Second Quarter of Fiscal Year 2026
Summary Result Presentation

November 10, 2025

Komori Corporation

KOMORI

◆ Consolidated operating results

(100 million ¥)

	Order Intake	Net Sales	Operating Profit	Ordinary Profit	Profit Attributable to Owners of Parent
FY2025 Q2 (Six months ended September 30, 2024)	734	501	13	14	10
FY2026 Q2 (Six months ended September 30, 2025)	500	522	32	36	24

The bidding for the security printing business was postponed (as explained in Q1)

◆ Order Intake by Region

Q1 -65%,Q2 +25%

(100 million ¥)

	Japan	North-America	Europe	Greater China	Other Regions
FY2025 Q2 (Six months ended September 30, 2024)	201	63	129	113	229
FY2026 Q2 (Six months ended September 30, 2025)	196	37	111	61	95

Overview of First Half Results and Full Year Forecasts

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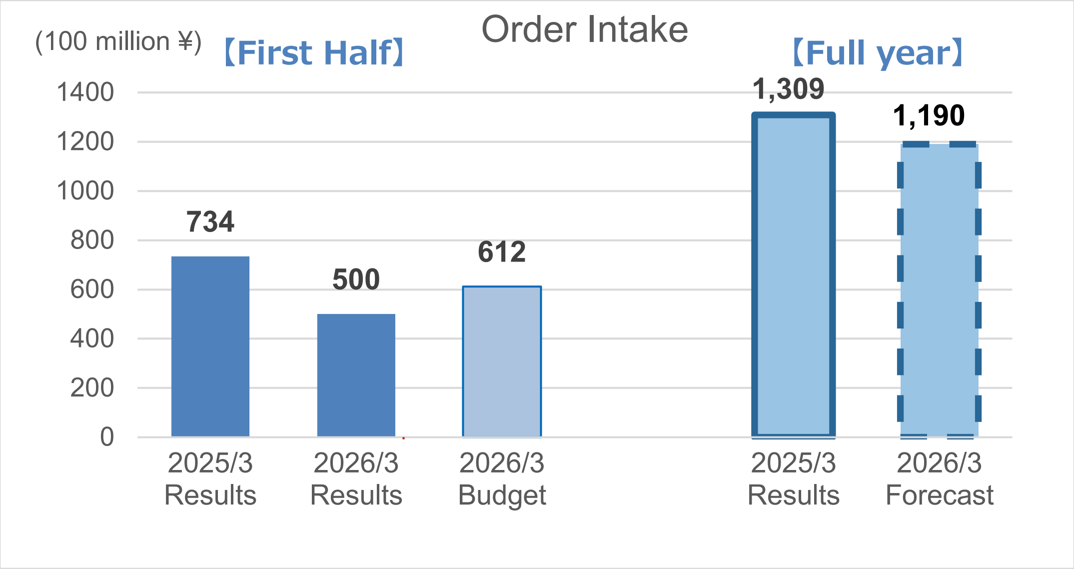

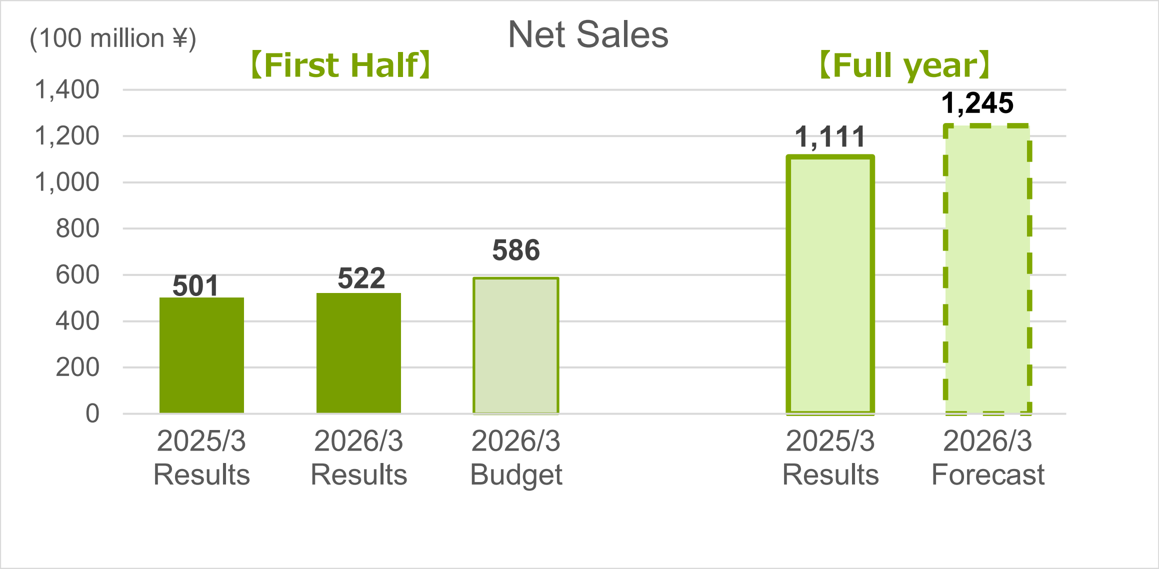

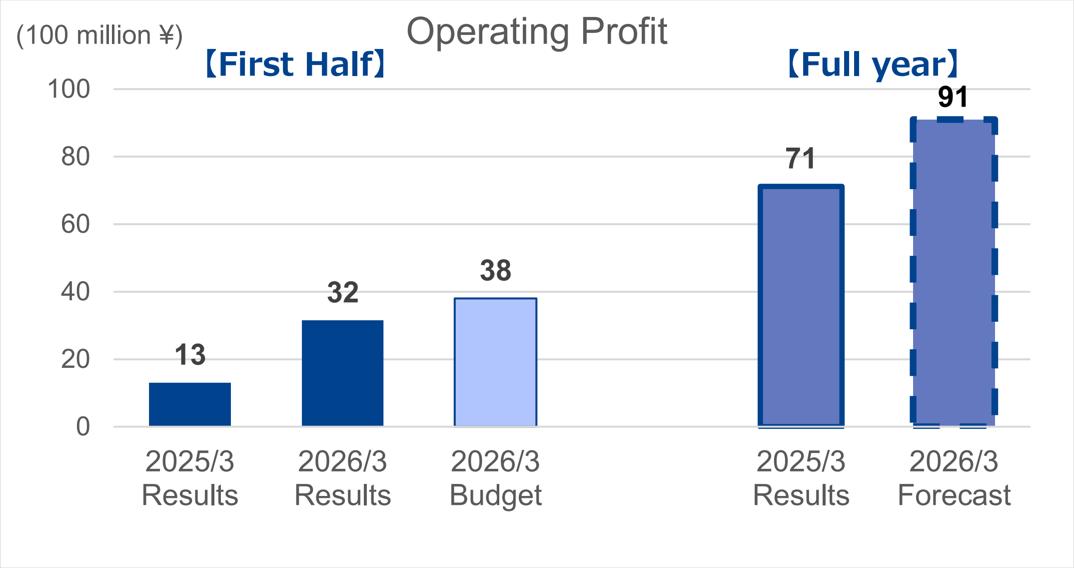

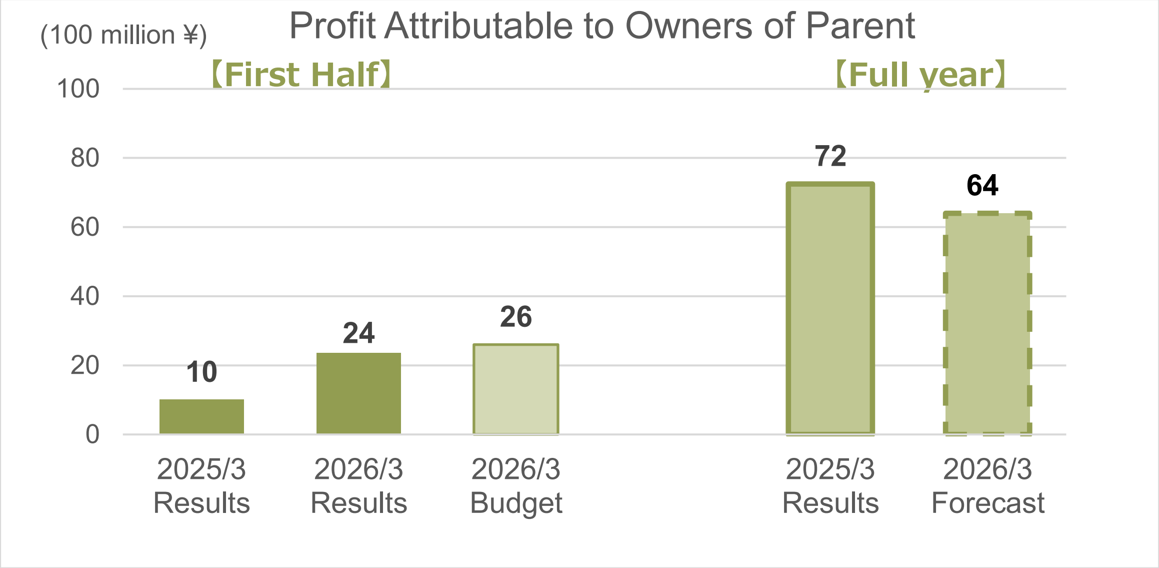

Operating Profit Bridge: FY2025 1st Half vs FY2026 1st Half

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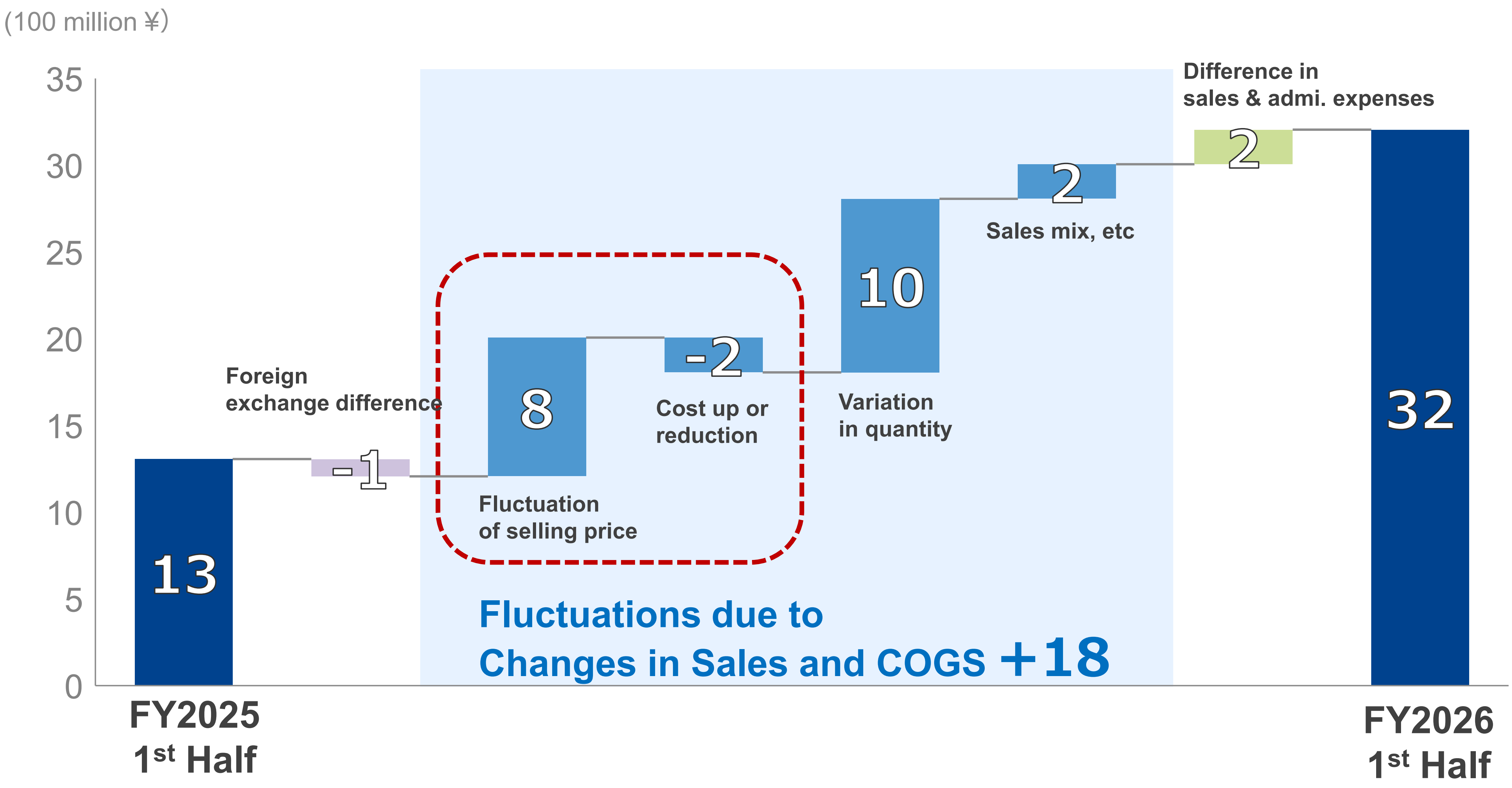

