



November 12, 2025

Company name: Tsurumi Manufacturing Co., Ltd.
Representative: Osamu Tsujimoto, President
(Securities code: 6351, TSE Prime)
Inquiries: Yasutomi Yoshii, Executive Officer,
General Manager of Human Resources &
General Affairs Division
(Telephone: +81-6-6911-2351)

Notice on the Status and Completion of Acquisition of Treasury Stock

(Acquisition of Treasury Stock in Accordance with the Articles of Incorporation as Provided for in Article 165, Paragraph 2 of the Companies Act)

Tsurumi Manufacturing Co., Ltd. ("the Company") hereby announces the status of the acquisition of treasury stock in accordance with the provisions in Article 156 of the Companies Act applied pursuant to the provisions in Article 165, Paragraph 3 of the Companies Act.

The Company also announces that it has completed the acquisition of treasury stock based on the resolution made at the Board of Directors' meeting held on May 13, 2025.

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| 1. Type of shares acquired: | The Company's common stock |
| 2. Number of shares acquired: | 26,300 shares |
| 3. Total price of acquiring the shares: | 50,722,700 yen |
| 4. Acquisition period: | November 1 to 11, 2025 (based on the execution date) |
| 5. Acquisition method: | Market purchase on the Tokyo Stock Exchange |

(Reference)

- Details of the Resolution Made at the Board of Directors' Meeting Held on May 13, 2025
 - Type of shares to be acquired: The Company's common stock
 - Total number of shares which can be acquired: 600,000 shares (upper limit)
(2.49% of the total number of outstanding shares
(excluding treasury stock))
 - Total price of acquiring the shares: 2.4 billion yen (upper limit)
 - Acquisition period: May 14, 2025 to November 11, 2025
 - Acquisition methods:
 - Market purchase via off-auction treasury stock repurchase trading (ToSTNeT-3)
 - Market purchase on the Tokyo Stock Exchange*The Company will provide further information on (i) if it uses this method to acquire its treasury stock
- Cumulative Total of the Treasury Stock Acquired in Accordance with the Aforementioned Board of Directors' Resolution (As of November 11, 2025)
 - Total number of shares acquired: 366,300 shares
 - Total price of acquiring the shares: 669,459,500 yenThe Company split its common shares at a ratio of two shares for every one share on October 1, 2025. The above number of shares is given taking into account the stock split. As a result, the total number of shares which can be acquired is 1.2 million (upper limit).