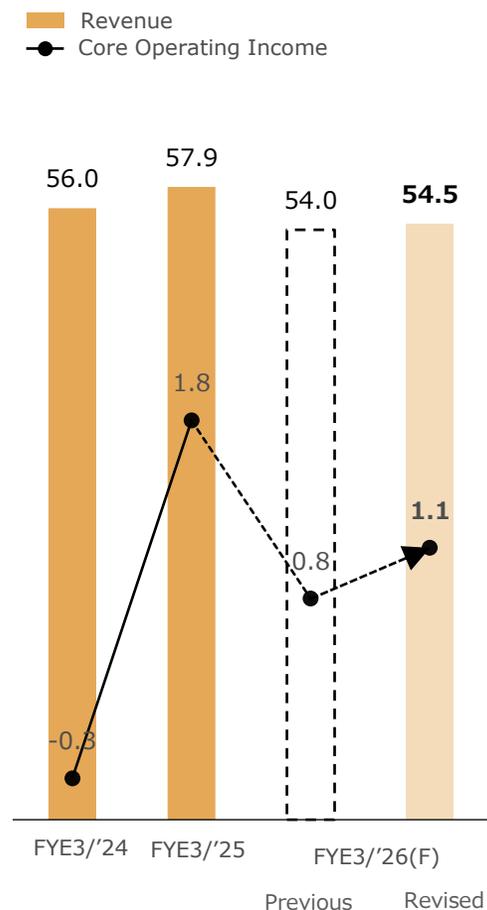
- In Q2 (July–September), revenue and core operating income of the sector decreased YoY, mainly reflecting the negative impact of the U.S. tariff measures in the Media Business, despite a solid sales in the content business in the Entertainment Business.

Entertainment Media

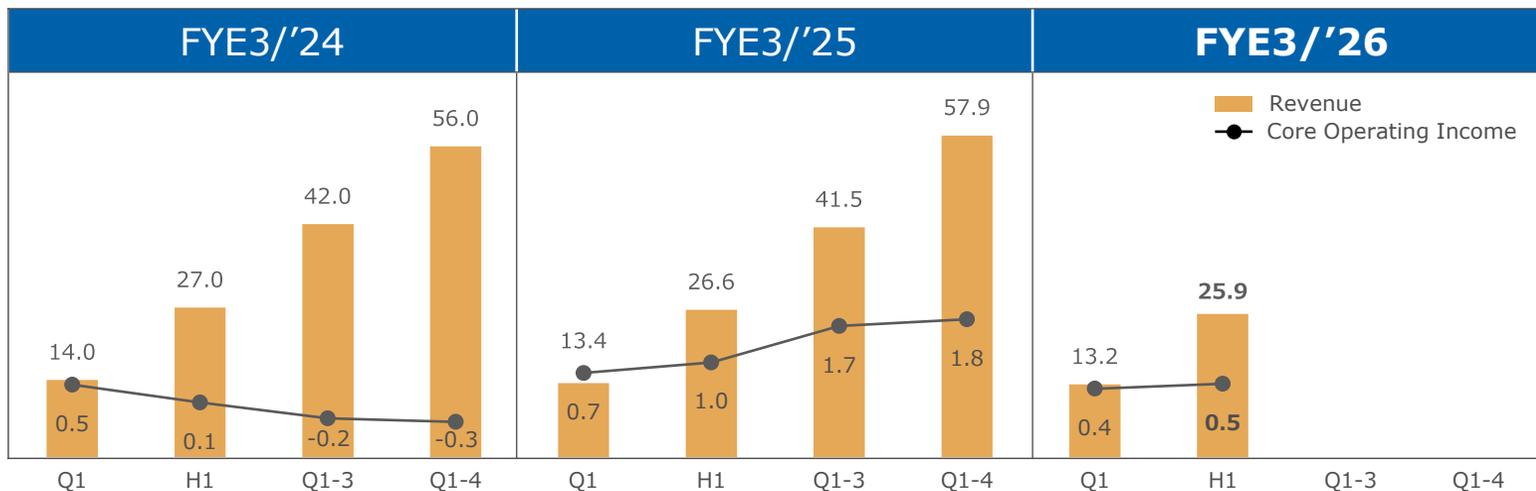
Quarterly
(Billion yen)



Annual (Billion yen)



Cumulative for the quarter
(Billion yen)