Operating Profit Bridge: FY2025 Results vs FY2026 Forecast

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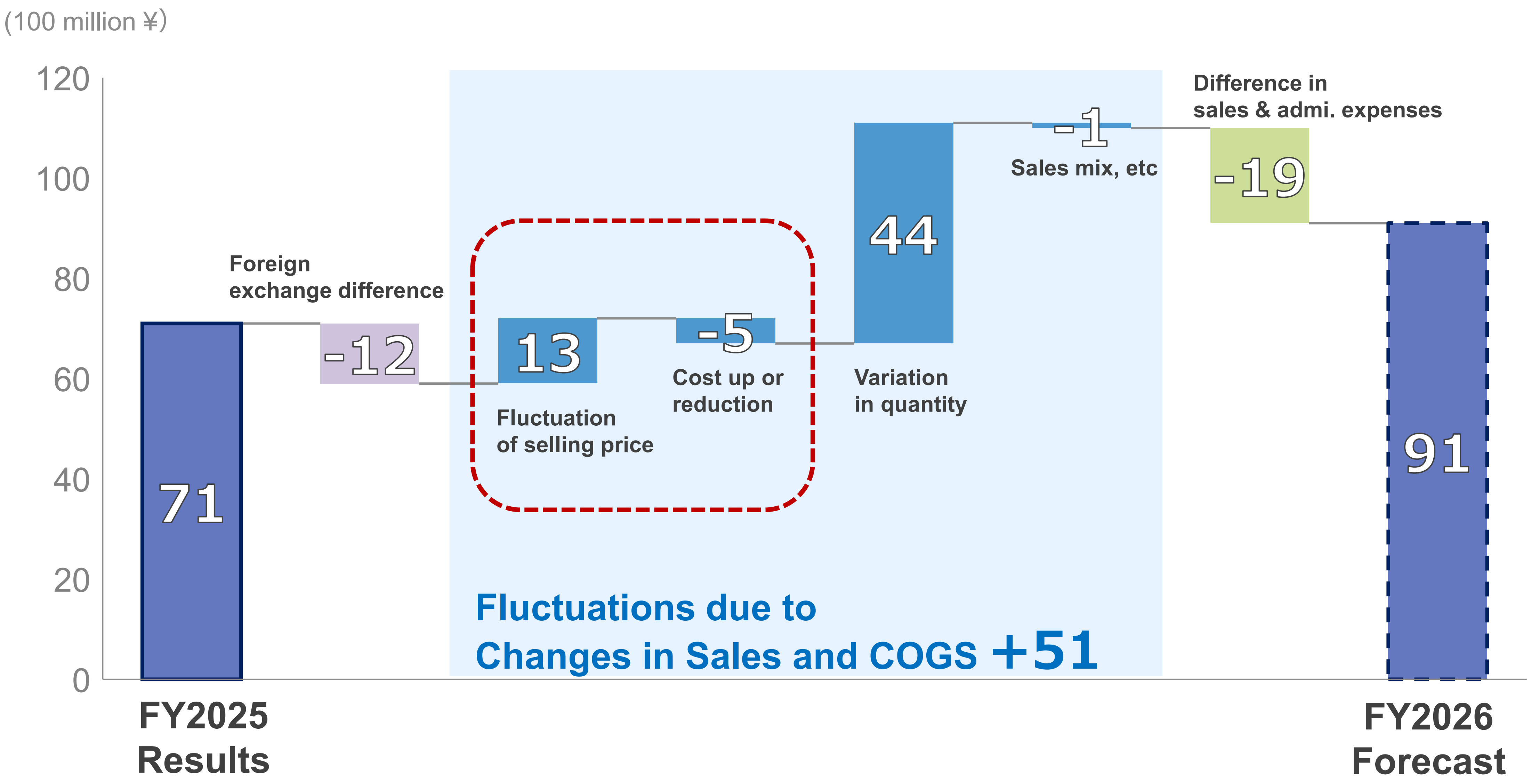


Balance Sheet Summary

（100 million ¥）

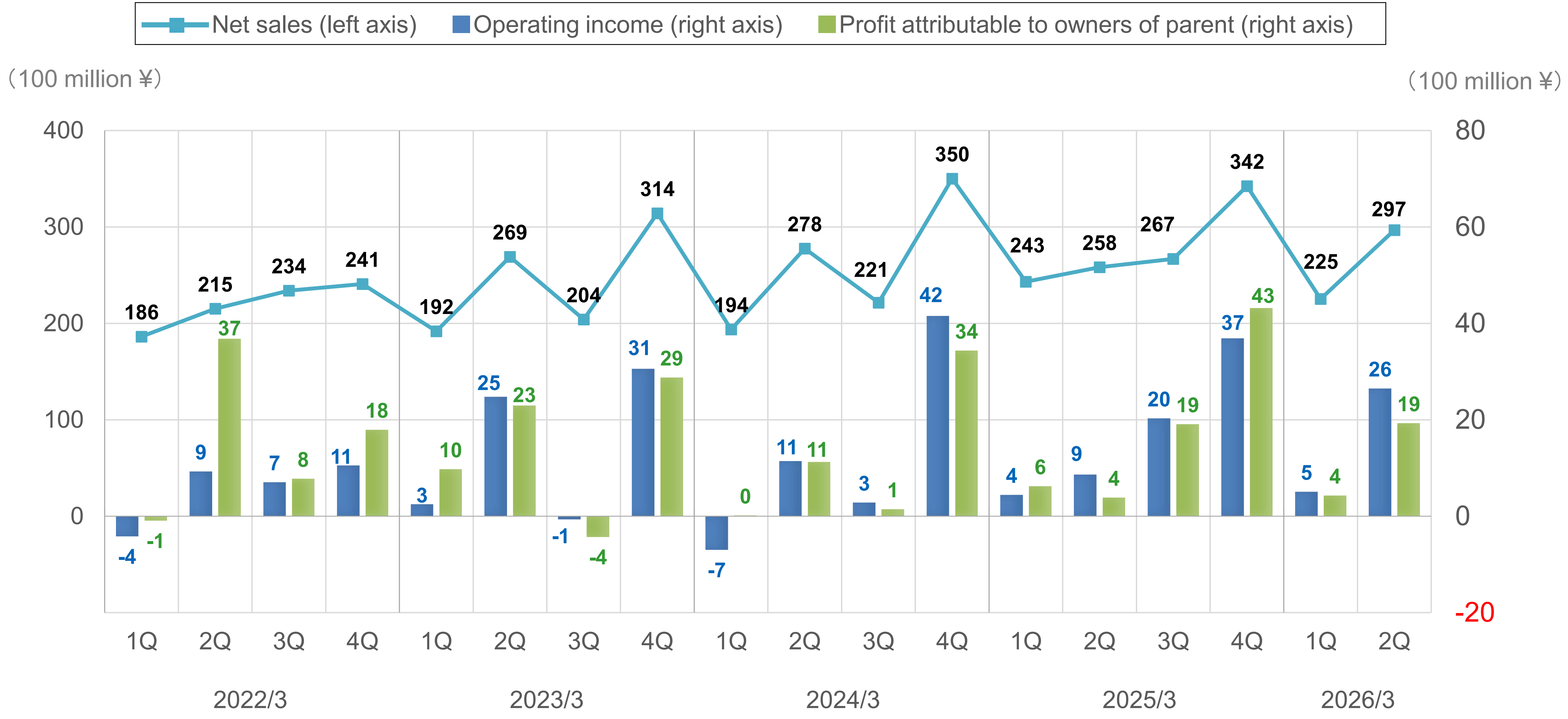
(ASSETS)				(LIABILITIES)			
	Mar. 31,2025	Sep. 30,2025	Change		Mar. 31,2025	Sep. 30,2025	Change
Cash, deposits and securities	595	638	43	Notes and account payable－trade	148	125	-23
Notes and account receivable－trade	184	181	-3	Short-term loans payable	2	11	9
Inventories	425	475	50	Bonds payable	100	190	90
Breakdown: Merchandise and finished goods	212	233	21	Long-term loans payable	1	1	-0
Property, plant and equipment	208	223	16	Other liabilities	323	364	41
Intangible assets	25	23	-2	Total liabilities	574	691	117
Other assets	293	317	24	(NET ASSETS)			
				Net assets	1,155	1,166	11
Total assets	1,729	1,857	128	Total liabilities and net assets	1,729	1,857	128

P / L

（100 million ¥）

		FY2026 1st Half	FY2025 1st Half	Change	vs. FY2025 1st Half	Budget FY2026 1st Half	Change	vs. Budget
Order intake		500	734	-234	68%	612	-112	82%
Net sales		522	501	21	104%	586	-64	89%
Operating profit		32	13	19	242%	38	-6	83%
Ordinary profit		36	14	22	259%	37	-1	98%
Profit attributable to owners of parent		24	10	14	235%	26	-2	91%
FOREX : Average (Yen)	USD	146.57	152.30			140.00		
	EUR	167.74	165.46			150.00		
FOREX : End of term (Yen)	USD	148.88	142.73			140.00		
	EUR	174.47	159.43			150.00		

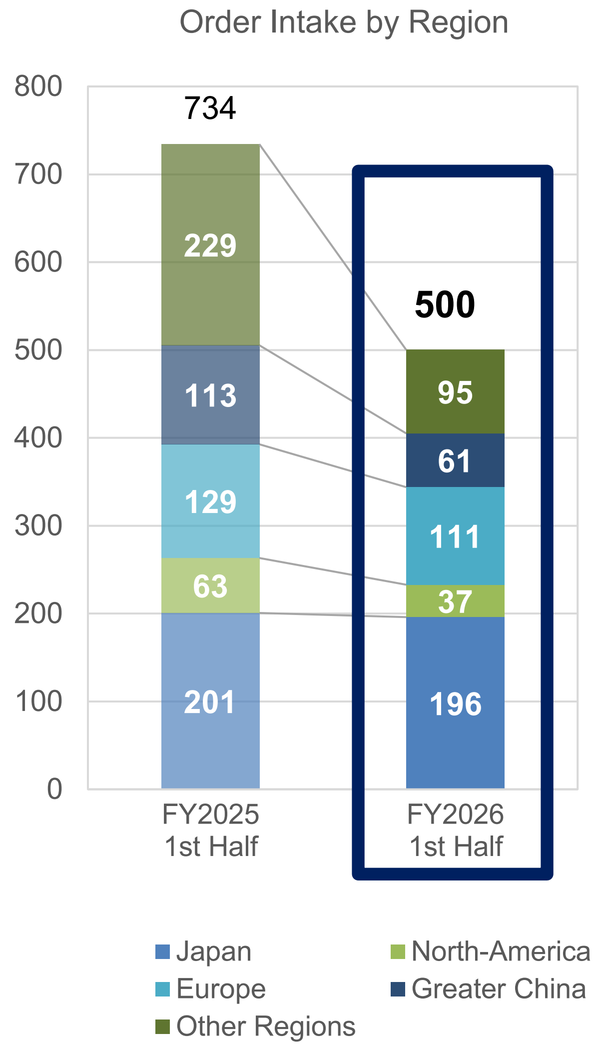
Net Sales, Operating Income and Profit attributable to owners of parent



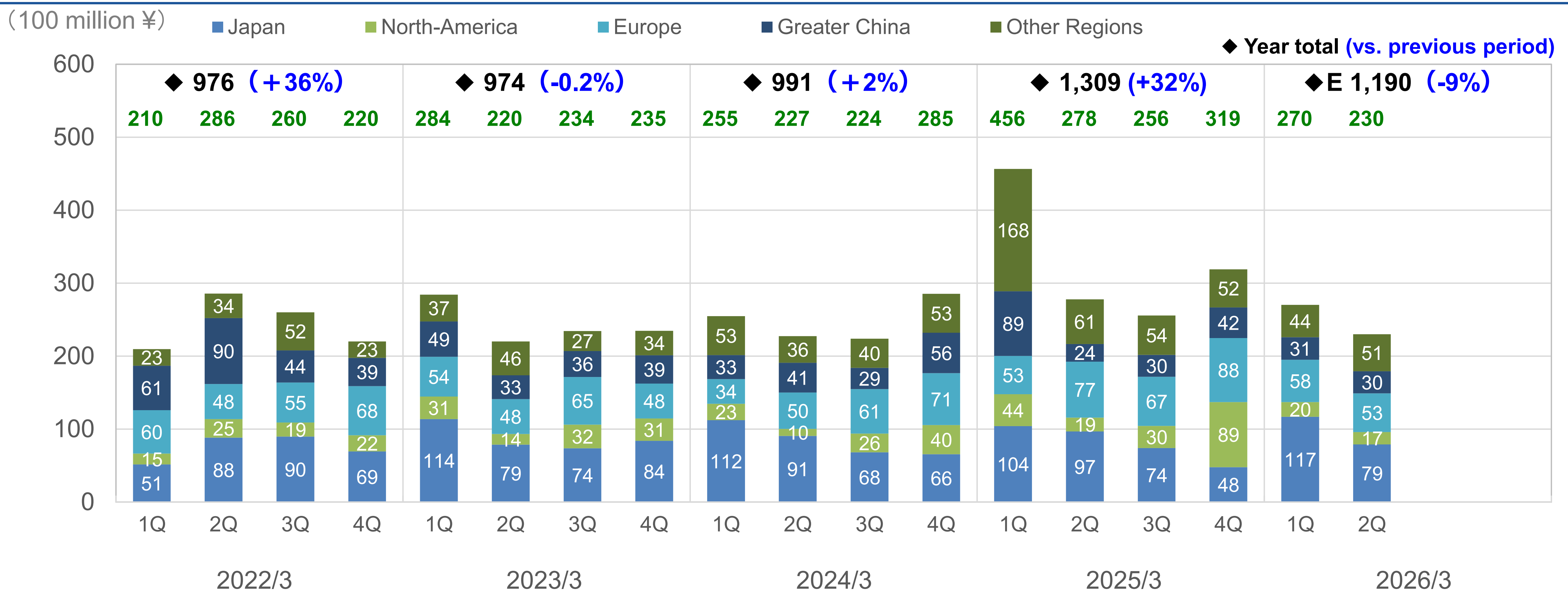
Order Intake by Region

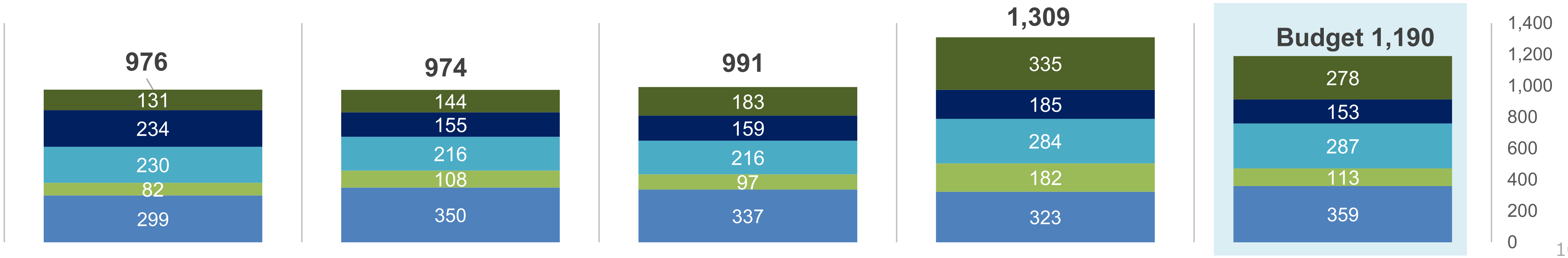
(100 million ¥)

