

Securities Code: 6841
Yokogawa Electric Corporation

Financial Results for 1st Half of Fiscal Year 2025

November 4, 2025

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Director, Vice President & Executive Officer,
Head of Accounting & Treasury Headquarters

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Kunimasa Shigeno

Director, President & CEO, Representative Executive Officer

Financial Results for 1st Half of Fiscal Year 2025 (April 1, 2025 – September 30, 2025)

Michiko Nakajima

Director, Vice President & Executive Officer,
Head of Accounting & Treasury Headquarters

November 4, 2025

Key Points

■ FY25 1H results: Sales and profit increased

- Summary:

- Orders, Sales and operating income increased, despite the negative impact of the appreciation of the yen.

- Segments:

Control: Sales and operating income increased year on year.

Measuring instruments: Sales increased, and operating income remained steady year-on-year performance.

New businesses and others: Steady year-on-year performance

■ FY25 earnings forecasts: <Change>

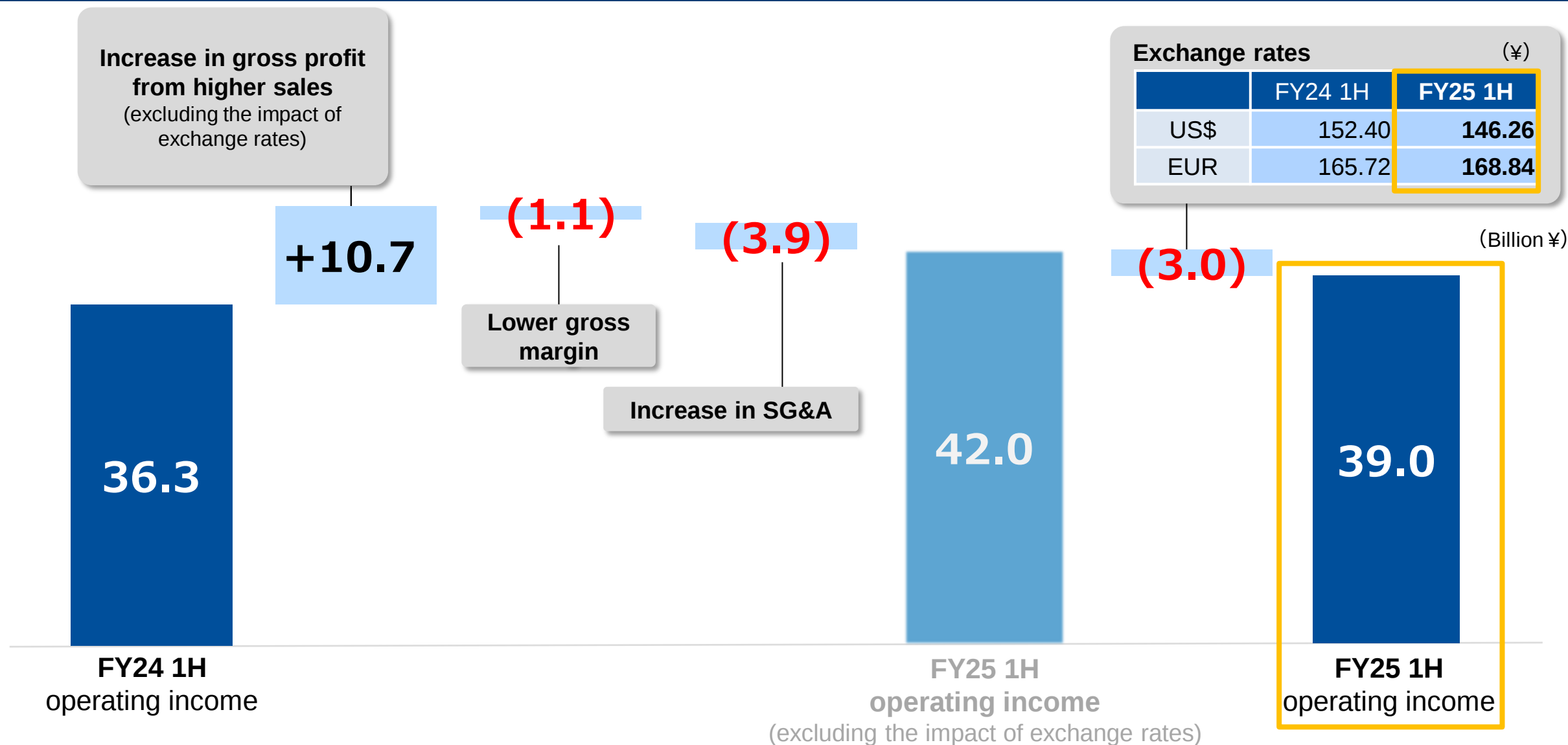
- Revision to exchange rate (US\$1: ¥140 → ¥145)

Summary of FY25 1H Results (YoY Comparison)

- ◆ Orders increased, due to the acquisition of large-scale projects. (excluding the impact of exchange rates: +¥17.0 billion, +5.8%)
- ◆ Sales increased, supported by a strong backlog of orders. (excluding the impact of exchange rates: +¥22.3 billion, +8.4%)
- ◆ Operating income increased mainly as a result of higher gross profit driven by sales growth. (excluding the impact of exchange rates: +¥5.7 billion, +15.7%)

		FY24 1H	FY25 1H	Difference	Growth rate	Impact of exchange rate	(Billion ¥)
Orders		291.0	300.4	+9.5	+3.3%	(7.5)	
Sales		266.6	282.0	+15.4	+5.8%	(6.9)	
Operating income		36.3	39.0	+2.7	+7.4%	(3.0)	
ROS(%)		13.6	13.8	+0.2pt	—	—	
Ordinary income		35.9	39.7	+3.8	+10.6%	(3.2)	
Profit attributable to owners of parent		24.6	29.4	+4.8	+19.5%	(2.8)	
Exchange rate	US\$1=	¥152.40	¥146.26	(6.14)	—	—	

Analysis of Operating Income (YoY Comparison)



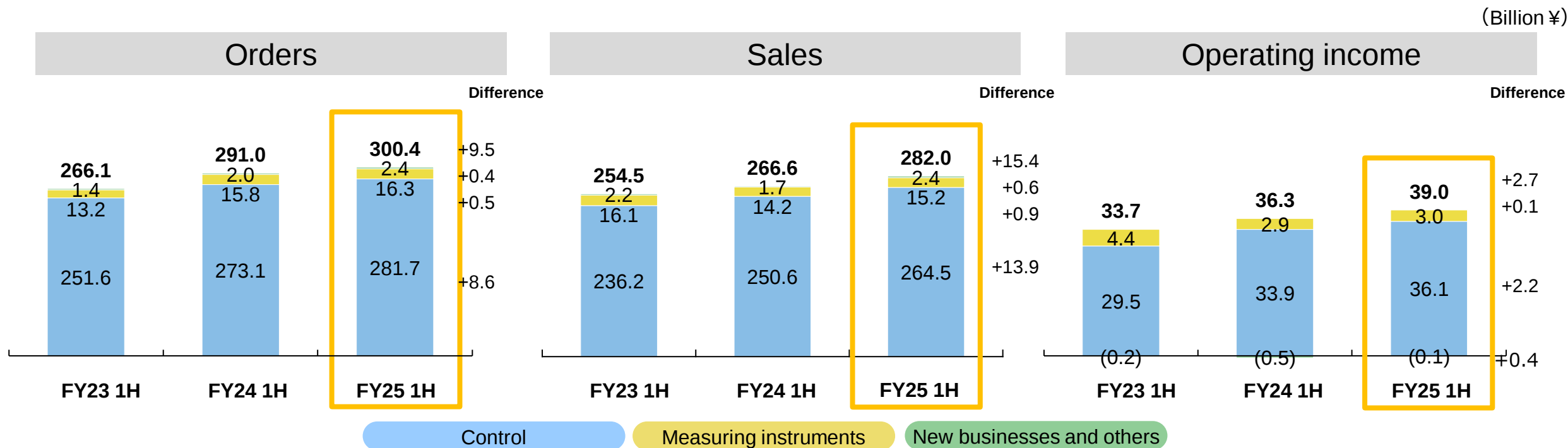
Comparison for Orders, Sales, and Operating Income by Segment

◆ Control:

- Orders increased. (excluding the impact of exchange rates: +¥15.7 billion, +5.7%)
- Sales increased. (excluding the impact of exchange rates: +¥20.3 billion, +8.1%)
- Operating income increased. (excluding the impact of exchange rates: +¥4.8 billion, +14.2%)

◆ Measuring instruments:

- Orders increased. (excluding the impact of exchange rates: +¥0.9 billion, +5.5%)
- Sales increased. (excluding the impact of exchange rates: +¥1.3 billion, +9.1%)
- Operating income remained steady year-on-year performance. (excluding the impact of exchange rates: +¥0.4 billion, +14.7%)



Orders and Sales by Region in Control Segment

- ◆ Orders increased, driven by a rise in the number of large-scale projects, primarily in Europe, Japan, and Southeast Asia. In the Middle East, despite a reactionary decline following significant orders in the same period last year, performance remains on par year-over-year when excluding currency effects.

(Billion ¥)

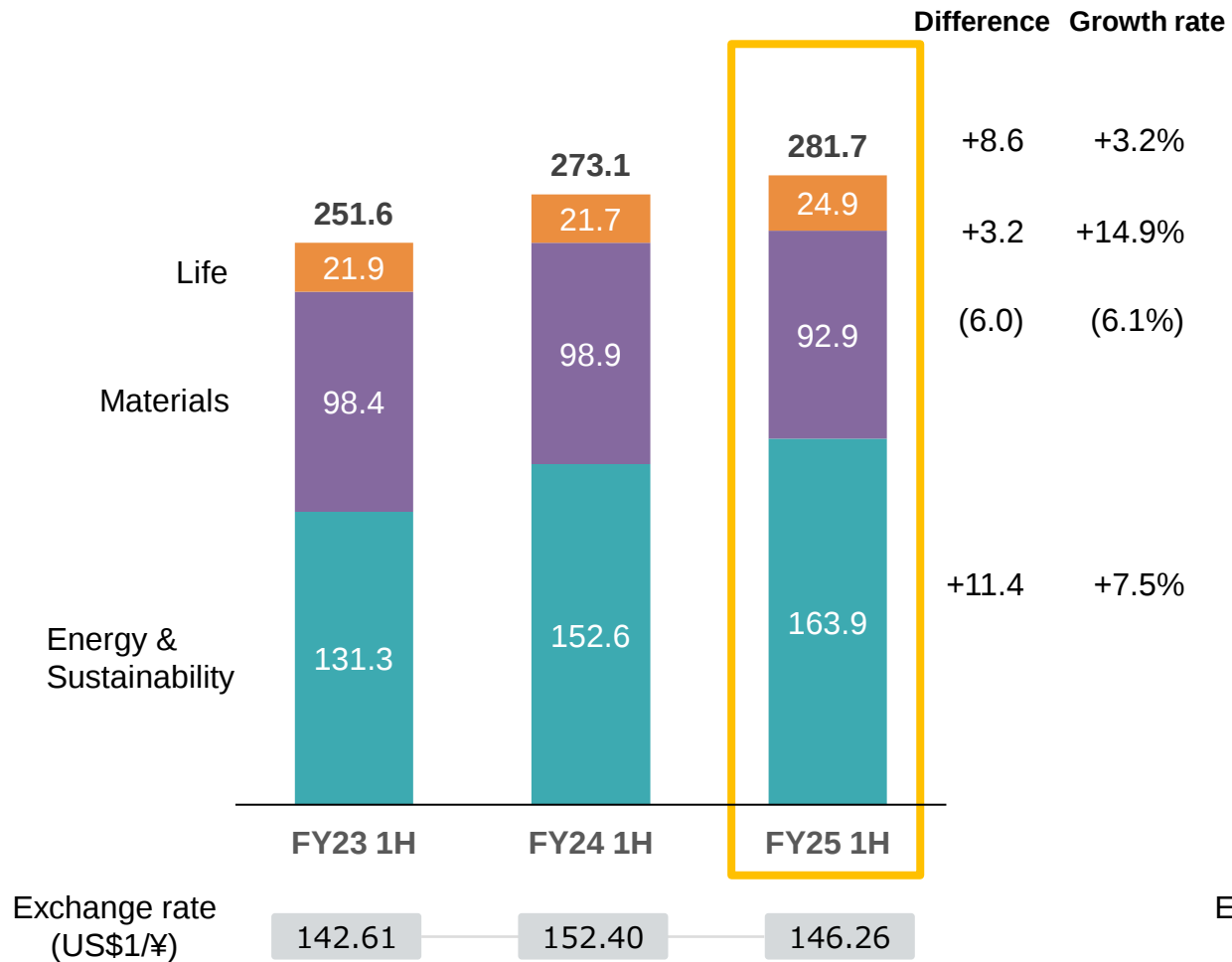
Orders	FY24 1H (A)	FY25 1H (B)	Difference (B-A)
Japan	66.2	72.0	+5.8
Asia	87.2	86.4	(0.8)
(Southeast Asia, Far East)	39.6	44.3	+4.7
(China)	31.2	29.5	(1.7)
(India)	16.5	12.7	(3.8)
Europe and CIS	21.4	27.4	+6.0
Middle East and Africa	69.2	65.3	(3.8)
North America	19.9	20.9	+0.9
Central and South America	9.2	9.7	+0.5
Outside Japan	207.0	209.8	+2.8
Consolidated	273.1	281.7	+8.6
Exchange rate USD1\$ =	¥152.40	¥146.26	(6.14)