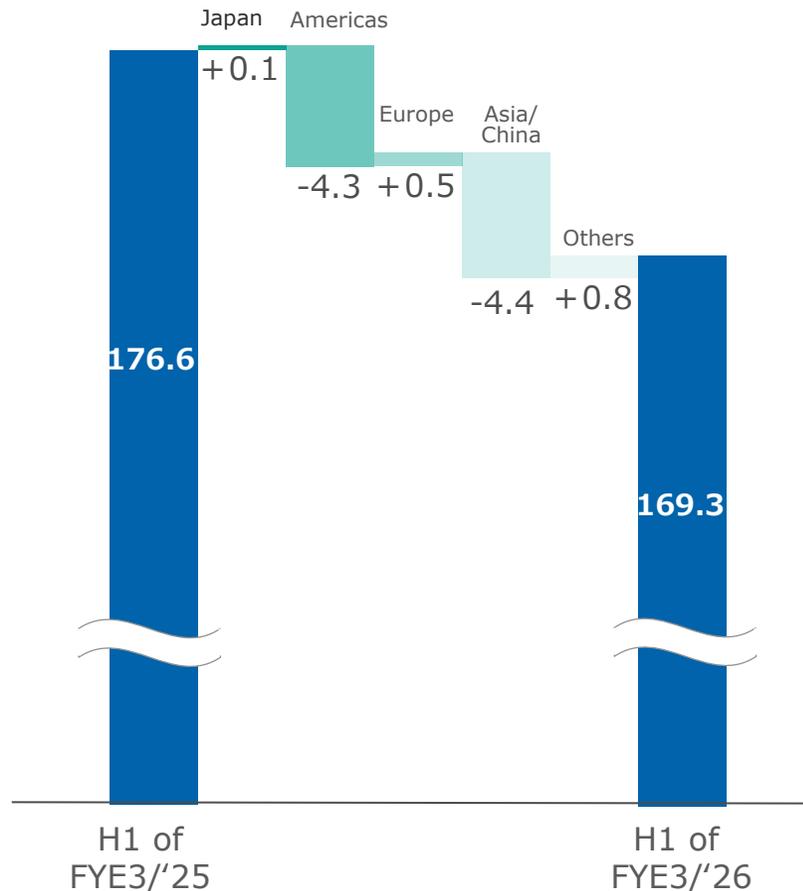


Financial Results for H1 of FYE3/'26: Consolidated Revenue by Region

- Revenue significantly decreased in Americas and Asia/China due to the negative impact of the U.S. tariff measures.

Increase/Decrease by Region

(Billion yen)



Trends by Region

(Billion yen)



Ratio by Region

	FYE3/'24 H1	FYE3/'25 H1	FYE3/'26 H1
Japan	35%	31%	32%
Americas	28%	29%	28%
Europe	18%	21%	22%
Asia/China	17%	18%	16%
Others	2%	2%	2%
Total	100%	100%	100%

Financial Results for H1 of FYE3/'26: Consolidated Profit/Loss Summary

- Operating profit decreased by approximately 3.9 billion yen, although core operating income declined, other income and expenses improved due to a decrease in valuation losses on financial assets and losses on disposal of fixed assets.
- Profit before income taxes decreased by approximately 4.2 billion yen due to a decrease in the share of profit of investments accounted for using the equity method.
- Profit attributable to owners of the parent decreased by approximately 3.6 billion yen due to a decrease in income tax expenses and other factors.

(Billion yen)

	FYE3/'24 H1	FYE3/'25 H1	FYE3/'26 H1	YoY
Core Operating Income	10.50	13.02	8.32	-4.70
Other Income, Other Expenses, Foreign Exchange Loss, etc.	-0.70	0.54	1.31	+0.77
Operating Profit	9.81	13.56	9.63	-3.92
Finance Income, Finance Expenses, etc.	-0.07	0.92	0.66	-0.26
Profit Before Income Taxes	9.74	14.47	10.29	-4.18
Income Tax Expenses	2.67	2.86	2.56	-0.31
Non-Controlling Interests	0.32	0.52	0.23	-0.28
Profit Attributable to Owners of the Parent	6.75	11.09	7.50	-3.59

Financial Results for H1 of FYE3/'26: Financial Position Summary

- Equity attributable to owners of the parent increased by approximately 6.6 billion yen from the end of the previous fiscal year to 131.7 billion yen, reflecting an increase in retained earnings despite dividend payments and share repurchases.
- Net cash increased by approximately 1.1 billion yen from a negative 4.1 billion yen at the end of June 2025 to a negative 3.0 billion yen, reflecting profit generation and proceeds from the sale of fixed assets.

(Billion yen)

	FYE3/'24	FYE3/'25	FYE3/'26 H1	YoY
Total Assets	316.8	313.3	313.6	+0.3
Total Liabilities	195.6	181.9	175.9	-6.0
Total Equity	121.2	131.4	137.6	+6.2
Interest-Bearing Debts	57.3	50.4	52.6	+2.2
Net Debt	0.6	-1.8	-3.0	-1.2
Net Debt/Equity Ratio (Times)	-0.01	0.01	0.02	+0.01
Equity Attributable to Owners of the Parent	114.8	125.1	131.7	+6.6
Stockholder's Equity Ratio (%)	36.2%	39.9%	42.0%	+2.1pt

Financial Results for H1 of FYE3/'26: Cash Flow Summary

- Cash flows from operating activities: Although Core Operating Income decreased, improved working capital led to cash inflows almost equivalent to the previous year.
- Cash flows from investing activities: Due to a decrease in proceeds from the sale of fixed assets and other factors, cash outflows increased compared with the previous year.
- Cash flows from financing activities: Although spending on share repurchases increased, cash outflows decreased from the previous year due to an increase in interest-bearing debt and other factors.

(Billion yen)

	FYE3/'24 H1	FYE3/'25 H1	FYE3/'26 H1	YoY
Cash Flows from Operating Activities	10.6	16.0	16.1	+0.1
Cash Flows from Investing Activities	-8.0	-7.9	-11.1	-3.3
Free cash flow	2.5	8.1	4.9	-3.1
<small>* Free cash flow: Cash flow from operating activities + Cash flow from investing activities</small>				
Cash Flows from Financing Activities	-11.0	-10.2	-5.0	+5.2
Total	-8.5	-2.2	-0.1	+2.1

Status of Response to the U.S. Tariff Measures

- The progress in responding to the U.S. tariff measures through H1 was broadly in line with expectations. While closely monitoring the trend of the U.S. tariff measures, trying to minimize the impacts on our business. Also, reviewing regional strategies from a medium- to long-term perspective.

