

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

**Consolidated Financial Results for the First Six Months Ended September 30, 2025**  
(Under Japanese GAAP)

November 13, 2025

Company name: Elecom Co., Ltd. Listing: Tokyo Stock Exchange  
Securities code: 6750 URL: <https://www.elecom.co.jp/>  
Representative: Koichi Iwami, President & Representative Director  
Inquiries: Masaki Tanaka, Director & Senior Managing Executive Officer Telephone: +81-6-6229-2707  
Scheduled date to file semi-annual securities report: November 13, 2025  
Scheduled date to commence dividend payments: December 8, 2025  
Preparation of supplementary material on financial results: Yes  
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the First Six Months Ended September 30, 2025 (from April 1, 2025, to September 30, 2025)

(1) Consolidated Operating Results (Cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	58,832	3.9	6,192	13.5	6,313	24.8	4,284	26.2
September 30, 2024	56,608	9.5	5,454	(10.7)	5,060	(24.6)	3,395	(25.4)

Note: Comprehensive Income Six months ended September 30, 2025: ¥4,063 million (—%)

Six months ended September 30, 2024: -¥842 million (—%)

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	56.10	—
September 30, 2024	42.76	—

Note: Diluted earnings per share for the six months ended September 30, 2024, and the six months ended September 30, 2025, are not provided because there were no potential shares with dilutive effects.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
September 30, 2025	115,125	84,965	73.7
March 31, 2025	114,740	82,692	71.9

Reference: Equity As of September 30, 2025: ¥84,822 million

As of March 31, 2025: ¥82,548 million

2. Dividends

	Annual dividend per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended March 31, 2025	Yen —	Yen 24.00	Yen —	Yen 24.00	Yen 48.00
Fiscal year ending March 31, 2026	—	26.00			
Fiscal year ending March 31, 2026 (forecast)			—	26.00	52.00

Note: Revisions to the most recently announced dividend forecast: None

## 3. Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	130,000	10.2	14,900	10.1	14,800	12.2	10,150	9.1	132.93

Note: Revisions to the most recently announced earnings forecasts: None

## \* Notes

- (1) Significant changes in the scope of consolidation during the period: None  
Newly consolidated: –  
Excluded: –
- (2) Adoption of special accounting methods for the preparation of semi-annual consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement  
1) Changes in accounting policies associated with revisions to accounting standards: None  
2) Changes in accounting policies other than those in item 1) above: None  
3) Changes in accounting estimates: None  
4) Restatement: None

## (4) Number of shares issued (common shares)

- 1) Number of shares issued at the end of the period (including treasury shares)
- 2) Number of treasury shares at the end of the period
- 3) Average number of shares outstanding during the period (cumulative from the start of the fiscal year)

Six months ended September 30, 2025	92,221,420 shares	As of March 31, 2025	92,221,420 shares
Six months ended September 30, 2025	15,843,085 shares	As of March 31, 2025	15,864,085 shares
Six months ended September 30, 2025	76,362,621 shares	Six months ended September 30, 2024	79,409,332 shares

\* These semi-annual financial statements are outside the scope of review by certified public accountants or accounting auditors.

## \* Appropriate use of earnings forecasts and other special notes

The earnings forecasts and other forward-looking statements presented in this document are based on certain assumptions as of the date of this document about uncertain factors that may affect future results and information available to the Company as of the date of this document. Accordingly, the Company does not guarantee the achievement of the forecasts, and actual results may differ significantly from the forecasts due to various factors. For the assumptions for earnings forecasts and cautions concerning the use thereof, please refer to page 4, “(3) Explanation of Consolidated Earnings Forecasts and Other Forward-Looking Statements” under “1. Overview of Operating Results etc.”

As of November 13, 2025, briefing material on financial results is posted on the Company website (<https://www.elecom.co.jp/ir/>).