Sales	FY24 1H (A)	FY25 1H (B)	Difference (B-A)
Japan	62.1	69.7	+7.6
Asia	88.0	79.2	(8.7)
(Southeast Asia, Far East)	39.3	38.2	(1.1)
(China)	36.1	29.3	(6.8)
(India)	12.6	11.7	(0.8)
Europe and CIS	25.0	30.5	+5.6
Middle East and Africa	40.7	52.0	+11.3
North America	25.2	24.7	(0.5)
Central and South America	9.8	8.3	(1.4)
Outside Japan	188.5	194.8	+6.2
Consolidated	250.6	264.5	+13.9
Exchange rate USD1\$ =	¥152.40	¥146.26	(6.14)

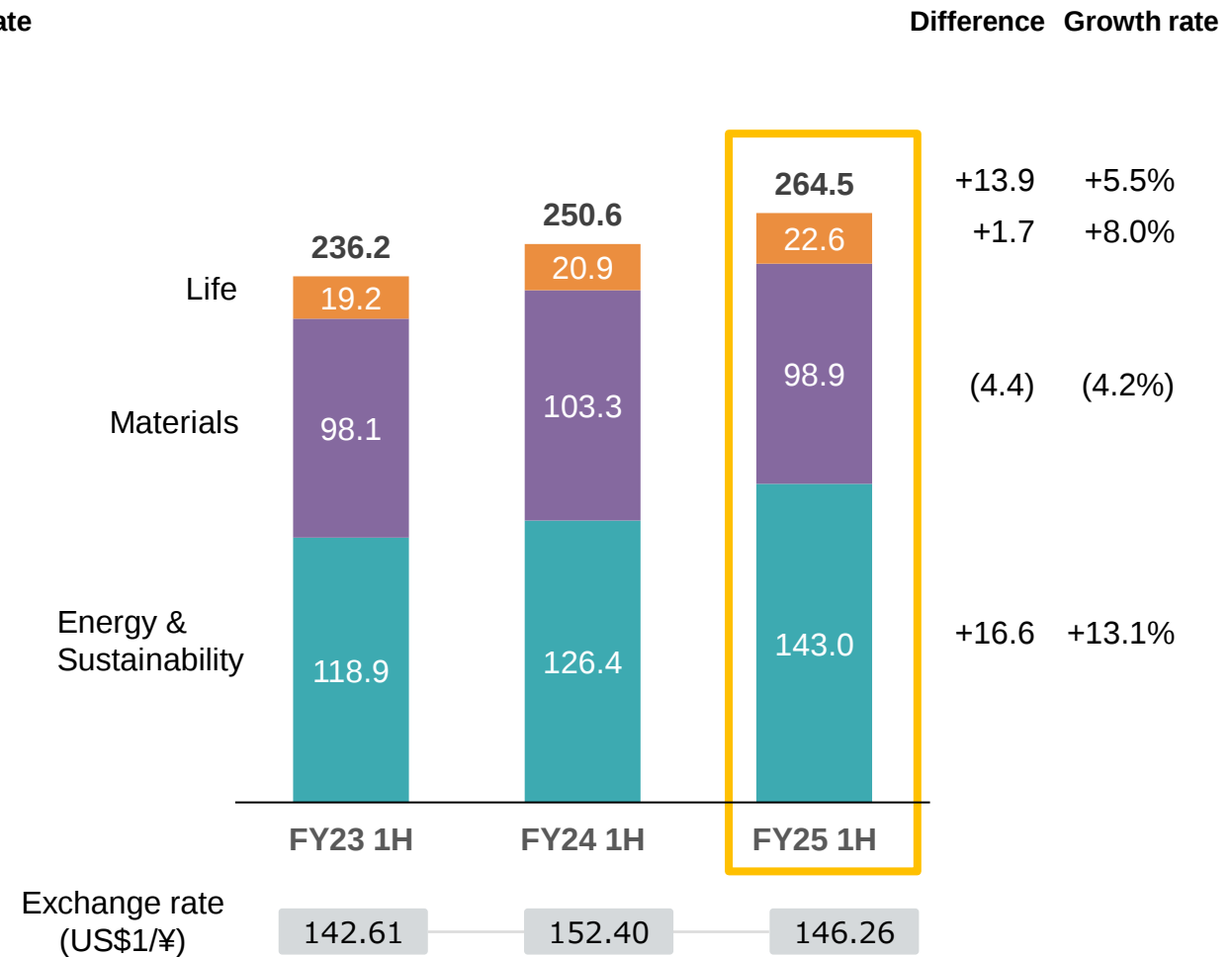
Orders and Sales by Control Subsegment

(Billion ¥)

Orders



Sales

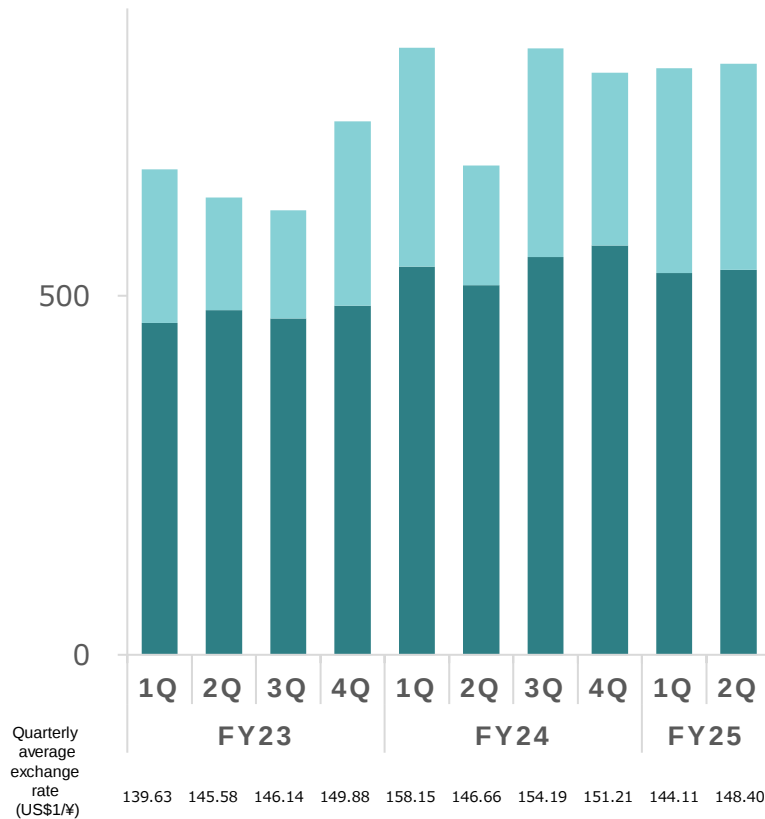


Control Subsegment Order Trend by Project Size

(Billion ¥)