(Billion yen)

				Tariff impact	Previous forecast (as of May 1, 2025)	Current forecast (as of Oct. 31, 2025)	
M&T	Display audio systems, Speakers	Indonesia China Malaysia	[Aftermarket]	<ul style="list-style-type: none"> Implemented price pass-through for certain products at an early stage, which led to a decline in sales volume due to the price increase Transferred production locations of Chinese products to Malaysia in Q2; sales to begin in Q3 Continues negotiating prices 	Revenue	-10.0	-8.0
			[OEM]		Core Operating Income	-3.6	-2.3
S&S	Professional radio systems	Malaysia Japan	[Communications Systems]	<ul style="list-style-type: none"> Impact of tariffs expected to be absorbed in H2 	Revenue	0	0
					Core Operating Income	0	0
ES	Headphones/ Earphones, Projectors	China Japan	[Media]	<ul style="list-style-type: none"> Decline in sales due to delayed price pass-through, deteriorating market conditions, and a decrease in sales volume resulting from price increases Restarted production and shipment for certain products in China, reflecting a reduction of tariffs in China. Consideration of transfer production locations 	Revenue	-3.0	-1.8
					Core Operating Income	-1.4	-1.4
Company-wide	—	—	[Short-term]	<ul style="list-style-type: none"> Implements price-pass through, thorough assessment of production and sales of products made in China, overhead costs reductions, etc. Reviews regional strategy, production locations, product lineup, and investments 	Revenue	-13.0	-9.8
			[Medium- to long-term]		Core Operating Income	-5.0	-3.7

1. Overview of Financial Results for H1 of FYE3/'26 and Full-year Earnings Forecast for FYE3/'26

2. Topics

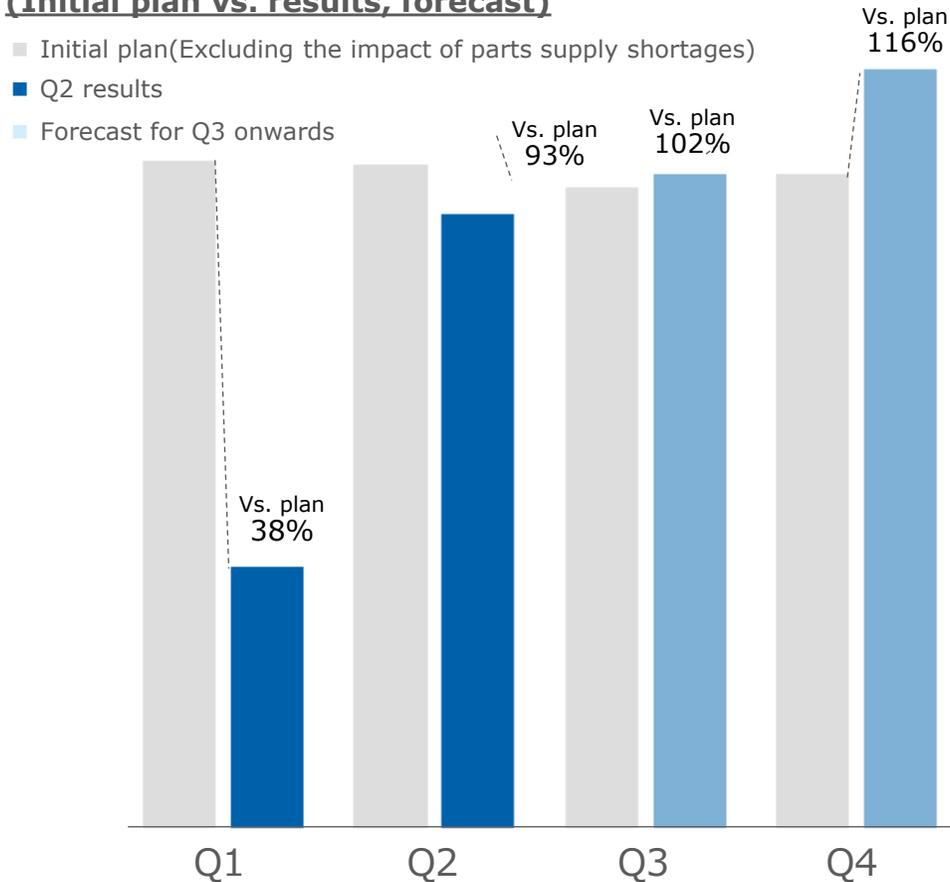
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Communications Systems Business: Effects of the Shortage of Components and Future Prospects for Recovery