	FY2026 1st Half	FY2025 1st Half	vs. FY2025 1st Half
Japan	196	201	98%
North-America	37	63	59%
(million USD)	(25)	(41)	(61%)
Europe	111	129	86%
(million EUR)	(66)	(78)	(85%)
Greater China	61	113	54%
Other Regions	95	229	42%
Total	500	734	68%



Order Intake by Region





Order Intake by Model

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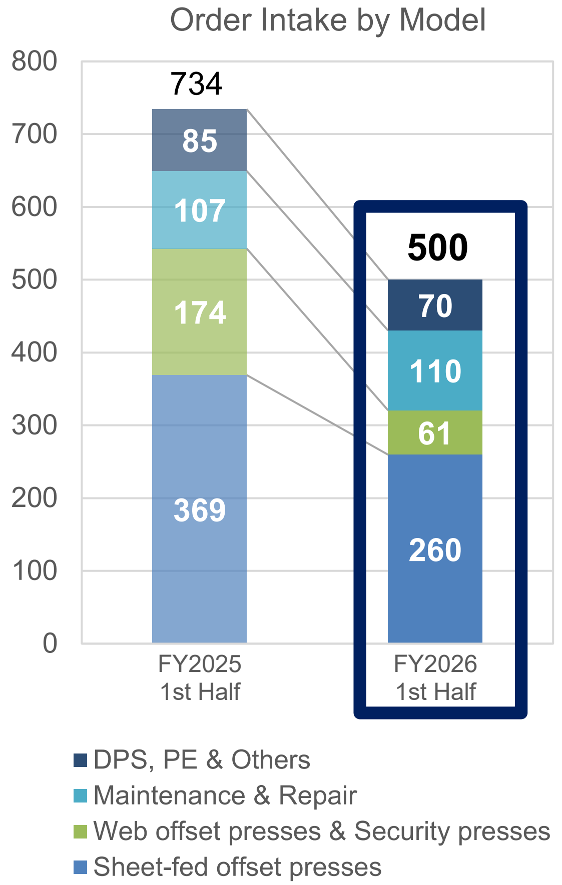
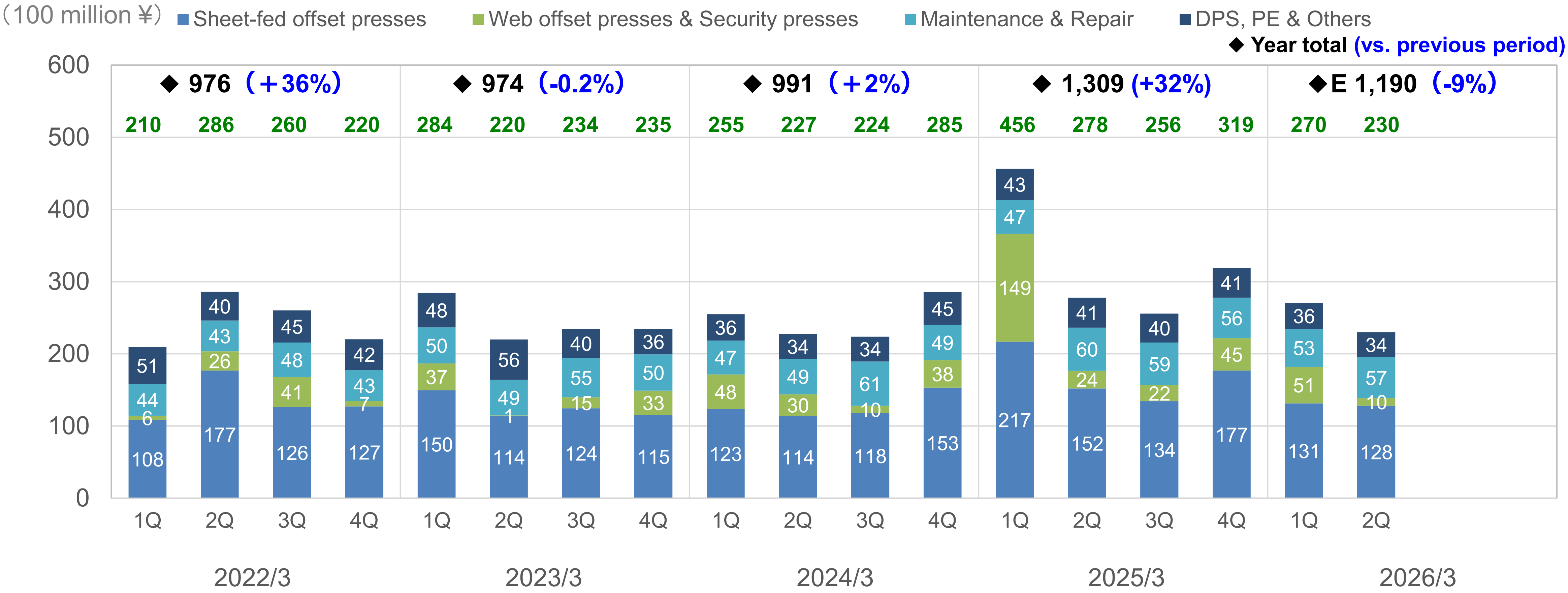
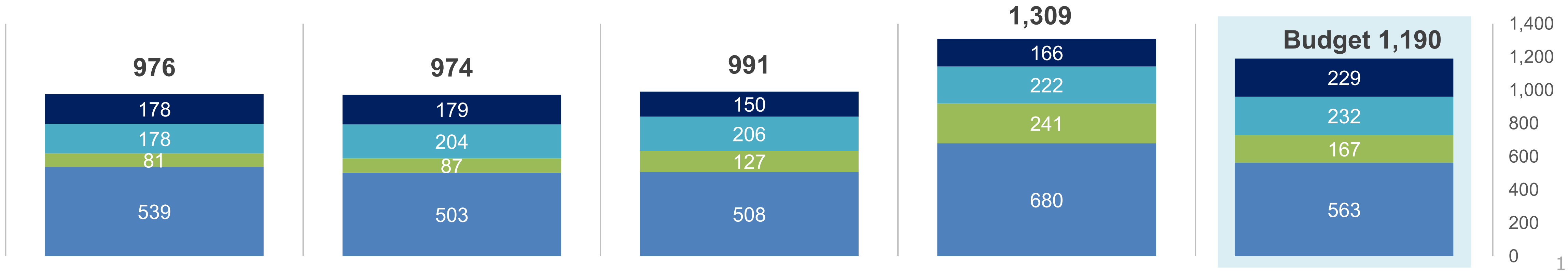
(100 million ¥)

	FY2026 1st Half	FY2025 1st Half	vs. FY2025 1st Half
Sheet-fed offset presses	260	369	70%
Web offset presses & Security presses	61	174	35%
Maintenance & Repair	110	107	103%
DPS, PE & Others	70	85	82%
Total	500	734	68%



Order Intake by Model

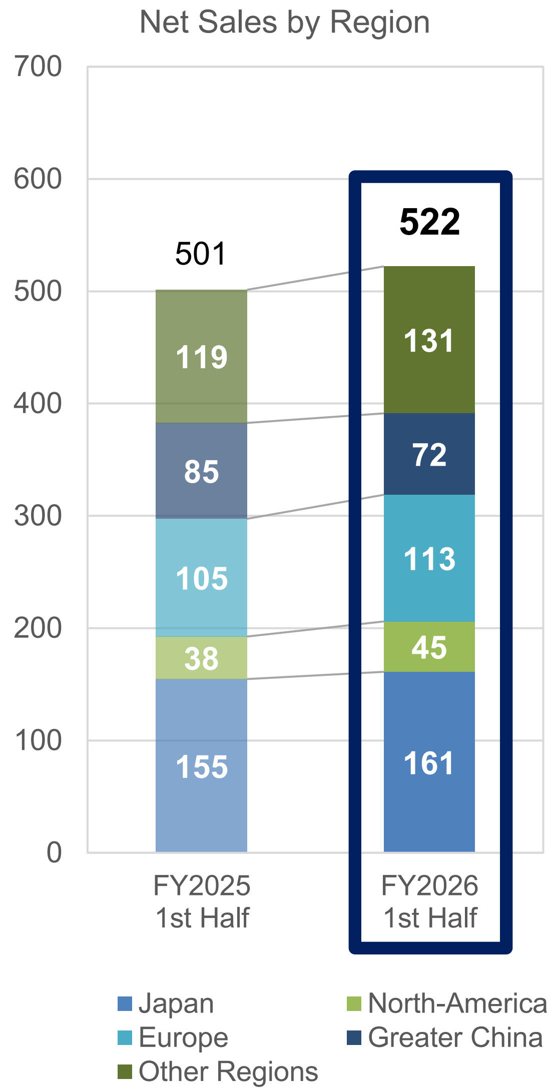




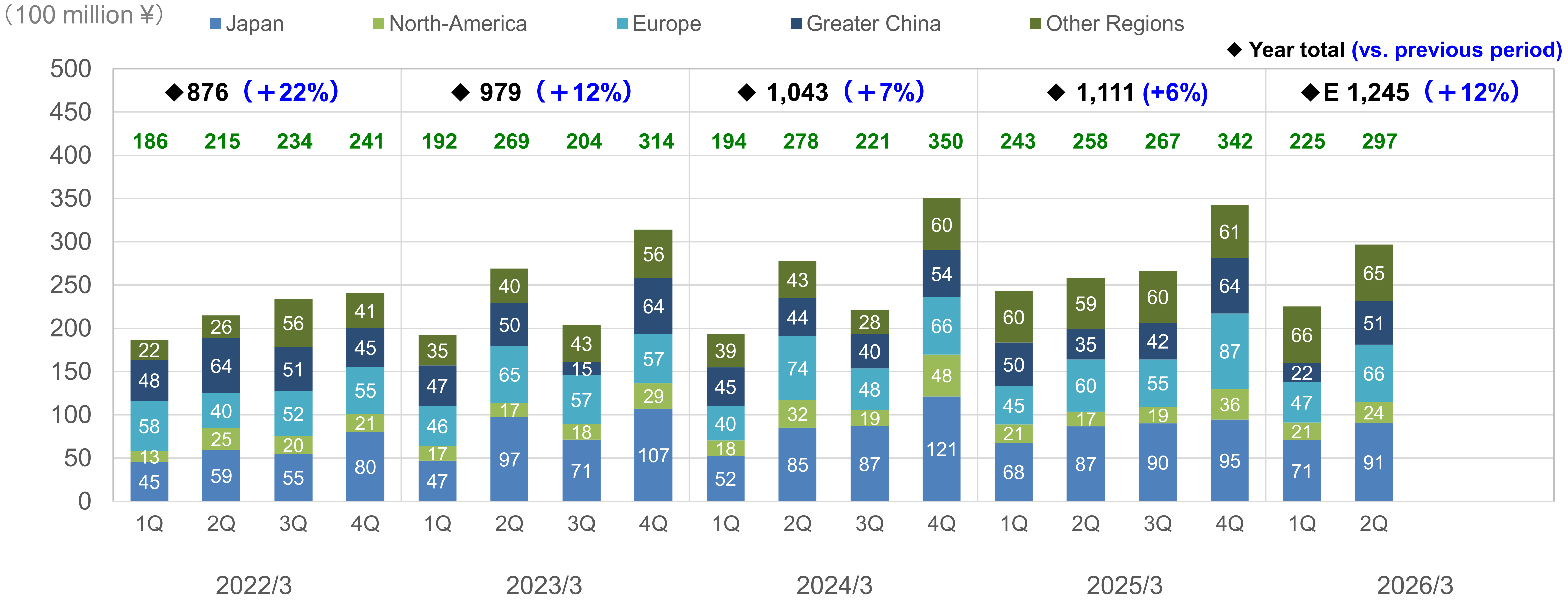
Net Sales by Region

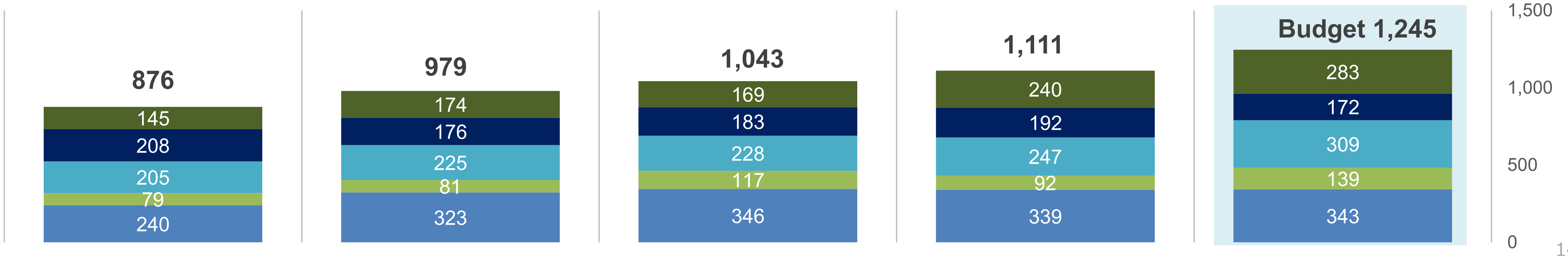
(100 million ¥)

