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**Notice concerning difference between financial results  
for the fiscal year ended September 30, 2025 and 2024**

PLAID, Inc. (the “Company”) hereby announces the difference between the consolidated financial results for the fiscal year ended September 30, 2025 and the consolidated financial results for the previous fiscal year (FYE September 30, 2024) as follows.

1. Difference between the financial results for the fiscal year ended September 30, 2025 and 2024

	Net sales	Adjusted operating income	Operating income	Ordinary income	Net income attributable to owners of parent	Net income per share
Results for the previous year (A) (Year ended September 30, 2024)	Millions of yen 10,992	Millions of yen 513	Millions of yen 260	Millions of yen 184	Millions of yen 320	Yen 8.01
Results for the current year (B) (Year ended September 30, 2025)	13,396	1,632	1,431	1,380	1,099	26.99
Difference (B-A)	+2,404	+1,119	+1,171	+1,196	+779	+18.98
Difference (%)	+21.9%	+218.2%	+448.8%	+648.6%	+242.7%	+236.9%

2. Reasons for differences

Net sales increased by 21.9% year-on-year. In particular, the Company's subscription revenue performed well, and there was a strong demand for PLAID ALPHA's consulting business, contributing significantly to the growth in sales revenue.

In addition, as a result of appropriate cost control through efficient investment, operating income increased by 1,171 million yen year-on-year.

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