## Contents

1. Overview of Operating Results etc.....	2
(1) Overview of operating results during the period.....	2
(2) Overview of financial position during the period .....	4
(3) Explanation of Consolidated Earnings Forecasts and Other Forward-Looking Statements.....	4
2. Semi-annual Consolidated Financial Statements and Important Notes .....	5
(1) Semi-annual Consolidated Balance Sheet.....	5
(2) Semi-annual Consolidated Statements of Income and Comprehensive Income.....	7
(Semi-annual Consolidated Statement of Income) .....	7
(Semi-annual Consolidated Statement of Comprehensive Income).....	8
(3) Semi-annual Consolidated Statement of Cash Flows.....	9
(4) Notes to Semi-annual Consolidated Financial Statements .....	10
(Notes Regarding Assumption of a Going Concern) .....	10
(Notes on Significant Changes in the Amount of Shareholders' Equity) .....	10
(Notes Regarding Special Accounting Methods for Preparation of Semi-annual Consolidated Financial Statements) .....	10
(Changes in Accounting Policies).....	10
(Changes in Accounting Estimates).....	10
(Additional Information) .....	10
(Subsequent Events) .....	10
(Segment Information and Related Information).....	10

## 1. Overview of Operating Results etc.

### (1) Overview of operating results during the period

The Group's consolidated operating results in the six months ended September 30, 2025 were as follows: net sales of ¥58,832 million (a 3.9% increase YoY), gross profit of ¥23,564 million (an 8.5% increase YoY), operating profit of ¥6,192 million (a 13.5% increase YoY), ordinary profit of ¥6,313 million (a 24.8% increase YoY), and profit attributable to owners of parent of ¥4,284 million (a 26.2% increase YoY).

Net sales declined in peripheral devices, where price revisions and efforts to optimize inventories of some products were made in the previous fiscal year, and in accessories, where a reaction to new product sales in the previous fiscal year was partially observed. On the other hand, sales of power supplies, such as mobile batteries, AC chargers, and power strips, as well as I/O devices, including keyboards, mice, and docking stations, grew due to firm demand as we strategically launched new products. Additionally, sales of beauty (hair) appliances expanded, as we focused on selling high-performance models, and sales of home accessories for desks also increased, primarily through e-commerce channels. In the corporate business, sales of Network Attached Storage (NAS) continued to grow with expanding corporate demand for data management, while sales of keyboards and related products increased, supported by policy demands such as the Next-Generation Global and Innovation Gateway for All (GIGA) School initiative and PC upgrade demand among companies following the end of Windows 10 support. As a result of the above, overall net sales increased year on year.

Since we purchase products from overseas in US dollars, cost of sales increased due to a rise in the yen-converted amount of US dollar-denominated transactions including foreign exchange forward contracts, compared to the same quarter in the previous fiscal year. Nevertheless, gross profit increased year on year as a result of higher sales, our ongoing efforts from previous years to focus on profits through the launch of new high value-added products, price revisions, and cost reductions. Improvements in the competitive environment for peripheral devices also contributed to the profit increase. As a result, the gross profit margin also increased.

Operating profit increased, as gross profit improvements outweighed the rise in SG&A expenses. The operating profit margin also improved. The main factors contributing to the increase in SG&A expenses were as follows: First, selling expenses increased due to sales promotion activities in e-commerce channels with significantly higher sales, and our efforts to strengthen advertising for corporate branding. Second, administrative expenses increased due to higher M&A-related costs and other factors.

Ordinary profit and profit for the period attributable to owners of parent increased due to higher operating profit and an improvement in foreign exchange losses.

This fiscal year, we will aim for double-digit growth for the entire business. In the second half, in our business focusing on mass retailers (B2C), we will focus on continuing launches of new products and expanding sales of key products such as power supplies and high-priced beauty (hair) appliances. In our e-commerce (EC) businesses, which drive growth, we will strive to maximize customer satisfaction, provide better products, and gain market share from competitors, while also controlling sales promotion expenses. In our corporate business (B2B), we will continue initiatives to enhance our business value by strengthening solutions across the Group and making proposals to end users, while also steadily capturing policy demands. Across all sales channels, we will focus on sales of related products in view of PC upgrade demand following the end of Windows 10 support. In our overseas businesses, we will continue to promote initiatives tailored to the Asian and European/American markets, while preparing for business expansion and continuing to explore M&A opportunities, keeping a close watch on international trends. As our business foundation, we will promote DX, strengthen the foundation of consolidated management, empower individuals and organizations so that each and every employee can play an active role and grow, promote sustainability management, and strengthen logistics functions, while also enhancing control over SG&A expenses. Based on our purpose of "Better being," we swiftly respond to upcoming market changes identified and advance our initiatives to achieve our vision of creating "a unique global brand from Japan that is loved by our customers," as outlined in our medium-term management plan ending in March 2027. To this end, we aim to achieve long-term sustainable growth and enhance our corporate value by executing the key strategies of creating new value through products and services that enhance customer satisfaction as well as developing human resources and building a strong business foundation that enables the achievement of sustainable growth.