	FY2026 1st Half	FY2025 1st Half	vs. FY2025 1st Half
Japan	161	155	104%
North-America	45	38	118%
(million USD)	(31)	(25)	(123%)
Europe	113	105	108%
(million EUR)	(67)	(63)	(106%)
Greater China	72	85	85%
Other Regions	131	119	110%
Total	522	501	104%



Net Sales by Region



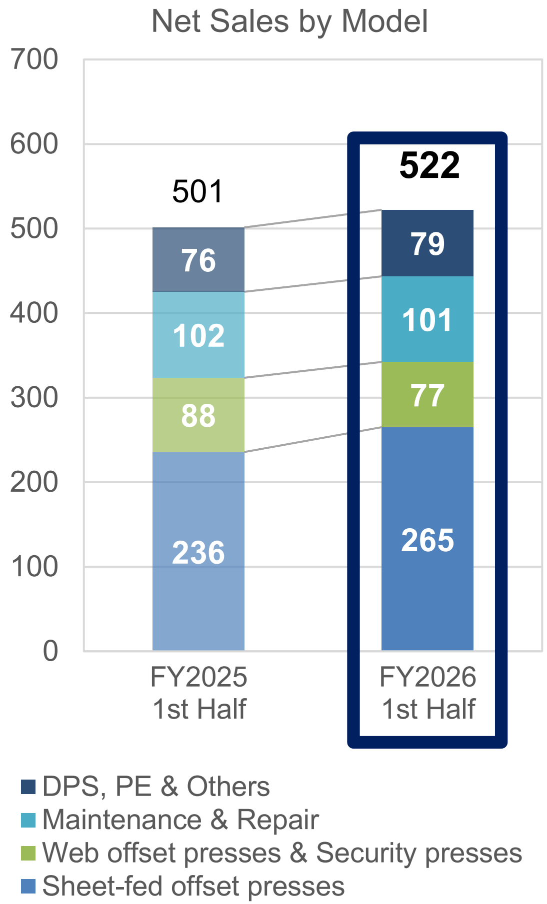


Net Sales by Model

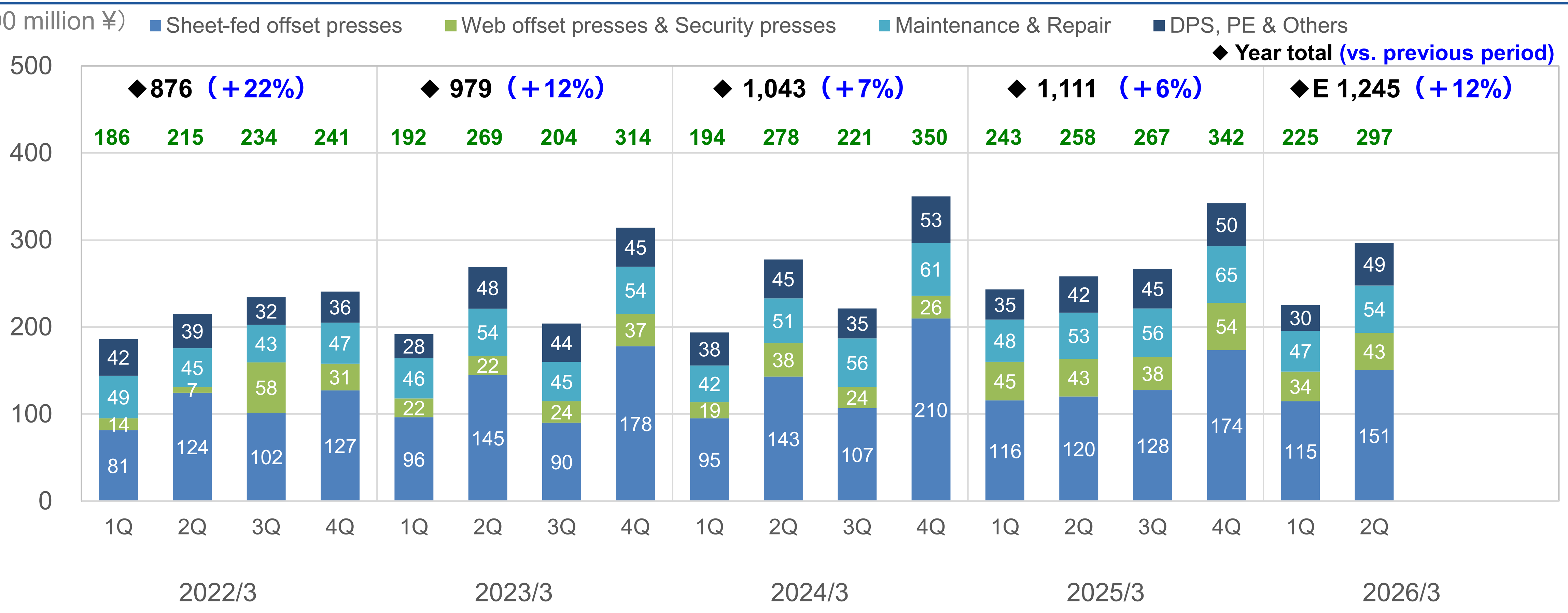
KOMORI

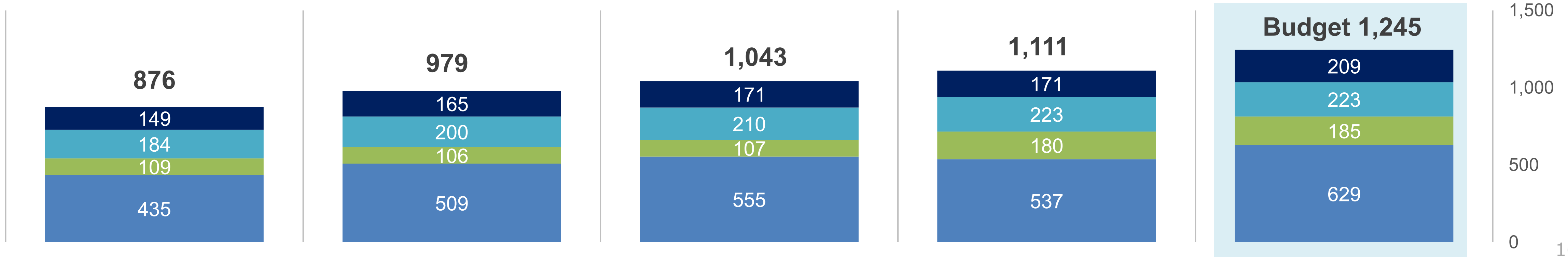
(100 million ¥)

	FY2026 1st Half	FY2025 1st Half	vs. FY2025 1st Half
Sheet-fed offset presses	265	236	112%
Web offset presses & Security presses	77	88	88%
Maintenance & Repair	101	102	100%
DPS, PE & Others	79	76	103%
Total	522	501	104%

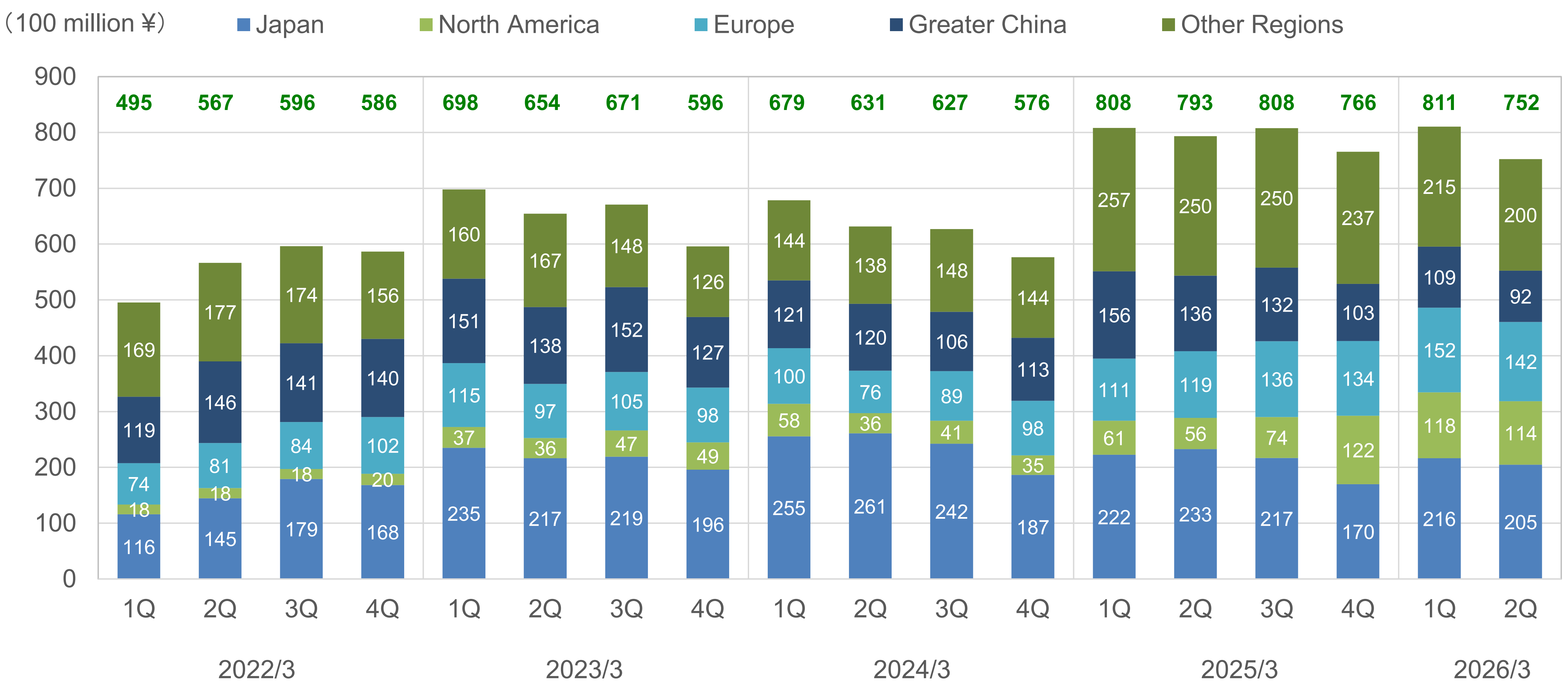


Net Sales by Model

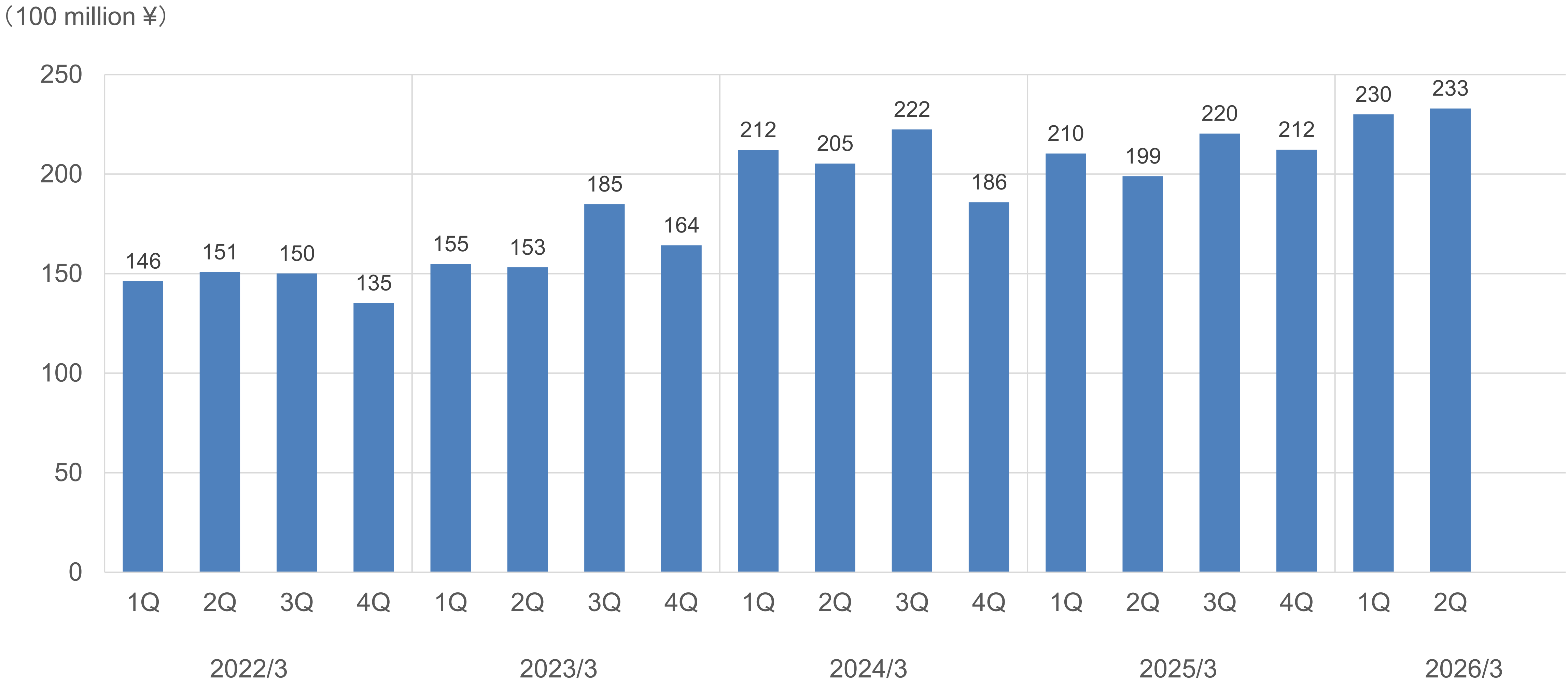




Order Backlog



Inventories （Finished Goods, Cost of Sales）



Forecast

Forecast of result of operations for FY2026

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* Revised on Oct. 29, 2025.