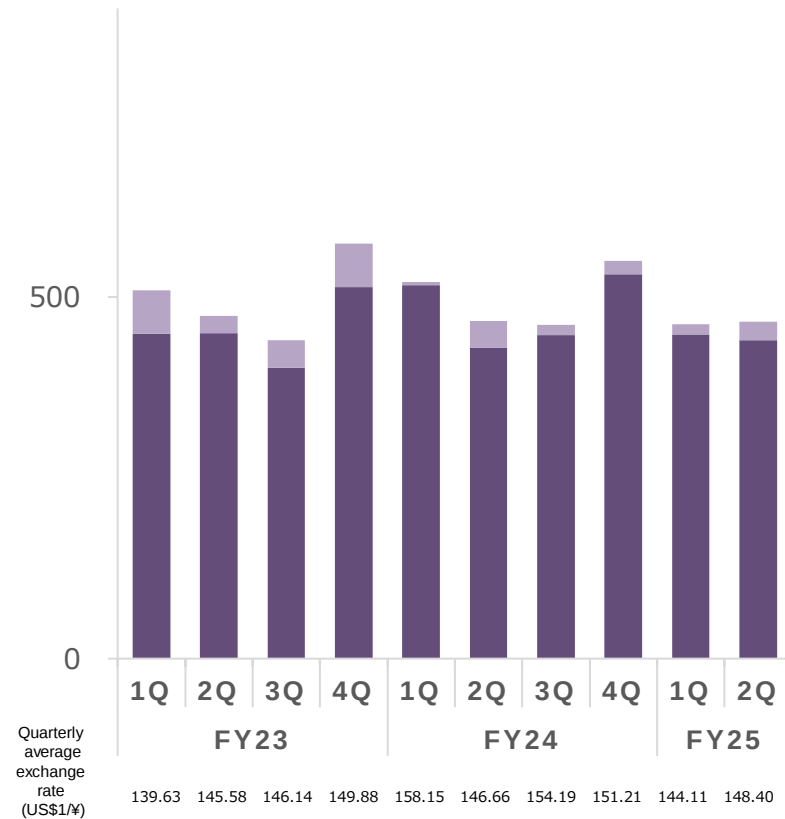
Energy & Sustainability

■ Base orders*1 ■ Large orders*2



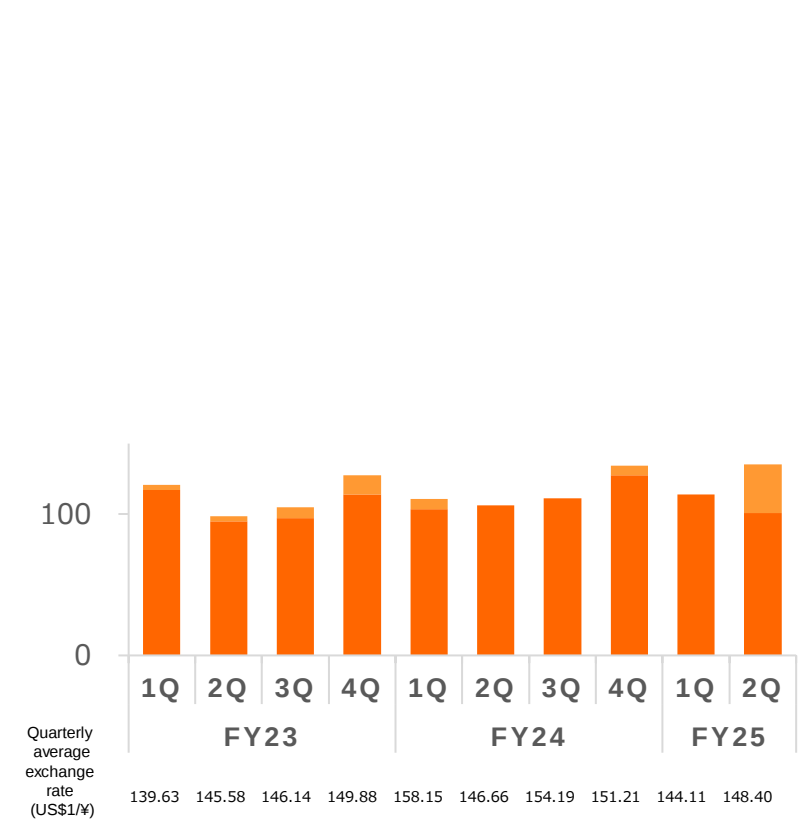
Materials

■ Base orders ■ Large orders



Life

■ Base orders ■ Large orders

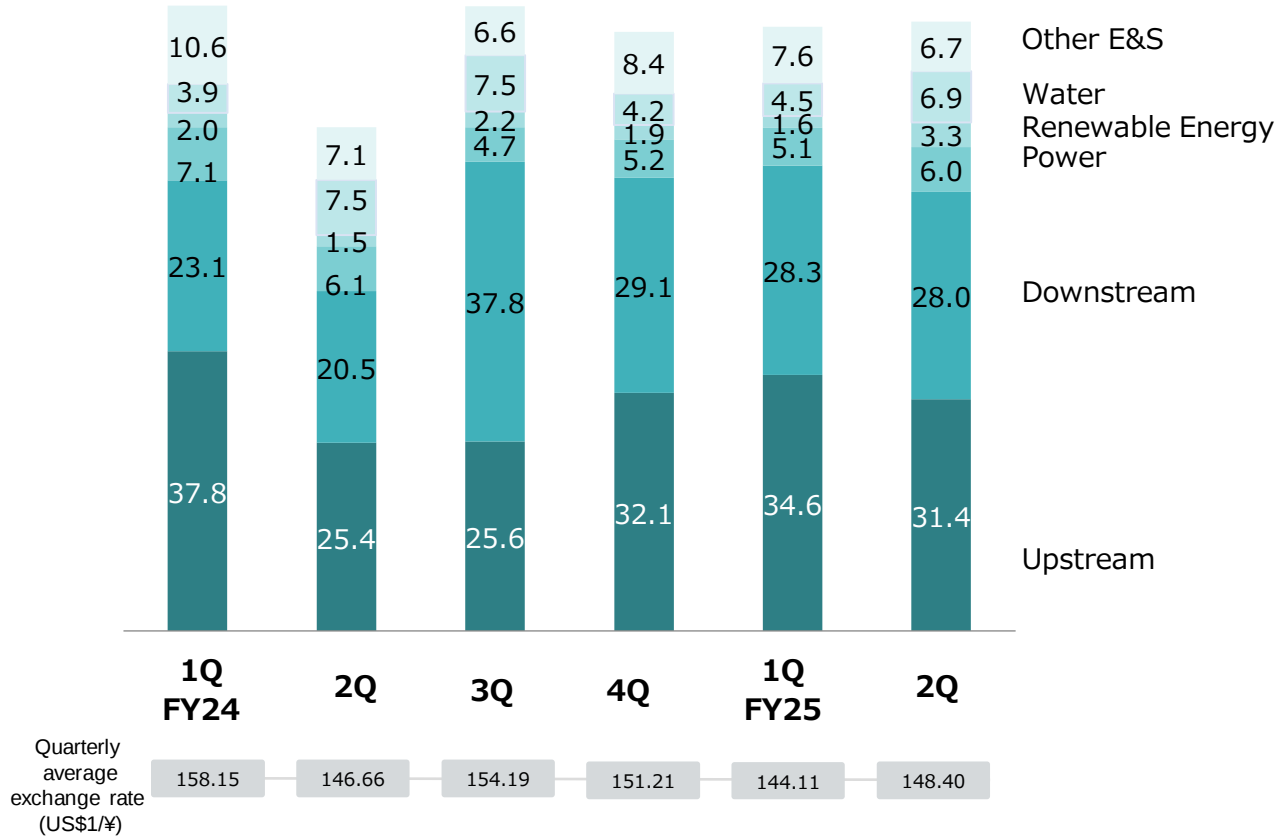


*1 Base orders: Less than ¥300M/US\$3M. Mainly OPEX business such as MRO and system upgrades

*2 Large orders: More than ¥300M/US\$3M. Mainly CAPEX business such as installation of a system

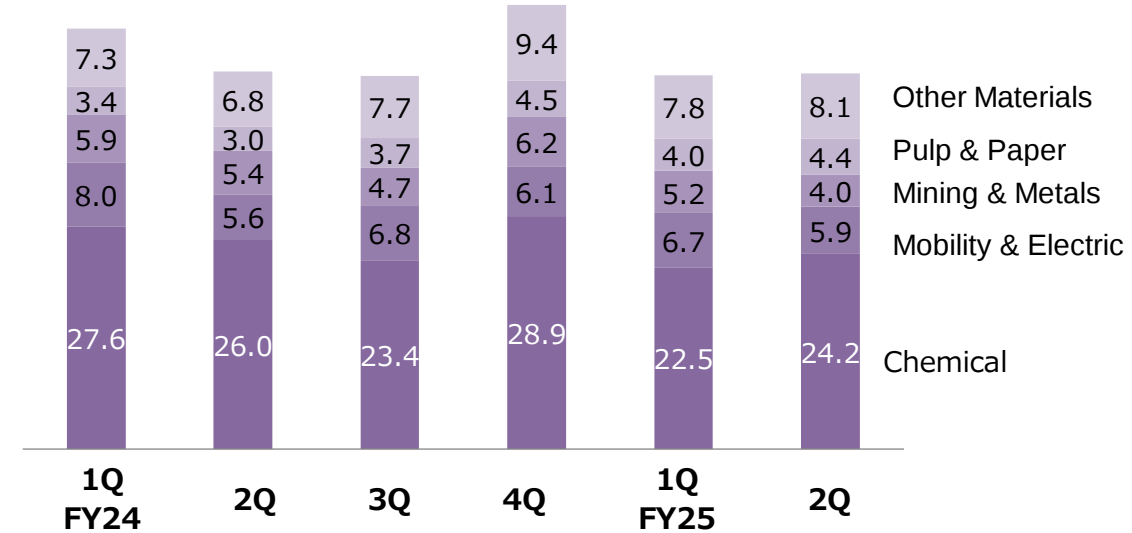
Orders by Industry in Control Segment

Energy & Sustainability

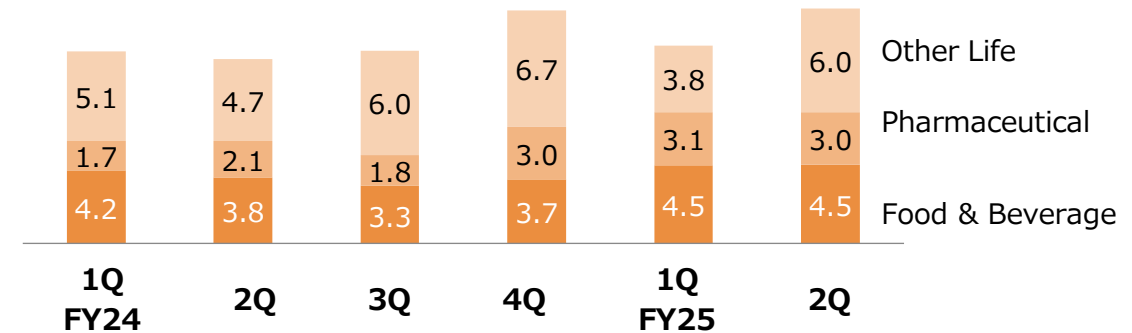


Materials

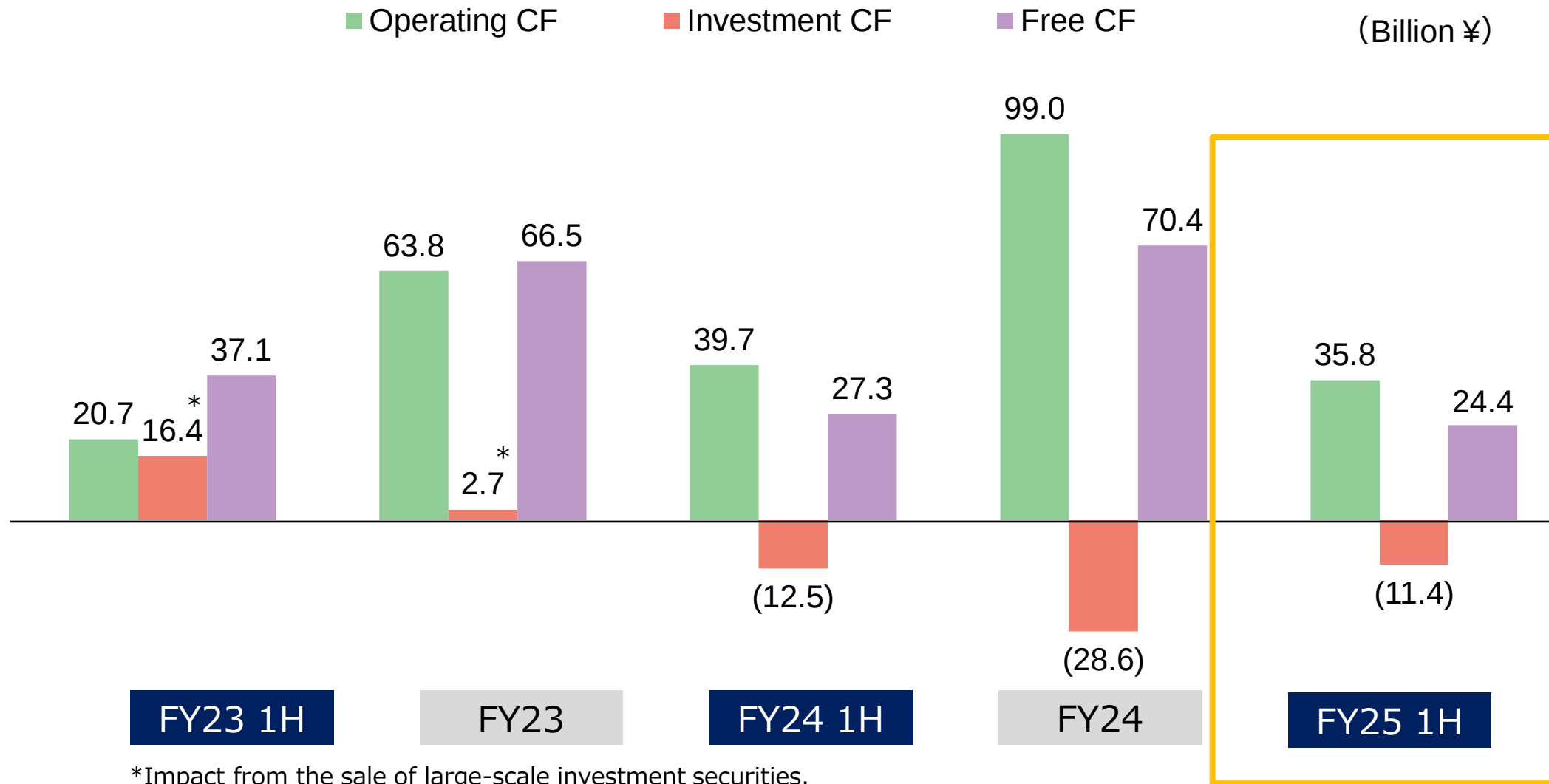
(Billion ¥)



Life



Trend of Cash Flow

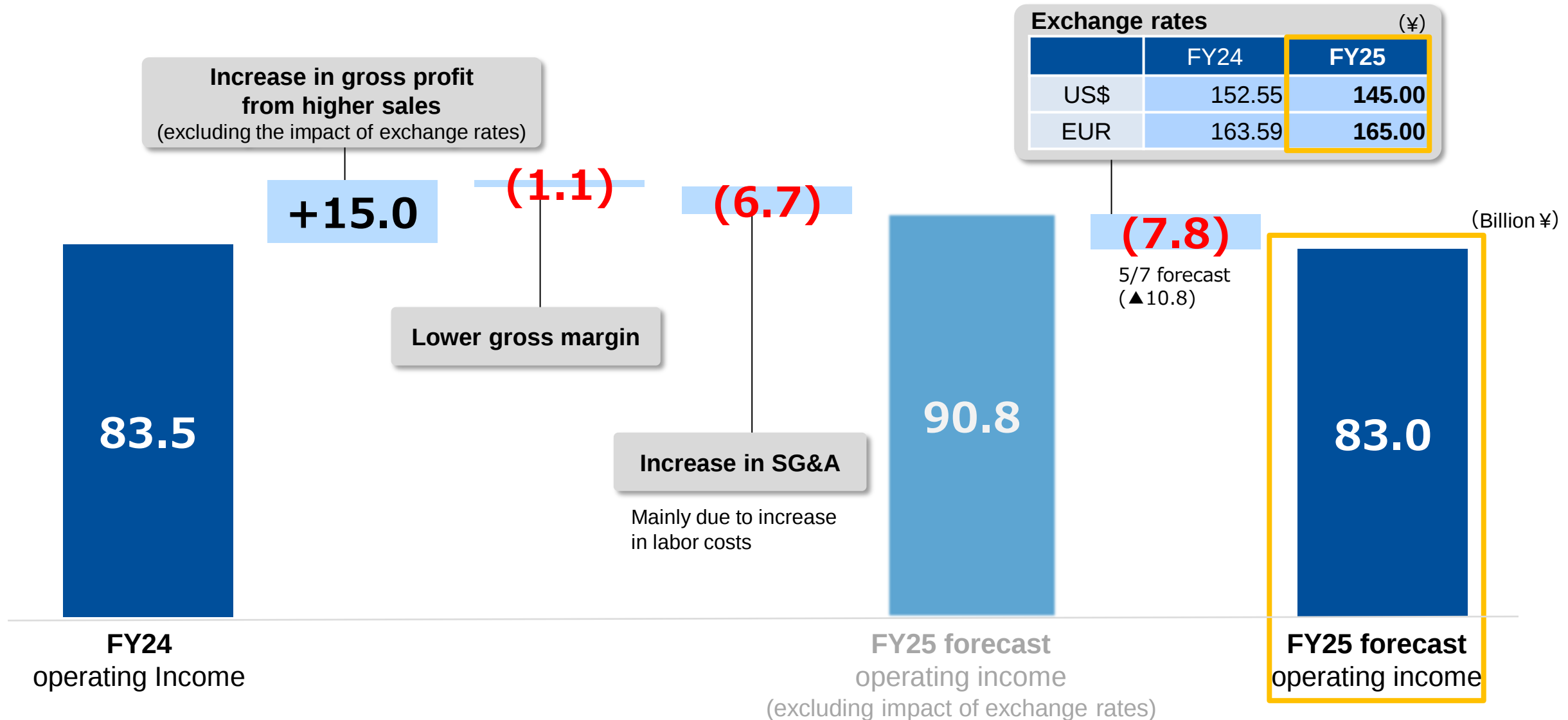


FY25 Forecast (change from May 7, 2025)

◆ Revision to exchange rate (US\$1: ¥140 → ¥145)