■ Effects of the shortage of components and future prospects for recovery

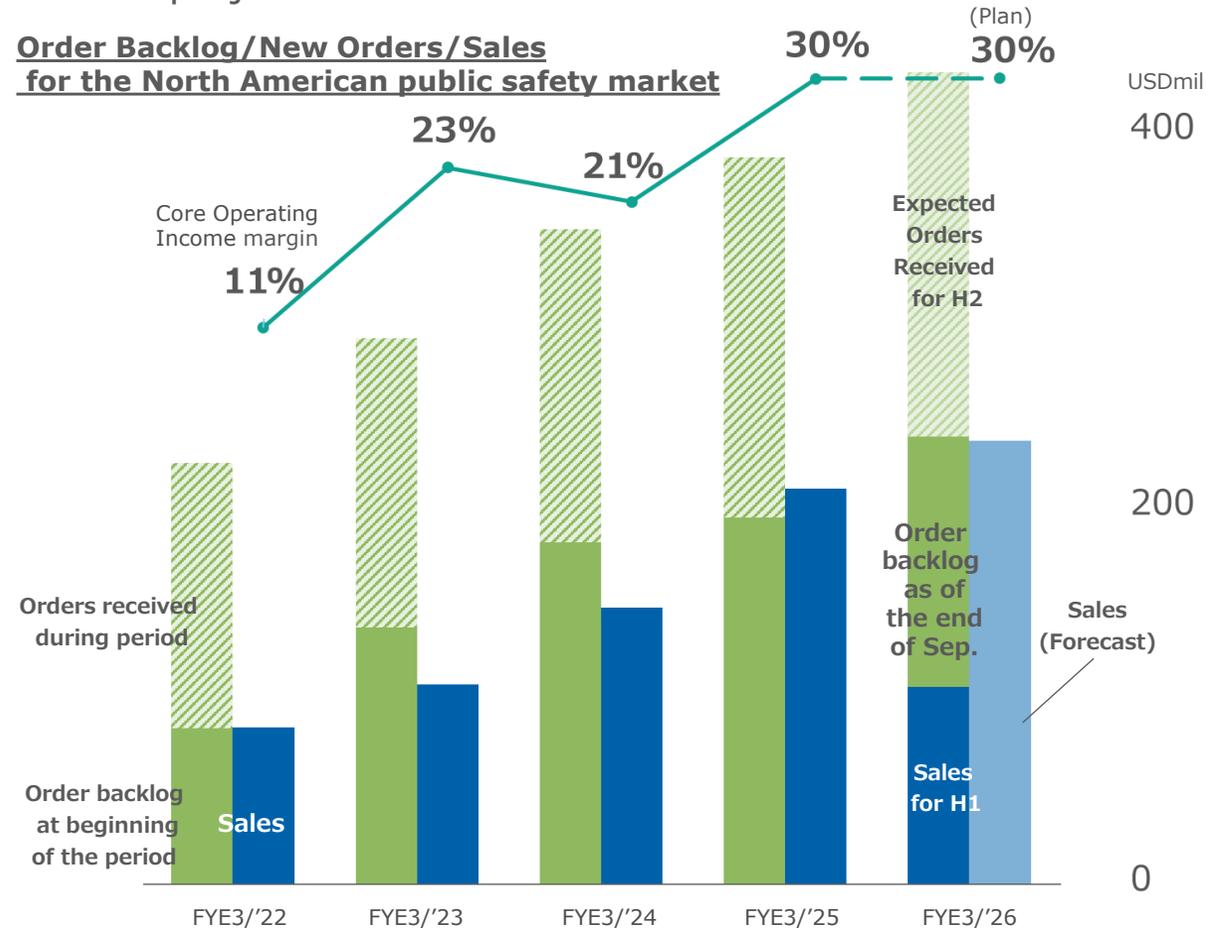
- ✓ While the recovery timing of production will be delayed, production in Q4 is expected to exceed the initial plan

Number of Production of Main Models
(Initial plan vs. results, forecast)



■ Status of the North American public safety market

- ✓ Expectation of securing orders of large-scale projects in H2



* Order backlog (at beginning of period) + Orders received (during period) - Sales = Order backlog (at beginning of next period)

Acquisition of ESChat

- Incorporating “ESChat,” a leading IP-based broadband push-to-talk (PTT) service with a strong market presence in North America

San Luis Aviation, Inc.

Headquarters: California, U.S.A.

Main Business: Providing the “ESChat” IP-based broadband PTT service globally

- ✓ “ESChat” is the only* IP-based PTT communications service to be FedRAMP® Authorized by the U.S. Federal Government at the Moderate Impact Level.
- ✓ Serves over 700,000 users worldwide, maintaining a strong share in the global IP-based PTT market.
- ✓ Offers interoperability with professional radio systems and high compatibility with our products.

Planned to become a wholly owned Subsidiary by the end of March 2026.

News Release: October 8, 2025 <https://www.jvckenwood.com/en/press/2025/1008-01/>

* As of October 31, 2025, based on JVCKENWOOD’s research

Global Market Share of IP-Based Broadband PTT Services
(Excluding Japan)



Source: JVCKENWOOD estimate based on OMDIA, *Critical Communications MCX PTTtoC 2024 Analysis*

Scenario for business expansion in the hybrid market, including PTTToC service

- Expand the core market by leveraging management resources such as the areas of expertise and sales networks

San Luis Aviation, Inc. (the U.S.)



Provides secure PTTToC service certified under the U.S. Federal Risk and Authorization Management Program (FedRAMP)

✓ **Secure voice communication market for mission-critical* field operations**

High-security, stable and redundant communications, and **voice communication** that can interconnect with professional radio systems

※ Critical activities that could significantly impact human life, safety, or operations and cannot be halted