（100 million ¥）

		FY2026 1st Half	Budget * FY2026 2nd Half	Budget * FY2026 year total	FY2025 year total	Change	vs. FY2025 year total
Order intake		500	690	1,190	1,309	-119	91%
Net sales		522	723	1,245	1,111	134	112%
Operating profit		32	59	91	71	20	128%
Ordinary profit		36	53	89	76	13	117%
Profit attributable to owners of parent		24	40	64	72	-8	88%
FOREX : Average (Yen)	USD	146.57	140.00	143.54	152.48		
	EUR	167.74	150.00	159.55	163.62		
FOREX : End of term (Yen)	USD	148.88	140.00	140.00	149.52		
	EUR	174.47	150.00	150.00	162.08		

*While total amount in “Budget FY2026 year total" remains unchanged from last forecast, breakdown by region / model was revised.

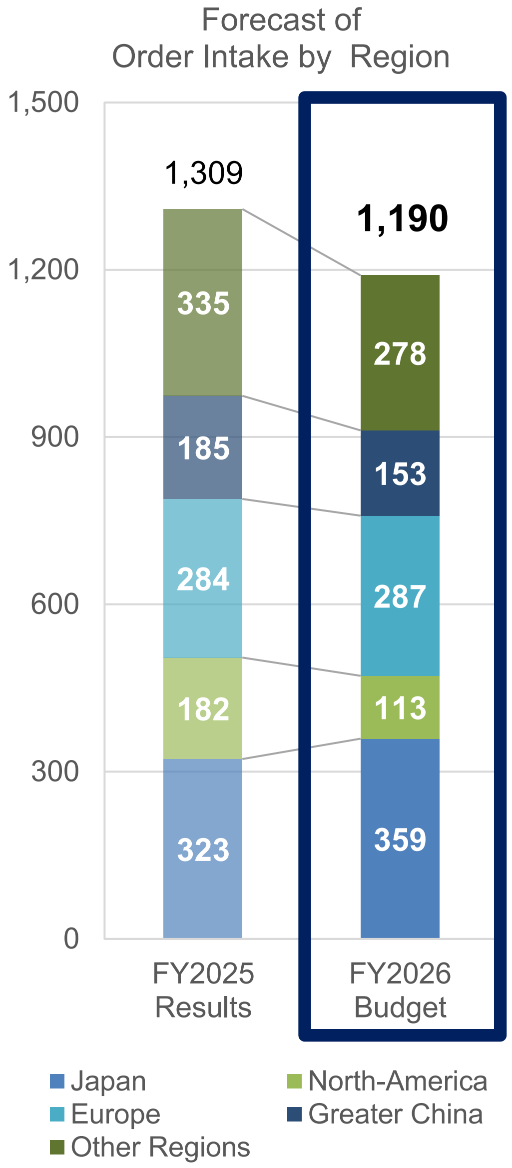
Forecast of Order Intake by Region

KOMORI

*** Revised on Oct. 29, 2025.**

（100 million ¥）

	FY2026 1st Half	Budget * FY2026 2nd Half	Budget * FY2026 year total	FY2025 year total	Change	vs. FY2025 year total
Japan	196	163	359	323	37	111%
North-America	37	76	113	182	-69	62%
(million USD)	(25)	(53)	(79)	(119)	(-41)	(66%)
Europe	111	176	287	284	3	101%
(million EUR)	(66)	(114)	(180)	(174)	(6)	(104%)
Greater China	61	92	153	185	-32	83%
Other Regions	95	183	278	335	-57	83%
Total	500	690	1,190	1,309	-119	91%



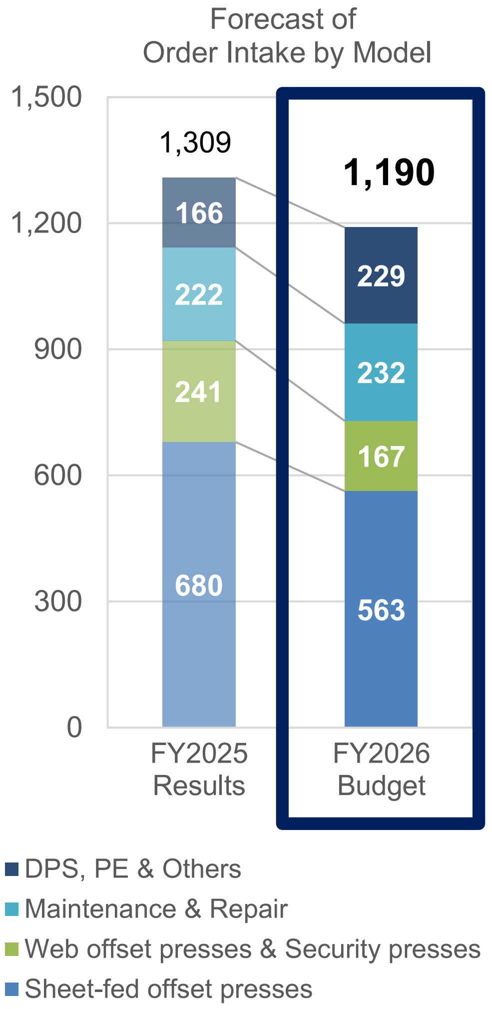
Forecast of Order Intake by Model

KOMORI

* Revised on Oct. 29, 2025.

(100 million ¥)

	FY2026 1st Half	Budget * FY2026 2nd Half	Budget * FY2026 year total	FY2025 year total	Change	vs. FY2025 year total
Sheet-fed offset presses	260	303	563	680	-117	83%
Web offset presses & Security presses	61	106	167	241	-74	69%
Maintenance & Repair	110	122	232	222	10	104%
DPS, PE & Others	70	159	229	166	62	138%
Total	500	690	1,190	1,309	-119	91%



Forecast of Net Sales by Region

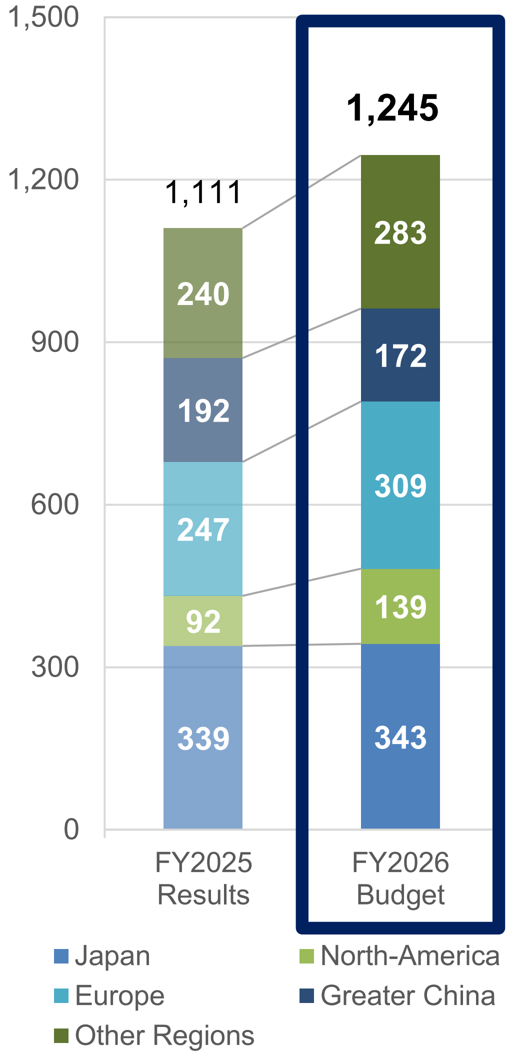
KOMORI

* Revised on Oct. 29, 2025.

（100 million ¥）

	FY2026 1st Half	Budget * FY2026 2nd Half	Budget * FY2026 year total	FY2025 year total	Change	vs. FY2025 year total
Japan	161	182	343	339	4	101%
North-America	45	94	139	92	46	150%
(million USD)	(31)	(66)	(97)	(61)	(36)	(159%)
Europe	113	196	309	247	62	125%
(million EUR)	(67)	(126)	(193)	(151)	(42)	(128%)
Greater China	72	99	172	192	-20	89%
Other Regions	131	152	283	240	43	118%
Total	522	723	1,245	1,111	134	112%

Forecast of Net Sales by Region



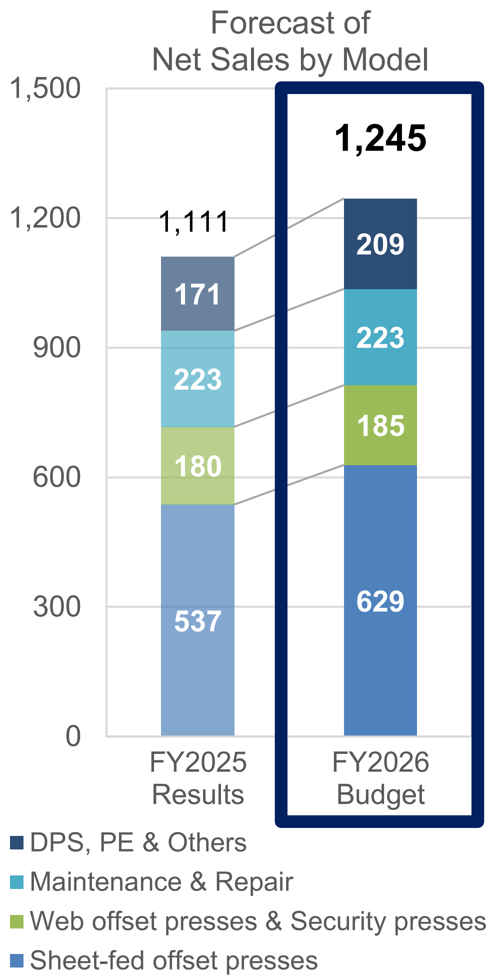
Forecast of Net Sales by Model

KOMORI

* Revised on Oct. 29, 2025.