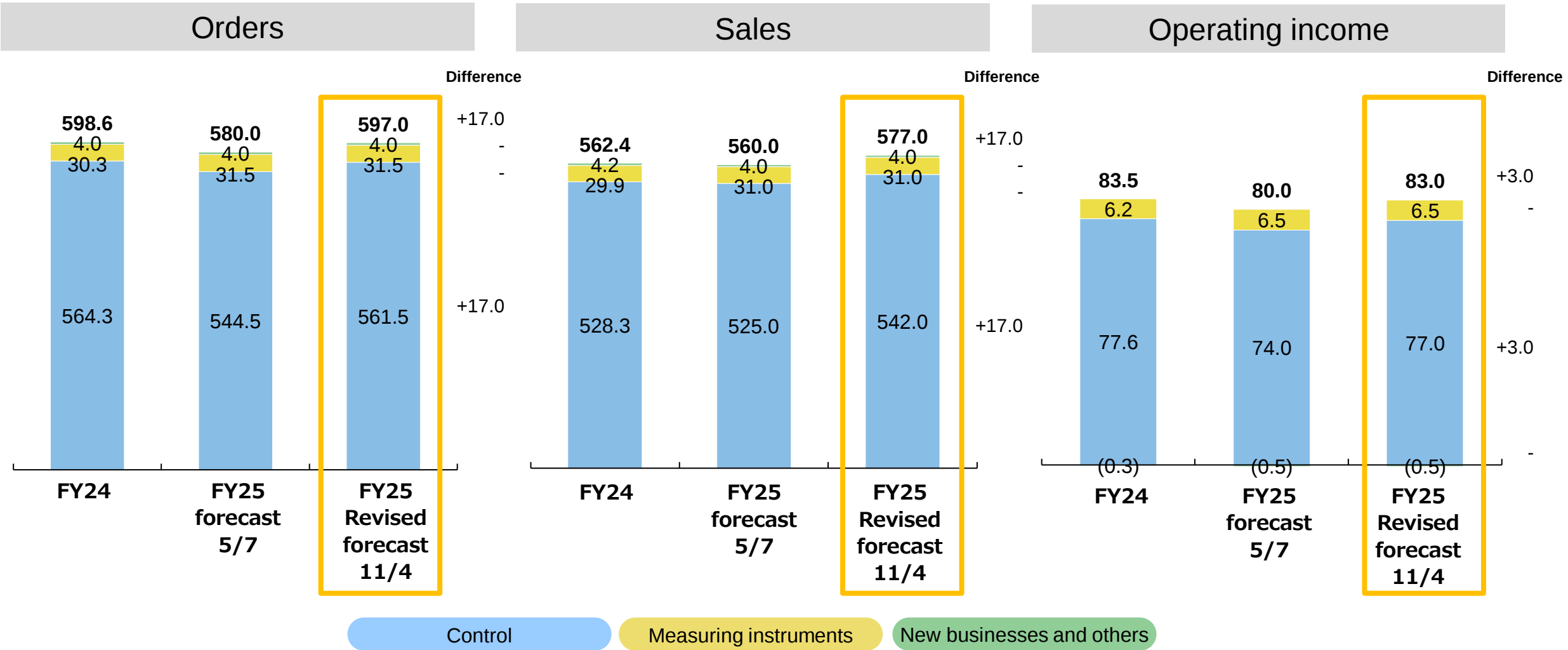
(Billion ¥)		FY24 (A)	FY25 forecast 5/7 (B)	FY25 forecast 11/4 (C)	Forecast difference (C-B)	Difference (C-A)	Growth rate (C/A-1)
Orders		598.6	580.0	597.0	+17.0	(1.6)	(0.3%)
Sales		562.4	560.0	577.0	+17.0	+14.6	+2.6%
Operating income		83.5	80.0	83.0	+3.0	(0.5)	(0.6%)
ROS(%)		14.9	14.3	14.4	+0.1pt	(0.5pt)	—
Ordinary income		85.4	80.0	83.0	+3.0	(2.4)	(2.8%)
Profit before income taxes		78.5	80.0	81.0	+1.0	+2.5	+3.1%
Tax, etc.		26.4	27.5	26.5	(1.0)	+0.1	+0.4%
Profit attributable to owners of parent		52.1	52.5	54.5	+2.0	+2.4	+4.6%
EPS(¥)		200.41	202.81	213.56	+10.75	+13.15	—
Exchange rate	US\$ 1=	¥152.55	¥140.00	¥145.00	+5.00	(7.55)	—

Factors Accounting for Increase/Decrease in FY25 Operating Income (change from May 7, 2025)



FY25 Forecast for Orders, Sales and Operating Income by Segment (change from May 7, 2025)

(Billion ¥)

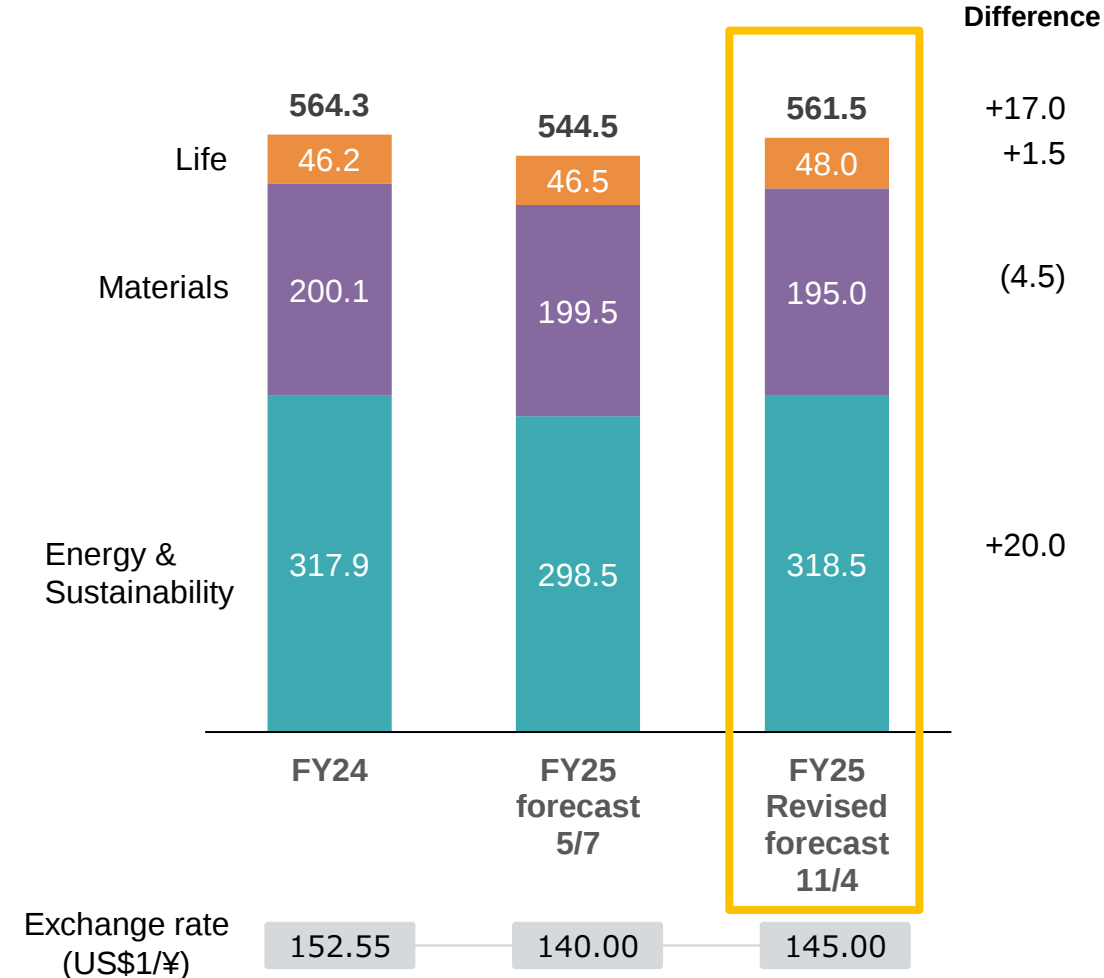


FY25 Forecast for Control Orders and Sales by Region (change from May 7, 2025)

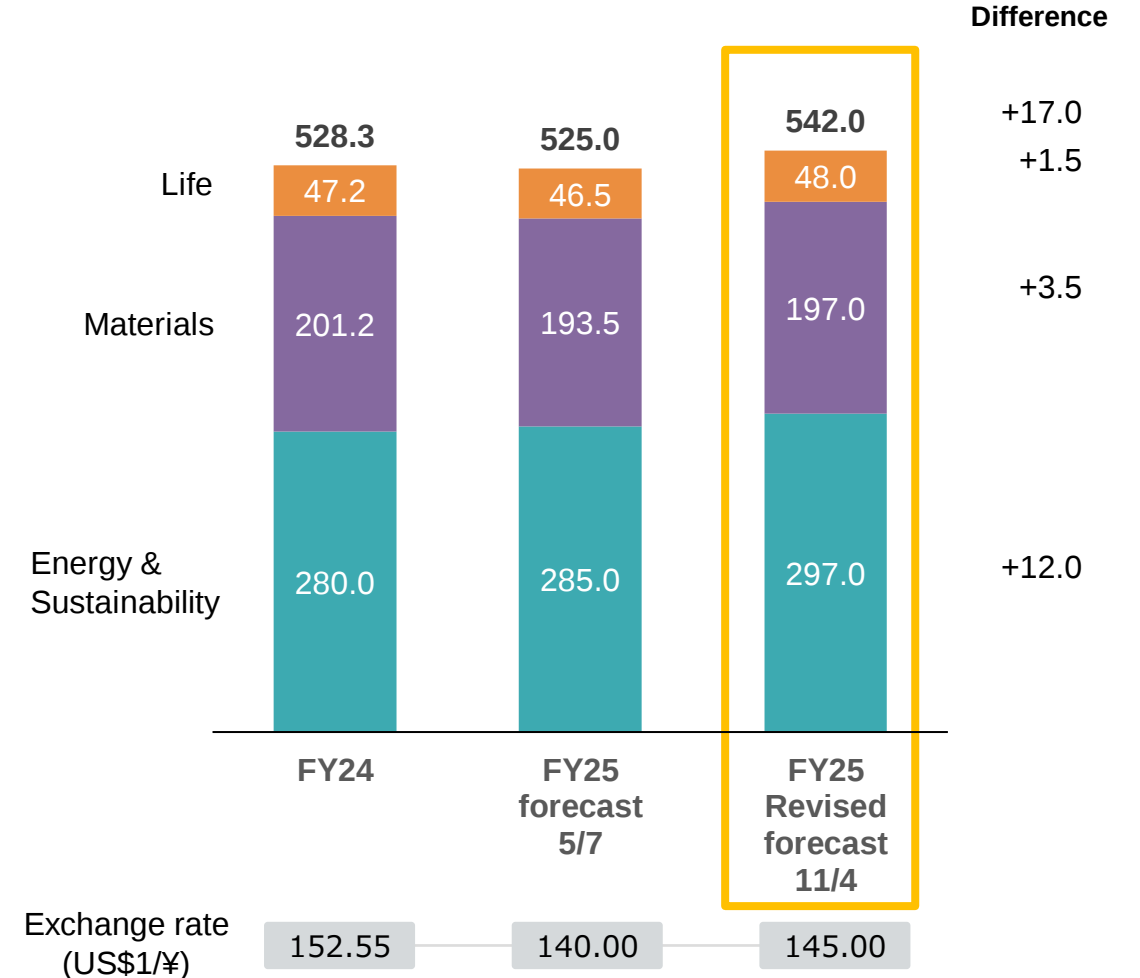
				(Billion ¥)			
Orders	FY24 (A)	FY25 (B)	Difference (B-A)	Sales	FY24 (A)	FY25 (B)	Difference (B-A)
Japan	138.8	147.0	+8.2	Japan	135.5	141.5	+6.0
Asia	165.7	164.0	(1.7)	Asia	173.5	161.5	(12.0)
(Southeast Asia, Far East)	79.2	78.0	(1.2)	(Southeast Asia, Far East)	81.0	79.5	(1.5)
(China)	57.1	56.5	(0.6)	(China)	64.0	55.5	(8.5)
(India)	29.4	29.5	+0.1	(India)	28.4	26.5	(1.9)
Europe and CIS	60.6	61.5	+0.9	Europe and CIS	52.6	55.0	+2.4
Middle East and Africa	131.3	118.5	(12.8)	Middle East and Africa	96.8	117.0	+20.2
North America	49.7	52.0	+2.3	North America	50.4	49.0	(1.4)
Central and South America	18.2	18.5	+0.3	Central and South America	19.4	18.0	(1.4)
Outside Japan	425.5	414.5	(11.0)	Outside Japan	392.8	400.5	+7.7
Consolidated	564.3	561.5	(2.8)	Consolidated	528.3	542.0	+13.7
Exchange rate US\$1 =	¥152.55	¥145.00	(7.55)	Exchange rate US\$1 =	¥152.55	¥145.00	(7.55)

FY25 Forecast for Orders and Sales by Control Subsegment (change from May 7, 2025)