The operating results by product and service category are shown below. Note that the Company presents operating results classified by product and service category since the Group operates in a single segment that engages in development, manufacturing, and sale of PCs, digital devices, and home appliance-related products, as well as the provision of related services.

(Power & I/O Device-related Products)

Keyboards grew significantly due to policy demands, such as the Next-Generation GIGA School initiative, and sales of power strips, docking stations, and mice also increased, reflecting not only the launch of new products but also rising PC upgrade demand among companies following the end of Windows 10 support. Sales of mobile batteries also continued to increase, supported by firm demand and the launch of new products. As a result, net sales of power & I/O device-related products for the six months ended September 30, 2025, were ¥20,534 million (a 7.4% increase YoY).

(Home Appliances)

Focusing on domestic sales of high-performance models of the Tescom brand hair dryers resulted in expanded sales of beauty (hair) appliances. Sales of home accessories for desks expanded primarily through e-commerce channels.

As a result, net sales of Home Appliances for the six months ended September 30, 2025, were ¥6,497 million (a 3.2% increase YoY).

(B2B Solutions)

In the categories the Company focuses on, while security-related businesses struggled to secure orders, sales of NAS have particularly expanded in line with the growing corporate demand for data management. In addition, the Group company groxi Inc., which designs, builds, and maintains networks, achieved sales growth mainly due to orders for projects for local governments, and sales of office supplies such as PC filters also increased due to PC upgrade demand among companies following the end of Windows 10 support.

As a result, net sales of B2B solutions for the six months ended September 30, 2025, were ¥16,505 million (a 5.8% increase YoY).

(Peripheral Devices and Accessories)

For peripheral devices, net sales struggled in some storage and memory products as well as network equipment, but profits have significantly improved thanks to improvements in the competitive environment, price revisions in the previous fiscal year, and efforts to optimize inventory levels of network equipment. Sales of accessories declined despite expanded sales of smartphone-related products due to the release of new iPhone models, reflecting a reactionary effect from the growth of related accessories following the launch of new tablet products in the same period of the previous fiscal year and sluggish printer-related products.

As a result, net sales of Peripheral Devices and Accessories for the six months ended September 30, 2025, were ¥14,643 million (a 3.1% decrease YoY).

[Consolidated net sales by product category]

(Millions of yen; %)

Product category	Six months ended September 30, 2024		Six months ended September 30, 2025		YoY change (%)
	Amount	% of total	Amount	% of total	
Power & I/O Device-related Products	19,125	33.8	20,534	34.9	7.4
Home Appliances	6,293	11.1	6,497	11.0	3.2
B2B Solutions	15,598	27.5	16,505	28.1	5.8
Peripheral Devices and Accessories	15,106	26.7	14,643	24.9	(3.1)
Other	484	0.9	651	1.1	34.6
Total	56,608	100.0	58,832	100.0	3.9

As disclosed on August 21, 2025, in the “Notice Regarding Conclusion of a Share Exchange Agreement (Simplified Share Exchange) to Acquire Full Ownership of Nippon Antenna Co., Ltd. and a Management Integration Agreement between the Elecom Group and Nippon Antenna Co., Ltd.,” the Company and Nippon Antenna Co., Ltd. (“Nippon Antenna”; the Company and Nippon Antenna are hereinafter collectively referred to as the “Parties”) resolved at their respective Board of Directors’ meetings held on August 21, 2025 to integrate the functions of the Elecom Group and Nippon Antenna, and to integrate management of DX Antenna Co., Ltd., a wholly-owned subsidiary of the Company, and Nippon Antenna (the “Management Integration”), through a share exchange through which the Company will become a wholly-owning parent company and Nippon Antenna will become a wholly-owned subsidiary (the “Share Exchange”) effective November 25, 2025, based on the Memorandum of Understanding concluded on April 25, 2024. Accordingly, a share exchange agreement (the “Share Exchange Agreement”) and a management integration agreement (the “Management Integration Agreement”) have been entered into by and between the Parties the same day. The Parties will, through this Management Integration and with the cooperation of the Elecom Group and Nippon Antenna, actively use the Elecom Group’s procurement, development, production, sales, and other business foundation and input its resources. By deepening coordination that leverages the Elecom Group’s existing business and mutual expertise, the Parties aim to grow further and enhance their corporate value. The main schedule of this Share Exchange is as follows.