（100 million ¥）

	FY2026 1st Half	Budget * FY2026 2nd Half	Budget * FY2026 year total	FY2025 year total	Change	vs. FY2025 year total
Sheet-fed offset presses	265	364	629	537	92	117%
Web offset presses & Security presses	77	108	185	180	5	103%
Maintenance & Repair	101	121	223	223	0	100%
DPS, PE & Others	79	130	209	171	38	122%
Total	522	723	1,245	1,111	134	112%



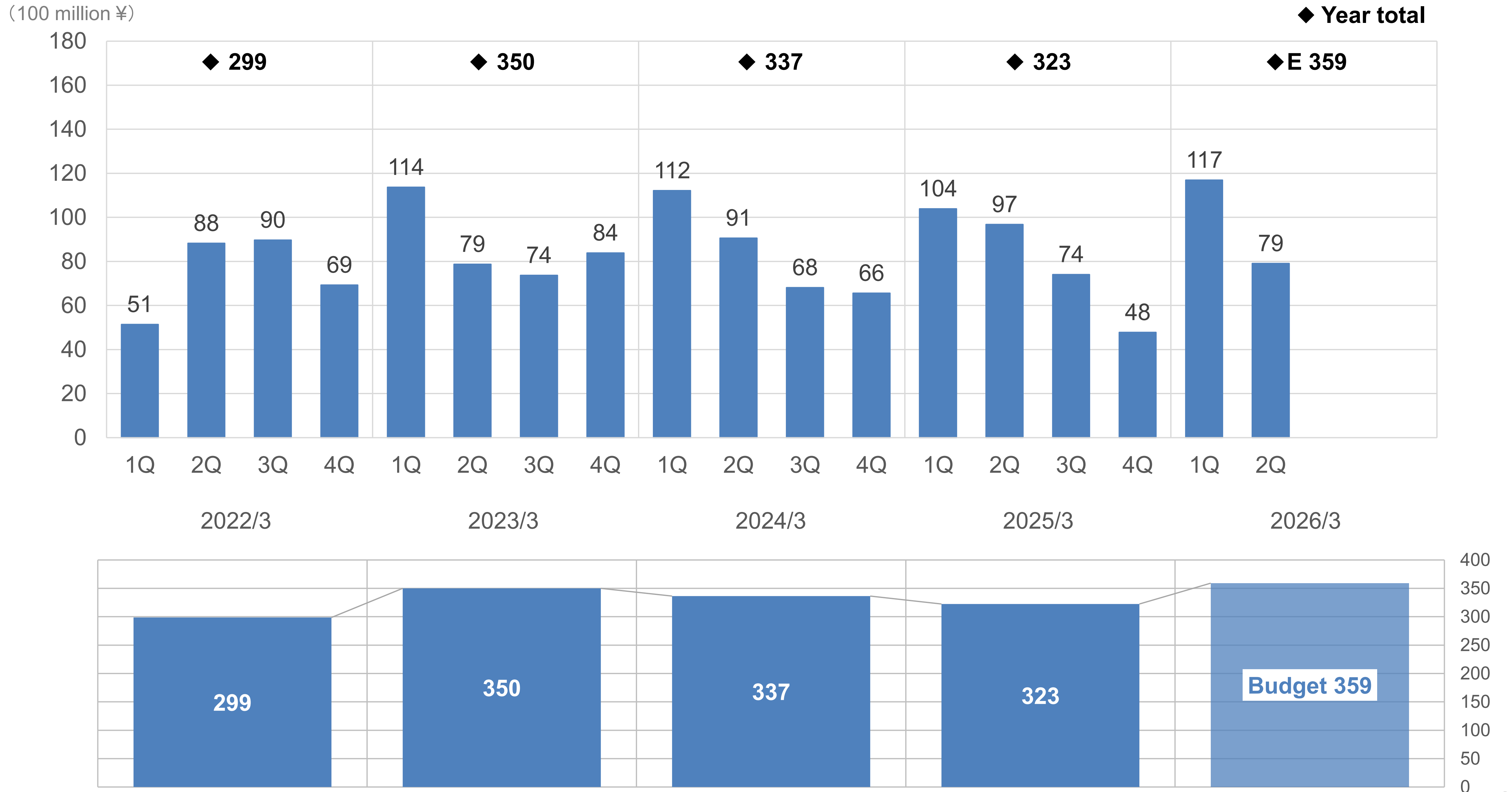
CAPEX, Depreciation and Amortization, R&D etc.

（million ¥）

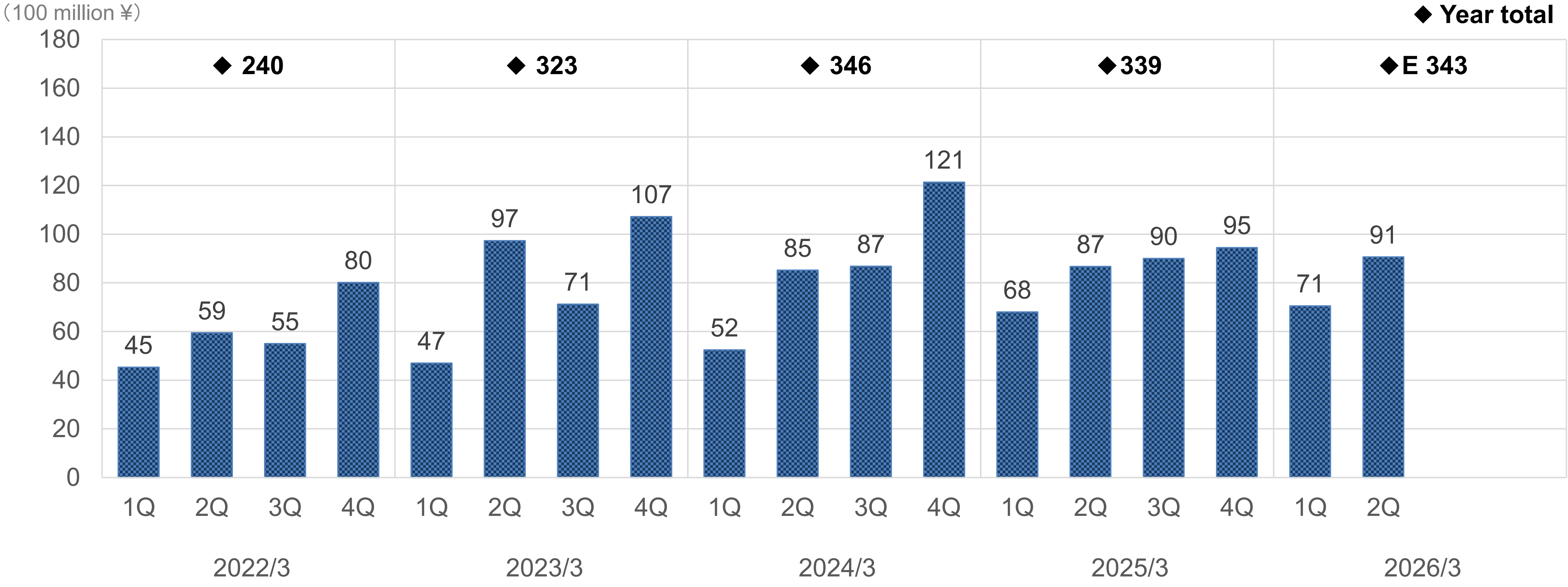
	FY2022	FY2023	FY2024	FY2025	FY2026 1st Half	FY2026 Forecast
Number of employees	2,613	2,567	2,562	2,625	2,654	2,690
Personnel expenses	22,122	23,246	24,656	26,246	13,408	26,700
Capital expenditures	2,371	2,303	1,997	2,601	2,390	3,900
Depreciation and amortization	1,877	1,896	1,968	2,298	1,103	2,300
R&D expenses	4,050	3,654	3,734	4,044	2,327	4,600
（% to net sales ）	(4.6%)	(3.7%)	(3.6%)	(3.6%)	(4.5%)	(3.7%)

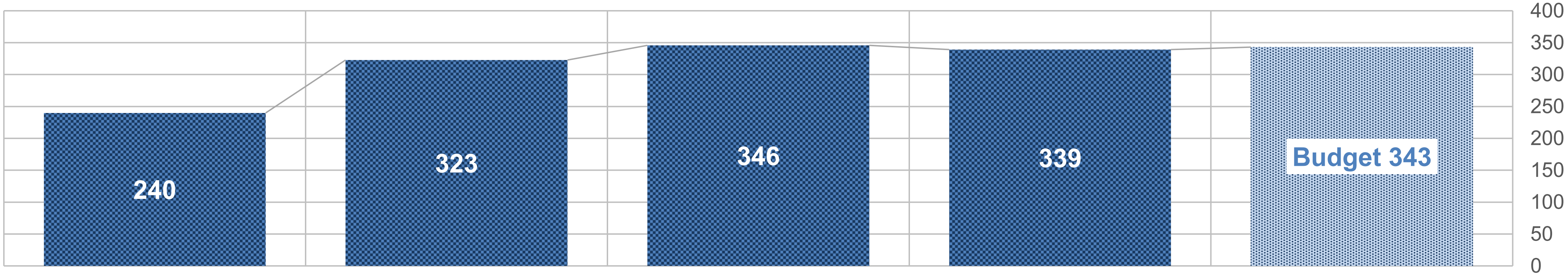
Appendix: Detailed Order Intake and Net Sales by Region