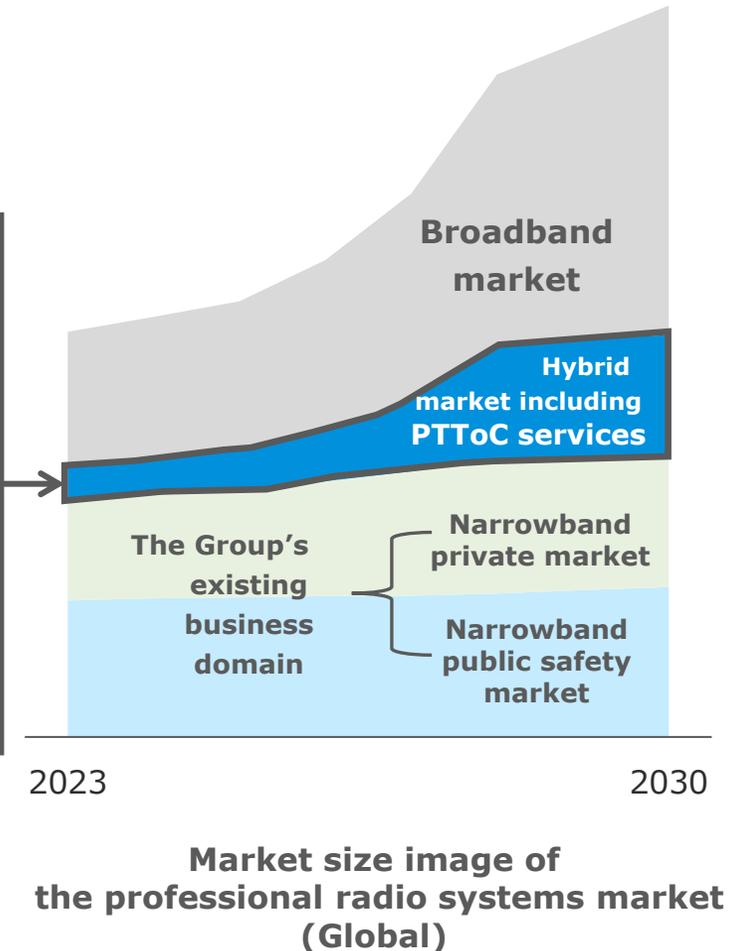
Science Arts Inc. (Japan)※



Developes products for frontline workers and provides high value-added services

✓ **Frontline worker market seeking convenience and efficiency**

Smart solutions that combine **diverse functionalities** (voice communication plus a) to improve operational efficiency in various workplaces with optimal device integration are in demand



※Capital and business alliance in October 2024 (approx. 8% investment)

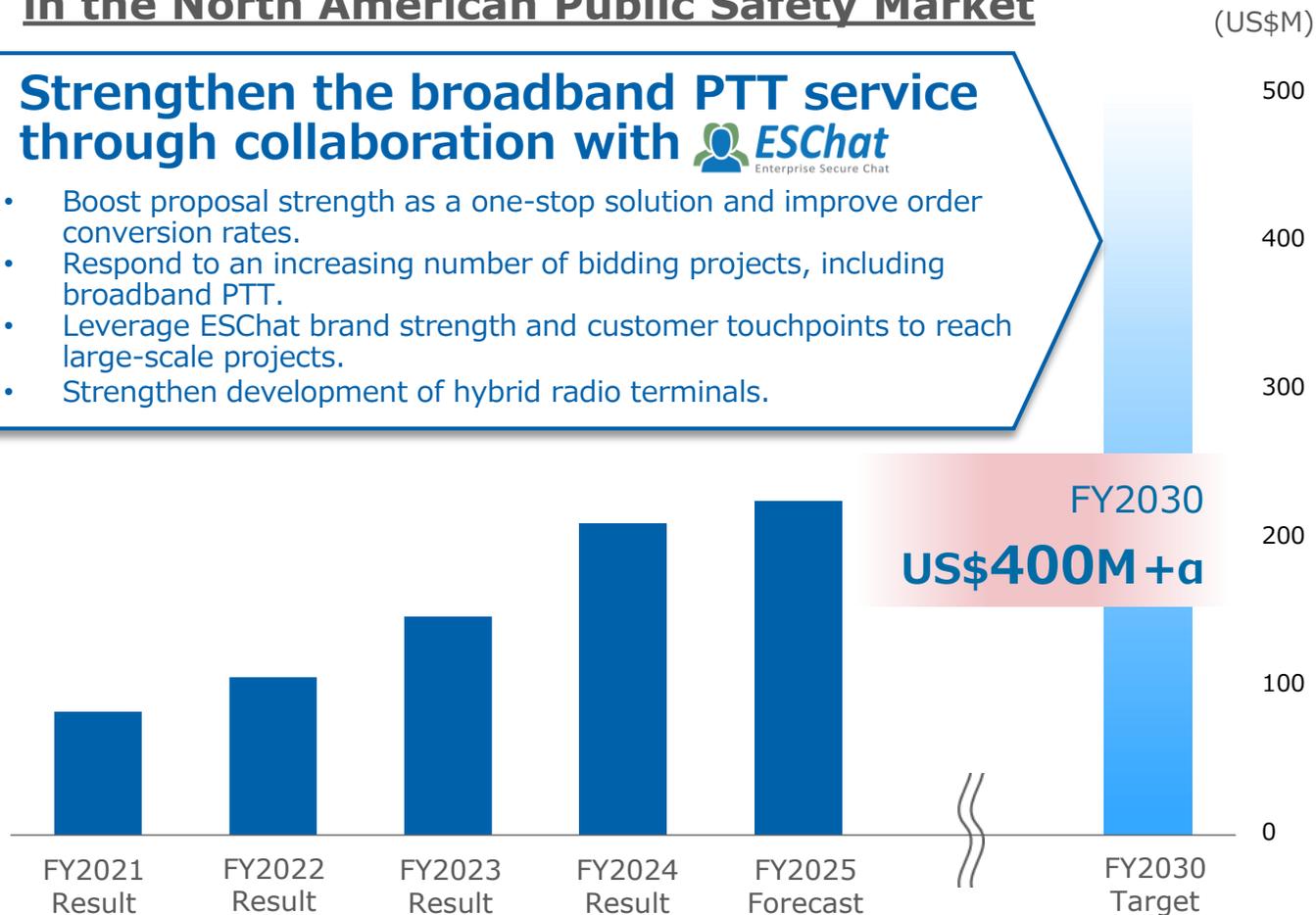
Communications Systems Business : Medium-Term Growth Outlook

- Acquire assets to enhance competitiveness and aim to maximize growth opportunities

Revenue Trends and Forecasts in the North American Public Safety Market

Strengthen the broadband PTT service through collaboration with ESChat

- Boost proposal strength as a one-stop solution and improve order conversion rates.
- Respond to an increasing number of bidding projects, including broadband PTT.
- Leverage ESChat brand strength and customer touchpoints to reach large-scale projects.
- Strengthen development of hybrid radio terminals.



Partnering with ESChat at IACP 2025, North America's largest law enforcement event

First showcase of "Viking Broadband Voice," integrating ESChat into our radios for broadband-based intercom



Left: Josh Lober, President & CEO, San Luis Aviation, Inc.