Conclusion and announcement of the Share Exchange Agreement and the Management Integration Agreement	August 21, 2025
Approval of the Share Exchange Agreement at an extraordinary general meeting of Nippon Antenna's shareholders	October 24, 2025
Last day of trading (Nippon Antenna)	November 19, 2025 (tentative)
Date of delisting (Nippon Antenna)	November 20, 2025 (tentative)
Effective date of the Share Exchange (the Parties)	November 25, 2025 (tentative)

(Note) The Company will carry out the Share Exchange through a simplified share exchange procedure pursuant to Article 796, paragraph 2, of the Companies Act without obtaining the approval of a general meeting of the Company's shareholders as provided in Article 795, paragraph 1, of the Companies Act.

## (2) Overview of financial position during the period

Total assets as of September 30, 2025, increased ¥385 million from the end of the previous fiscal year to ¥115,125 million. This was mainly attributable to an increase in cash and deposits, driven by free cash flow generation exceeding dividend payments, despite a decrease in the valuation of foreign exchange forward contracts and other factors.

Liabilities decreased ¥1,887 million to ¥30,160 million. This was mainly due to decreases in trade payables and accounts payable - other.

Net assets increased ¥2,273 million to ¥84,965 million. This mainly reflected an increase in retained earnings.

The status of cash flows during the six months ended September 30, 2025 is as follows.

Net cash provided by operating activities amounted to ¥4,799 million (compared with ¥5,575 million provided in the same period of the previous year). This is mainly attributable to an increase in net cash resulting from the recording of profit before income taxes of ¥6,296 million and depreciation of ¥1,458 million, which was partially offset by a decrease in net cash due to income taxes paid of ¥1,861 million and a decrease in trade payables of ¥772 million.

Net cash used in investing activities amounted to ¥1,461 million (compared with ¥2,678 million used in the same period of the previous year). This is mainly attributable to a decrease in net cash resulting primarily from purchase of property, plant and equipment of ¥902 million.

Net cash used in financing activities amounted to ¥1,815 million (compared with ¥8,806 million used in the same period of the previous year). This is mainly attributable to a decrease in net cash resulting primarily from dividends paid of ¥1,832 million.

As a result, cash and cash equivalents as of September 30, 2025, increased ¥1,497 million from the end of the previous fiscal year to ¥45,216 million.

## (3) Explanation of Consolidated Earnings Forecasts and Other Forward-Looking Statements

The consolidated earnings forecasts have not changed from the figures disclosed in the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)" announced on May 15, 2025.

Financial results forecasts after the Management Integration through the share exchange with Nippon Antenna will be announced once they are finalized.

## 2. Semi-annual Consolidated Financial Statements and Important Notes

## (1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

	Fiscal year ended March 31, 2025 (as of March 31, 2025)	Six months ended September 30, 2025 (as of September 30, 2025)
<b>Assets</b>		
Current assets		
Cash and deposits	43,718	45,216
Notes and accounts receivable–trade	21,033	20,649
Securities	11,199	11,340
Merchandise and finished goods	11,937	12,241
Work in process	498	610
Raw materials and supplies	1,603	1,614
Right of return assets	380	361
Forward exchange contracts	2,292	1,450
Other	1,558	1,167
Total current assets	94,222	94,651
Non-current assets		
Property, plant and equipment	11,602	11,249
Intangible assets		
Goodwill	1,277	1,059
Other	2,087	1,967
Total intangible assets	3,364	3,027
Investments and other assets	5,551	6,197
Total non-current assets	20,518	20,474
Total assets	114,740	115,125
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable–trade	15,726	14,934
Electronically recorded obligations–operating	1,391	1,314
Short-term borrowings	500	500
Income taxes payable	2,173	2,433
Refund liability	1,553	1,489
Provision for bonuses	1,251	1,032
Other provisions	210	235
Other	6,456	5,671
Total current liabilities	29,263	27,612
Non-current liabilities		
Retirement benefit liability	1,964	1,971
Provision for retirement benefits for directors (and other officers)	26	28
Other	793	547
Total non-current liabilities	2,784	2,547
Total liabilities	32,048	30,160