Order Intake in Japanese Market

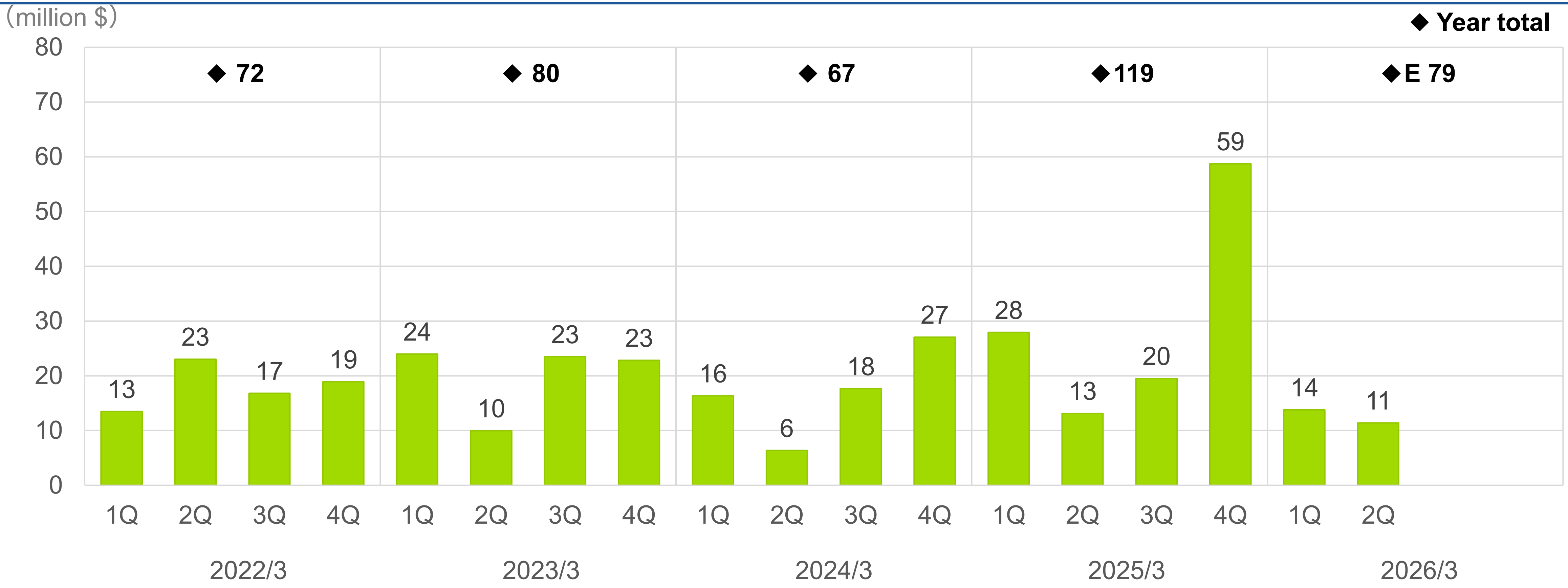


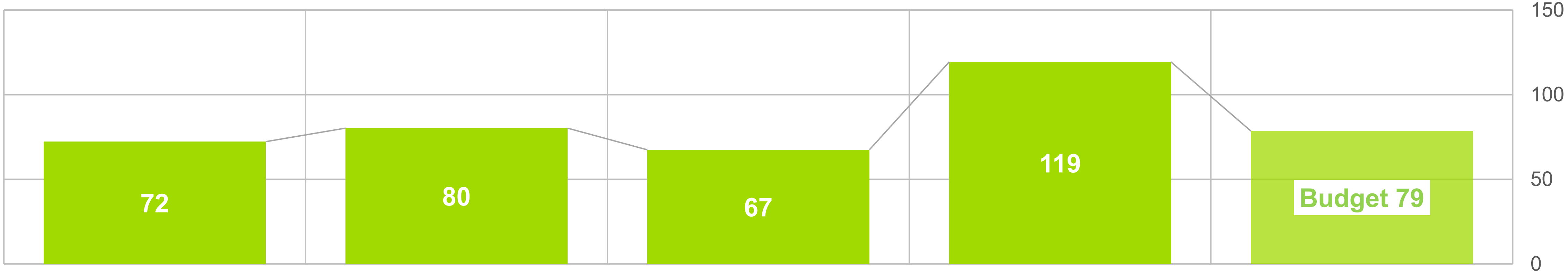
Net Sales in Japanese Market



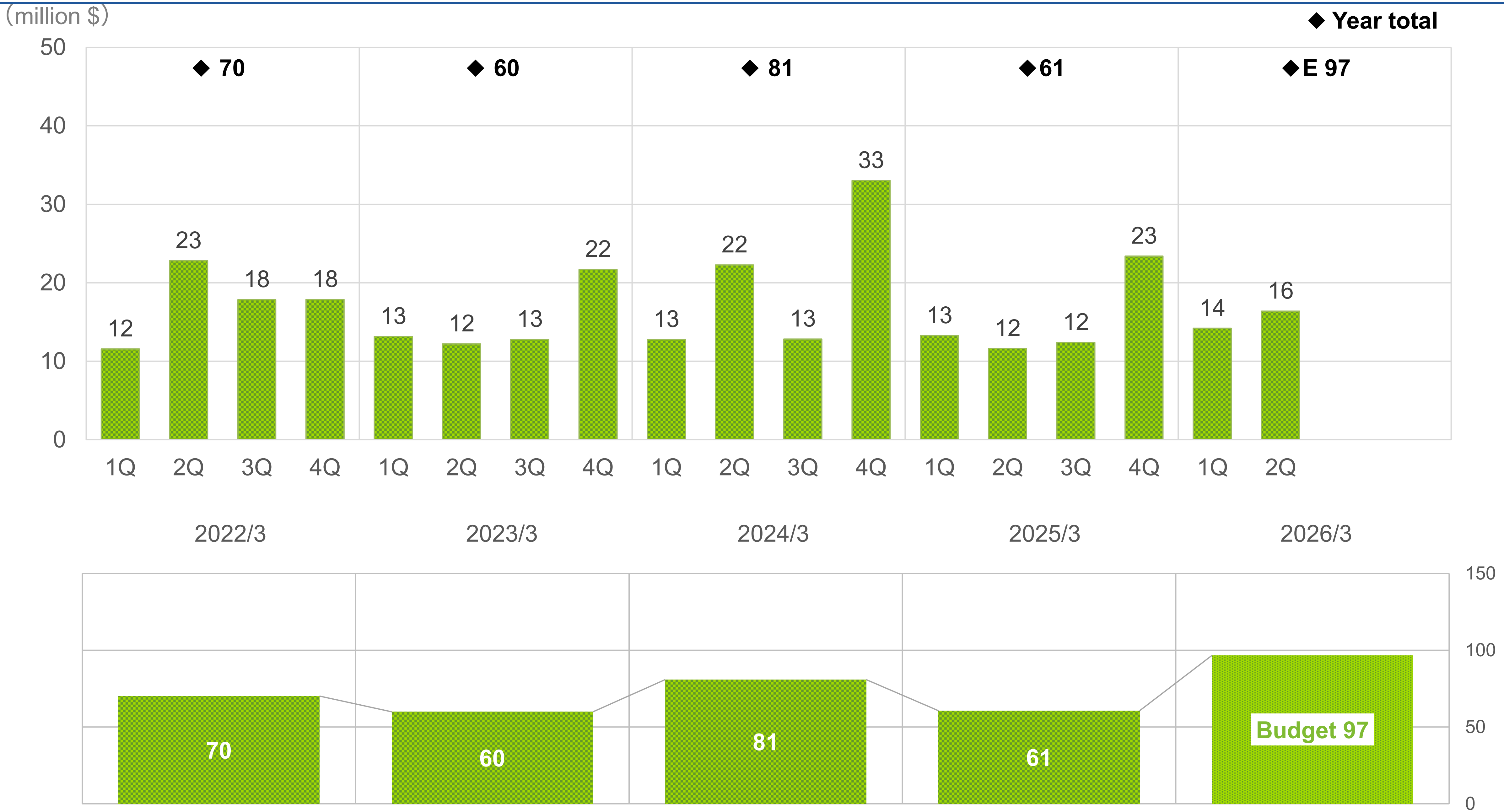


Order Intake in North American Market

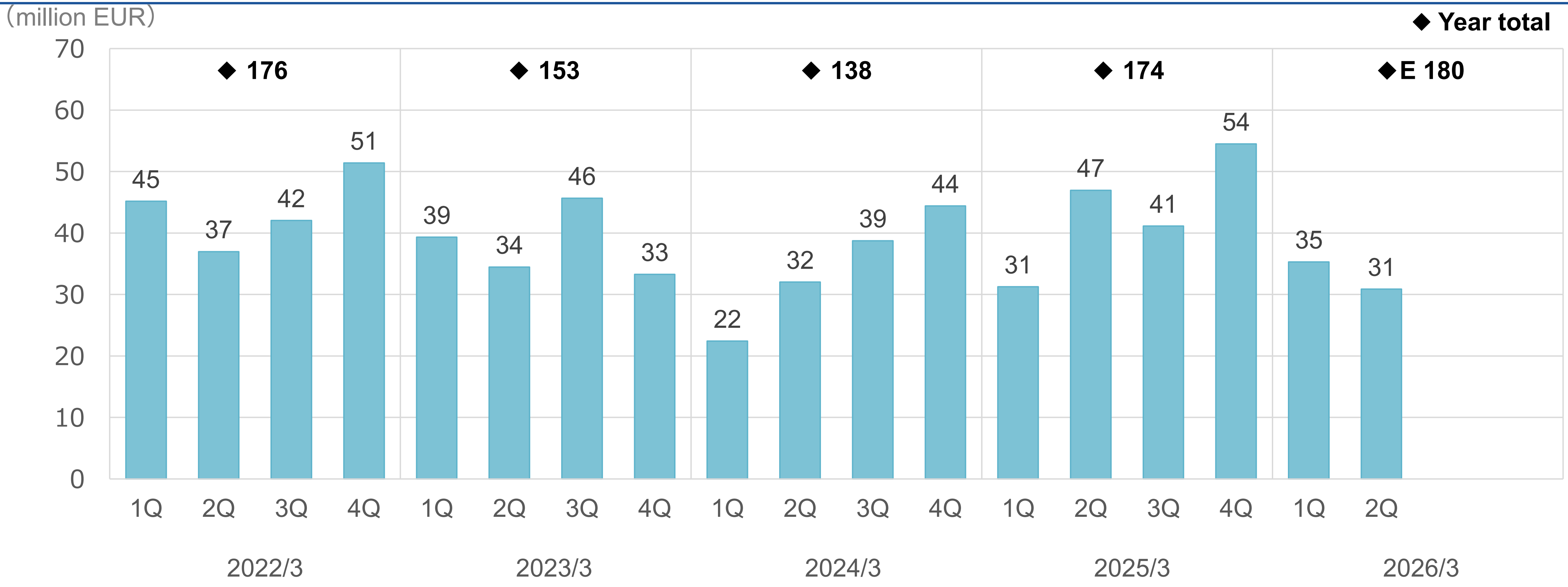


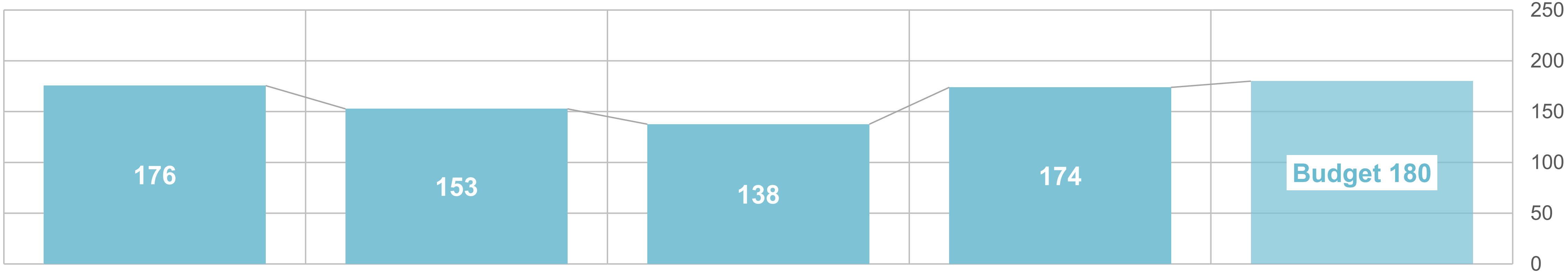


Net Sales in North American Market

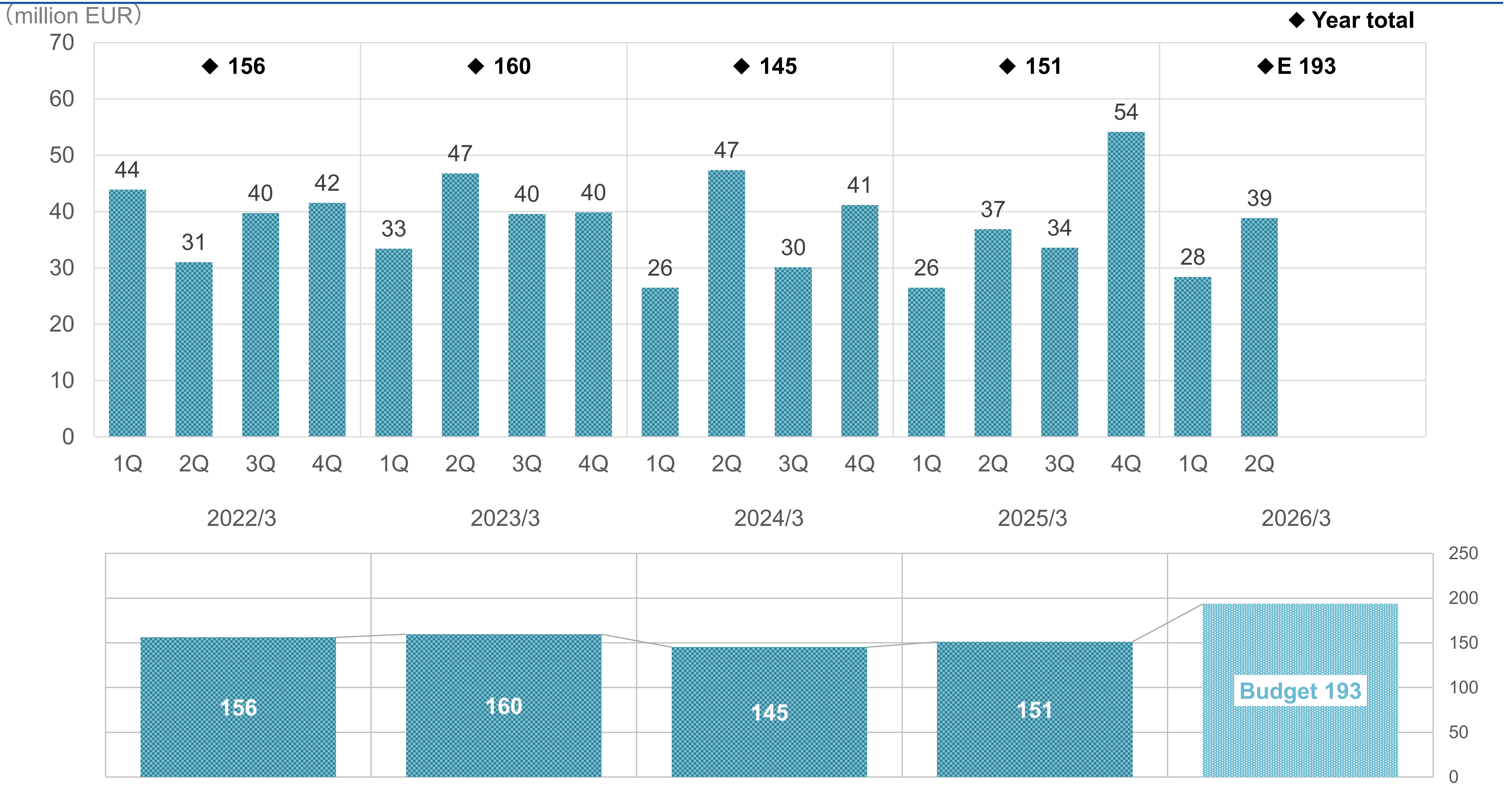


Order Intake in European Market





Net Sales in European Market



Order Intake in Greater China Market