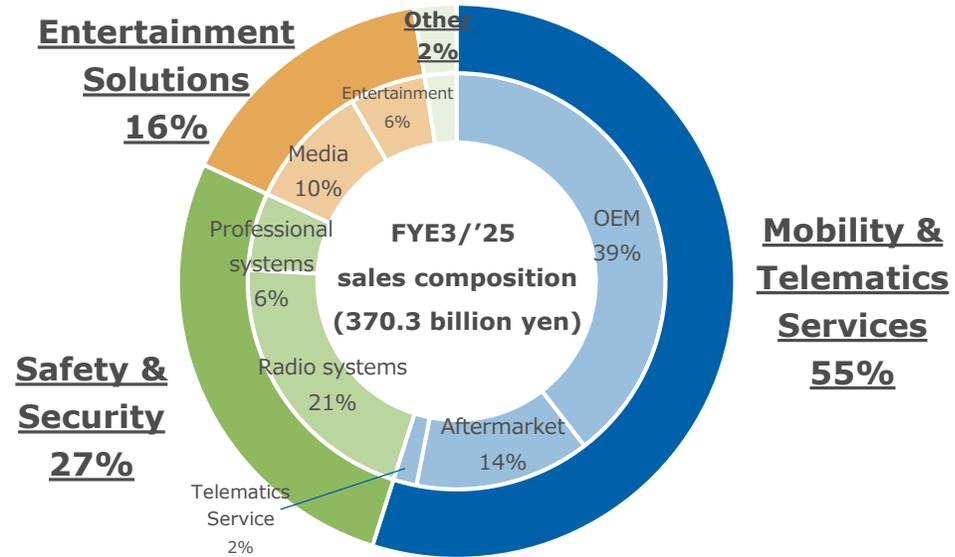
Right: Akira Suzuki, Representative Director of the Board, Senior Managing Executive Officer, COO, Safety & Security Sector, JVCKENWOOD

※:The International Association of Chiefs of Police 2025



<Reference>

Business Overview



Mobility & Telematics Services Setor (M&T)

OEM

Display audio for trucks

In-vehicle amplifier/speaker/antenna/cable

Portable power station using recycled batteries from electric vehicles

Aftermarket

Car navigation system

Dashcam

Connected-type dashcam

Telematics service

Safety & Security (S&S) Sector

Communications

Digital Convenience Radio Relay System

Low power transceiver

Amateur radio

Viking" series Professional radio system
(Left) Portable type (Right) Vehicle-mounted type