(Millions of yen)

	Fiscal year ended March 31, 2025 (as of March 31, 2025)	Six months ended September 30, 2025 (as of September 30, 2025)
Net assets		
Shareholders' equity		
Share capital	12,577	12,577
Capital surplus	12,911	12,922
Retained earnings	74,709	77,160
Treasury shares	(22,880)	(22,849)
Total shareholders' equity	77,317	79,810
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	864	1,293
Deferred gains or losses on hedges	1,465	1,241
Foreign currency translation adjustment	2,839	2,420
Remeasurements of defined benefit plans	61	55
Total accumulated other comprehensive income	5,230	5,011
Share acquisition rights	127	127
Non-controlling interests	16	15
Total net assets	82,692	84,965
Total liabilities and net assets	114,740	115,125



(2) Semi-annual Consolidated Statements of Income and Comprehensive Income  
(Semi-annual Consolidated Statement of Income)

(Millions of yen)

	Six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)	Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)
Net sales	56,608	58,832
Cost of sales	34,900	35,268
Gross profit	21,708	23,564
Selling, general and administrative expenses	16,253	17,371
Operating profit	5,454	6,192
Non-operating income		
Interest income	382	302
Dividend income	38	48
Purchase discounts	0	—
Other	42	39
Total non-operating income	464	390
Non-operating expenses		
Interest expenses	0	2
Foreign exchange losses	804	249
Consumption tax differences	10	0
Commission for purchase of treasury shares	26	9
Other	15	7
Total non-operating expenses	858	269
Ordinary profit	5,060	6,313
Extraordinary income		
Gain on sale of non-current assets	0	—
Gain on reversal of share acquisition rights	5	3
Other	—	0
Total extraordinary income	5	3
Extraordinary losses		
Loss on retirement of non-current assets	38	20
Loss on liquidation of business	127	—
Other	1	—
Total extraordinary losses	166	20
Profit before income taxes	4,899	6,296
Income taxes—current	1,350	2,065
Income taxes—deferred	155	(53)
Total income taxes	1,505	2,012
Profit	3,393	4,284
Loss attributable to non-controlling interests	(1)	(0)
Profit attributable to owners of parent	3,395	4,284

## (Semi-annual Consolidated Statement of Comprehensive Income)

(Millions of yen)

	Six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)	Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)
Profit	3,393	4,284
Other comprehensive income		
Valuation difference on available-for-sale securities	156	429
Deferred gains or losses on hedges	(3,682)	(223)
Foreign currency translation adjustment	(717)	(420)
Remeasurements of defined benefit plans, net of tax	6	(5)
Total other comprehensive income	(4,236)	(220)
Comprehensive income	(842)	4,063
Comprehensive income attributable to:		
Owners of parent	(843)	4,065
Non-controlling interests	0	(1)

## (4) Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	Six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)	Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)
Cash flows from operating activities		
Profit before income taxes	4,899	6,296
Depreciation	1,541	1,458
Amortization of goodwill	265	217
Interest and dividend income	(420)	(351)
Interest expenses	0	2
Decrease (increase) in trade receivables	2,275	321
Decrease (increase) in inventories	514	(448)
Increase (decrease) in trade payables	(2,757)	(772)
Increase (decrease) in provisions	(212)	(180)
Other, net	752	(233)
Subtotal	6,859	6,310
Interest and dividends received	430	351
Interest paid	(0)	(2)
Income taxes paid	(1,713)	(1,861)
Net cash provided by (used in) operating activities	5,575	4,799
Cash flows from investing activities		
Purchase of securities	(229)	(179)
Purchase of property, plant and equipment	(1,673)	(902)
Proceeds from sale of property, plant and equipment	0	–
Purchase of intangible assets	(264)	(228)
Purchase of investment securities	(14)	(316)
Other, net	(497)	165
Net cash provided by (used in) investing activities	(2,678)	(1,461)
Cash flows from financing activities		
Dividends paid	(1,797)	(1,832)
Proceeds from disposal of treasury shares	–	21
Purchase of treasury shares	(7,005)	–
Decrease (increase) in deposits paid for purchase of treasury shares	0	–
Other	(2)	(3)
Net cash provided by (used in) financing activities	(8,806)	(1,815)
Effect of exchange rate change on cash and cash equivalents	(443)	(24)
Net increase (decrease) in cash and cash equivalents	(6,352)	1,497
Cash and cash equivalents at beginning of period	41,484	43,718
Cash and cash equivalents at end of period	35,131	45,216