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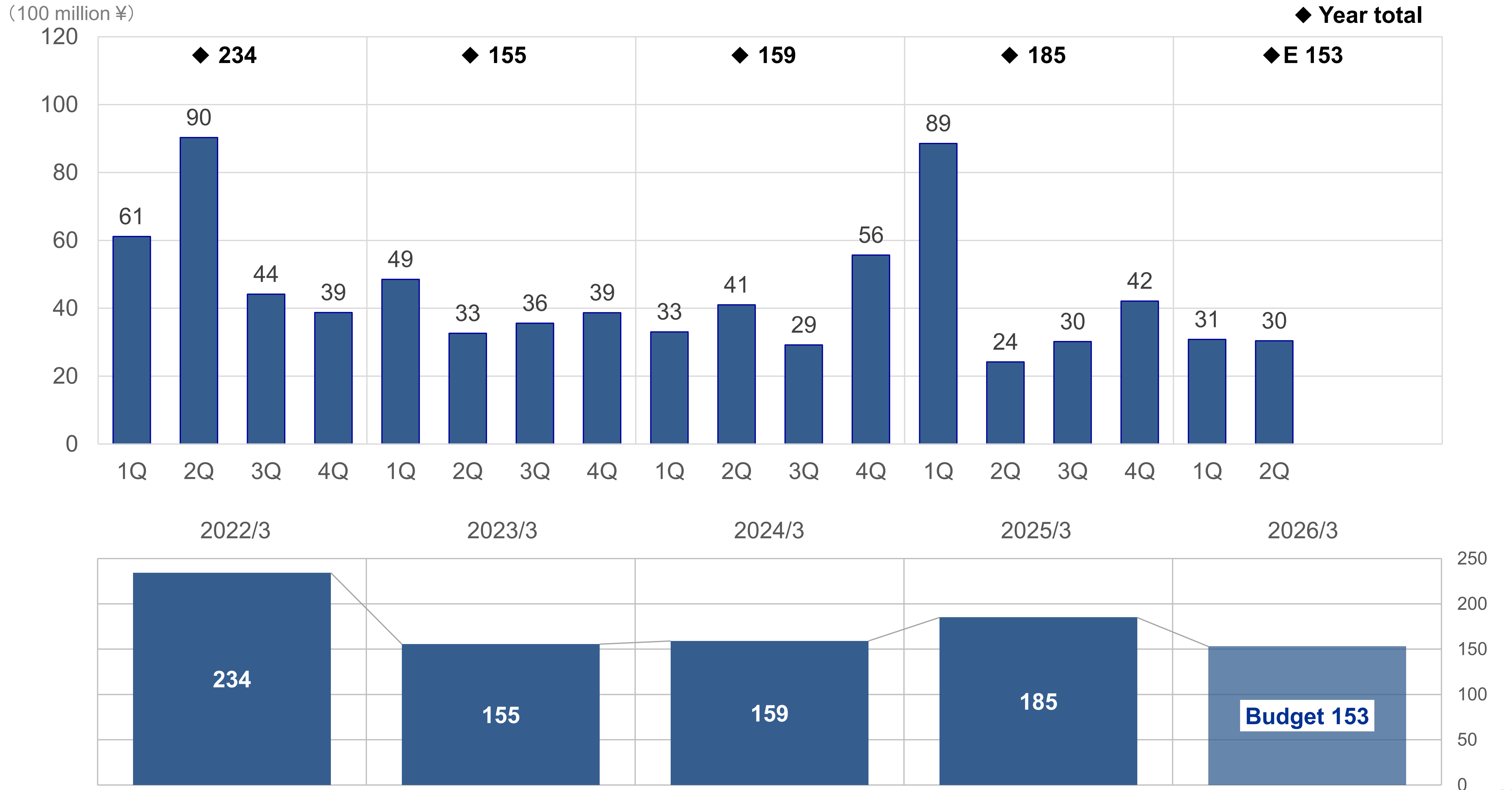
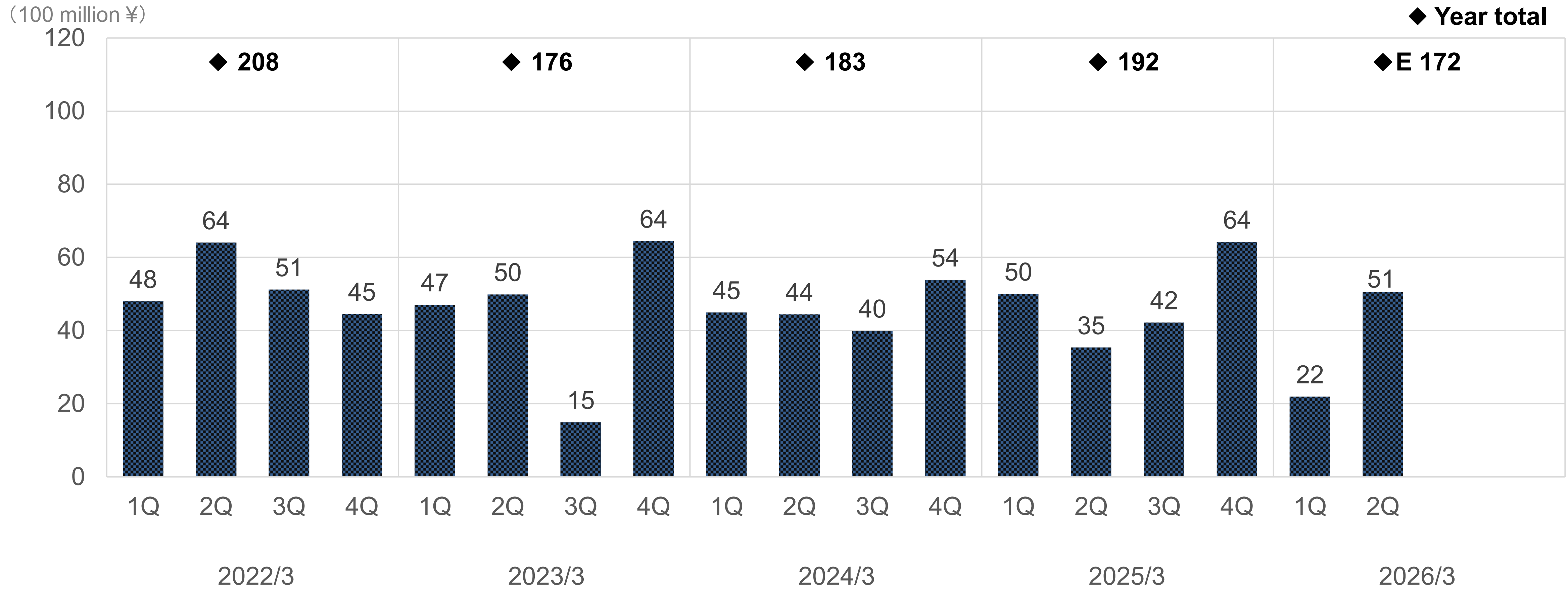
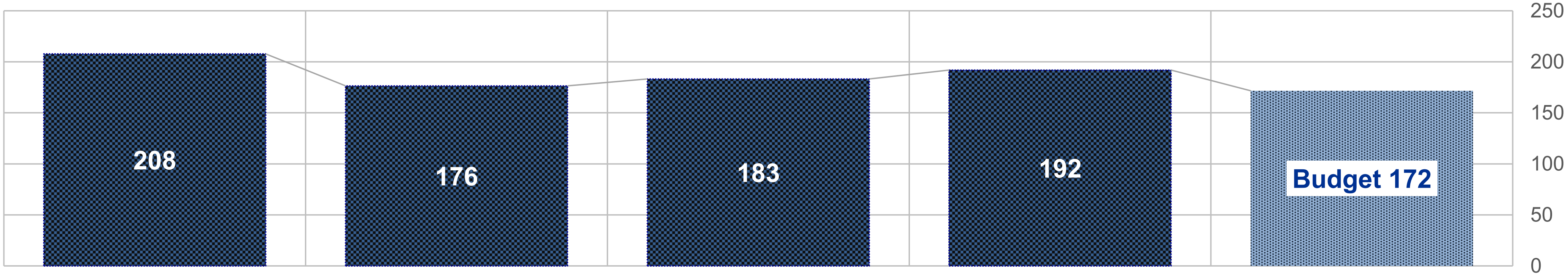
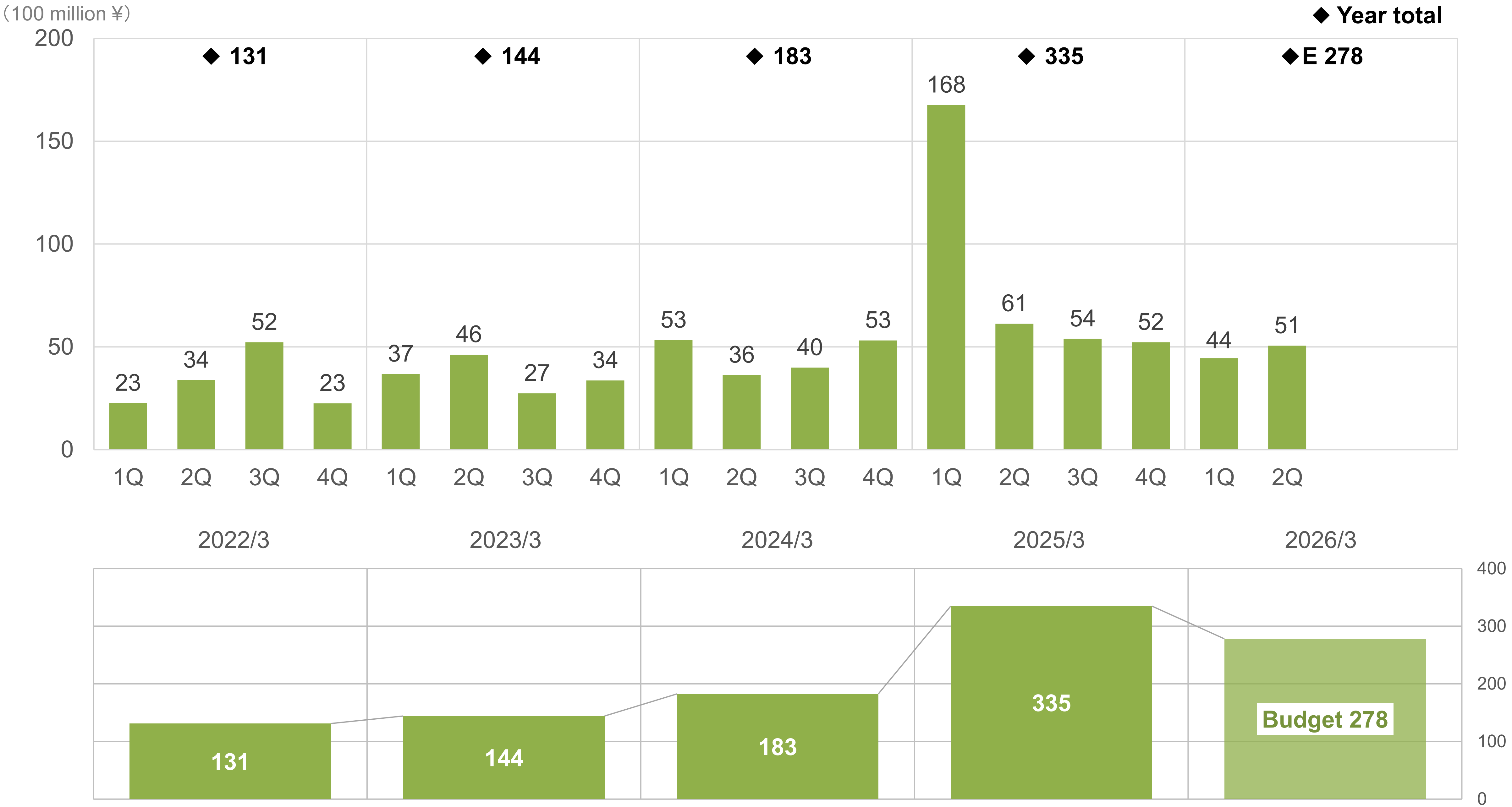


Net Sales in Greater China Market



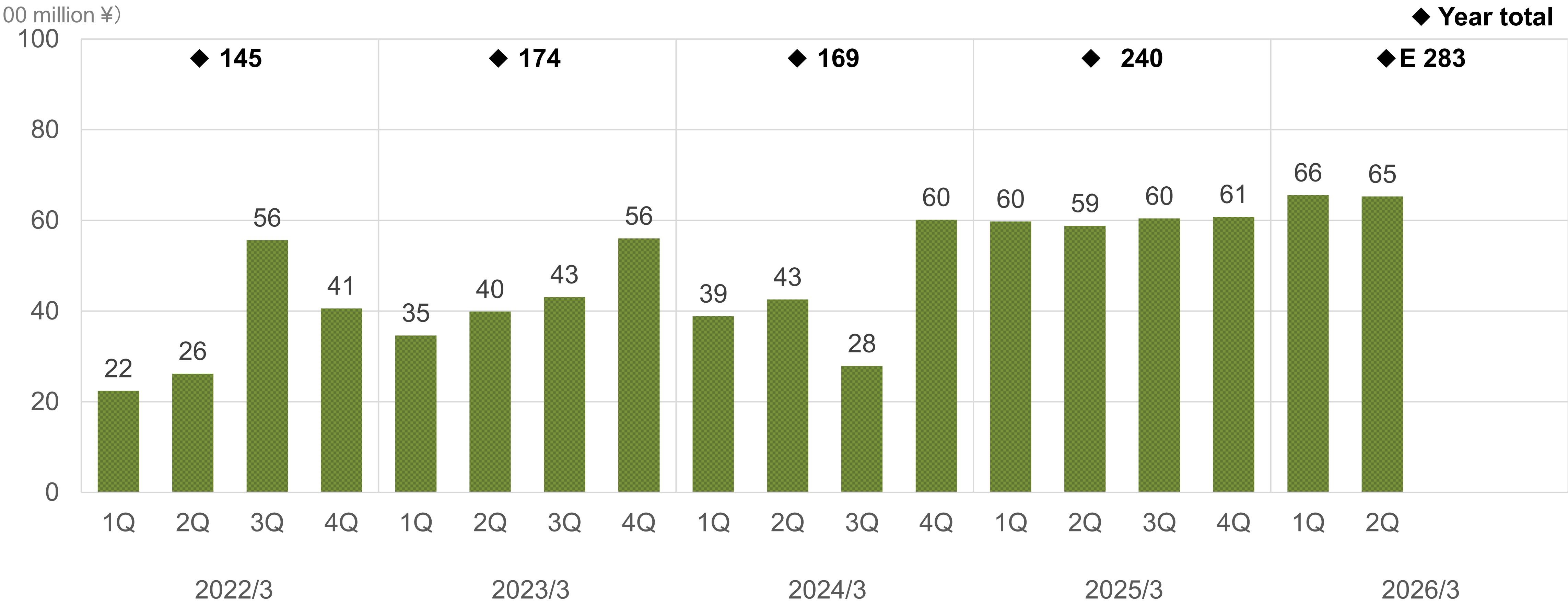


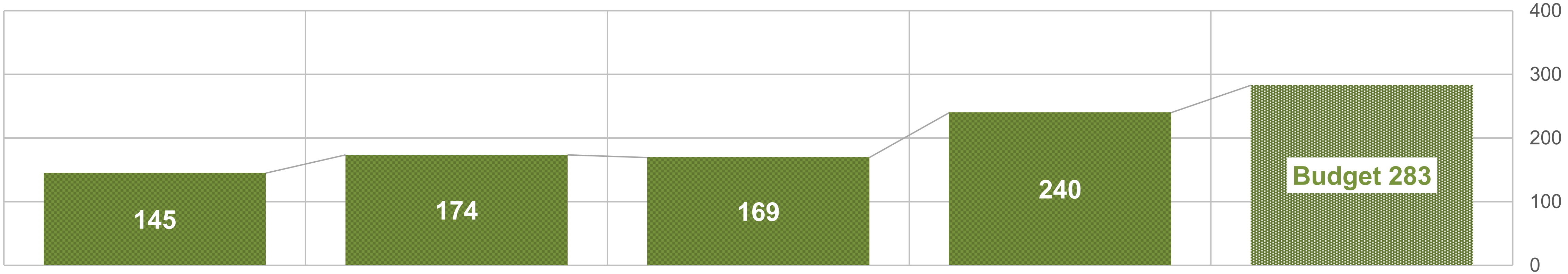
Order Intake in Other Regions' Markets



Net Sales in Other Regions' Markets

(100 million ¥)





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