Professional

Security system

Medical image display monitor

Entertainment Solutions (ES) Sector

Media

Headphones/Earphones

Audio system

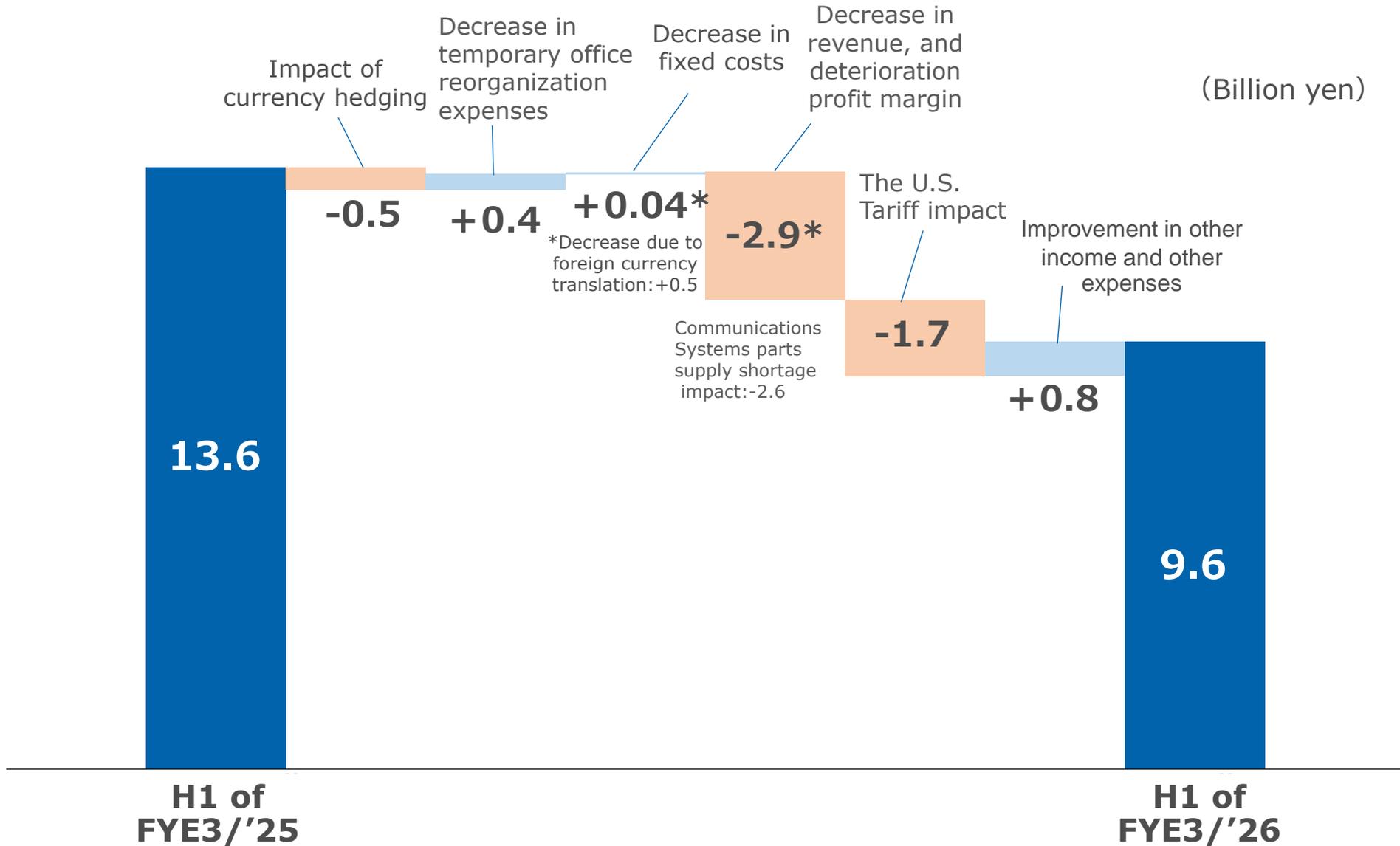
Projector

Portable power station

Entertainment

Music and video content

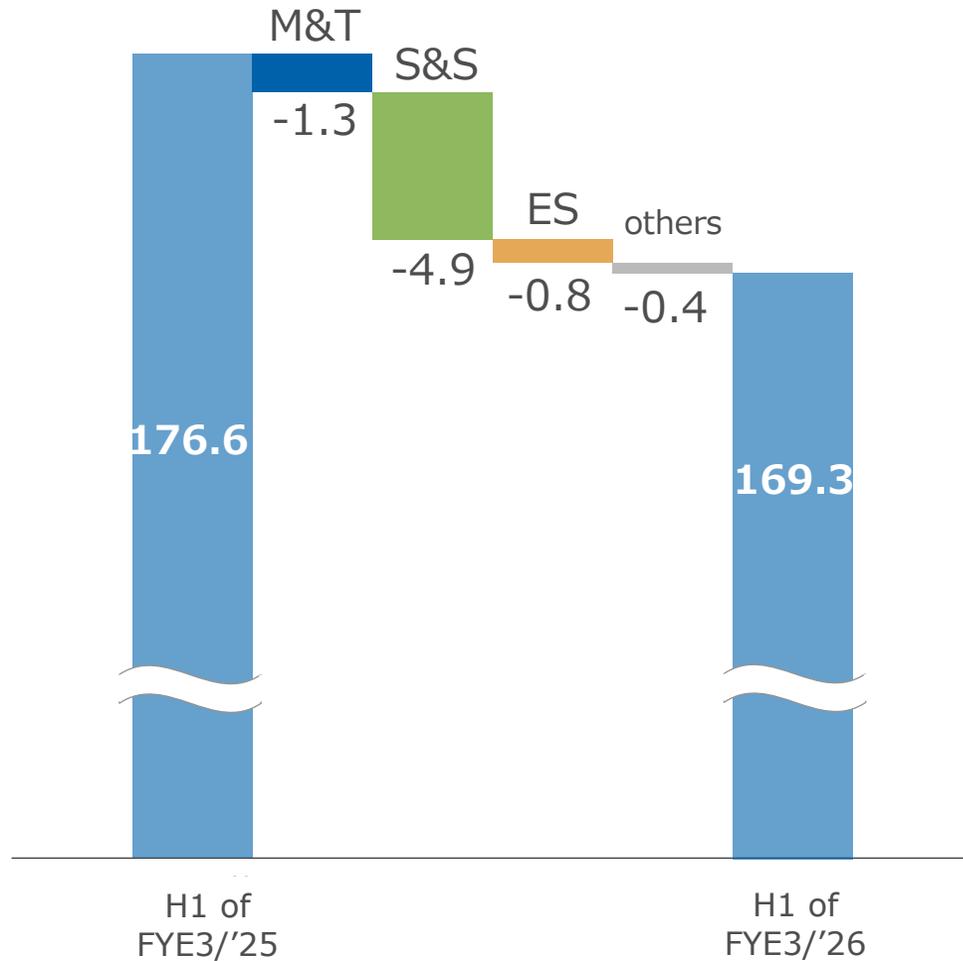
Financial Results for H1 of FYE3/'26: Factors Contributing to Changes in Operating Income



Full-Year Earnings Forecast for H1 of FYE3/'26: Consolidated Revenue & Core Operating Income by Sector

