

The following information was originally prepared and published by DeNA Co., Ltd. in Japanese as it contains timely disclosure materials to be submitted to the Tokyo Stock Exchange. This English translation is for your convenience only. To the extent there is any discrepancy between this English translation and the original Japanese version, please refer to the Japanese version.



November 10, 2025

Company name: DeNA Co., Ltd.
(TSE Prime Stock Code: 2432)
Name of representative: Shingo Okamura, President & CEO
Contact person: Keigo Watanabe, Director, Executive Officer, Head of the Corporate Unit
Tel.: 03-6758-7200

Notice Regarding Establishment and Investment in Investment Limited Partnership

DeNA Co., Ltd. would like to announce that at the Board of Directors meeting today, we approved the establishment and investment in the Delight Ventures Builder III Investment Limited Partnership (ILP) as outlined as following.

1. Objective

DeNA Group is currently strengthening initiatives related to AI under the policy of AI-ALL-IN, aiming for medium to long term growth centered on AI. In line with this, DeNA has resolved to make an investment in Delight Venture Builder III ILP, a fund specializing in investments in AI domain.

To date, through investments in the Group's funds, Delight Ventures I ILP and Delight Ventures Builder II ILP, DeNA has promoted the venture builder business, contributing to the creation of new businesses, the development of a robust talent foundation, the revitalization of the startup and innovation ecosystem, and the cultivation of an entrepreneurial culture.

Moving forward, we will maximize the capabilities of startups and entrepreneurs to foster innovation and drive growth.

2. Delight Ventures Builder III ILP (Subsidiary)

(1) Summary

(1) Company name	Delight Ventures Builder III Investment Limited Partnership
(2) Address	1-30-15 Yoyogi, Shibuya-ku, Tokyo
(3) Basis for establishment, etc.	Limited Partnership Act for Investment
(4) Formation objective	Support for independent entrepreneurial activities both inside and outside of DeNA, and venture investment focused on startups
(5) Formation date	November 10, 2025 (Scheduled)
(6) Total investment amount	5.051 billion yen
(7) Investor, investment percentage, and summary of investor	DeNA Co., Ltd. 98.99% (Scheduled)

(8) General Partner	Name	Delight Builder Co., Ltd.
	Address	1-30-15 Yoyogi, Shibuya-ku, Tokyo
	Name and title of representative	Tomoko Namba, Representative Director Shuhei Kawasaki, Ryu Bando
	Description of business	Management operations, investment target development, and guidance to investment targets from investment limited partnership
	Stated capital	2,505 thousand yen
(9) Relationship between listed company and this fund	Relationship between listed company and this fund	Capital relationship: DeNA plans to invest in this fund. Personnel relationship: DeNA plans to become a limited partner for this fund. Transactional relationship: No applicable items.
	Relationship between listed company and General Partner	A subsidiary of DeNA

(2) Schedule

Date of Board of Directors resolution: November 10, 2025	November 10, 2025
Investment limited partnership agreement conclusion date	November 10, 2025 (Scheduled)

3. Future outlook

The impact of this business on the operating results for the fiscal year ending March 31, 2026 is expected to be minimal. Going forward if there are any matters to be disclosed then DeNA will disclose them in a timely manner.

For inquiries please contact:
 IR Department (ir@dena.com)
 DeNA Co., Ltd. (<https://dena.com>)