(4) Notes to Semi-annual Consolidated Financial Statements  
(Notes Regarding Assumption of a Going Concern)  
No applicable matters to report.

(Notes on Significant Changes in the Amount of Shareholders' Equity)  
No applicable matters to report.

(Notes Regarding Special Accounting Methods for Preparation of Semi-annual Consolidated Financial Statements)  
No applicable matters to report.

(Changes in Accounting Policies)  
No applicable matters to report.

(Changes in Accounting Estimates)  
No applicable matters to report.

(Additional Information)

(Conclusion of a Share Exchange Agreement (Simplified Share Exchange) with Nippon Antenna Co., Ltd.)

As disclosed on August 21, 2025, in the "Notice Regarding Conclusion of a Share Exchange Agreement (Simplified Share Exchange) to Acquire Full Ownership of Nippon Antenna Co., Ltd. and a Management Integration Agreement between the Elecom Group and Nippon Antenna Co., Ltd.," the Company and Nippon Antenna Co., Ltd. ("Nippon Antenna"; the Company and Nippon Antenna are hereinafter collectively referred to as the "Parties") resolved at their respective Board of Directors' meetings held on August 21, 2025 to integrate the functions of the Elecom Group and Nippon Antenna, and to integrate management of DX Antenna Co., Ltd., a wholly-owned subsidiary of the Company, and Nippon Antenna (the "Management Integration"), through a share exchange through which the Company will become a wholly-owning parent company and Nippon Antenna will become a wholly-owned subsidiary (the "Share Exchange") effective November 25, 2025, based on the Memorandum of Understanding concluded on April 25, 2024. Accordingly, a share exchange agreement (the "Share Exchange Agreement") and a management integration agreement (the "Management Integration Agreement") have been entered into by and between the Parties the same day.

The Parties will, through this Management Integration and with the cooperation of the Elecom Group and Nippon Antenna, actively use the Elecom Group's procurement, development, production, sales, and other business foundation and input its resources. By deepening coordination that leverages the Elecom Group's existing business and mutual expertise, the Parties aim to grow further and enhance their corporate value. The main schedule of this Share Exchange is as follows.

Conclusion and announcement of the Share Exchange Agreement and the Management Integration Agreement	August 21, 2025
Approval of the Share Exchange Agreement at an extraordinary general meeting of Nippon Antenna's shareholders	October 24, 2025
Last day of trading (Nippon Antenna)	November 19, 2025 (tentative)
Date of delisting (Nippon Antenna)	November 20, 2025 (tentative)
Effective date of the Share Exchange (the Parties)	November 25, 2025 (tentative)

(Note) The Company will carry out the Share Exchange through a simplified share exchange procedure pursuant to Article 796, paragraph 2, of the Companies Act without obtaining the approval of a general meeting of the Company's shareholders as provided in Article 795, paragraph 1, of the Companies Act.

(Subsequent Events)  
No applicable matters to report.

(Segment Information and Related Information)  
[Segment Information]

I. First six months of the fiscal year ended March 31, 2025 (from April 1, 2024, to September 30, 2024)

Segment-specific information has been omitted as the Group operates in a single segment that engages in development, manufacturing, and sale of PCs, digital devices, and home appliance-related products, as well as the provision of related services.

II. First six months of the fiscal year ending March 31, 2026 (from April 1, 2025, to September 30, 2025)

Segment-specific information has been omitted as the Group operates in a single segment that engages in development,

manufacturing, and sales of PCs, digital devices, and home appliance-related products.