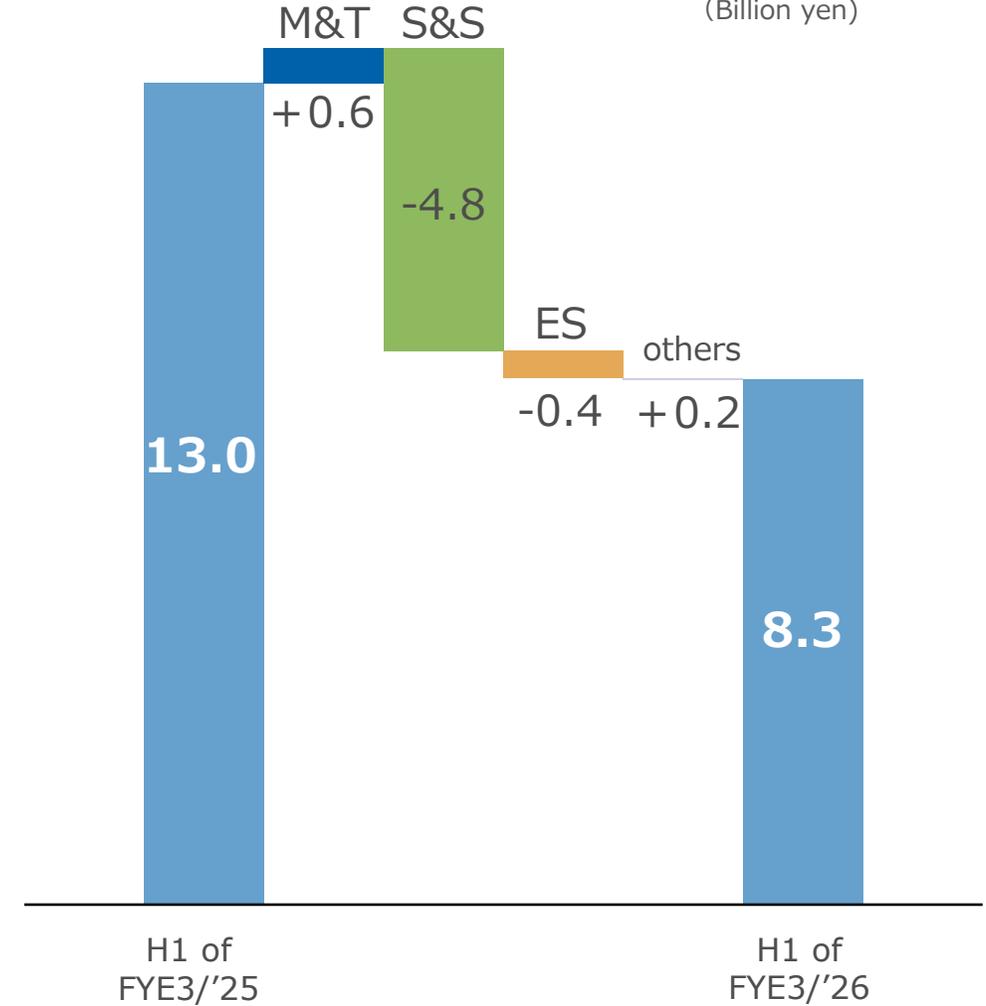
Revenue

(Billion yen)



Core Operating Income

(Billion yen)



Changes in Management Indices-1

Trends in Capital investment, Depreciation, and R&D expenses

(Billion yen)

	FYE3/'24					FYE3/'25					FYE3/'26				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Capital investment* (Property, plant and equipment & Intangible fixed assets)	4.6	5.9	8.3	7.6	26.4	7.3	9.0	7.4	7.0	30.6	5.2	5.3			
Property, plant and equipment	2.6	3.6	6.0	4.9	17.0	4.1	6.2	4.2	3.6	18.1	2.2	2.4			
Intangible fixed assets	2.0	2.3	2.3	2.8	9.4	3.1	2.7	3.2	3.4	12.4	2.9	2.9			
Depreciation	4.4	4.6	4.6	4.6	18.2	4.4	4.4	4.3	4.3	17.3	4.2	4.3			
R&D expenses	4.5	4.5	5.1	5.4	19.4	4.5	4.6	5.0	5.0	19.1	4.4	4.4			

* Calculated based on (Profit before income taxes) + (Interest expense) + (Depreciation expense) + (Impairment loss)

Trends of Consolidated Revenue by Region

(Billion yen)

	FYE3/'24					FYE3/'25					FYE3/'26				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Japan	29.4	31.0	31.2	34.1	125.8	25.9	28.1	29.7	34.6	118.2	25.8	28.4			
Americas	24.1	25.1	23.5	23.3	96.0	26.0	25.5	24.9	28.7	105.1	20.7	26.6			
Europe	16.0	15.9	19.8	20.0	71.6	18.5	17.7	20.7	18.7	75.6	18.2	18.5			
Asia&China	14.7	15.3	16.3	13.5	59.7	15.8	15.6	16.9	16.2	64.6	13.5	13.6			
Others	1.5	1.8	1.7	1.3	6.4	1.6	1.8	1.7	1.7	6.8	2.0	2.1			
Total	85.6	89.1	92.6	92.2	359.5	87.8	88.8	93.9	99.8	370.3	80.2	89.1			

Changes in Management Indices-2

	FYE3/'21	FYE3/'22	FYE3/'23	FYE3/'24	FYE3/'25
ROE (%)	3.6%	8.1%	18.2%	12.2%	16.9%
ROA (%)	0.8%	2.2%	5.6%	4.2%	6.4%
ROIC (%)	4.2%	4.0%	8.3%	8.9%	12.1%
PBR (Times)	0.56	0.37	0.63	1.24	1.49
Ratio of equity attributable to owners of parent to total assets (%)	24.5%	28.3%	33.0%	36.2%	39.9%
EPS (yen)	13.14	35.89	99.27	84.34	135.17
EBITDA (Billion yen)	27.5	27.5	42.2	40.6	44.0
Annual dividends per share (Yen)	5.00	6.00	12.00	12.00	15.00
Payout ratio (%) / Total return ratio (%) *	38%	17%	37%	33%	43%

* After FYE3/'23, the total return ratio is stated.



The expressions contained in this presentation referring to the Company's future plans, intentions and expectations are categorized as future forecast statements. Such statements reflect management expectations of future events, and accordingly, are inherently susceptible to risk, uncertainty and other factors, whether known or unknown, and may be significantly different from future performance. These statements represent management's targets as of the time of issuance of these presentation materials, and the Company is under no obligation, and expressly disclaims any such obligation, to update, alter or publicize its future forecast statements in the event there are changes in the economic climate and market conditions affecting the performance of the Company. Risk factors and other uncertainty which may affect the Company's actual performance include: (1) violent fluctuations in economic circumstances and supply and demand systems in major markets (Japan, the U.S, the EU and Asia); (2) restrictions including trade regulations applicable to major markets including Japan and other foreign countries; (3) sharp fluctuations in the exchange rate of the U.S. dollar, euro, and such like against the yen; (4) market price fluctuations in capital markets; and (5) changes in social infrastructure due to short-term changes in technology and such like.

Please note, however, that the above is not a comprehensive list of all the factors that may exert a significant influence on the Company's performance.