Orders

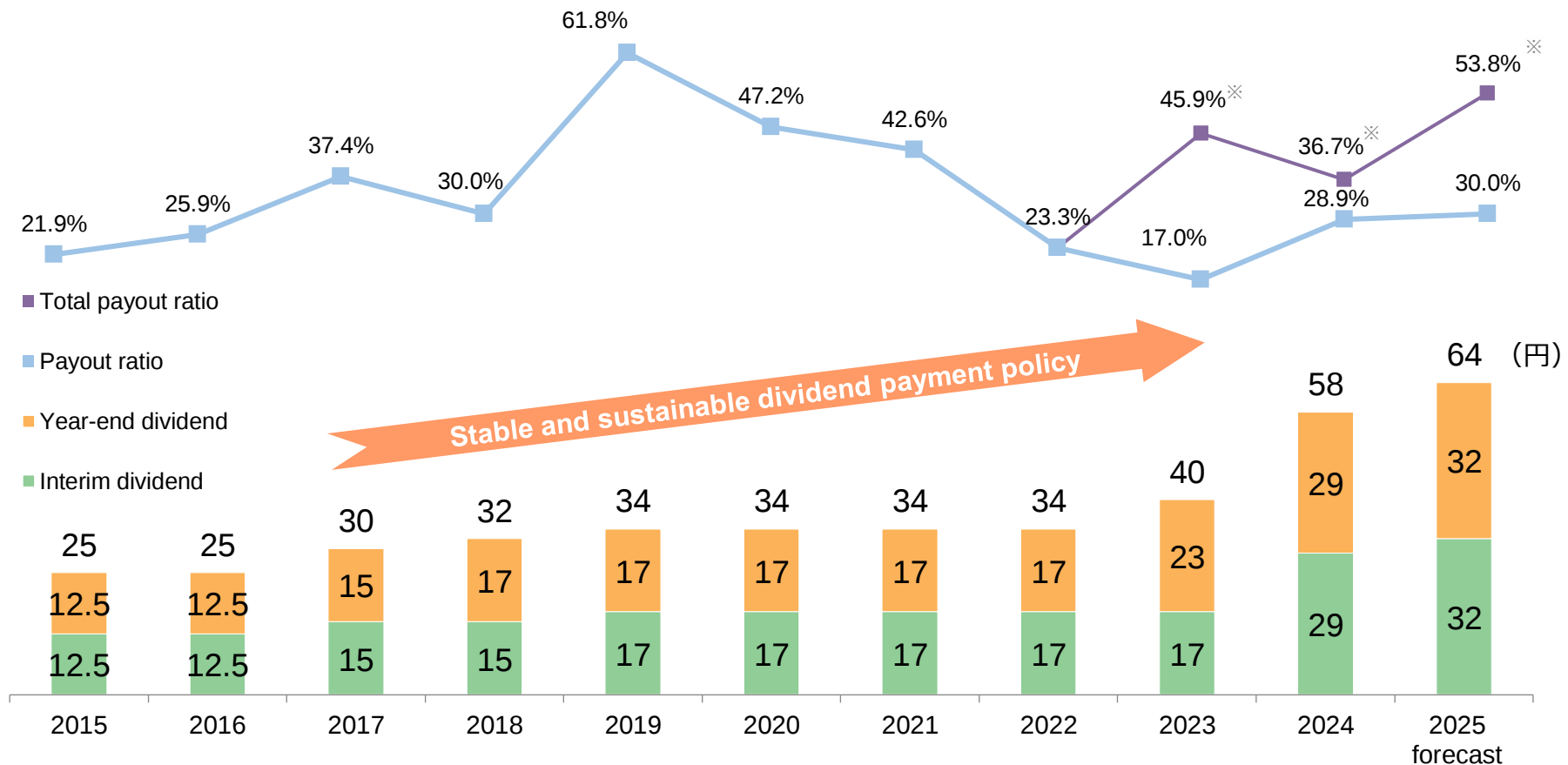


Sales



Dividend

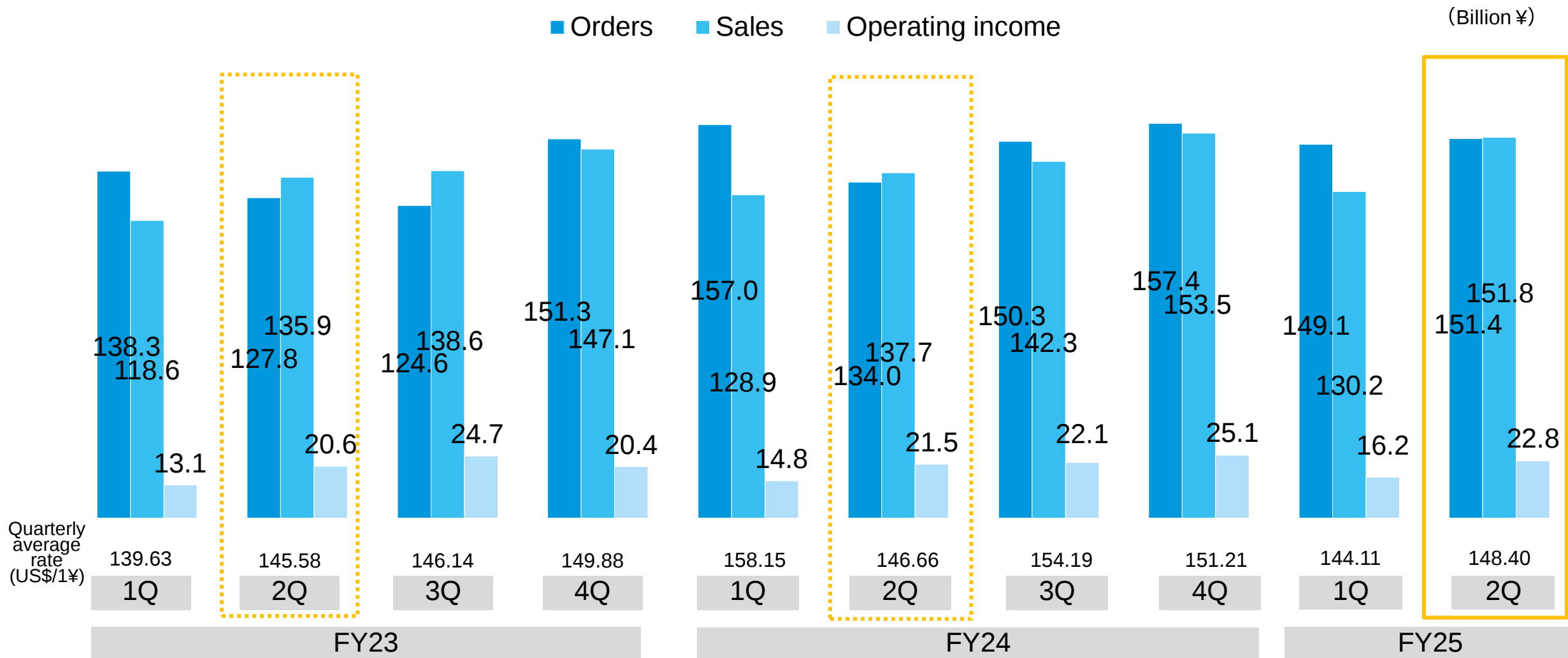
- ◆ The decision has been made to pay a ¥32 interim dividend per share. (FY25 Dividend forecasts: <No change>)
- ◆ We are currently repurchasing our common shares through market purchases, with an upper limit of ¥20 billion. (Acquisition period: March 5, 2025 – End of December 2025)



Financial Appendix:

- Quarterly Financial Results
- Non-operating / Extraordinary Income and Expenses
- Order Backlog Trend by Segment
- Order Backlog Trend by Control Subsegment
- Control Segment Order Trend by Project Size
- Trend of R&D Expenses, Depreciation, and CAPEX
- Trend of Balance Sheet
- Trend of Stock Price

Appendix: Quarterly Financial Results



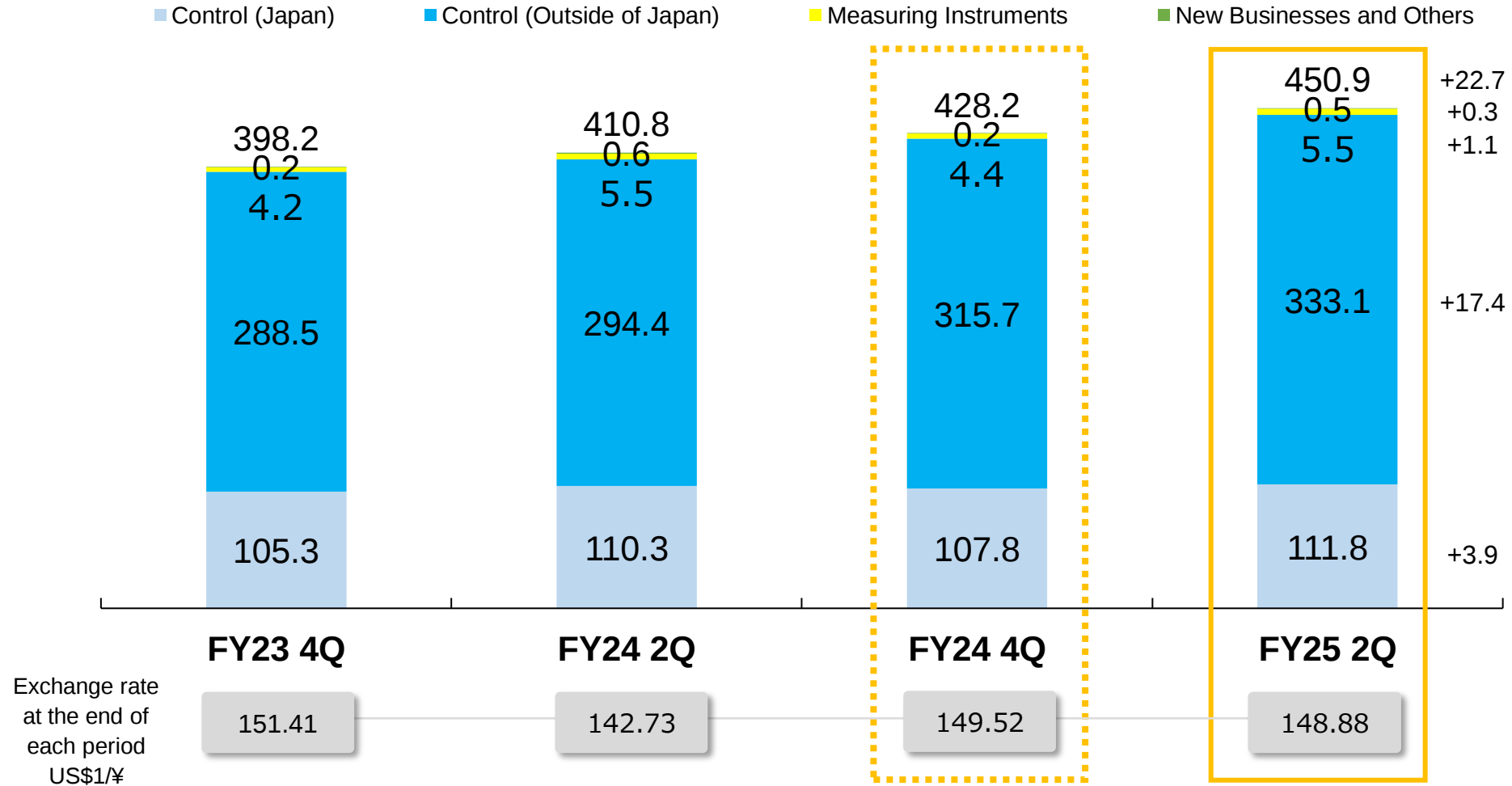
Appendix: Non-operating / Extraordinary Income and Expenses

	FY24 1H	FY25 1H	(Billion ¥)
Operating income	36.3	39.0	
Non-operating income	3.6	3.4	
Non-operating expenses	4.0	2.7	
Ordinary income	35.9	39.7	
Extraordinary income	3.0	0.4	
Extraordinary expenses	2.0	2.2	
Income before tax	37.0	37.9	
Tax, etc.	10.3	6.9	
Profit attributable to non-controlling interests	2.1	1.6	
Profit attributable to owners of parent	24.6	29.4	
(Effective tax rate)	27.8%	18.3%	

