



November 12, 2025

For Immediate Release

Company name: Plus Alpha Consulting Co., Ltd.
Representative: Katsuya Mimuro,
Representative Director and President
(Securities code: 4071, Tokyo Stock Exchange Prime)
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Notice Regarding Cancellation of Treasury Shares

(Cancellation of Treasury Shares Pursuant to the Provisions of Article 178 of the Companies Act)

Plus Alpha Consulting Co., Ltd. (“the Company”) hereby announces that, at a meeting of the Board of Directors held on November 12, 2025, the Company resolved to cancel its treasury shares pursuant to the provisions of Article 178 of the Companies Act as follows.

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| 1. | Class of shares to be cancelled | The Company’s common shares |
| 2. | Total number of shares to be cancelled | 472,250 shares (1.10% of the number of shares issued before cancellation) |
| 3. | Scheduled cancellation date | November 28, 2025 |

(Reference)

Number of shares issued after cancellation: 42,370,350 shares

The above number of shares to be canceled corresponds to all treasury shares held by the Company as of September 30, 2025.

End