【Extraordinary gain】
FY24 1H :
Gain on sale of fixed assets 2.9

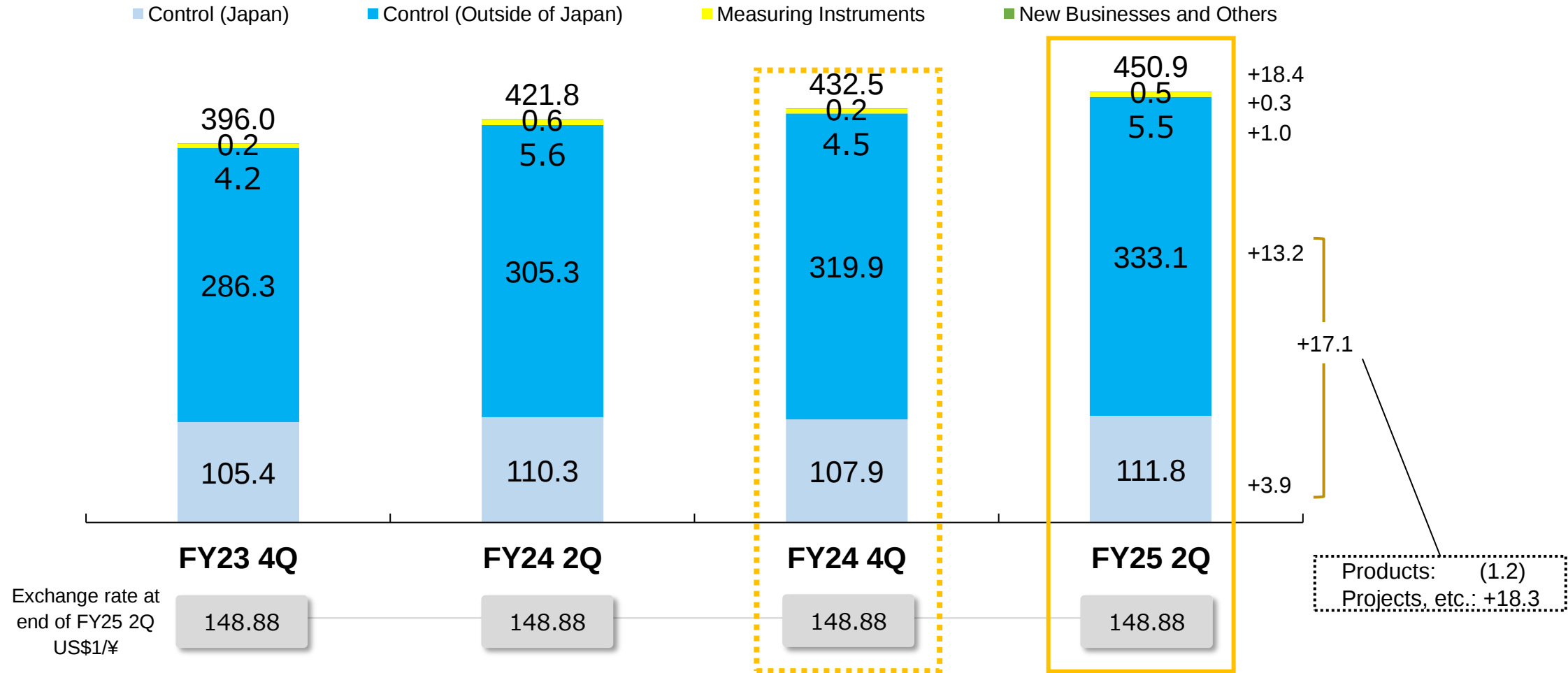
Appendix: Order Backlog Trend by Segment

(Billion ¥)



Appendix: Order Backlog Trend by Segment (using exchange rate at end of FY25 2Q)

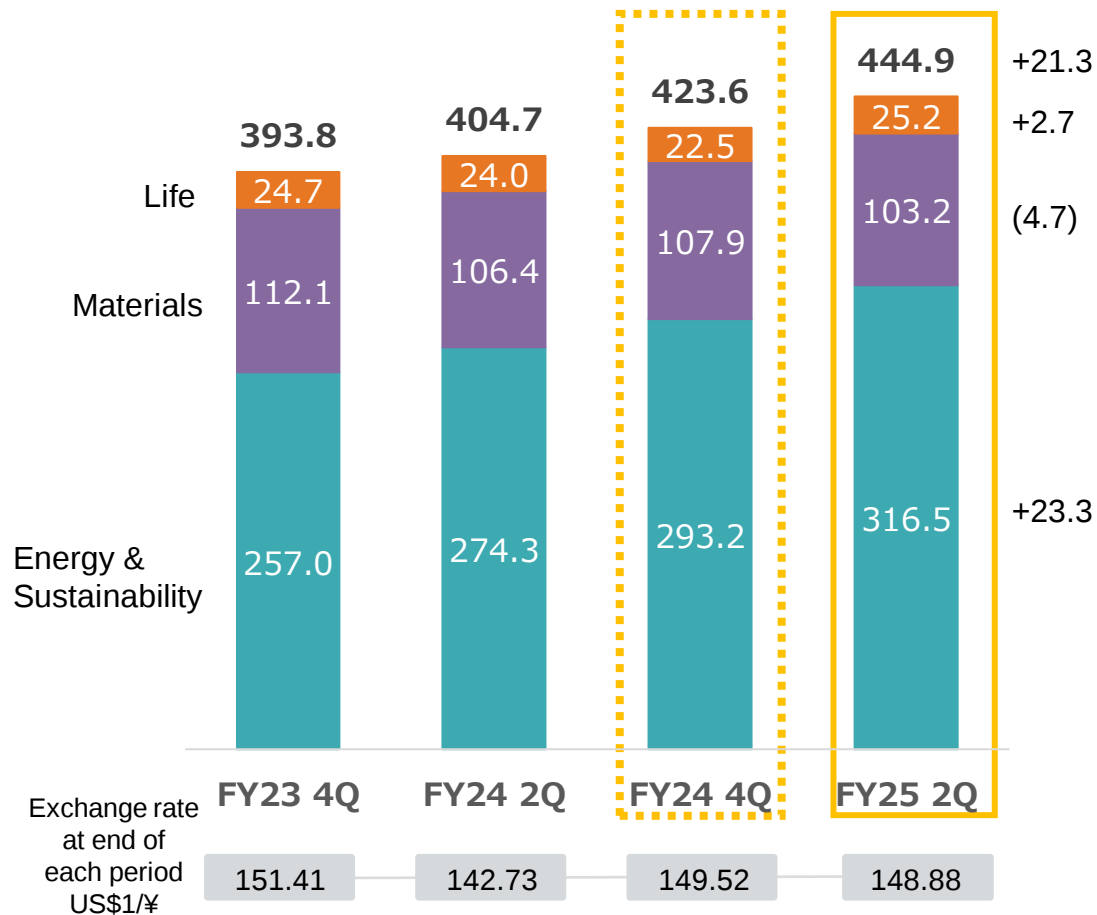
(Billion ¥)



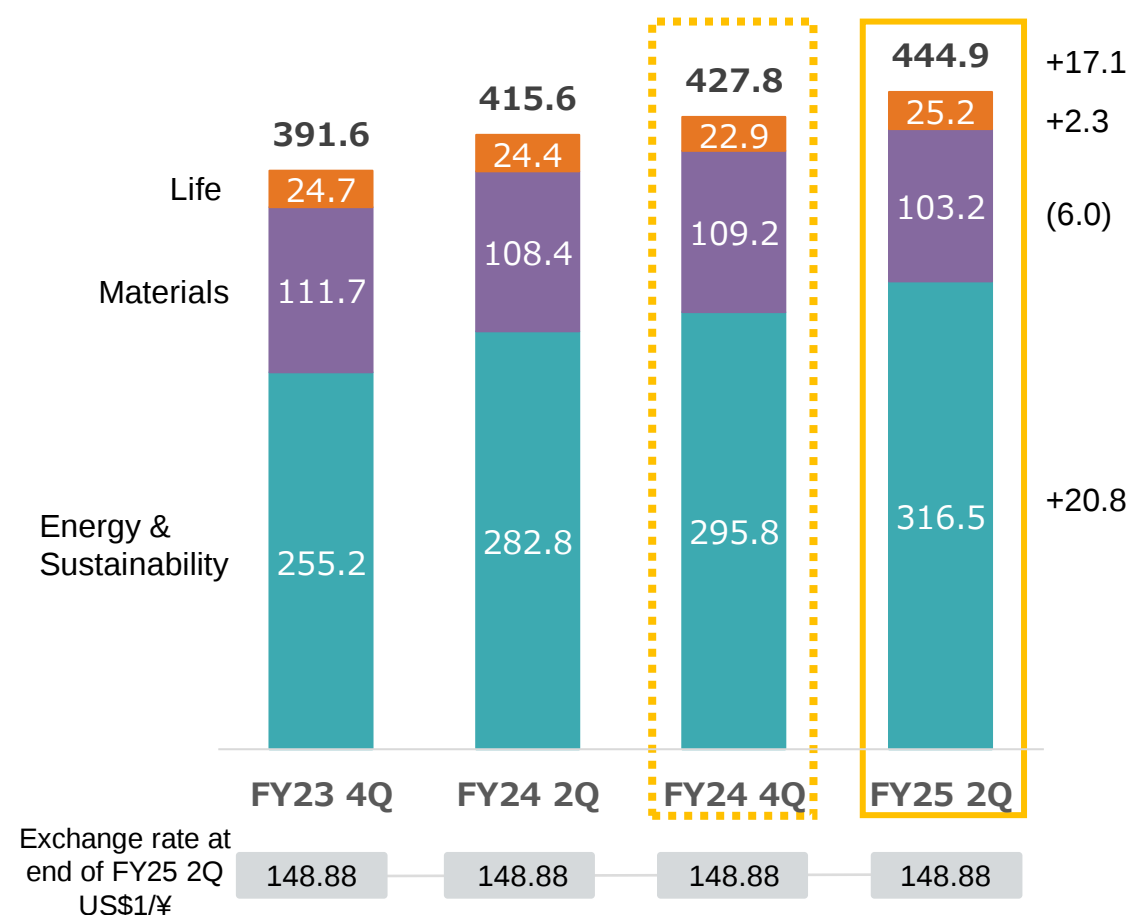
Appendix: Order Backlog Trend by Control Subsegment

(Billion ¥)

@ exchange rate at end of each period



@ exchange rate at end of FY25 2Q



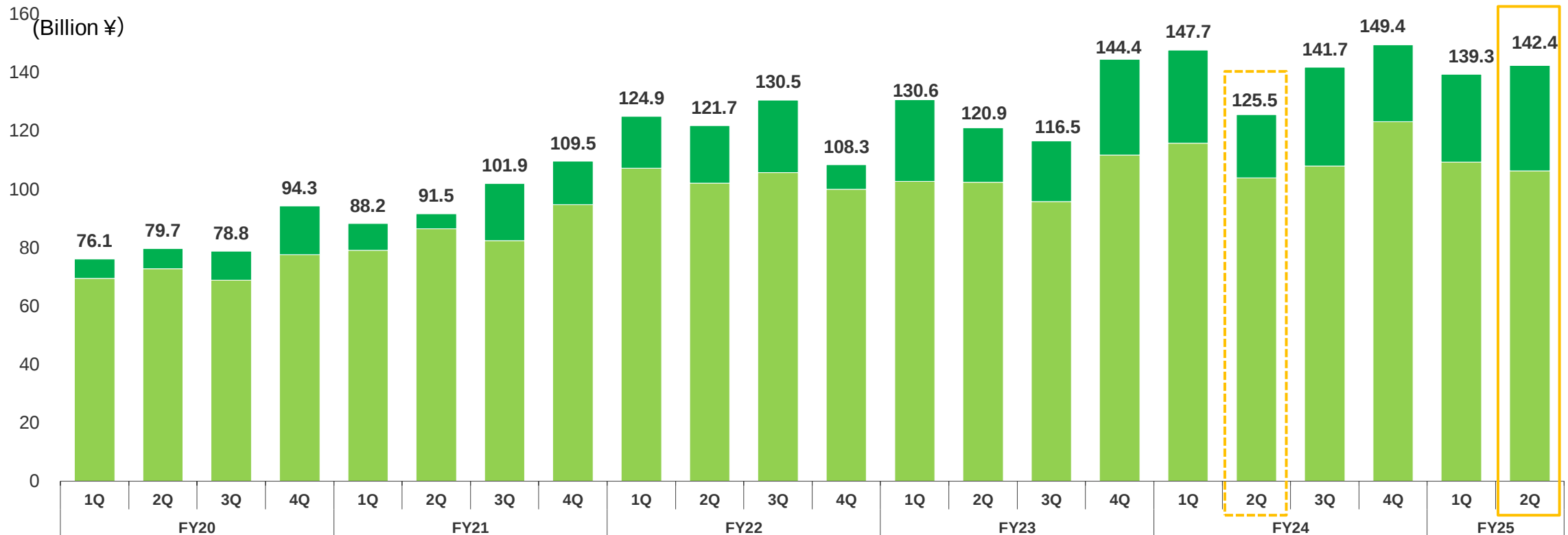
Appendix: Control Segment Order Trend by Project Size

Large orders (¥300 million or larger) make up 15-20% of the control segment's revenue.

* 3MUS\$

Base orders*¹

Large orders*²

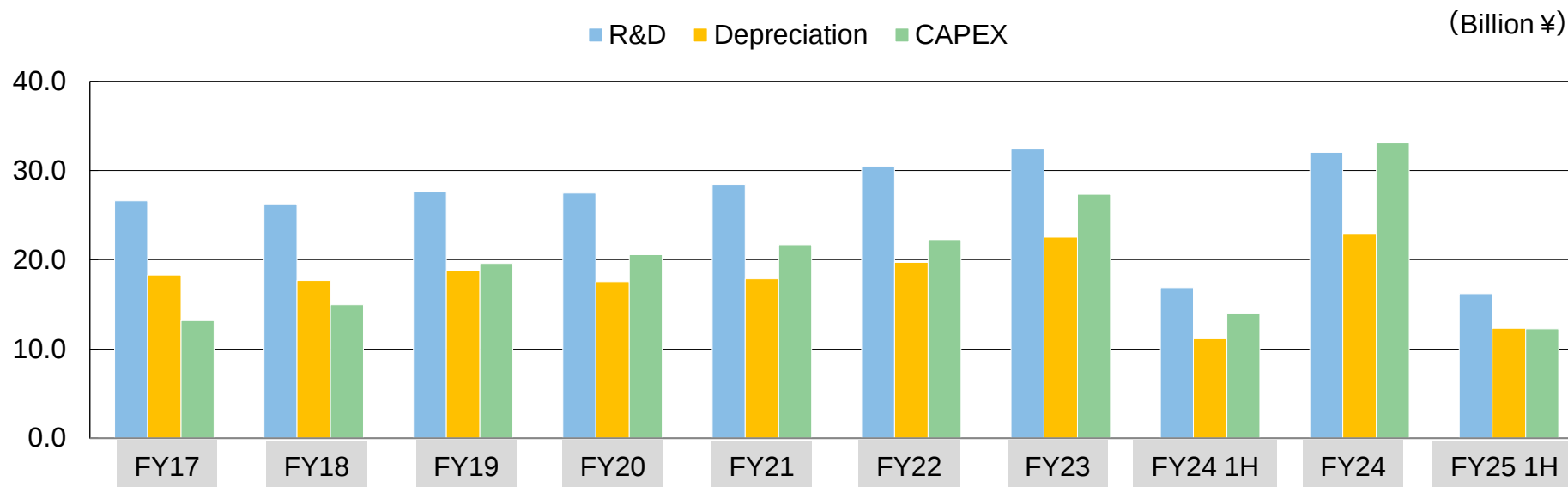


	FY20				FY21				FY22				FY23				FY24				FY25	
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q
US\$	107.52	105.25	104.10	107.15	109.43	110.44	114.11	117.79	131.25	139.35	140.43	133.44	139.63	145.58	146.14	149.88	158.15	146.66	154.19	151.21	144.11	148.40

*1 Base orders : Less than ¥300M/US\$3M. Mainly OPEX business such as MRO and system upgrades

*2 Large orders : More than ¥300M/US\$3M. Mainly CAPEX business such as installation of a system

Appendix: Trend of R&D Expenses, Depreciation, and CAPEX

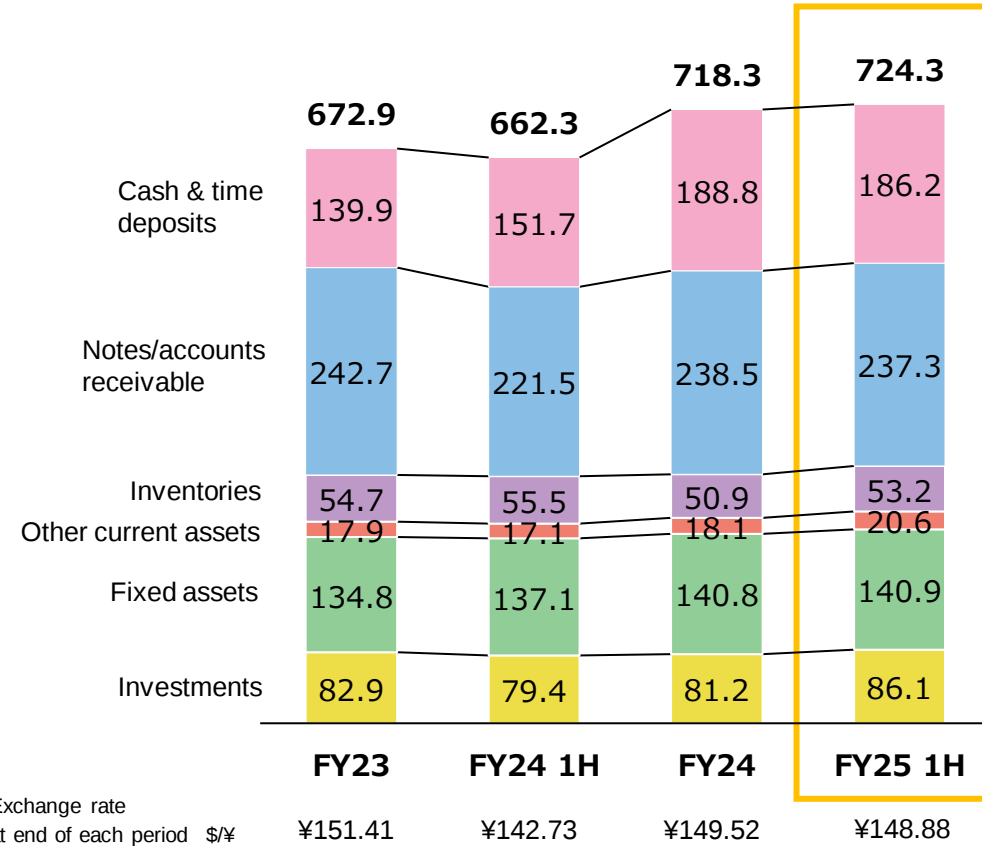


	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY241H	FY24	FY251H
R&D expenses (% of sales)	26.6 6.5%	26.2 6.5%	27.6 6.8%	27.5 7.3%	28.5 7.3%	30.5 6.7%	32.4 6.0%	16.9 6.3%	32.1 5.7%	16.2 5.8%
Depreciation (% of sales)	18.3 4.5%	17.7 4.4%	18.8 4.6%	17.6 4.7%	17.9 4.6%	19.7 4.3%	22.6 4.2%	11.1 4.2%	22.9 4.1%	12.3 4.4%
CAPEX (% of sales)	13.2 3.2%	15.0 3.7%	* 19.6 4.9%	20.6 5.5%	21.7 5.6%	22.2 4.9%	27.4 5.1%	14.0 5.3%	33.1 5.9%	12.2 4.3%

*The Group's consolidated subsidiaries outside Japan have adopted IFRS 16 (Leases) from FY19.

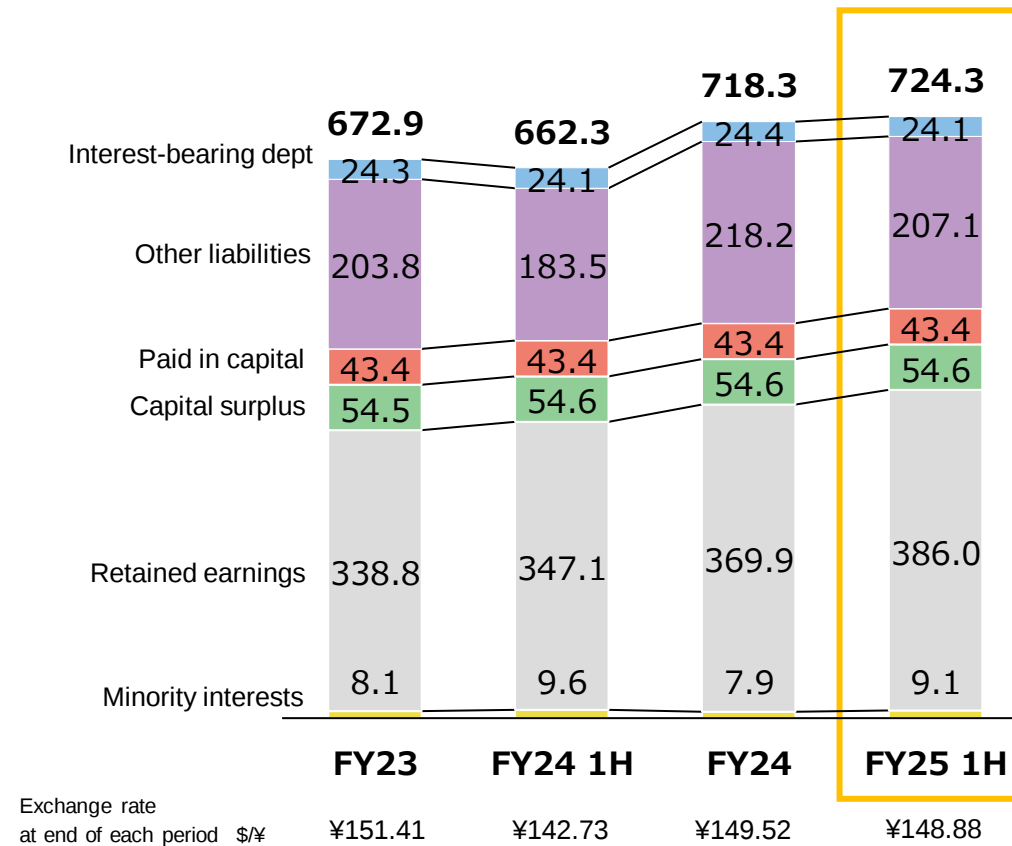
Appendix: Trend of Balance Sheet

Assets

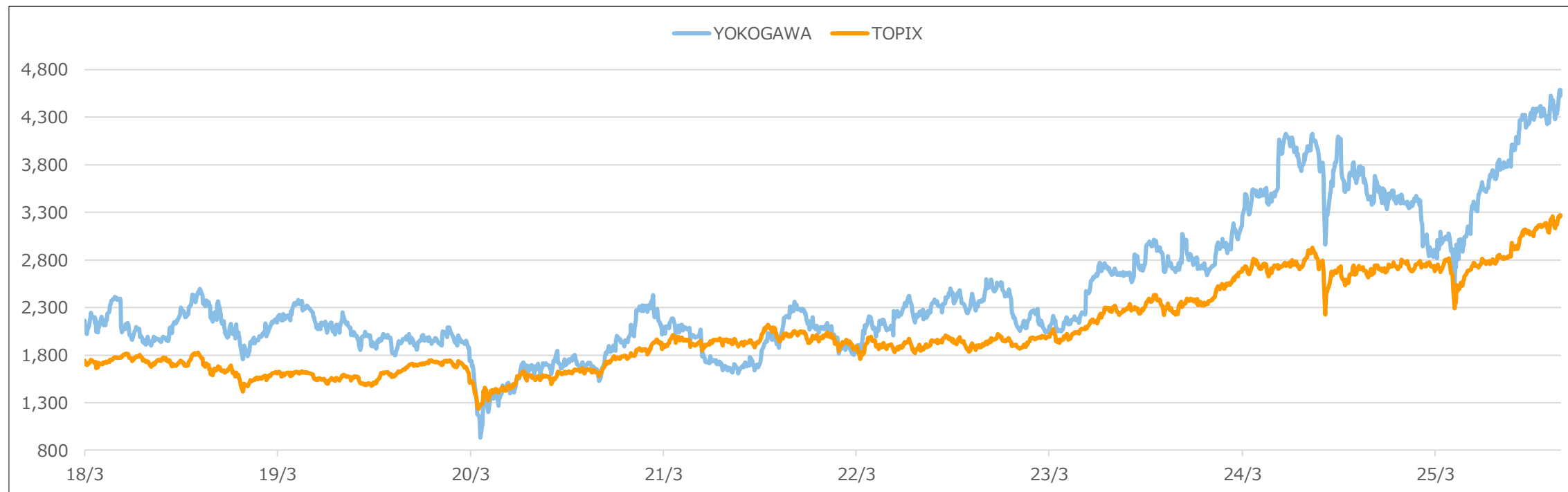


Liabilities and equity

(Billion ¥)



Appendix: Trend of Stock Price



(¥)

	18/3	19/3	20/3	21/3	22/3	23/3	24/3	24/6	24/9	24/12	25/3	25/6	25/9	25/10/24
YOKOGAWA	2,198	2,291	1,303	2,038	2,099	2,150	3,494	3,890	3,655	3,398	2,893	3,855	4,255	4,586
TOPIX	1,716	1,592	1,403	1,954	1,946	2,004	2,769	2,810	2,646	2,785	2,659	2,853	3,138	3,269

Financial Results for 1st Half of Fiscal Year 2025

**Towards the Achievement of
the Growth for Sustainability 2028
Medium-term Business Plan**

Kunimasa Shigeno

Director, President & CEO, Representative Executive Officer

November 4, 2025

Current Situation in Key Markets

Business Environment

Robust energy demand continues to drive strong investment appetite among customers. While uncertainty stemming from U.S. tariff policies has partially eased, multiple risk factors remain.

Region

Middle East: Investment appetite remains strong, with high demand for AI, cybersecurity, and other DX solutions as well as labor-saving technologies.

India: Infrastructure investment is active, but competition remains intense.

North America: Although a recovery is underway, rising material and labor costs are a concern.

China: Economic stagnation persists, with ongoing instability.

Europe & Southeast Asia: Stable performance continues, with growing expectations for investment in CCS/CCUS.

Japan: Safety and security remain key priorities, and investments aimed at improving productivity continue at a steady level.

Industry

Upstream/downstream: Mid- to long-term gas demand is driving investment, with active DX-related spending and increasing inquiries linked to CCS/CCUS.

Renewable: In Europe, initiatives remain active, with nuclear power regaining attention as a base load source, while investments in conventional power generation continue.

Water: Long-term water demand remains strong, with increasing investment in seawater desalination, integrated water management, and water recycling initiatives.

Chemical: As the high-performance chemical market expands, investments in materials for AI data centers, automotive semiconductors, and batteries are steadily increasing.

Mining: Demand for copper and rare metals remains strong. While phosphate demand continues to grow due to food needs, EV-related demand shows signs of stagnation.

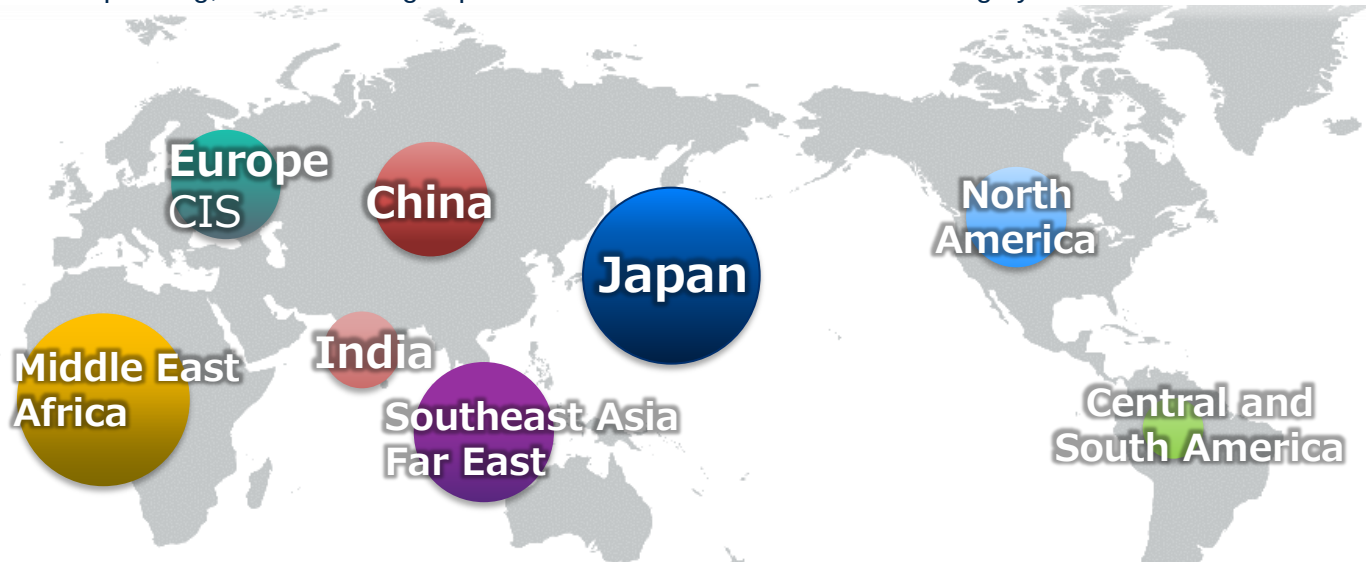
Pharma, food & beverages: The biopharmaceutical market is expanding, with increasing inquiries for solutions that ensure data integrity. Food demand continues to rise.

Risk

- Economic stagnation caused by U.S. tariff policies
- Unstable international situation
- Rapid fluctuations in exchange rates

Overseas sales %

FY24-1H	75.3%
FY25-1H	73.7%



Progress of *Growth for Sustainability 2028*

Yokogawa to deliver integrated control systems for urban infrastructure in Green Riyadh project

- Green Riyadh is a national initiative led by the Government of Saudi Arabia.
- Its objective is to transform Riyadh into one of the world's most livable cities through urban greening.
- The project will plant 7.5 million trees across parks, public facilities, healthcare centers, and roads by 2030. This afforestation will contribute to environmental, economic, and social sustainability by improving air quality, reducing urban temperatures, decreasing power consumption, and promoting healthier and more vibrant lifestyles for residents.
- Yokogawa will support the success of the project by providing integrated monitoring and control systems for the urban infrastructure.



Riyadh, Saudi Arabia

* Saudi Vision 2030 – Green Riyadh project
<https://www.vision2030.gov.sa/en/explore/projects/green-riyadh>

GS2028 Basic strategy: Strengthen industry responsiveness (Renewable Energy)

Acquired Intellisync and WiSNAM to strengthen cybersecurity and grid management solutions



- Yokogawa can offer end-to-end solutions that bridge IT and OT in energy management.
- It also strengthens software - as-a-service (SaaS) and recurring revenue portfolio.

Points That Yokogawa Needs to Strengthen

Point to be strengthened 1



Contributing to our customers' growth and profits, and earning their trust

- Thoroughly strengthening front-line sales functions and increasing the number of proposal-capable personnel
- Getting closer to our customers, viewing the market and business from their perspective, and becoming a trusted partner

Point to be strengthened 2



Clarifying the roles of the head and regional offices, and implementing transnational operations

- Placing CoEs* in the hottest markets to quickly plan and develop solutions
- The head office should handle core product planning and development, and support global solution deployment and governance.

Point to be strengthened 3



Thoroughly strengthening product competitiveness and further enhancing the solutions portfolio

- Thoroughly strengthening competitiveness by accelerating investment in existing product lines
- Through the CoE system, thoroughly strengthening the solution portfolio from the customers' perspective

Point to be strengthened 4



Fostering a corporate culture that encourages people to take on challenges

- Supporting and recognizing individuals and organizations that, rather than setting easily achievable goals, pursue high goals that truly add value for customers and stakeholders

*Center of Excellence (CoE): An organization that consolidates people and expertise to drive projects forward

Execution First.

Yokogawa and Sinopec Engineering Group sign Memorandum of Cooperation on global EPC projects

- SEG and Yokogawa China have already worked together on numerous refining and ethylene projects within China.
- The MoC provides a framework for both companies to focus on in-depth collaboration in contracting EPC projects internationally.
- Expected that both companies will greatly benefit from the enhanced cooperation under the MoC, particularly in terms of industrial automation advancements and geographical coverage.
- SEG is an engineering company of the Sinopec Group and designs and builds oil refineries and petrochemical plants both inside and outside the People's Republic of China.
- Yokogawa will provide its control and safety systems, as well as related services for projects in China and abroad.



Aramco and Yokogawa achieve a major milestone with commissioning of multiple autonomous control AI agents at major gas facility

- Utilizes Yokogawa's reinforcement learning-based AI algorithm FKDPP*
- Groundbreaking deployment of multiple, coordinated FKDPP AI agents to successfully optimize a gas treatment unit at the Fadhili Gas Plant, reducing energy and chemical use
- Initial results demonstrate a 10% to 15% reduction in amine and steam usage, around 5% reduction in power usage, improved process stability, and a significant decrease in operator manual intervention. (Implementation is currently undergoing a detailed evaluation)



Fadhili Gas Plant (Courtesy of Aramco)

*FKDPP: Factorial Kernel Dynamic Policy Programming, an algorithm jointly developed by Yokogawa Electric Corporation and the Nara Institute of Science and Technology

Unchanging value and innovation

Unchanging value

- ◆ Reliability, stability, continuity
- ◆ Robust security
- ◆ Comprehensive engineering & service network

Innovation

- ◆ Expanded scope of control and monitoring
- ◆ Predictive detection through process condition monitoring
- ◆ AI-driven plant operations that leverage domain knowledge

Yokogawa Test & Measurement's Top Two Products Thrive Amid AI Data Center Boom

Our high-precision instruments are widely used in developing, testing, and producing optical and power devices, demand for which is being driven by soaring AI data center demand.

■ CENTUM 50th Anniversary

■ Launch of CENTUM VP R7

Evolving CENTUM into a next-generation AI-era platform that can learn and adapt to changes and sustain optimal, safe, and secure plant operations without human intervention



Optical spectrum analyzer



Power analyzer

**Utilizing our ability to measure and connect,
we fulfill our responsibilities for the future of
our planet.**

Measuring represents Yokogawa's origin as a company. We measure things, grasp and analyze their state, and add value through the information that is derived. *Connecting* refers to how Yokogawa not only combines valuable information, but also builds trusted relationships with customers in various industries and brings together businesses and industries, giving resonance to the value that we create.

Our ability to measure and connect is a core competence that Yokogawa must never lose. We wish to use this strength to find solutions to various social issues and create a future where humanity and planet Earth can co-exist in symbiotic harmony. This aspiration is expressed in our commitment to *fulfill our responsibilities for the future of our planet*.

Reference:

- FY25 1H News
- Yokogawa's Main ESG Indexes etc.

Reference: FY25 Topics (Alliances•Acquisitions / Projects / R&D)

Based on press release date
For more information, see <https://www.yokogawa.com/news/>

Alliances•Acquisitions

- Apr. Yokogawa to Acquire Web Synergies, a Provider of IT and Integrated IT/OT Solutions
- Jun. Jinggong Group and Yokogawa Sign Multi-Faceted Strategic Partnership on Mutual Business Development
- Oct. Yokogawa and Sinopec Engineering Group Sign Memorandum of Cooperation on Global EPC Projects
Yokogawa Acquires Intellisync and WiSNAM, Strengthening Cybersecurity and Grid Management Solutions
- Creating a digital hub for renewable energy and decarbonization-

Projects

- Sep. Yokogawa Signs Agreements with Toyota for the R&D of the Control Platform for a Manned Pressurized Rover
- Addressing the challenges of continuous lunar exploration -
- Oct. Yokogawa to Deliver Integrated Control Systems for Urban Infrastructure in Green Riyadh Project
- Contributing to a national urban afforestation initiative that aims to transform the Saudi capital into one of the world's most livable cities -

R&D

- Sep. Yokogawa and Kyoto Brewer Craft Bank Successfully Test Optimization of Fermentation Process with AI-Guided Temperature Setting Schedule

Reference: FY25 Topics (Products•Solutions / Others)

Based on press release date

For more information, see <https://www.yokogawa.com/news/>

Products•Solutions

- May** Yokogawa Test & Measurement Releases SL2000 High-Speed Data Acquisition Unit
- Jun.** Yokogawa Announces Release of Next-Generation of the CENTUM VP Integrated Production Control System
- Celebrating the 50th Anniversary of the announcement of the world's first distributed control system, CENTUM continues to shine in the areas of safety, security, and sustainable autonomous operations -
- Yokogawa Collaborates with Shell on Robotics and AI Technology for Plant Maintenance
- Streamlining operations and reducing risk in asset integrity management -
- Aug.** Yokogawa AI-powered Solution Drastically Cuts Planning Time for Loading Operations
- Expert-level decision making considers constraints on loading operations and the burden on delivery personnel -
- Oct.** Aramco and Yokogawa Achieve a Major Milestone with Commissioning of Multiple Autonomous Control AI Agents at Major Gas Facility
- Groundbreaking deployment successfully optimizes gas treatment unit, reducing energy and chemical use -

Others

- Apr.** Yokogawa Formulates AI Policy and Group AI Governance Code
- Jun.** Yokogawa Celebrates the 50th Anniversary of the CENTUM Distributed Control Systems: A Pioneering Achievement
- Sep.** Yokogawa Establishes Trusted Green Sustainability Guiding Principles Covering the Product Lifecycle
- Oct.** Published 2025 Yokogawa Report and 2025 Yokogawa Sustainability Report

Reference: Yokogawa's Main ESG Indexes, etc.

As of October 2025

Dow Jones Best-in-Class Asia Pacific Index
FTSE4Good Index Series
FTSE Blossom Japan Index
FTSE Blossom Japan Sector Relative Index
MSCI ESG Ratings AAA
MSCI Selection Indexes
MSCI Japan ESG Select Leaders Index
MSCI Japan Empowering Women Index
ISS ESG - ESG Corporate Rating Prime status
Sustainalytics Top-Rated ESG Regional Performer
CDP Climate Change/Water Security A List
CDP Supplier Engagement Leader
SNAM Sustainability Index
S&P/JPX Carbon Efficient Index
EcoVadis Gold Rating for Sustainability
Morningstar Japan ex-REIT Gender Diversity Tilt Index



2025 CONSTITUENT MSCI JAPAN
ESG SELECT LEADERS INDEX

2025 CONSTITUENT MSCI JAPAN
EMPOWERING WOMEN INDEX (WIN)



FTSE4Good



**FTSE Blossom
Japan Index**



**FTSE Blossom
Japan Sector
Relative Index**



Please visit our website for more details about ESG indexes and evaluations from outside the company.
<https://www.yokogawa.com/about/ir/>

The information pertaining to our business plans and forecasts that has been provided in this presentation and at analyst meetings contains forward-looking statements that are based on our management's current knowledge and require the making of assumptions about future events.

As such, it cannot be guaranteed that these statements will not differ materially from actual results.

Yokogawa undertakes no obligation to publicly update or revise any forward-looking statements after the issue of this document except as provided for in laws and ordinances.

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The information has not been restated to reflect the revision of the initially allocated acquired costs that was decided upon finalization of the tentative accounting treatment.

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